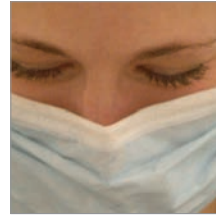


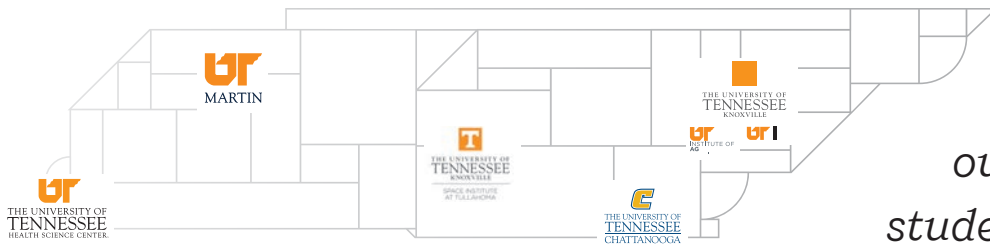
EVERYWHERE
YOU LOOK, **UT.**



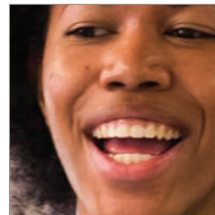
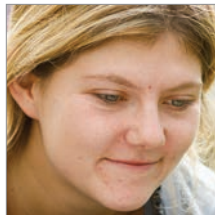
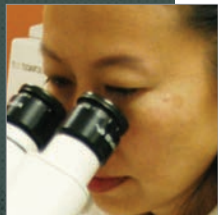




The University of Tennessee is a statewide system of higher education with campuses in Knoxville, Chattanooga, Martin and Memphis; the UT Space Institute in Tullahoma; the UT Institute of Agriculture with a presence in every Tennessee county; and the statewide Institute for Public Service.



Through the combined force of education, research and outreach, the University serves students, business and industry, schools, governments, organizations and citizens statewide.



50,810

Total enrollment, fall 2018

2.6%

Increase in student enrollment
from 2011 to 2018

14%

More students graduated
from 2011 to 2018

81.2%

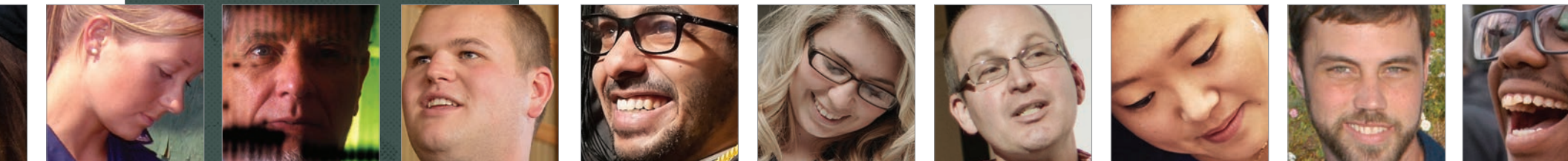
System-wide freshman
retention rate in 2018—
a 2.6% increase since 2011

ENHANCING THE STATE'S WORKFORCE AND ECONOMIC COMPETITIVENESS

UT is Tennessee's largest talent development engine, producing about 11,000 graduates each year. Our campuses prepare undergraduate, graduate and professional students for the workforce of tomorrow. Thanks to our unique partnership with Oak Ridge National Laboratory, numerous companies and corporations are attracted to our state and our graduates help provide them with the competitive edge throughout the global marketplace.

PREPARING STUDENTS FOR SUCCESS

In addition to world-class and nationally ranked academic programs, we're attracting, keeping and graduating more students each year. In 2018, we celebrated a record fourth year of low tuition increases, which continues a trend unseen since the UT System was established in 1968. UT graduates enjoy some of the highest employer satisfaction rates throughout the region and nation.



\$9.094*
billion
Economic impact

12,000
Employees system-wide

382,000
Alumni world-wide
making an impact

220,000
Alumni in Tennessee

64,000+
Alumni and friends
giving back to UT

*According to the UT Knoxville Boyd Center for Business and Economic Research, the direct impact of UT campuses contributes \$3.5 billion in economic impact. That, coupled with previous studies of the direct and indirect economic contributions of the UT Health Science Center, Ag Extension, client-reported impact of the UT Institute for Public Service, and UT Knoxville Athletics—UT provides more than \$9 billion in annual impact. Moreover, this figure does not include the significant role UT has in co-managing Oak Ridge National Laboratory with its more than 4,000 employees and \$2.2 billion budget.

ENHANCING THE LIVES OF TENNESSEANS

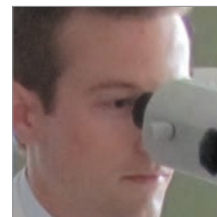
Across every campus and in all 95 counties, you'll find the UT System hard at work improving people's lives. We're coming up with new solutions for clean and accessible water, working to solve the opioid crisis and helping businesses reach their highest potential. From agriculture to health care and public service, UT works to improve the state of Tennessee in all ways.

BRINGING BUSINESSES AND BRAINS TO TENNESSEE

UT continually finds partnerships that benefit the entire state. The Office of Corporate and Foundation Engagement identifies mutually beneficial partnerships with businesses throughout Tennessee. And the UT Research Park at Cherokee Farm is a hub of public-private partnerships where scientific discovery addresses real-world business and industry questions.

FUELING THE ECONOMY

UT powers the state in a myriad of ways. In addition to the approximately \$9.094 billion economic impact the UT System has on Tennessee, funding for research and sponsored program expenditures has reached \$481 million. For example, these funds help advance clean energy technologies at Chattanooga, support construction of a state-of-the-art engineering research facility in Knoxville and in Memphis, fund cutting-edge research into critical health issues from cancer to diabetes to cardiovascular disease. With a presence in all 95 counties, the UT System is everywhere —improving the lives of all Tennesseans.



\$481
million

Record-high, system-wide
research and sponsored
program expenditures in 2017

29 U.S.
patents

Issued in 2018 for technology
discovered at UT

KEEPING THE NATION SAFE

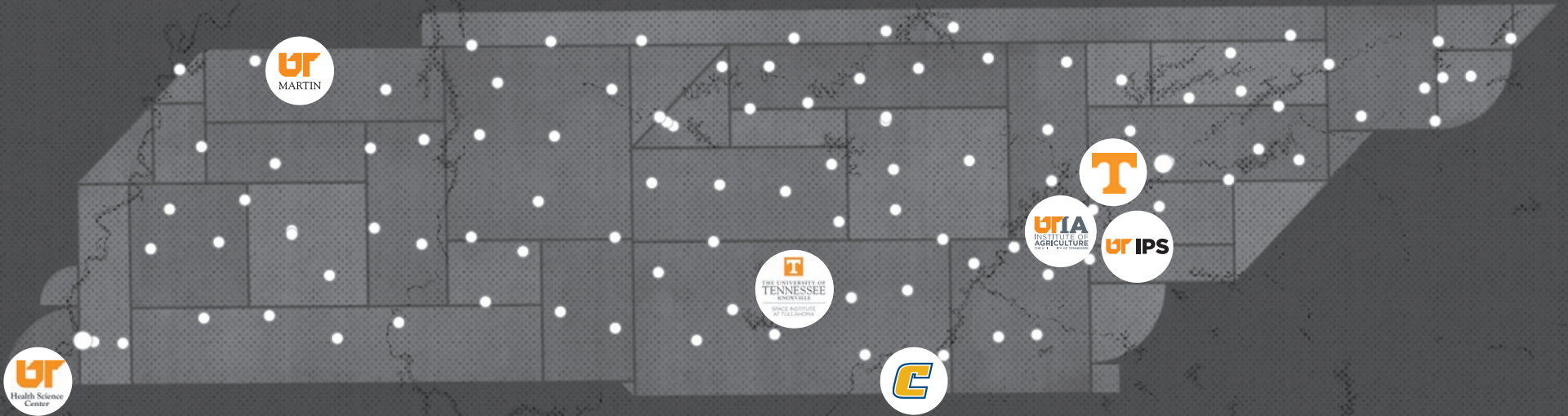
Across the University, we are working to advance national security. At the Institute of Nuclear Security, UT developed mobile radiation technology that helps guard against radioactive threats. Scientists research biodefense and emerging infectious diseases at the UT Health Science Center's Regional Biocontainment Laboratory. Meanwhile, the UT Institute of Agriculture works to protect the nation's food supply through safe food production and growing plants capable of detecting invisible threats of mass destruction. The UT Space Institute's research in hypersonics helps further our nation's capabilities in defense missile technology and space travel. The IPS Law Enforcement Innovation Center continues to respond to the urgent need for active shooter response training.

INVENTING EVERY DAY

The University's research continues to produce real-world results. We invented the test used by government meat inspectors to prove what you buy at the grocery is healthy and safe. Mark Dean, UT alumnus and interim dean of the UT Knoxville Tickle College of Engineering, helped shape modern computing as chief engineer on the team that designed the original IBM PC. And we would be lost—quite literally—without Min Kao, the co-founder of Garmin. UT's discoveries address real-world and industry questions big and small.

EVERYWHERE YOU LOOK, UT.

*With a presence in each of
Tennessee's 95 counties, the
University serves and supports
all citizens statewide.*







THE UNIVERSITY OF
TENNESSEE
KNOXVILLE

FRESHMAN ACADEMIC PROFILE

Average GPA	3.98
Average ACT	28
Applicants Admitted	78%
Undergraduates	22,815

ANNUAL COST OF ATTENDANCE (Fall 2018)

Tuition and Fees	\$13,006
Average Annual Net Cost*	- \$4,813 to \$6,817
(2017 fall dependent, in-state freshmen by family income quartile)	
Undergraduate students receiving aid	86%

*AVERAGE ANNUAL NET COST: ANNUAL TUITION AND MANDATORY FEES MINUS
THE AVERAGE FINANCIAL AID RECEIVED BY STUDENTS IN EACH INCOME QUARTILE

FAST FACTS

- 11 Colleges
- 170+ Majors
- 900+ Programs of Study
- 400+ Student Organizations
- 86.8% Freshman Retention Rate
- 28,894 Students
- 17:1 Student-to-Faculty Ratio
- Ranked 52nd among all public universities by *U.S. News and World Report's* Best Colleges. Home to numerous top-ranked programs, such as supply chain management and nuclear engineering.

Founded in 1794, the University of Tennessee, Knoxville, is the flagship campus of the UT System. As the state's premier land-grant institution, the University is committed to providing access and opportunity to the citizens of Tennessee. Eighty-five percent of all in-state applicants are offered a pathway to attend UT, and the University provides about \$60 million a year in institutional scholarships to support students in the classroom. Attending a

Carnegie R1 research institution means students have real-world, hands-on opportunities to work with faculty on research that changes lives. UT's commitment to excellence is matched only by its commitment to the Volunteer spirit of service that underlies all we do.



THE UNIVERSITY OF
TENNESSEE
KNOXVILLE

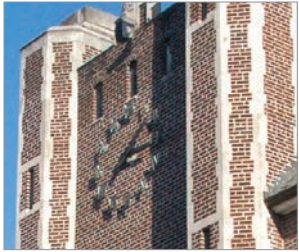
SPACE INSTITUTE
AT TULLAHOMA

The UT Space Institute was established in 1964 as a graduate education and research institution located in Tullahoma, Tennessee, and

adjacent to the U.S. Air Force Base, Arnold Engineering Development Complex. UTSI is an internationally recognized institution for graduate study and research in engineering, physics, mathematics and aviation systems. Degrees are awarded through UT Knoxville. UTSI provides water and wind tunnel facilities, a vacuum chamber facility, flight systems testing and propulsion facilities for educational and research purposes. When it comes to space expertise, UTSI is one of the premiere institutions in the world.

FAST FACTS

- 9 Astronauts with UT degrees



FRESHMAN ACADEMIC PROFILE

Average GPA	3.55
Average ACT	23.9
Applicants Admitted	76%
Undergraduates	10,195

ANNUAL COST OF ATTENDANCE (Fall 2018)

Tuition and Fees	\$8,664
Average Annual Net Cost*	-\$3,377 to \$4,448
(2017 fall dependent, in-state freshmen by family income quartile)	

Undergraduate students receiving aid . . . 83%

*AVERAGE ANNUAL NET COST: ANNUAL TUITION AND MANDATORY FEES MINUS THE AVERAGE FINANCIAL AID RECEIVED BY STUDENTS IN EACH INCOME QUARTILE

FAST FACTS

- 5 Colleges
- 101 Majors
- 120+ Student Organizations
- 72.1% Freshman Retention Rate
- 11,638 Students
- 19:1 Student-to-Faculty Ratio
- Ranked by *U.S. News and World Report* in the Top Tier of Southern Regional Master's Universities

The University of Tennessee at Chattanooga is a national model for metropolitan universities. In collaboration with its many regional partners, UT Chattanooga offers students an experiential learning environment graced with outstanding teaching scholars in bachelor's, master's and doctoral programs.



FRESHMAN ACADEMIC PROFILE

Average GPA	3.53
Average ACT	23.5
Applicants Admitted	69%
Undergraduates	6,674

ANNUAL COST OF ATTENDANCE (Fall 2018)

Tuition and Fees	\$9,512
Average Annual Net Cost*	-\$2,069 to \$1,587
(2017 fall dependent, in-state freshmen by family income quartile)	

Undergraduate students receiving aid . . . 92%

*AVERAGE ANNUAL NET COST: ANNUAL TUITION AND MANDATORY FEES MINUS THE AVERAGE FINANCIAL AID RECEIVED BY STUDENTS IN EACH INCOME QUARTILE

FAST FACTS

- 5 Colleges
- 97 Majors
- 150+ Student Organizations
- 73.7% Freshman Retention Rate
- 7,048 Students
- 15:1 Student-to-Faculty Ratio
- Named a "Best College in the Southeast" for 16 consecutive years by *The Princeton Review*

The University of Tennessee at Martin provides high-quality undergraduate and graduate educational programs to West Tennessee and beyond. From the founding in 1900 of Hall-Moody Institute, through the establishment in 1927 of UT Junior College, to today's status as a comprehensive public university, UT Martin is committed to preparing students for success in the global economy.



FAST FACTS

- 6 colleges
- 4 full clinical campuses
- 100+ clinical and educational sites
- 30+ graduate degrees offered
- 3,280 students
- 58,000+ healthcare professionals educated since 1911
- \$90.4 million in research grants and contracts awards
- 95.2% first-time board pass rate
- 149 medical students matched in 2018
- College of Pharmacy ranked 17th among pharmacy schools by *U.S. News & World Report*
- College of Nursing ranked 23rd among U.S. doctor of nursing practice programs (top 8 percent) by *U.S. News & World Report*

The University of Tennessee Health Science Center was founded in 1911. Offering a broad range of postgraduate and selected baccalaureate training opportunities, the main campus is located in the heart of the Memphis Medical District and includes six colleges—dentistry, graduate health sciences, health professions, medicine, nursing and pharmacy. UTHSC educates and trains cohorts of medicine, pharmacy and health profession students—in addition to medical residents and fellows—at its campuses in Knoxville, Chattanooga and Nashville. Patient care, professional education and research also are carried out at more than 100 clinical and educational sites across Tennessee.





The UT Institute of Agriculture provides Real. Life. Solutions. to some of society's most pressing issues. Through its statewide presence and its international work, the UT Institute of Agriculture is creating a global impact. UTIA is home to the Herbert College of Agriculture, UT AgResearch and its 10 centers across the state, the UT College of Veterinary Medicine, and UT Extension, which has a presence in all 95 Tennessee counties. It also boasts the Smith Center for International Sustainable Agriculture and State Botanical Garden of Tennessee. Through teaching, research and outreach, UTIA seeks to support food, fiber and energy systems; enrich the economy; enhance biodiversity and environmental quality; develop the workforce; and strengthen the health of humans and animals. In 2018, the Institute of Agriculture celebrated 50 years as a part of the UT System.



UT COLLEGE OF VETERINARY MEDICINE

- One of only 30 veterinary colleges in the nation
- Strong graduate student enrollment:
 - 363 DVM students
 - 7 master's students
 - 34 PhD students
- Veterinary caseload (2017-18)
 - 17,161 small animals
 - 3,045 exotic animals
 - 3,368 large animals
 - 11,688 equine and farm animals



UT EXTENSION

Delivering science-based information to communities statewide

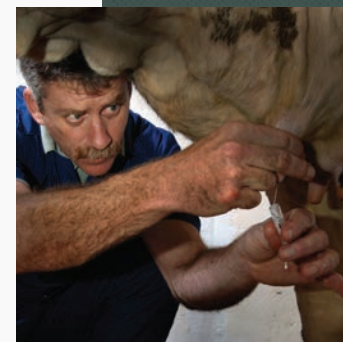
- Located in all 95 counties
- Home to the largest 4-H club program in the U.S. with approximately 185,000 members
- Tennessee Saves adult and youth money management program impact is estimated at \$26.3 million
- Total estimated economic impact of UT Extension's beef cattle program in 2017 was more than \$109.3 million



UT AGRESEARCH

Creating knowledge through basic and applied research programs

- 10 AgResearch Centers located across the state
- Partnerships with UT Knoxville and Oak Ridge National Laboratory
- New discoveries are improving crop and livestock yields, minimizing weed and pest impacts, reducing water demand and ensuring a safe food supply





UT INSTITUTE FOR PUBLIC SERVICE

Through six distinct agencies, the Institute for Public Service serves as the University of Tennessee's source for outreach to government, business and communities. IPS agencies provide technical consulting and training for state and local government, law enforcement and business. In an average year, the institute's 180 statewide employees answer 23,000 requests for assistance; train 20,000 city, county and state employees, manufacturers and police personnel; and help Tennessee companies generate close to \$1 billion of economic impact that supports more than 12,000 jobs in Tennessee.

IMPACT (FY2018)

\$1,472,264,192 Economic Impact
33,357 Requests for Assistance
218,218 Total Contacts
17,734 Training Participants
14,828 Jobs Created or Helped Retain



CENTER FOR INDUSTRIAL SERVICES

CIS helps companies and communities succeed, grow and create high-quality jobs by providing consulting, training and connecting services across the state. Whether they want to improve productivity on the plant floor, comply with safety or environmental regulations, navigate the federal procurement process, introduce a new product or improve economic development potential, CIS has the expertise to help businesses succeed.



COUNTY TECHNICAL ASSISTANCE SERVICE

CTAS provides technical consulting and training to assist officials in all areas of county government operations—from transportation and solid waste issues to capital building project budgets and legal issues.



LAW ENFORCEMENT INNOVATION CENTER

LEIC improves capabilities of law enforcement personnel by providing training that improves the quality of policing. Using the nation's best instructors and consultants, LEIC develops curricula for courses that they can deliver nationwide.



MUNICIPAL TECHNICAL ADVISORY SERVICE

MTAS provides technical advice in municipal management to cities and towns across the state. MTAS provides this assistance with consultants who specialize in most areas of municipal operations.



NAIFEH CENTER FOR EFFECTIVE LEADERSHIP

The Naifeh Center trains public service leaders at all levels—from emerging supervisors to experienced executives. Its training has helped hundreds of public service professionals improve their skills in creative leadership and managerial effectiveness.



TENNESSEE LANGUAGE CENTER

The Tennessee Language Center is dedicated to responsive service of the public sector, the business community and private citizens in realizing their inter-cultural communication goals.

16 Governor's Chairs

representing the nation's top
scientists and engineers

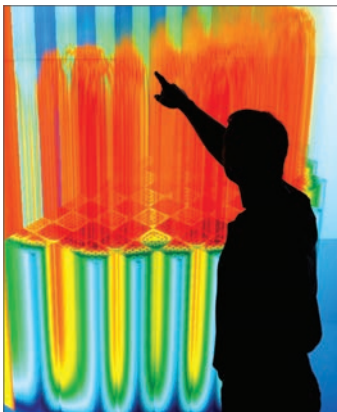
150⁺ joint faculty appointments

90⁺ new company startups

from the commercialization
program since UT-Battelle
began managing ORNL

200⁺ UT students

worked at ORNL in 2018



UT AND OAK RIDGE NATIONAL LABORATORY

The University of Tennessee and Battelle Memorial Institute co-manage Oak Ridge National Laboratory (ORNL) on behalf of the U.S. Department of Energy through UT-Battelle, a 50-50 limited liability partnership. ORNL is the nation's premiere science and energy laboratory, conducting basic and applied research to deliver transformative solutions to compelling problems in energy and security.

ORNL provides exceptional researchers with distinctive equipment and unique facilities to solve some of the world's greatest challenges. These resources include the Spallation Neutron Source, which provides unprecedented research opportunities to improve the efficiency and safety of products we use every day, like cell phones, engines and batteries; the world's fastest unclassified supercomputer; some of the largest and advanced additive manufacturing equipment in the world; joint research centers; and opportunities for collaborative joint faculty appointments and graduate student experiences. These form the basis for the uniquely successful UT-Oak Ridge partnership.

The combined scientific capability of UT and ORNL bring to the region a unique opportunity to address today's and tomorrow's most pressing scientific questions. UT and ORNL have a long and storied history of mutually beneficial collaborative efforts. Examples include the Science Alliance, Joint Institutes, the Joint Faculty program, the Governor's Chair program and the Bredesen Center, which is a first-of-its-kind joint Ph.D. program focused on talent development in energy and data science and technology.

The long-term relationship between UT and ORNL, the geographic proximity of the two institutions, and UT's co-management of ORNL makes our partnership unique and provides an opportunity that allows us to develop distinctive programs that separate us from the pack. Each of the collaborative efforts between UT and ORNL are individually successful, and we are continually striving to synchronize and coordinate to capture the full value of the partnership for Tennesseans and our nation.



EVERYWHERE YOU LOOK, **UT.**

UNIVERSITY OF TENNESSEE SYSTEM

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