



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

FINANCE AND ADMINISTRATION COMMITTEE	
Thursday, February 23, 2023	University Center, UT Chattanooga
2:30 p.m. (EST)/1:30 p.m. (CST)	615 McCallie Avenue, Chattanooga, TN

AGENDA

- I. Call to Order and Roll Call
- II. Opening Remarks of the Committee Chair
- III. Requests to Address the Board (if appropriate for this Committee)
- IV. [Report on Financial Performance](#) – Information..... Tab 1
 - A. [Enterprise Resource Planning Project Update](#).....Tab 1.1
- V. [Annual Report on Finances of the Intercollegiate Athletics Programs](#) – Information.....Tab 2
- VI. [Revised FY 2022-23 Operating Budget](#) – ActionTab 3
- VII. [Revenue/Institutionally Funded Capital Projects, FY 2023-24](#) – ActionTab 4
- VIII. [Proposed FY 2023-24 Non-resident Tuition, UTC](#) – Action Tab 5
- IX. [Proposed FY 2023-24 Tuition Levels, UTHSC](#) – ActionTab 6
- X. [UT Knoxville Master Plan](#) – Action.....Tab 7
- XI. [Staff Engagement Survey Results](#) – InformationTab 8
- XII. [Consent Agenda](#) – Action.....Tab 9
 - A. [Minutes of the Last Meeting](#).....Tab 9.1
 - B. [Acquisition of Right-of-Way Interests, UTIA](#)Tab 9.2
 - C. [Acquisition of CSX Right-of-Way, UTK](#)Tab 9.3
 - D. [Acquisition of 2323 W. Blount Avenue, Knoxville, TN, UTK](#).....Tab 9.4
 - E. [Acquisition of 2512 Scottish Pike, Knoxville, TN by Gift, UTK](#).....Tab 9.5



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

XIII. Other Business

[Note: Under the Bylaws of the Board, items not appearing on the agenda may be considered only upon an affirmative vote representing a majority of the total voting membership of the Committee. Other business necessary to come before the Committee at this meeting should be brought to the attention of the Committee Chair or Board Secretary before the meeting.]

XIV. Closing Remarks

XV. Adjournment

Information Items Tab 10

- A. Disclosure of Additional Revenue/Institutionally Funded Capital Projects, FY 2022-2023 Tab 10.1
- B. Endowment Investment Performance Report Tab 10.2

Appendix

2022 Annual Financial Report



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Report on Financial Performance**

Type: Information

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer

Background Information

The attached materials are presented to contribute to the body of financial reports periodically provided to the Board of Trustees. The slides summarize the first two quarters of fiscal year 2022-23 compared to the same time last year.

The slides on the following pages provide revenue and expense data for the total UT System. For the total UT System, during this period total revenue is 7.2% above the same time last year. Total expenses are 12.1% above the same time last year. Revenue is up due to increased state support, student growth, and increased auxiliary activity. Expenses grew due to a return to in-person activity, increased service levels, and the State supported pay plan.

The ERP project is on time and on budget. The various teams working on the project are doing an excellent job keeping the project on track. In March 2023, the ERP project will shift to the “Adopt and Adapt” phase (where we will design modules).



FY 2023 Q2 Financial Summary

Synopsis

- First six months of FY 2023 financial performance was overall positive with State support, student growth, and increased auxiliary activity
- Tuition, student fees, and auxiliary revenues continue to improve in-line with student growth
- Expense growth driven by return to in-person activity, increased service levels, and State supported pay plan

FY 2023 Q2 Income Statement

Revenues

- Gross Tuition up \$76 million or 9.4% driven by UTK student growth
- Grants & Contracts down as Higher Education Emergency Relief Fund (HEERF) is extinguished
- State & Local Appropriations driven by additional State funding

Expenses

- Inflation coupled with student growth and additional in-person activity increased Utilities, Supplies & Other
- Salaries & Benefits up to meet increasing student demand/services

All \$ presented in thousands

For the Six Months Ended December 31, 2022 and 2021

	December 31, 2022	December 31, 2021	Variance (\$thousands)	Variance (%)
REVENUES				
Gross Tuition & Fees	879,610	803,821	75,789	9.4%
Grants & Contracts	353,213	393,618	(40,405)	-10.3%
Auxiliaries	211,859	201,081	10,779	5.4%
State & Local Appropriations	477,087	373,295	103,792	27.8%
Investment Income	34,311	62,992	(28,680)	-45.5%
All Other Revenues	96,736	79,894	16,842	21.1%
Total Revenues	2,052,816	1,914,700	138,116	7.2%
EXPENSES				
Salaries & Benefits	708,648	653,829	54,818	8.4%
Utilities, Supplies & Other	366,046	309,377	56,669	18.3%
All Other Expenses	277,023	242,407	34,616	14.3%
Total Expenses	1,351,717	1,205,614	146,103	12.1%

FY 2023 Q2 Balance Sheet

Assets

- Accounts & Grants Receivables up \$61 million and Lease Receivables up \$35 million
- Cash & Cash Equivalents up from prior year operating surplus
- All Other Assets increase due to non-cash pension entry at fiscal year end 2022

Liabilities

- All Other Liabilities increase due to GASB 87 and new lease payables of \$34 million

All \$ presented in thousands

For the periods ending December 31, 2022 and 2021

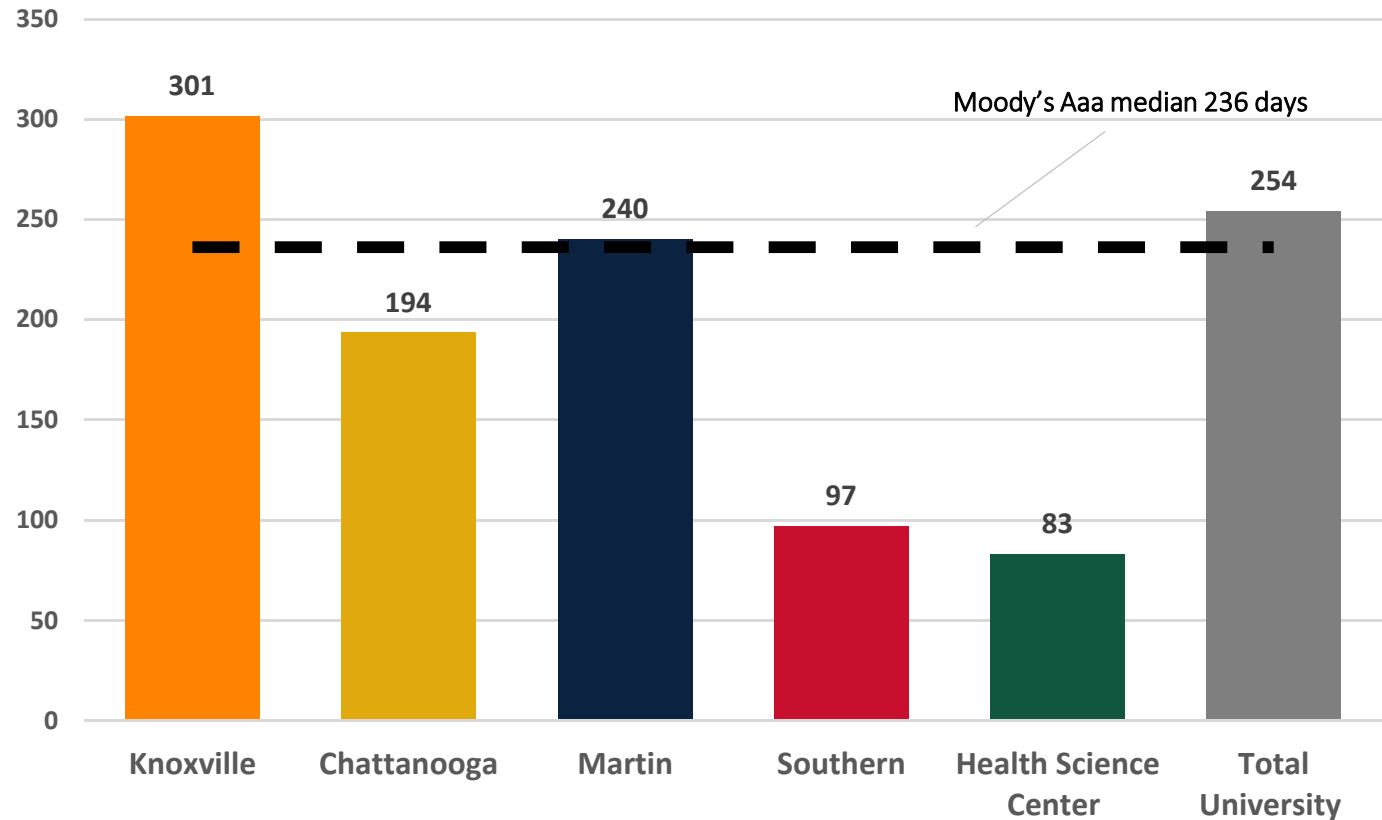
	December 31, 2022	December 31, 2021	Variance (\$thousands)	Variance (%)
ASSETS & DEFERRED OUTFLOWS				
Cash & Cash Equivalents	1,593,186	1,499,462	93,724	6.3%
Investments	1,324,370	1,393,452	(69,082)	-5.0%
Capital Assets	3,083,510	2,997,388	86,122	2.9%
Receivables	700,024	589,942	110,081	18.7%
All Other Assets	289,135	154,593	134,542	87.0%
Total Assets	6,990,225	6,634,838	355,388	5.4%
LIABILITIES				
Bonds, Notes, Credit Facility, & Leases	1,116,315	1,120,089	(3,774)	-0.3%
Pension, OPEB, & Def. Inflows	473,296	463,057	10,238	2.2%
Act Payable & Accrued Liab.	99,428	158,242	(58,814)	-37.2%
Unearned Revenue	23,112	19,615	3,497	17.8%
All Other Liabilities	452,802	417,475	35,327	8.5%
Total Liabilities	2,164,952	2,178,478	(13,526)	-0.6%

Liquidity Analysis

Key notes

- Total University of 254 days is above median
- UTK & UTM above median
- UT HSC & UTS reductions in liquidity since fiscal year end

Days of Cash on Hand



Bottomline Impacts for Fiscal Year Q2 2023

Key notes

- Stable financial performance with State support and student growth
- Revenues up 7.2% driven by student growth and support from State
- Expenses up 12.1% with returned activity levels, meeting increased student demand and inflationary factors

All \$ presented in thousands		For the Six Months Ended December 31, 2022 and 2021		
	December 31, 2022	December 31, 2021	Variance (\$thousands)	Variance (%)
REVENUES	2,052,816	1,914,700	138,116	7.2%
EXPENSES	1,351,717	1,205,614	146,103	12.1%

University of Tennessee



Board of Trustees

February 23, 2023

Dash Program Status

Status Legend:
G On track
Y Milestone at risk of delay
R Milestone or go-live delayed
C Complete

DASH
Status



Overall Status: **Green**

Workstream Key Accomplishments

- Contract key design recommendation complete and ready for EC review.
- Began outreach process for the Adopt & Adapt (aka Prototype) phase subject matter experts (SMEs)
- Began the Enterprise Performance Management (EPM) workshops
- Completed first analysis and classification of campus reports
- Blueprint-Design Deliverables: 4 under review
- Facilities Deliverables:
 - Submitted maintenance processes, fit-gap and architecture diagram

Upcoming Activities

- Identify risks / decisions (RAID log) items that could impact Blueprint-Design phase closure
- Finalize Blueprint-Design deliverables: 15 to be submitted in February
- Prep for Design Stage Gate review
- Draft Prototype execution schedule
- Collect SME submissions from campuses
- Facilities Deliverables: 3 deliverables due in February
 - Draft resource plan, project plan and cost proposals

Stream	Overall Status (last week)	Overall Status (this week)	Trend	Key Project Drivers		
				Scope	Schedule	Resources
ERP	G	G	→	G	G	G
HCM	G	G	→	G	G	G
EPM	G	G	→	G	G	G
Tech	G	G	→	G	G	G
Change Management	G	G	→	G	G	G
Facilities Management	G	G	→	G	G	G

Program Health - Trend



DASH Implementation Timeline

Deliverables

- All deliverables due in 2022 complete
- 16 of 85 deliverables approved

Design/Blueprint

- 80 of 169 sessions complete, anticipate more being scheduled
- Nearly 300 employees engaged

Adopt & Adapt

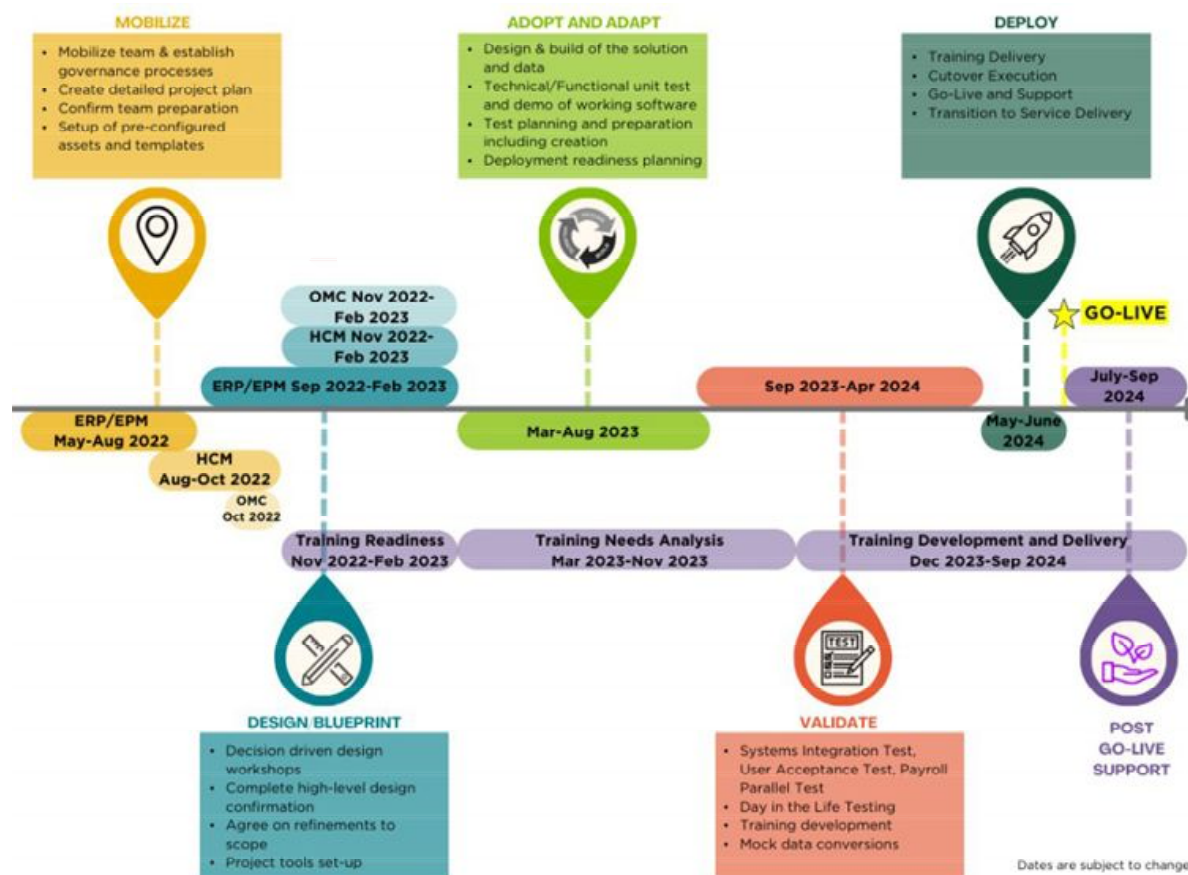
- Expand team to include hi-touch users
- Repeat 3 rounds config and prototype demos

Validate

- Repeat 3 rounds of mock cutover, testing and parallel payroll runs
- User Acceptance Testing

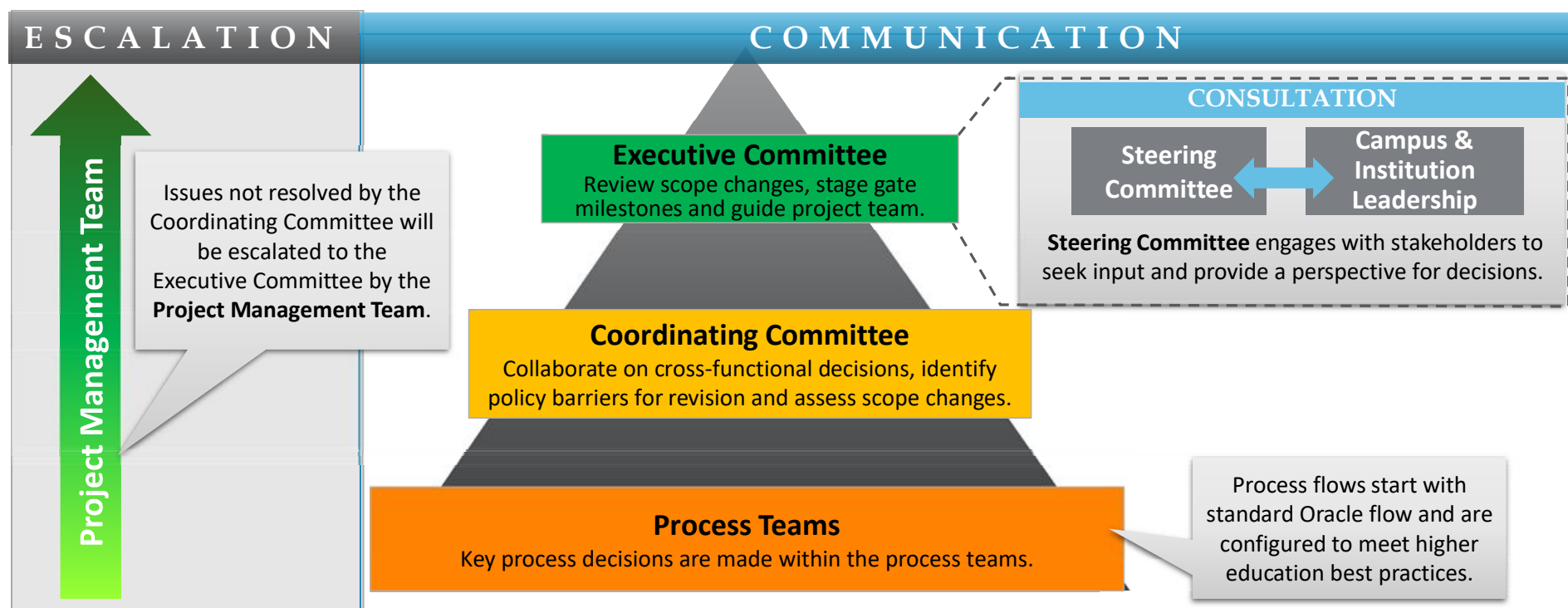
Deploy

- Practice cutover during a month of dress rehearsal



Decisions: Communication & Escalation

The DASH Program is committed to broad system-wide collaboration and transparent decision-making. They will communicate frequently and fully to ensure accurate information and data are shared with the wider UT community and will seek input and feedback throughout.





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Annual Report on Finances of the Intercollegiate Athletics Programs**

Type: Information

Presenter: David Miller, Senior Vice President and Chief Financial Officer

Background Information

The Board policy on Oversight of Intercollegiate Athletics outlines three major annual reports to be provided by the athletics departments through the Chancellors to the appropriate Board committees. Oral presentations are required to be provided to the appropriate Board committees by the System staff.

The following reports fulfill the requirement that annually at the Winter Meeting of the Board, each campus with an intercollegiate athletics program must provide a written report to the Finance and Administration Committee, through the Senior Vice President and Chief Financial Officer, to ensure that the Board receives information sufficient to understand and monitor financial performance. The policy outlines specific information to be included in the reports.

1. Information on the current annual operating budget and most recent annual operating budget performance for intercollegiate athletics, including without limitation:
 - a) Amounts and sources of generated revenue (e.g., ticket sales, donor contributions, NCAA/conference distributions, corporate sponsorships, licensing, etc.) and institutional funding (institutional or government support, student fees);
 - b) Amounts and uses of funds by expenditure type (e.g., salaries and benefits, scholarships, facilities, debt service, team travel, etc.); and
 - c) A description of how deficits, if anticipated or otherwise, will be handled by the institution.
2. Athletics department's most recent fiscal year-end unrestricted fund balances;

3. The amount of the athletics fee, or any similarly termed student fee designated for athletics, at the institution, if applicable, for the most recent five fiscal years;
4. The capital master plan for athletics facilities and any associated financing activities;
5. Total debt outstanding and annual debt service requirements on athletics facilities;
6. Projected amount of annual compensation, excluding performance bonuses for the next five years of all coaches with whom the University has employment agreements, and the length of the term of the employment agreements; and
7. Future material financial considerations and trends.

Selected Highlights

	UTC	UTK	UTM	UTS
FY 22 Operating Budget	\$20,462,193	\$150,298,725	\$14,461,961	\$4,039,046
FY 22 Year-end Unrestricted Fund Balance	\$0* *UTC spent its unrestricted fund balance	\$7,288,180	\$2,045,848	\$0** **UTS does not have an unrestricted fund balance
FY 22 Student Fees for Athletics	\$514 per student per year \$5,433,242 Revenue	Allocated from the Student Program and Service Fee (SPSF) FY 22 \$1,000,000	\$408 per student per year \$1,608,693 Revenue	\$0 per student per year \$0 Revenue*** ***UTS does not charge a fee to students to support Athletics
Outstanding Debt	\$881,854	\$94,985,938	\$930,381	\$0
FY 22 Debt Service	\$162,455	\$10,248,298 Budget FY 23 \$11,134,652	\$105,722	\$0

**Office of the Chancellor**

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615 McCallie Avenue
Chattanooga, TN 37403
Phone: (423) 425-4141
E-mail: chancellor@utc.edu

TO: Mr. David L. Miller

FROM: Dr. Steven R. Angle

DATE: January 31, 2023

RE: UTC Athletics Department Annual Report to the UT Board of Trustees

In response to the University of Tennessee Board of Trustees Policy on Oversight of Intercollegiate Athletics, the information below is the University of Tennessee at Chattanooga's annual Athletics financial report to the Finance and Administration Committee.

ATHLETICS DEPARTMENT FY 2022 ACTUALS & FY 2023 REVISED BUDGET

	Actual 2021-22			Revised 2022-23		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
ATHLETICS						
Revenues						
General Funds	\$ 8,672,566		\$ 8,672,566	\$ 8,435,197		\$ 8,435,197
Student Fees	-		-	-		-
Athletic Fees	5,433,242		5,433,242	5,334,663		5,334,663
Ticket Sales	803,128		803,128	960,023		960,023
NCAA Conference, Tournaments	416,601		416,601	375,000		375,000
Game Guarantees	673,000		673,000	565,000		565,000
Gifts	-	2,389,699	2,389,699	-	2,000,000	2,000,000
Licensing Fees	50,000		50,000	50,000		50,000
Sports Camps	332,169		332,169	262,500		262,500
Other*	1,691,787		1,691,787	602,500		602,500
Total Revenues	\$ 18,072,494	\$ 2,389,699	\$ 20,462,193	\$ 16,584,883	\$ 2,000,000	\$ 18,584,883
Expenditures and Transfers						
Salaries	\$ 6,362,183	\$ 79,610	\$ 6,441,792	\$ 6,075,133		\$ 6,075,133
Employee Benefits	1,973,392	5,304	1,978,696	1,800,000		1,800,000
Total Salaries and Benefits	\$ 8,335,575	\$ 84,913	\$ 8,420,489	\$ 7,875,133	\$ -	\$ 7,875,133
Travel	1,287,067	74,243	1,361,310	969,082	400,000	1,369,082
Student Aid	5,235,797	376,409	5,612,206	5,781,894	300,000	6,081,894
Equipment	3,500		3,500			-
Other Operating	3,048,099	1,854,134	4,902,233	1,788,774	1,300,000	3,088,774
Subtotal Expenditures	\$ 17,910,039	\$ 2,389,699	\$ 20,299,738	\$ 16,414,883	\$ 2,000,000	\$ 18,414,883
Debt Service	162,455		162,455	170,000		170,000
Other Transfers			-			-
Total Expenditures and Transfers	\$ 18,072,494	\$ 2,389,699	\$ 20,462,193	\$ 16,584,883	\$ 2,000,000	\$ 18,584,883
Revenues Less Expenditures	\$ -	\$ 0	\$ 0	\$ -	\$ -	\$ -

UNRESTRICTED FUND BALANCE

The Athletics Department does not have an unrestricted fund balance. All unrestricted revenue realized by the department has been expended.

ATHLETICS FEE

The University assesses students an Athletics Fee in the amount of \$514 annually. In FY 2023, the fee is expected to generate \$5.33 million. The fee makes up approximately 30% of the revenue generated by the Athletics Department.

Athletics Fee	Actuals				Budget
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Annual Fee Amount	\$480	\$514	\$514	\$514	\$514
Revenue Collected	\$5,078,668	\$5,581,229	\$5,605,320	\$5,433,242	\$5,334,663

CAPITAL MASTER PLAN

The University of Tennessee Board of Trustees and the Tennessee Higher Education Commission approved the University's current master plan in 2012. The University is in the process of obtaining approval for a new master plan that is anticipated to be in effect for fiscal year 2024. Future capital planning for Athletic spaces that were addressed as part of the 2012 plan are as follows:

Project	Status	Explanation
Football Practice Facility	Completed	The existing football practice field was completely renovated in 2019 with new turf and equipment.
Tennis Facility	Completed	A new tennis facility was completed in 2018 adjacent to McKenzie Arena with six courts, locker rooms, and office space.
Intramural/Soccer Facility	Completed	The Engel Intramural Complex was completed in 2018 providing a new field for women's soccer and a new court for women's beach volleyball.
Volleyball/Wrestling Gym	Partially Completed	A shared gym was updated in 2021. A new scoreboard installation with wall reinforcement was completed in 2022. A new gym floor is anticipated to complete this project.
Athletics Office/Support	In Progress	This project is being incorporated into the McKenzie Arena Addition project.
Wolford Family Athletic Center\ McKenzie Arena Addition	In Progress	With an expected completion in 2024, this project will create enhanced football facilities, basketball locker rooms, team meeting rooms, and a new training room. In addition, parts of the Arena will be renovated to enhance both student athlete and non-athlete student experiences in the facility. The facility will have team rooms that can be converted to general classrooms and a large multi-purpose room that can serve various campus needs.

DEBT OUTSTANDING

The Athletics Department has the following one project with outstanding debt:

Bonded Project	Debt Outstanding as of 6/30/22	Annual Payment	Maturity
Finley Stadium	\$881,854	\$162,455	FY 2028
Total	\$881,854	\$162,455	

There is a recurring expense budget dedicated to paying the annual debt service obligation for this project.

COACHES COMPENSATION

The Athletics Department has employment agreements with the following three head coaches for men's basketball, football, and women's basketball:

Coach	Projected Annual Compensation Excluding Performance Bonuses					Contract Dates
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
Dan Earl Head Coach Men's BB	\$306,000	\$306,000	\$306,000	\$306,000	\$306,000	04/01/2022 – 03/31/2027
Russell Wright Head Coach Football	\$301,000	\$301,000	\$301,000	\$138,000	\$0	12/19/2018- 12/31/2023; +1 12/31/24 +1 12/31/2025
Shawn Poppie Head Coach Women's BB	\$156,000	\$156,000	\$156,000	\$156,000	\$156,000	04/01/2022- 03/31/2027
Total	\$763,000	\$763,000	\$763,000	\$600,000	\$462,000	

FUTURE MATERIAL FINANCIAL CONSIDERATIONS & TRENDS

Athletics continues to recover from the pandemic environment that significantly reduced revenue sources including ticket sales, marketing and advertising contracts, donor support and game guarantees in addition to other national trends. Athletics also continues to be financially reliant on institutional support and student fees and anticipates this will continue as travel and operating expenses continue to increase substantially. The Welford Family Athletic Center construction surrounding McKenzie Arena is in progress with the expected completion date of 2024. During the construction, Athletics anticipates an interruption of events being held in the arena and potentially fundraising support.



UNIVERSITY OF TENNESSEE ATHLETICS

ANNUAL FINANCIAL REPORT



Board of Trustees Finance & Administration Committee

Winter Meeting, Chattanooga
February 23, 2023



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- II. Unrestricted Fund Balances**
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- VI. Coaches Contracts**
- VII. Financial Considerations & Trends**





OPERATING RESULTS & BUDGET

Operating Revenues

	Actuals	Adjusted Budget	Variance	
	FY21-22	FY22-23	\$	%
SEC/NCAA Distributions	\$ 52,281,895	\$ 49,910,876	\$ (2,371,019) (a)	-4.5%
Annual Giving & Endowment Earnings	34,596,580	48,738,656	14,142,076 (b)	40.9%
Ticket Sales (net of taxes)	34,522,518	37,173,360	2,650,842	7.7%
Multi-Media Rights & Sponsorships	13,377,342	13,890,000	512,658	3.8%
Event Revenues	7,078,873	7,235,000	156,127	2.2%
Trademark Licensing Royalties	3,006,259	2,700,000	(306,259)	-10.2%
Football Bowl Game	1,296,820	1,600,000	303,180	0.0%
Other Revenues	4,138,437	4,422,000	283,563	6.9%
Total Operating Revenues	\$ 150,298,725	\$ 165,669,892	\$ 15,371,167	10.2%

(a) - decrease attributed to one-time SEC distribution in FY22, which will not occur in FY23

(b) - increase directly attributed to the implementation of a new priority seating donation model for season tickets.





OPERATING RESULTS & BUDGET

Operating Expenditures & Transfers

	Actuals	Adjusted Budget	Variance	
	FY21-22	FY22-23	\$	%
Compensation & Benefits	\$ 61,806,169	\$ 67,656,778	\$ 5,850,609 (a)	9.5%
Sport Teams (<i>travel, recruiting, operations</i>)	23,570,816	23,010,254	(560,562)	-2.4%
Debt Service (<i>net of applying capital gifts</i>)	10,248,298	11,134,652	886,354	8.6%
Scholarships	17,282,056	20,098,067	2,816,011 (b)	16.3%
Facilities	12,969,761	12,700,889	(268,872)	-2.1%
External Relations	4,608,727	5,433,010	824,283	17.9%
Event Management	6,515,179	6,992,948	477,769	7.3%
Student-Athlete Welfare	6,322,698	6,436,900	114,202	1.8%
Other Expenditures	8,500,457	8,346,035	(154,422)	-1.8%
Campus - Debt Service (Parking Garages)	838,000	838,000	-	0.0%
Total Expenditures & Transfers	\$ 152,662,161	\$ 162,647,533	\$ 9,985,372	6.5%

(a) - Increase primarily related to the investment in coaches and team support staff

(b) - Increase primarily related to the first full year of academic achievement awards provided to all eligible student-athletes





OPERATING RESULTS & BUDGET

Total Revenues Over Total Expenditures

	Actuals FY21-22	Adjusted Budget FY22-23	\$	%
Total Operating Revenues	\$ 150,298,725	\$ 165,669,892	\$ 15,371,167	10.2%
Total Expenditures & Transfers	\$ 152,662,161	\$ 162,647,533	\$ 9,985,372	6.5%
Net Operating Surplus / (Deficit)	<u>\$ (2,363,436) (a)</u>	<u>\$ 3,022,359 (b)</u>		

- (a) Upfront and strategic investments in student-athlete welfare, sports success, and facility upgrades leading to a slight deficit in FY22
- (b) Budgeted surplus in FY23 due to the implementation of a more simplified and modernized per-seat annual giving model as well as pricing structures for football, men's basketball, women's basketball, baseball and softball beginning in the 2022 athletic seasons





UNRESTRICTED FUND BALANCES

Fund Balances @ Year-End

Fund	Type	Entity	6/30/2021 Balance	6/30/2022 Balance
A019900002	Auxiliary Fund Balance	UTK	\$ 4,231,284	\$ 3,797,775 (a)
K010005038	Renewal & Replacement	UTK	2,002,672	-
S010021045	Strategic Reserve	UTFI	3,465,406	3,490,406
Total Unrestricted Fund Balance			\$ 9,699,362	\$ 7,288,180

(a) - Balance is net of year-end working capital adjustment of \$1.6M and \$0.1M for FY21 and FY22, respectively.



STUDENT FEES

Historical Summary

- UTK-Athletics has received \$1.0M per year from FY15-16 through FY21-22.
- The funding originates from the Student Program and Services Fee (SPSF) and has not been subject to annual increases and/or pegged to regular SPSF fee increases.
- The funding was based on supporting Title IX efforts associated with women's athletics programs. Additionally, athletics has provided complimentary access to all sporting events for students except for home football games in which students have received a significantly reduced admission rate of \$10/ticket.
- Typically, half of the other 12 SEC athletics departments at public institutions receive in excess of \$1.0M per year in some form of student fee support.





CAPITAL PROJECTS

Facilities Master Plan

- In January 2020, the Department of Athletics engaged global sports architecture firm, Populous, to complete a comprehensive athletic facilities master plan.
- The athletics master plan process was completed in late 2020 and the resulting deliverable was used to inform the overall campus master plan which has been recently updated by UTK.
- The deliverable serves as a planning tool for current and future facility development including the areas of feasibility, prioritization, cost estimation, and fundraising.
- The department will seek an expert and master plan consultant to update the athletics master plan on a periodic basis to align with the goals of the department's strategic plan.





CAPITAL PROJECTS

Projects In Progress Summary

Project	Cost	Status
Neyland Stadium Renovations	\$ 288,000,000 (a)	Construction / Design
Anderson Training Center (FB) Expansion	\$ 45,000,000 (b)	Construction / Design
Lindsey Nelson Baseball Stadium Renovations	TBD	Programming
Golf Facility Weight Room Addition	\$ 3,500,000	Gift-in-Place Process
Tom Black Track Resurfacing	\$ 1,200,000	Pending SBC Approval
Regal Soccer Stadium Field Replacement	\$ 1,300,000	Recently Completed
Aquatic Center - New Videoboard	\$ 780,000	Construction / Design
Tennis LED Lights	\$ 427,000	Construction / Design

(a) - Approved funding plan includes up to \$232.6M in bond financing (\$133.1M @ 30-yr / \$99.5M @ 10-yr).

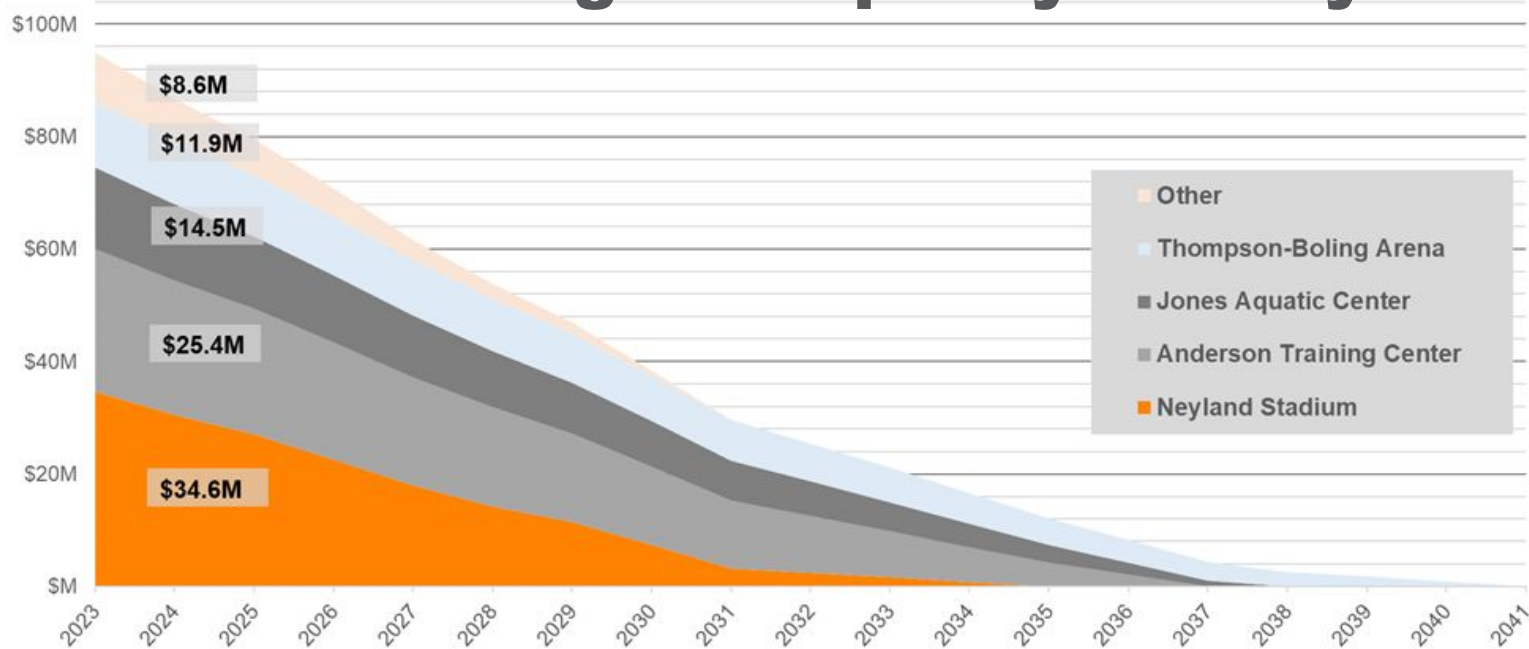
(b) - Approved funding plan includes up to \$20.1M in bond financing (10-yr term)





DEBT PROFILE

Outstanding Principal by Facility



* excludes projected new debt associated with current facility projects



DEBT PROFILE

Principal Balance by Facility

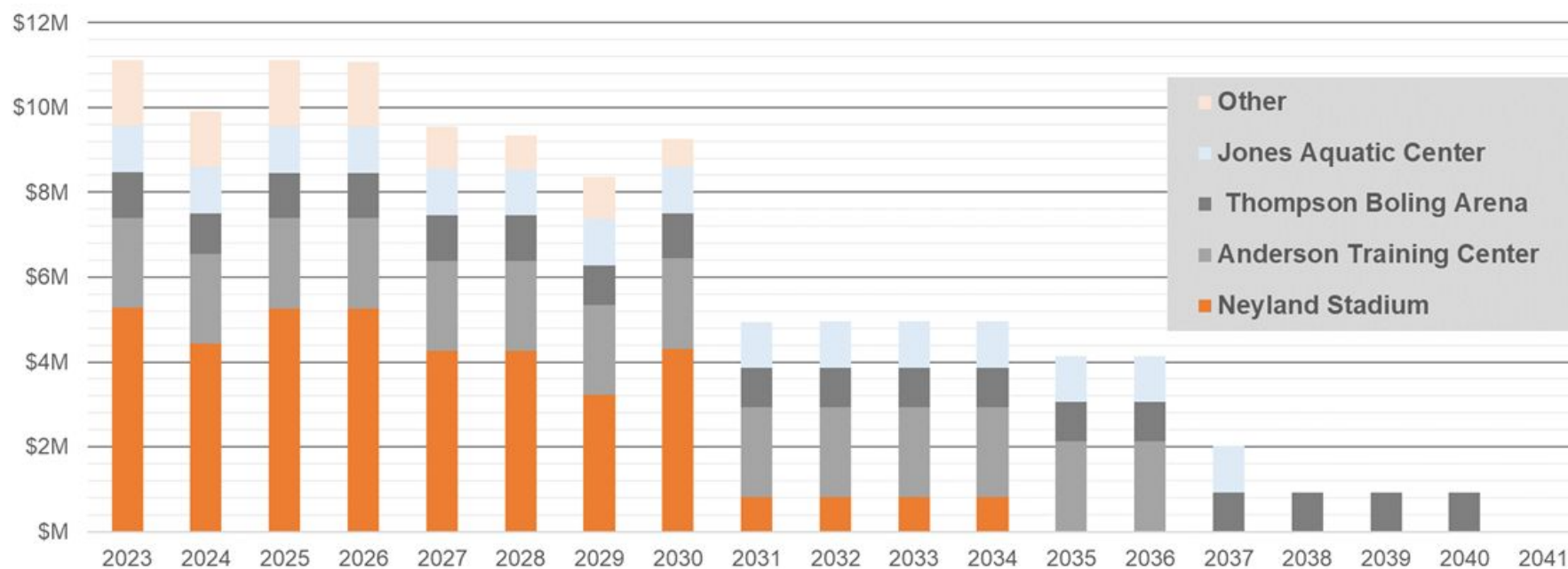
<u>Facility</u>	<u>Balance as of 7/1/23</u>
Neyland Stadium	\$ 34,639,255
Anderson Training Center	25,373,989
Jones Aquatic Center	14,461,504
Thompson-Boling Arena	11,864,775
Sherri Parker Lee Stadium	3,147,861
Lindsey Nelson Stadium	2,340,942
Regal Soccer Stadium	1,681,032
Thornton Athletics Student Life Center	1,196,132
Siler Bean Warehouse	280,449
Total Balance	\$ 94,985,938





DEBT PROFILE

Gross Annual Debt Service by Facility





COACHES CONTRACTS

Football

Coach (a)	Title	Expiration Date	Annual Salary as of Feb. 1 (b)				
			2023	2024	2025	2026	2027
Heupel	Head Coach	January 31, 2029	\$ 9,000,000	\$ 9,000,000	\$ 9,000,000	\$ 9,000,000	\$ 9,000,000
Banks	Defensive Coordinator	January 31, 2025	\$ 1,500,000	\$ 1,500,000			
Halzle	Offensive Coordinator	January 31, 2026	\$ 850,000	\$ 850,000	\$ 850,000		
Elarbee	Assistant Coach	January 31, 2026	\$ 900,000	\$ 900,000	\$ 900,000		
Garner	Assistant Coach	January 31, 2025	\$ 785,000	\$ 785,000			
Jean-Mary	Assistant Coach	January 31, 2025	\$ 665,000	\$ 665,000			
Mack	Assistant Coach	January 31, 2025	\$ 500,000	\$ 500,000			
Pope	Assistant Coach	January 31, 2025	\$ 250,000	\$ 275,000			
Martinez	Assistant Coach	January 31, 2024	\$ 540,000				
Ekeler	Assistant Coach	January 31, 2024	\$ 475,000				
Schmidt	Director of FB Sports Performance	January 31, 2024	\$ 475,000				

(a) - Information disclosed as of January 31, 2023

(a) - Annual Salary represents the aggregate amount of Base Pay and Supplemental Pay per employment contract.



COACHES CONTRACTS

Olympic/Other Sports

Head Coach (a)	Sport	Expiration Date	Annual Salary as of Feb. 1 (b)				
			2023	2024	2025	2026	2027
Barnes	Men's Basketball	April 14, 2027	\$ 5,450,000	\$ 5,700,000	\$ 5,800,000	\$ 5,900,000	\$ 6,000,000
Vitello	Baseball	June 30, 2026	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	
Harper	Women's Basketball	April 14, 2027	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Ross	Track & Field/XC	June 30, 2027	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000
Weekly, K.	Softball	June 20, 2026	\$ 340,000	\$ 340,000	\$ 340,000		
Woodruff	Men's Tennis	June 30, 2027	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000
Kredich	Swimming & Diving	April 30, 2027	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Webb	Men's Golf	June 30, 2026	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	
Carlson	Cross-Country	June 30, 2027	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
Rackham	Volleyball	January 31, 2027	\$ 215,000	\$ 215,000	\$ 215,000	\$ 215,000	
Cantu	Women's Golf	June 30, 2026	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
Ojeda	Women's Tennis	June 30, 2026	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
Kirt	Soccer	December 31, 2026	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	
Glenn	Rowing	June 30, 2024	\$ 155,000	\$ 155,000			

(a) - Information disclosed as of January 31, 2023.

(a) - Annual Salary represents the aggregate amount of Base Pay and Supplemental Pay per employment contract.



FINANCIAL CONSIDERATIONS & TRENDS

Key Material Items

- Implementation of new ticket pricing structure/priority seating model to increase donation revenue along with fairness & equity for supporters.
- Sales of new corporate sponsorship categories to grow advertising revenue.
- Expansion of conference membership to provide additional future revenue opportunities.
- Development of facility projects to identify project-related revenue and enhance game day, fan experience.
- Completion and publication of the [Rise Glorious Strategic Plan](#), which outlines the path to aggressively build resource base while investing in student-athletes, teams, and facilities at a championship level.



UT Martin Athletics

Annual Report to The Finance &
Administration Committee

Written By:

Kurt McGuffin
Danelle Fabianich
Ashley Bynum

Spring 2023

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UNIVERSITY OF TENNESSEE AT MARTIN					
DEPARTMENT OF INTERCOLLEGIATE ATHLETICS					
STATEMENT OF REVENUES AND EXPENSES					
		2021-2022	2021-2022	2022-2023	
		Budget	Actuals	Budget	
		TOTAL	TOTAL	TOTAL	
	Revenues				
	Operating revenues:				
1	Ticket sales	\$ 140,000.00	132,377.00	140,000.00	
2	Direct state or other government support	0.00	309,631.69	0.00	
3	Student fees	2,232,000.00	1,816,783.28	2,060,000.00	
4	Direct institutional support	6,994,445.00	7,568,007.91	6,788,798.00	
5	Less-Transfers to Institution	-	-	-	
6	Indirect Institutional Support	-	-	-	
6a	Indirect Institutional Support-Athletic Facilities Debt Service	105,730.00	283,549.91	101,391.00	
7	Guarantees	750,930.00	483,000.00	1,120,939.00	
8	Contributions	645,000.00	1,226,881.65	650,000.00	
9	In Kind	200,000.00	739,556.35	200,000.00	
10	Compensation and benefits provided by a third-party	-	-	-	
11	Media Rights	60,000.00	175,737.59	60,000.00	
12	NCAA Distributions	647,646.00	918,223.99	840,000.00	
13	Conference Distributions	75,000.00	248,000.00	75,000.00	
13a	Conference Distributions (bowl generated)		-		
14	Program, novelty, parking and concessions sales	150,000.00	149,925.96	150,000.00	
15	Royalties, licensing, advertisements, and sponsorships	260,000.00	235,366.57	260,000.00	
16	Sports camp revenues	-	-	-	
17	Endowment and investment income	100,000.00	174,919.21	100,000.00	
18	Other	-	-	-	
19	Bowl Revenues	-	-	-	
	Subtotal operating revenue	12,360,751.00	14,461,961.11	12,546,128.00	

	Expenses				
	Operating expenses:				
20	Athletics student aid	4,906,979.00	4,718,588.88	4,952,519.00	
21	Guarantees	6,500.00	15,809.21	33,000.00	
22	Coaching salaries, benefits, and bonuses paid by the university and related entities	2,737,363.00	2,788,758.24	2,838,232.00	
23	Coaching other compensation and benefits paid by a third-party	-	-	-	
24	Support staff/administrative salaries, benefits, and bonuses paid by the university and related entities	1,824,909.00	1,962,639.23	1,913,155.00	
25	Support staff/administrative other compensation and benefits paid by a third-party	-	-	-	
26	Severance payments	-	-	-	
27	Recruiting	70,000.00	232,392.84	131,904.00	
28	Team travel	535,000.00	1,158,774.11	732,318.00	
29	Sports equipment, uniforms, and supplies	920,000.00	1,353,864.45	505,000.00	
30	Game expenses	145,000.00	207,312.06	150,000.00	
31	Fund raising, marketing, and promotion	20,000.00	20,719.87	20,000.00	
32	Sports camp expenses	-	-	-	
33	Spirit groups	15,000.00	19,486.45	15,000.00	
34	Athletic Facilities, debt service, leases and rental fees	275,000.00	283,549.91	275,000.00	
35	Direct overhead and administrative expenses	70,000.00	396,336.37	90,000.00	
36	Indirect institutional support	-	-	-	
37	Medical expenses and insurance	220,000.00	298,060.29	220,000.00	
38	Memberships and dues	15,000.00	18,932.16	15,000.00	
39	Student-Athlete Meals(non-travel)	100,000.00	211,163.05	125,000.00	
40	Other operating expenses	500,000.00	775,573.99	530,000.00	
41	Bowl Expenses	-	-	-	
41a	Bowl Expenses- Coaching Compensation	-	-	-	
	Total operating expenses	12,360,751.00	14,461,961.11	12,546,128.00	

Annual Report to The Finance and Administration Committee

The following report highlights the information requested for the Board of Trustees Finance and Administration Committee. Please refer to page 3-4 for the detailed report with the actuals that were audited and submitted to the NCAA. Included in the spreadsheet are the budgets for FY 2022 and 2023.

Revenues

UTM Athletics' main sources of revenue are direct institutional support, student fees, and game guarantees. Athletics is constantly looking for different ways to increase revenue for the 2021-22 fiscal year. Direct institutional support (DIS) accounts for 54% of athletics revenue with 39% of total revenue covering athletic student aid.

Athletic student fees account for 16% of athletics revenue and is one of the department's top revenue concerns. The current student fee at UT Martin is \$204 a semester. The student fee was last increased by \$50 in 2015-2016 school year. This increase was a great step in the right direction, but with a steady decline in enrollment the student fee income for the department has decreased as such that it is less than the amount received before the 2015-16 increase. Athletics believes that a student fee increase might be in order to help fund the needs of the department considering that we believe we have tapped all other resources of income and the current state of enrollment. UTM athletics also has an equestrian student fee of \$3,000 a semester. The equestrian student fee goes directly to cover the cost of the Equestrian team and is paid by each member of the team. The below spreadsheet shows the most recent five years of student fee income, not including the equestrian team fee.

Athletic Student Fee		
Year	Income	Increase/(Decrease) from previous year
2014-15	1,791,957.04	
2015-16	2,206,752.24	414,795.20
2016-17	2,034,450.04	(172,302.20)
2017-18	1,981,242.04	(53,208.00)
2018-19	1,854,474.27	(126,767.77)
2019-20	1,955,502.40	101,028.13
2020-21	1,915,612.25	(39,890.15)
2021-22	1,608,693.28	(306,918.97)
	Decrease since last Athletic Student Fee increase:	598,058.96

Game guarantees (GG) are the next major source of income for athletics. They are an important source of income that the department depends on to make budget. Unfortunately, game guarantees can be difficult to obtain. Football guarantees are largest source of guaranteed revenue with games ranging from \$300,000 to \$500,000 per game. NCAA regulations dictate the football games that can be played in a season, this will either allow the institution to play one or two guarantees. Years where the team can only play one guarantee game can create financial restraints for the department. These game guarantees also make scheduling difficult. Game guarantees force the teams to play high level Division I teams, which in turn make it more difficult to qualify for playoffs. Athletics would prefer its football team to only have to play one game guarantee a season, but this is currently not an option considering the departments financial needs. Additionally, the restructuring of many conferences across the country, along with the NCAA Transformation Committee, scheduling these guarantee games has become more difficult than it has been in the past. Athletics anticipates a decrease in game guarantees in the future.

Game Guarantees	
Year	Income
2015-16	1,409,300.00
2016-17	1,448,500.00
2017-18	910,000.00
2018-19	1,181,000.00
2019-20	1,319,147.55
2020-21	124,750.00
2021-22	483,000.00

Other revenues such as NCAA/OVC distributions, ticket sales, corporate sponsorships, and concessions have been constant over the past few years, and we have found them difficult to increase. They remain important factors to our budget.

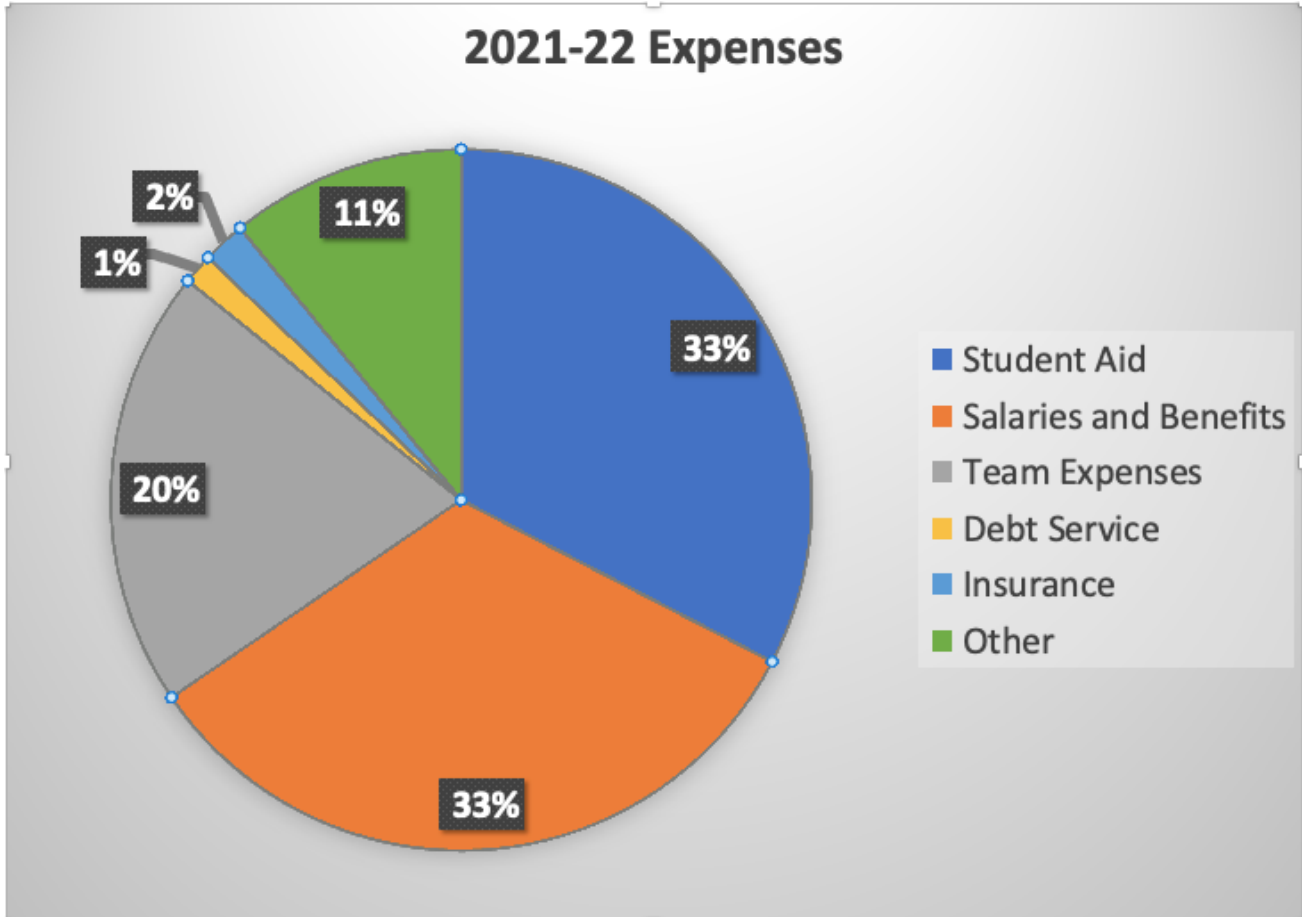
Expenditures

Athletics' biggest expense, representing 32.8% of expenditures, is salaries and benefits. Coaches' salaries are always a major discussion within the department. With one of the lowest salary budgets in the conference, athletics is always looking for ways to stretch salaries and find the next up-and-coming coaches in order to compete with its rival Ohio Valley Conference institutions. This is the first fiscal year in recent history that the biggest expense for the department was not grant-in-aid provided to student-athletes, by a margin of 0.2%.

Athletics' next biggest cost, representing 32.6% of expenditures, is grant-in-aid. Athletics currently is not able to provide cost of attendance to its athletes. This will continually become a bigger factor as more and more OVC members are providing cost of attendance to their athletes.

The next biggest expenditure at 20% is team expenses. Team expenses include recruiting, equipment, team travel, meals, and game day expenditures. The department consistently works to reduce these costs through apparel contracts and other means. This expenditure category

increased by 5% during the 2021-22 fiscal year. This was to be expected, as during the 2020-21 academic year, COVID prevented travel during the fall semester and the spring seasons were conference-only.



Unrestricted Fund Balances

Many of our unrestricted fund balances are in good standing. In Athletics, a great majority of our coaches depend on these funds to be able to fund yearly team needs that the department cannot afford to cover, including team travel. Some of our coaches have worked very hard to keep these accounts in good standing to be able to complete special projects and cover cost on years with higher-than-normal expense or low revenue. Below are unrestricted funds end-of-year balances for 2021-22.

UT Martin Athletics Unrestricted Fund Balances as of 06/30/2022				
Year	P	Fund Name	Account Number	Fund Balance
2022	13	Men's Cross Country Gift Fund	R050916019	850.00
2022	13	Victory with Honor Fund	R058501001	60,903.81
2022	13	Golf Center Gift Fund	R058501002	371.03
2022	13	NCAA Student Assistance Fund	R058501004	330,626.47
2022	13	ATHLETIC TRAINING ROOM GIFT FUND	R058501005	12,270.12
2022	13	Skyhawk Athletics Funding Enhancements	R058501006	371,787.50
2022	13	Athletic Weight Room Gift Fund	R058501008	1,040.99
2022	13	Baseball/Softball Facility Improvements	R058501010	170.00
2022	13	Driver/Goad Family Golf Scholarship Fund	R058501012	643.81
2022	13	Wilbur & Peggy Edmistor Scholarship Fund	R058501013	2,325.81
2022	13	Kathleen/Tom Elam Athletic Scholarship Fund	R058501014	86,702.07
2022	13	Ron Lewellen Men's Athletic Scholarship Fund	R058501015	2,826.05
2022	13	Rhodes Golf Center Enhancement Fund	R058501016	266.02
2022	13	Wilcox Family Rodeo Scholarship	R058501017	11,220.00
2022	13	UTF Key/Amy Chu Football Scholarship Fund	R058501018	3,083.07
2022	13	UTF Bruce Hill Memorial Fund	R058501019	1,553.00
2022	13	UTF Giles/Gearin W. Athletics Scholarship Fund	R058501020	7,102.32
2022	13	UTF Mr/Mrs George Fain Football Schol Fund	R058501021	5,411.71
2022	13	UTF Pat Head Summitt Excel W. Bball Fund	R058501022	49,109.08
2022	13	NCAA Athletics Academic Success	R058501023	337,169.26
2022	13	UTF Romeo J Duncan Football Schol Fund	R058501024	2,974.70
2022	13	Carr Golf Scholarship Fund	R058501026	-
2022	13	Phil and Camille Carr Golf Scholarship Fund	R058501028	1,251.29
2022	13	WC Seale Tennis Facility Gift Fund	R058502001	-
2022	13	Grover Page Golf Fund	R058502003	17,633.25
2022	13	WOMEN'S CROSS COUNTRY GIFT	R058503002	180.65
2022	13	WOMENS BASKETBALL GIFT FUND	R058504001	-
2022	13	WOMENS VOLLEYBALL GIFT FUND	R058504002	7,214.75
2022	13	WOMENS SOFTBALL GIFT FUND	R058504003	116,621.25
2022	13	WOMENS TENNIS GIFT FUND	R058504004	32,915.71
2022	13	BETTYE GILES FIELD ENHANCEMENT GIFT FUND	R058504005	550.00
2022	13	WOMEN'S SOCCER GIFT FUND	R058504006	27,725.48
2022	13	CHEERLEADING GIFT FUND	R058504007	11,622.73
2022	13	UTM FOOTBALL FUND	R058510001	0.45
2022	13	Football Incentive Fund	R058510002	1,227.37
2022	13	UTM MENS BASKETBALL FUND	R058520001	0.93
2022	13	UTM BASEBALL FUND	R058525001	49,165.51
2022	13	Baseball Legacy Program Fund	R058525002	650.00
2022	13	Baseball Alumni Team Gift Fund	R058525003	461.48
2022	13	Volleyball Enhancement Fund	R058525004	1,450.00
2022	13	Midway Rifle Team Grant	R058525005	42,681.99
2022	13	RIFLE TEAM GIFT FUND	R058530001	24,025.11
2022	13	James C Henson Tennis Fund	R058535002	4,917.09
2022	13	UTM GOLF FUND	R058540001	105,072.96
2022	13	Women's Equestrian Gift Fund	R058579001	58,865.07
2022	13	UTM RODEO TEAM FUND	R059020002	253,208.08
		Total		2,045,847.97

Athletics is currently paying debt service on Baseball and Softball lights and Field House lights. This debt service averages \$105,000 in yearly payments until 2032.

UT Martin Coaches with Contracts – Projected Annual Compensation

Athletics currently has 2 coaches on contract—the Head Football Coach and the Head Men’s Basketball Coach. Our Head Women’s Basketball Coach retired and is now working on a post-retirement agreement, so he is no longer under contract. Please refer to the below figure to see details on annual compensation and contract years left. Each coach’s contract has performance measures that extend the length of the contract. Coach Jason Simpson has a broadcast pay of \$40,000 and an annual retention bonus of \$10,000.

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Future Development Plan & Funding

The department is continuing to focus on increasing external funding to make up for losses in operating budgets and in the pursuit of a positive student-athlete experience. The two main areas of focus for facility improvement are the Elam Center and the Baseball and Track & Field facilities. The department is in the design phase of the construction of a new baseball hitting facility. This will help improve the student-athlete experience by providing additional space for practice, especially during harsh winter months.

The department has received approval to proceed with the following building projects: turfing the baseball field and the construction of a track. The institution sponsors both indoor and outdoor track, without a facility to do so. This is of utmost importance to improve the student-athlete experience. The track rosters currently hover around 40 student-athletes. By building a track that will support all track & field events, the institution could increase track roster numbers and thus, increase campus enrollment. It would not only benefit the existing student-athletes but would also attract new athletes to the program that may not have expressed interest before. Turfing the baseball field will help with maintaining scheduling through inclement weather and reduce injuries. Additionally, the department will continue improvements to the Elam Center that began the summer of 2022, focusing on enhancements to the video board, men's locker room, and graphics and paint. These are also aimed at improving the student-athlete experience through better facilities.

The Athletics Department also had to make the difficult decision to discontinue the Women's Tennis program during the 2022-23 academic year. The scholarships, operating budget, salary line, and other budgetary items that the department will have in excess because of this decision will be re-allocated to all women's sports. This will allow UT Martin to take great strides toward the goals of fully funding all women's sports' scholarships and increasing women's sports' operating budgets and salary pools. These increases should facilitate moving UT Martin out of the bottom 25% in the Ohio Valley Conference in regard to funding women's sports.

**UTS ATHLETICS DEPARTMENT FY 2022 ACTUALS & FY
2023 REVISED BUDGET**


	Actual 2021-22		
	Unrestricted	Restricted	Total
ATHLETICS			
Revenues			
General Funds	\$ 3,661,191		\$ 3,661,191.00
Student Fees			-
Athletic Fees			-
Ticket Sales	6,141		6,141.00
NCAA Conference, Tournaments			-
Game Guarantees		5,700	5,700.00
Gifts		7,707	7,707.00
Licensing Fees	5,000		5,000.00
Sports Camps		1,575	1,575.00
Other*	202,462	149,270	351,732.00
Total Revenues	\$ 3,874,794.00	\$ 164,252.00	\$ 4,039,046.00
Expenditures and Transfers			
Salaries	\$ 1,049,068		\$ 1,049,068
Employee Benefits	410,674		410,674
Total Salaries and Benefits	\$ 1,459,742	\$ -	\$ 1,459,742
Travel	211,377	100,061	311,438
Student Aid	1,503,238		1,503,238
Equipment			-
Other Operating	700,437	64,191	764,628
Subtotal Expenditures	\$ 3,874,794	\$ 164,252	\$ 4,039,046
Debt Service			-
Other Transfers			-
Total Expenditures and Transfers	\$ 3,874,794	\$ 164,252	\$ 4,039,046
Revenues Less Expenditures	\$ -	\$ -	\$ -

	Revised 2022-23		
	Unrestricted	Restricted	Total
	\$3,840,713		\$ 3,840,713.00
			-
			-
	5,000		5,000.00
			-
	7,200		7,200.00
			-
			-
	15,558		15,558.00
	200,000		200,000.00
	\$ 4,068,471	\$ -	\$ 4,068,471.00
	\$ 1,298,838		\$ 1,298,838
	363,675		363,675
	\$ 1,662,513	\$ -	\$ 1,662,513
	206,352		206,352
	1,516,800		1,516,800
	127,600		127,600
	555,206		555,206
	\$ 4,068,471	\$ -	\$ 4,068,471
			-
			-
	\$ 4,068,471	\$ -	\$ 4,068,471
	\$ -	\$ -	\$ -

FY22 year-end unrestricted fund balance	\$ -
FY22 Student Fee	\$ -

Outstanding debt	\$ -
FY22 debt service	\$ -



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

3

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Revised FY 2022-23 Operating Budget**

Type: Action

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer
Ronald A. Loewen, Associate Vice President, Budget, Analysis and Planning

Background Information

The University develops a revised operating budget proposal each fiscal year to adjust for changes that occur after the original budget is adopted in June. The primary revisions made each year include updating beginning net asset balances to reflect actual rather than projected beginning balances; state appropriations adjustments made by the state Department of Finance and Administration; and adjustments reflecting changes in enrollments, operating plans, organizational structure, and revenue and expense projections.

The revised Unrestricted Educational and General (E&G) Operating Budget is \$1,908,546,087, an increase of 4.8% over the original budget, and the revised Unrestricted Auxiliary Operating Budget is of \$317,767,793, an increase of 0.9% from the original budget.

Unit	Unrestricted E&G	Unrestricted Auxiliary	Restricted	Total
Chattanooga	\$ 210,071,177	\$ 23,152,232	\$ 6,093,085	\$ 319,316,494
Health Science Center	329,001,353	4,109,816	320,546,782	653,657,951
Institute for Public Service	29,389,871		7,508,000	36,897,871
Knoxville	1,110,903,520	277,091,778	392,620,958	1,780,616,256
Martin	109,102,273	10,567,896	34,807,291	154,477,460
Southern	15,021,456	2,846,071	4,668,351	22,535,878
System Administration	105,056,737		11,850,000	116,906,737
Total	\$1,908,546,387	\$317,767,793	\$858,094,467	\$3,084,408,647

Detailed information on the revised operating budget follows this summary.

Committee Action

The Committee Chair will call for a motion to recommend adoption by the Board of Trustees of the following resolution.

Resolution ____-2023*
Resolution to Approve the
FY 2022-23 Revised Operating Budget

WHEREAS, by state law, the Board of Trustees must approve an annual operating budget for the University; and

WHEREAS, the Board approved the FY 2022-23 operating budget on June 24, 2022; and

WHEREAS, the operating budget must be revised during the year to update revenue and expenditure projections for the remainder of the fiscal year, taking into consideration final fall enrollments (which are estimated when the original budget is prepared), the impact of the prior year's activities carried forward into the current year, and adjustments in state appropriations occurring since the budget was approved on June 24, 2022; and

WHEREAS, the 2022-23 Revised Operating Budget includes adjustments allocating revisions to budgeted revenues and carry forward of unexpended non-recurring funds from 2021-22; and

WHEREAS, further adjustments may be required if material changes in revenues or expenditures arise during the remainder of FY 2022-23; and

WHEREAS, the FY 2022-23 Revised Budgets for Unrestricted Education and General (E&G) and Auxiliary Enterprises are balanced, and within available resources and comply with all applicable policies and guidelines;

NOW, THEREFORE, BE IT RESOLVED:

1. The FY 2022-23 Revised Unrestricted, Educational and General Operating Budget in the amount of \$1,908,546,087 and the Revised Unrestricted Auxiliary Operating Budget in the amount of \$317,767,793 are approved. A copy of the Revised Budget Document for FY 2022-23 is attached hereto.
2. If material changes in revenues or expenditures arise during the remainder of FY 2022-23, university administration is authorized to modify budgets accordingly so expenditures will not exceed available resources and sufficient net assets will be available as of June 30, 2023 to meet outstanding commitments, satisfy liquidity requirements, fund activities deferred to the following fiscal year, and provide a reasonable reserve for contingencies for the beginning of FY 2023-24.

(*) Number will be inserted after adoption.

THE UNIVERSITY OF TENNESSEE

Revised Operating Budget Fiscal Year 2022-23



THE UNIVERSITY OF TENNESSEE

UT Chattanooga

UT Knoxville

UT Space Institute

UT Institute of Agriculture

AgResearch - Extension - College of Veterinary Medicine

UT Martin

UT Health Science Center

UT Institute for Public Service

Municipal Technical Advisory Service

County Technical Assistance Service

Tennessee Language Center

UT Southern

UT System Administration

The University of Tennessee is a statewide system of higher education with campuses in Knoxville, Chattanooga, Martin, Memphis and Pulaski; the UT Space Institute in Tullahoma; the UT Institute of Agriculture with a presence in every Tennessee county; and the statewide Institute for Public Service. The UT system manages Oak Ridge National Laboratory through its UT-Battelle partnership; enrolls about 54,000 students statewide; produces about 10,000 new graduates every year; and represents more than 400,000 alumni around the world.

The University of Tennessee

FY 2022-23 Revised Budget Document

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TERMINOLOGY	C-1
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Message from the Chief Financial Officer

Each year, the university develops a revised operating budget that reflects operating plans and financial projections as of October 31. It includes revisions made to the original operating budget approved by the Board of Trustees during its annual meeting in June. Such revisions are typically needed to adjust for the following mid-year developments:

- The university's original budget is developed before the end of the previous fiscal year using budgeted net assets as an estimate of July 1 beginning fund balances. The revised budget uses actual net assets as the starting point. In most years, the change in beginning balances is offset by an increase to non-recurring expense budgets.
- State appropriations are adjusted in September, requiring minor adjustments in most years.
- Other adjustments may be needed if there are material changes to operating plans, organizational structure, revenue projections, or inflation.

Total operating revenues are budgeted at \$3.1 billion, 3.2% over the original budget for FY23. Unrestricted revenues for educational and general (E&G) operations and auxiliary enterprises will top \$2.2 billion for the first time, up 4.2% compared to original budget.

Unrestricted E&G revenue budgets were increased by \$87 million, 4.8%. Most of the increase resulted from adjustments made by the state budget office in how non-recurring state appropriations are presented. These adjustments to presentation added \$80 million to the revised budget schedules, but have no net fiscal impact. The remaining changes reflect minor adjustments typical for mid-year revised budgets.

Auxiliary enterprise revenue budgets are \$318 million, an adjustment of 0.9%. This kind of mid-year adjustment signals a return to normalcy after two years of significant declines followed by a rapid rebound in FY22.

Estimates for restricted revenues from grants, contracts, gifts, and endowments were revised upward slightly by \$4.9 million, 0.6%. This is 1.2% lower than the amount realized during the previous fiscal year due to the expiration of federal COVID-relief grants received during FY21 and FY22. The use of this funding is restricted by contractual terms and conditions and generally not available for general campus operations, but it represents the university's largest funding source for research, scholarships, and fellowships and provides significant funding for instruction, public service, and academic support.

A detailed analysis of UT's revised operating budget has been provided to the Tennessee Higher Education Commission (THEC) and the state budget office. It will be used as the basis for developing the university's state operating appropriations for FY 2023-24.

Revenue and expenditure data for each operating unit are provided in this budget document.

Respectfully,

David L. Miller

David L. Miller

Senior Vice President & Chief Financial Officer

University of Tennessee FY 2022-23 Revised Operating Budget

Overview

Current fund revenues for the University of Tennessee (UT) Fiscal Year 2022-23 (FY23) revised operating budget are nearly \$3.1 billion, up 3.2% from the original budget adopted in June 2022. This includes a large increase in unrestricted educational and general (E&G) revenues and relatively minor adjustments to auxiliary enterprise revenues (0.9%) and revenues from restricted funds (0.6%).

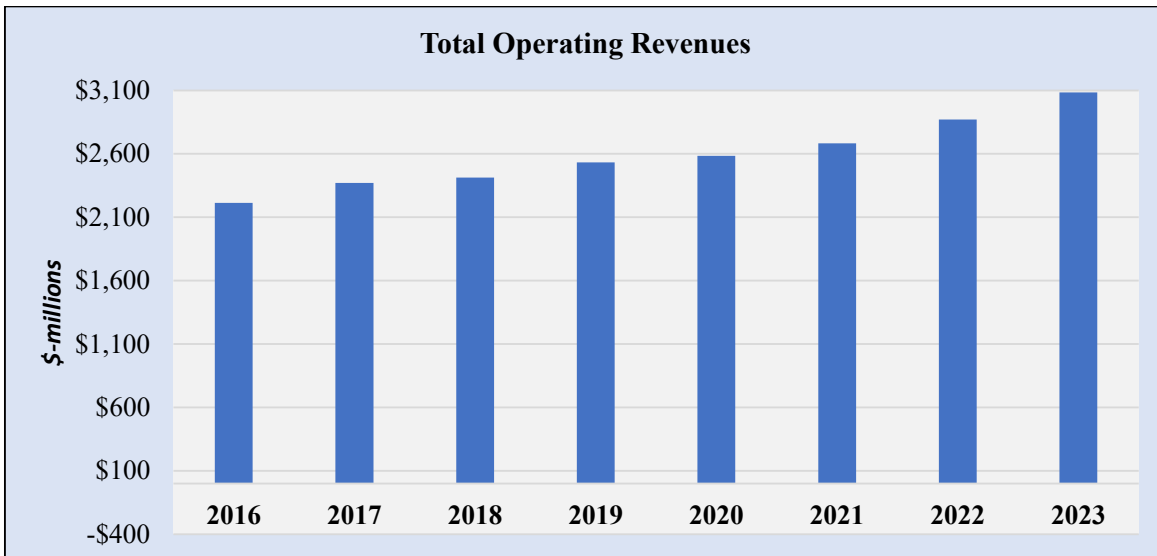
FY23 Operating Revenues by Fund Group

Fund Group	Original	Revised	\$-change	%
Unrestricted E&G	\$1,821,280,849	\$1,908,546,387	\$ 87,265,538	4.8%
Unrestricted Auxiliaries	314,940,749	317,767,793	2,827,044	0.9%
Subtotal: Unrestricted	\$ 2,136,221,598	\$ 2,226,314,180	\$90,092,582	4.2%
Restricted Funds	853,175,060	858,094,467	4,919,407	0.6%
Total Operating Revenues	\$ 2,989,396,658	\$ 3,084,408,647	\$ 95,011,989	3.2%

Unrestricted E&G funds support the core operations of the university. They are funded primarily through tuition and student fees, state appropriations, and other unrestricted revenues including grants and contracts, federal and local appropriations, sales and services, and investment income.

Auxiliaries are self-supporting enterprises that provide services to students, faculty, and staff such as housing, bookstores, food services, and UT Knoxville (UTK) athletics. They complement the core operations of each campus and are vital components of student life and campus culture.

Restricted funds include primarily grants, contracts, gifts, and endowments. These are the major revenue sources for research, scholarships, and fellowships.



University of Tennessee FY 2022-23 Revised Operating Budget

Current Operating Revenues

FY23 Operating Revenues

By Unit and Source	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Knoxville	\$1,110,903,520	\$ 277,091,778	\$ 392,620,958	\$1,780,616,256
Health Science Center	329,001,353	4,109,816	320,546,782	653,657,951
Chattanooga	210,071,177	23,152,232	86,093,085	319,316,494
Martin	109,102,273	10,567,896	34,807,291	154,477,460
Public Service	29,389,871		7,508,000	36,897,871
Southern	15,021,456	2,846,071	4,668,351	22,535,878
System Administration	105,056,737		11,850,000	116,906,737
Total Revenues	\$1,908,546,387	\$ 317,767,793	\$ 858,094,467	\$3,084,408,647
Tuition & Fees	\$ 868,803,799			\$ 868,803,799
State Appropriations	841,139,152		16,927,377	858,066,529
Grants & Contracts	59,803,427		750,124,054	809,927,481
Sales & Services	71,006,519			71,006,519
Other	67,793,490	317,767,793	91,043,036	476,604,319
Total Revenues	\$1,908,546,387	\$ 317,767,793	\$ 858,094,467	\$3,084,408,647

Most units made relatively small adjustments to operating revenue budgets, which is typical for a mid-year revised budget. The Institute for Public Service increased revenue budgets by 4.6% to reflect increased state grant funding. The large increase for System Administration is the result of changes in how certain non-recurring funding is presented in the state's revised budget; it does not reflect an increase in total funding anticipated for FY23.

Operating Revenue Changes by Major Unit

By Unit	Original	Revised	\$-change	%
Knoxville	\$ 1,761,895,811	\$ 1,780,616,256	\$ 18,720,445	1.1%
Health Science Center	652,252,520	653,657,951	1,405,431	0.2%
Chattanooga	317,335,212	319,316,494	1,981,282	0.6%
Martin	152,256,341	154,477,460	2,221,119	1.5%
Public Service	35,260,483	36,897,871	1,637,388	4.6%
Southern	22,769,374	22,535,878	-233,496	(1.0%)
System Administration	47,626,917	116,906,737	69,279,820	145.5%
Total Revenues	\$ 2,989,396,658	\$ 3,084,408,647	\$ 95,011,989	3.2%

University of Tennessee FY 2022-23 Revised Operating Budget

Current Operating Expenses and Transfers

The FY23 revised expenditure budget allocates projected revenues plus a portion of unrestricted reserves to the following activities. The relative share of total funding allocated to each function is characteristic of long-term allocations. UT's expenditure profile is very stable across time. The largest resources allocations are found in instruction (30%), scholarships & fellowships (13%), research (13%), and academic support.

FY23 Operating Expenditures and Transfers

By Functional Area	Unrestricted	Restricted	Total	% of Total
Instruction	\$ 686,720,187	\$241,493,385	\$ 928,213,572	30%
Research	180,688,028	215,820,847	396,508,875	13%
Public Service	107,530,914	90,334,952	197,865,866	6%
Academic Support	249,915,120	58,549,316	308,464,436	10%
Student Services	126,275,365	3,618,533	129,893,898	4%
Institutional Support	208,114,679	12,338,405	220,453,084	7%
Operation & Maint. of Plant	172,142,748	375,500	172,518,248	6%
Scholarships & Fellowships	152,471,486	235,303,529	387,775,015	13%
Auxiliary Operations	254,753,361	260,000	255,013,361	8%
Total Expenses	\$2,138,611,888	\$858,094,467	\$2,996,706,355	97%
Mandatory Transfers for Debt	66,668,090		66,668,090	2%
Non-Mandatory Transfers	23,374,476		23,374,476	1%
Expenses & Transfers	\$2,228,654,454	\$858,094,467	\$3,086,748,921	100%

Net transfers to and from other fund groups will use roughly 3% of total operating funds. Mandatory transfers are allocations from current operations to UT's retirement of debt fund required to fulfill debt obligations. Nearly 75% is related to debt for construction of auxiliary facilities such as residence halls, parking structures, and athletics facilities. Non-mandatory transfers include operating funds allocated to capital expenditures and set asides to long term reserves for future needs such as the renewal and replacement of equipment, faculty startups, strategic initiatives, and long term contingencies.

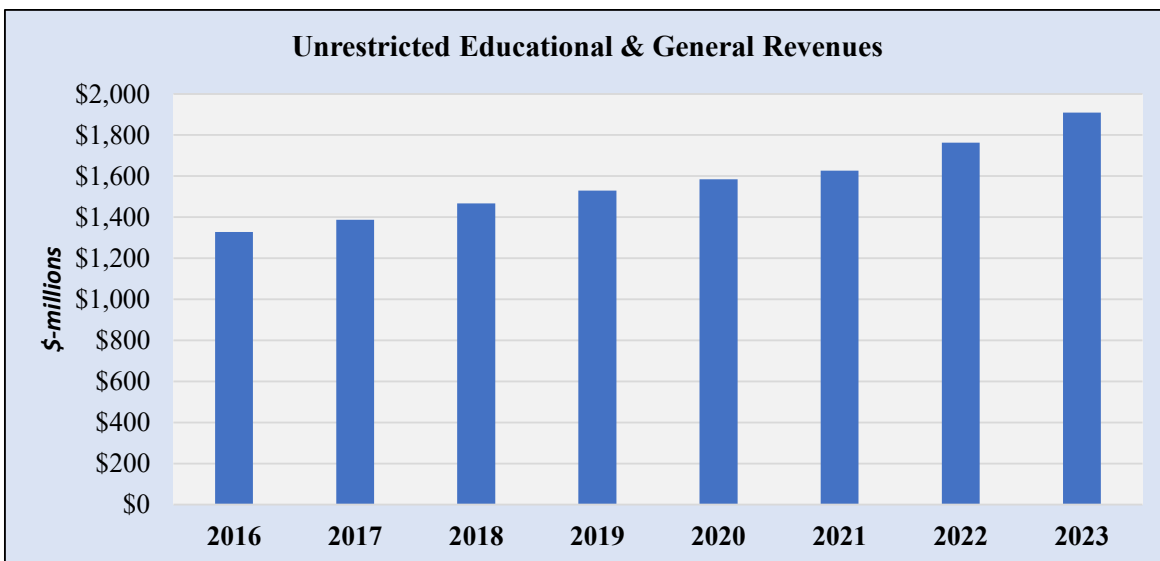
University of Tennessee FY 2022-23 Revised Operating Budget

Unrestricted Educational and General (E&G) Revenues

Revenue budgets for core E&G operations were adjusted up by 4.8%. This is a relatively large increase for a mid-year budget revision, but it does not result from material changes to operating plans or finances. The \$80.8 million increase in state appropriations is due to technical adjustments made by the state budget office which are described on page A-7.

Unrestricted E&G Revenues

By Unit and Source	Original	Revised	\$-change	%
Knoxville	\$ 1,099,068,309	\$ 1,110,903,520	\$11,835,211	1.1%
Health Science Center	327,705,229	329,001,353	1,296,124	0.4%
Chattanooga	207,381,717	210,071,177	2,689,460	1.3%
Martin	107,453,710	109,102,273	1,648,563	1.5%
Public Service	29,229,471	29,389,871	160,400	0.5%
Southern	14,665,496	15,021,456	355,960	2.4%
System Administration	35,776,917	105,056,737	69,279,820	193.6%
Total	\$ 1,821,280,849	\$ 1,908,546,387	\$87,265,538	4.8%
Tuition & Fees	\$ 866,823,031	\$ 868,803,799	\$1,980,768	0.2%
State Appropriations	760,346,852	841,139,152	80,792,300	10.6%
Other Revenues	194,110,966	198,603,436	4,492,470	2.3%
Total	\$ 1,821,280,849	\$ 1,908,546,387	\$87,265,538	4.8%



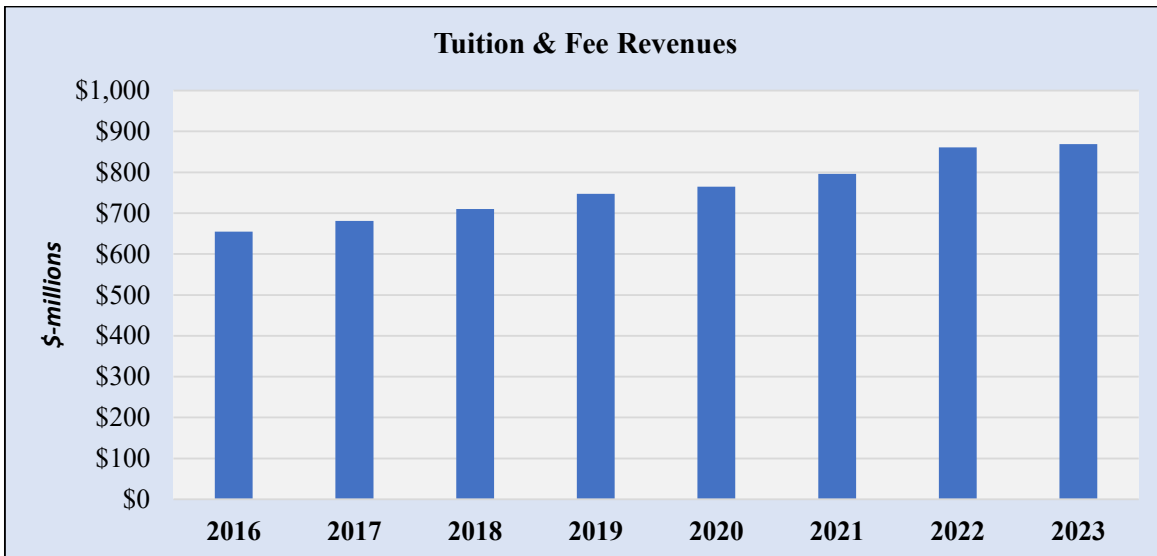
University of Tennessee FY 2022-23 Revised Operating Budget

Unrestricted E&G Revenues – Tuition & Fees

Each campus (other than UT Southern) made slight adjustments to revenue budgets to reflect actual fall 2022 enrollments. The net increase of \$1.98 million is slightly more than 0.2% of the tuition and fee revenue budget approved in June 2022.

Tuition & Fee Revenues

By Unit and Fee Type	Original	Revised	\$-change	%
Knoxville	\$ 578,841,383	\$579,881,591	1,040,208	0.1%
Chattanooga	127,968,340	129,226,500	1,258,160	1.0%
Health Science Center	90,879,935	90,379,935	(500,000)	(0.6)%
Martin	60,705,977	60,888,377	182,400	0.3%
Southern	8,427,396	8,427,396		
Total	\$ 866,823,031	\$ 868,803,799	\$1,980,768	0.2%
Maintenance Fee	\$ 600,913,030	\$ 600,816,562	\$ (96,468)	(0.2)%
Out-of-State Tuition	109,482,762	110,298,572	815,810	0.7%
Programs & Services Fee	81,216,666	81,216,666	-	-
Other Student Fees	70,371,522	71,632,948	1,261,426	1.8%
Non-Credit Courses	4,839,051	4,839,051	-	-
Total	\$ 866,823,031	\$ 868,803,799	\$ 1,980,768	5.7%



University of Tennessee FY 2022-23 Revised Operating Budget

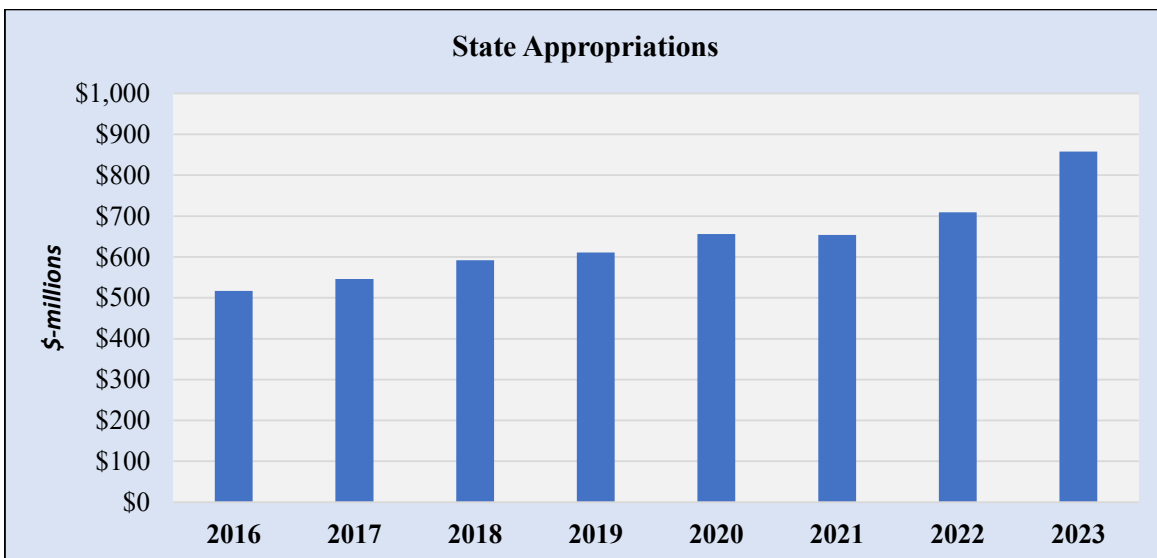
Unrestricted E&G Revenues – State Appropriations

FY 2022-23 State Appropriations

Mid-Year Adjustments	Recurring	Non-Recurring	Total
Oak Ridge Innovation Institute		\$ 72,000,000	\$ 72,000,000
OPEB Liability Funding	\$ (1,566,300)		(1,566,300)
Health Insurance Premiums	(681,800)		(681,800)
TCRS Legacy Retirement Program	2,902,700		2,902,700
Property & Claims Premiums	359,200		359,200
401K Enhanced Match		7,805,400	7,805,400
Other adjustments	(14,485)	4,600	(9,885)
Total Adjustments	\$ 999,315	\$ 79,810,000	\$ 80,809,315

The state's original operating budget included \$72 million for UT's Oak Ridge Innovation Institute (ORII) to be drawn down by UT as a grant. The state shifted this to UT's direct appropriations, resulting in a change to how the funds are presented in the FY23 revised operating budget.

The \$7.8 million added for employee 401k contributions is a similar adjustment to budget presentation. The state's original budget included a large allocation in miscellaneous appropriations to fund a temporary increase in 401k matching funds for state employees. These funds were distributed out to all state agencies and higher education institutions as part of the state's revised budget. This will temporarily increase the employer match from \$50 per month to \$100 month for employees who choose to participate in the 401k matching program.



University of Tennessee FY 2022-23 Revised Operating Budget

Unrestricted E&G Expenses

FY23 unrestricted E&G expense budgets total \$1.88 billion. Over half is allocated to instruction, research, and public service; 28% is allocated to academic support, student services, scholarships, and fellowships; and 21% is directed to institutional support and operation and maintenance of grounds, facilities, and mechanical systems.

FY23 Unrestricted E&G Expenses

\$-millions	Knoxville	Health Science Center	Chatta- nooga	Martin	Public Service	Southern	System Admin.	Total
Instruction	404.0	\$137.9	\$92.5	\$ 47.8	-	\$ 4.5	-	\$ 686.7
Research	147.7	27.0	5.9	0.1	-	-	-	180.7
Public Service	76.6	1.1	2.8	1.0	\$ 26.0	0.1	-	107.5
Academic Support	145.6	66.3	23.7	11.8	0.3	2.2	-	249.9
Student Services	65.2	8.1	32.0	16.2	-	4.8	-	126.3
Institutional Support	76.4	36.5	15.8	9.9	0.7	2.3	\$ 66.4	208.1
Operations & Maintenance	104.0	33.4	20.7	11.7	-	1.7	0.6	172.1
Scholarships & Fellowships	107.9	7.3	20.2	14.5	-	2.5	-	152.5
TOTAL	\$1,127.4	\$317.7	\$213.7	\$112.9	\$ 27.0	\$ 18.1	\$67.0	\$1,883.9

The revised expenditure budget is \$67.2 million above the original budget approved in June. Most of the increase is for non-recurring expense budgets offset by non-mandatory transfers from long-term reserves. These represent authorized spending levels allocated to deans, directors, and department heads rather than projections for actual expenditures. It is likely that much of this funding will carry forward to the next fiscal year. Recurring expenses budgets are increasing by only \$4.8 million, from \$1.80 billion to \$1.81 billion, indicating no material changes to plans or expectations since last June.

University of Tennessee FY 2022-23 Revised Operating Budget

Unrestricted E&G Expenses - continued

The figures below show how resource allocations for recurring operations have changed since June 2022. Campuses and institutes made numerous minor adjustments that are typical for the revised budget. Most of the increase for Knoxville is a zero-sum adjustment made by the state budget office to shift appropriations and related expense budgets for the American Civics Institute from System Administration to UTK. This also shifted expense budgets from institutional support to public service.

Recurring Unrestricted E&G Expenses

By Unit/Function/Type	Original	Revised	\$-change	%
Knoxville	\$ 1,068,587,490	\$ 1,074,543,443	5,955,953	0.6%
Health Science Center	314,315,540	314,133,575	(181,965)	(0.1)%
Chattanooga	200,084,479	200,546,979	462,500	0.2%
Martin	106,728,352	107,045,952	317,600	0.3%
System Administration	69,174,732	67,855,396	(1,319,336)	(1.9)%
Public Service	27,312,144	26,963,957	(348,187)	(1.3)%
UT Southern	17,547,956	17,465,465	(82,491)	(0.5)%
Total	\$ 1,803,750,693	\$ 1,808,554,767	\$ 4,804,074	0.3%
Instruction	\$ 666,210,301	\$ 666,859,254	\$ 648,953	0.1%
Research	145,268,016	145,793,930	525,914	0.4%
Public Service	99,511,697	103,649,599	4,137,902	4.2%
Academic Support	236,763,926	236,380,865	(383,061)	(0.2)%
Student Services	120,359,399	120,946,425	587,026	0.5%
Institutional Support	210,733,809	208,950,975	(1,782,834)	(0.8)%
Operation & Maintenance	177,224,678	178,294,852	1,070,174	0.6%
Scholarships & Fellowships	147,678,867	147,678,867	-	-
Total	\$ 1,803,750,693	\$ 1,808,554,767	\$4,804,074	0.3%
Salaries & Benefits	\$ 1,218,744,716	\$ 1,223,766,463	\$ 5,021,747	0.4%
Operations	437,327,110	437,109,437	(217,673)	(0.1)%
Scholarships & Fellowships	147,678,867	147,678,867	-	-
Total	\$ 1,803,750,693	\$ 1,808,554,767	\$4,804,074	0.3%

University of Tennessee FY 2022-23 Revised Operating Budget

Auxiliary Enterprises

Auxiliaries are self-supporting enterprises providing services to students, faculty, and staff such as housing, bookstores, food services, and UTK athletics. (The athletic programs at UTC, UTM, and UTS are included in unrestricted E&G funds.) Most are funded through fee models such as housing rentals, meal plan prices, parking permits, and sales of books and supplies. UTK athletics has a variety of funding sources including ticket sales and television revenues. These revenues fund salaries and benefits, general operating, utilities, capital expenditures and debt service.

FY23 Auxiliary Revenues by Campus and Enterprise

\$-thousands	UTK	UTC	UTM	UTS	HSC	Total
UTK Athletics	\$ 165,185					\$ 165,185
Housing	64,269	\$ 17,691	\$ 8,457	\$ 1,721		92,138
Bookstores	22,500	500	640	200	\$ 1,515	25,355
Parking	11,933	3,418	578		1,426	17,355
Food Services	10,650	1,191	467	925	1,090	14,323
Other	2,555	352	426		79	3,412
Total	\$ 277,092	\$23,152	\$ 10,568	\$ 2,846	\$ 4,110	\$ 317,768

Revenue gains are expected across all auxiliary enterprises as campuses return to normal operations. Enrollment gains at UTK and UTS will also contribute to revenue growth.

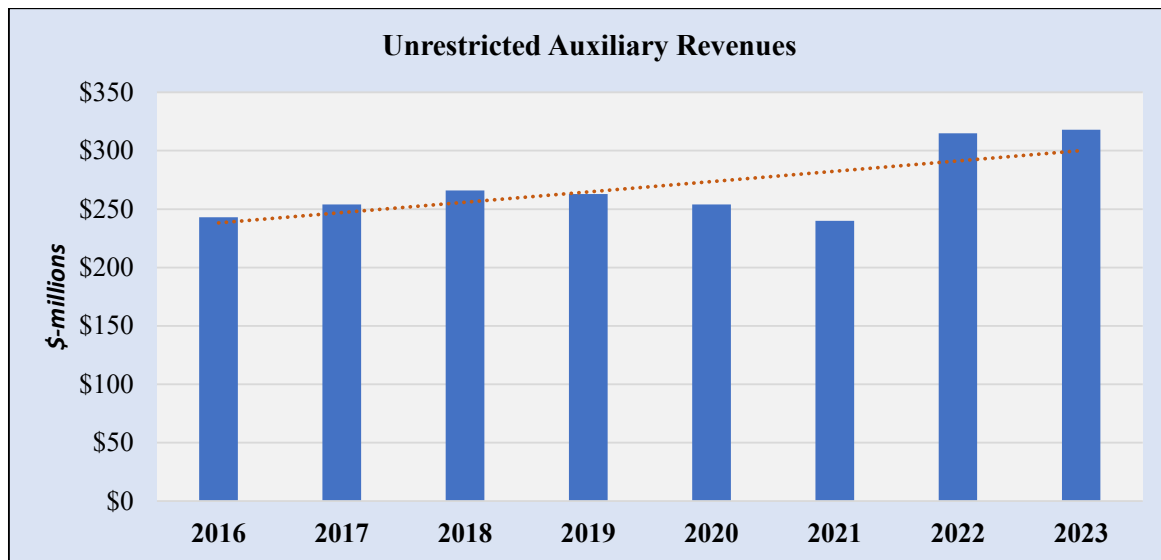
Changes to Auxiliary Enterprise Revenues

Campus/Institute	Original	Revised	\$-change	%
Knoxville	\$ 274,171,267	277,091,778	\$ 2,920,511	1.1%
Chattanooga	23,152,232	23,152,232	-	-
Martin	10,567,896	10,567,896	-	-
Health Science Center	4,003,283	4,109,816	106,533	2.7%
UT Southern	3,046,071	2,846,071	(200,000)	(6.6)%
Total	\$ 314,940,749	\$ 317,767,793	\$ 2,827,044	0.9%
UTK Athletics	\$ 163,769,892	\$ 165,185,314	\$ 1,415,422	0.9%
Housing	91,757,326	92,137,195	379,869	0.4%
Food Services	13,291,868	14,323,621	1,031,753	7.8%
Bookstores	25,354,943	25,354,943	-	-
Parking	17,353,971	17,353,971	-	-
Other	3,412,749	3,412,749	-	-
Total	\$ 314,940,749	\$ 317,767,793	\$ 2,827,044	0.9%

University of Tennessee FY 2022-23 Revised Operating Budget

Auxiliary Enterprises - continued

No other component of university finances is as sensitive to events like the recent pandemic than auxiliary enterprises. They depend on the presence of students, faculty, staff, and visitors on campus. Enrollment affects revenues for all auxiliary operations. Attendance at sporting events, concerts, and conferences influence auxiliary revenues, in particular parking and UTK athletics. The graph below clearly displays the impact of the pandemic on auxiliary revenues. Revenues flattened in FY19, dipped in FY20 and FY21, and have rebounded to the long-term trend line.



University of Tennessee FY 2022-23 Revised Operating Budget

Unrestricted Net Assets

The university maintains sufficient levels of unrestricted net assets to comply with state regulations on working capital, properly account for revolving funds, and meet contractual obligations and operational plans for the next year. The Proposed budget results in fund balances of \$129.9 million as of June 30, including \$109.5 million for E&G operations and \$20.4 million for auxiliaries.

Unrestricted Current Fund Net Assets

Budgeted for June 30, 2023

Fund Balances	E&G	Auxiliary	Total
Beginning Balances	\$ 118,079,188	\$32,861,694	\$ 150,940,882
Revenue	1,908,546,087	317,767,793	2,226,313,880
Total Available Funding	\$ 2,026,625,275	\$ 350,629,487	\$ 2,377,254,762
Expenses & Transfers	1,910,846,781	317,807,373	2,228,654,154
Ending Balances	\$ 115,778,494	\$ 32,822,114	\$ 148,600,608
Net Asset Allocations:			
Working Capital	\$ 24,836,959	\$ 21,367,272	\$ 46,204,231
Revolving Funds	8,182,000	872,000	9,054,000
Encumbrances	5,649,544	-	5,649,543
Reappropriations	6,450,000	-	6,450,000
Unallocated Reserve	70,659,991	10,582,842	81,242,833
<i>% of Expense & Transfers</i>	<i>3.7%</i>	<i>3.3%</i>	<i>3.6%</i>

Working capital provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds include fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances are carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations are funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.

Unallocated Reserves are contingency funds used to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

University of Tennessee FY 2022-23 Revised Operating Budget

Restricted Funds

Restricted funds must be used for purposes established by an external party and in accordance with the contractual terms and conditions negotiated with the sponsor of each grant and contract or the administrative provisions set by donors for each gift fund and endowment. They are the largest funding sources for scholarships & fellowships (61%) and research (54%) and play an important role in funding the university's public service initiatives (46%). Restricted funds are not part of the proposed budget resolution. Projected restricted operating revenues and expenses are included in this document to provide a complete picture of total operating funds for FY 2022-23.

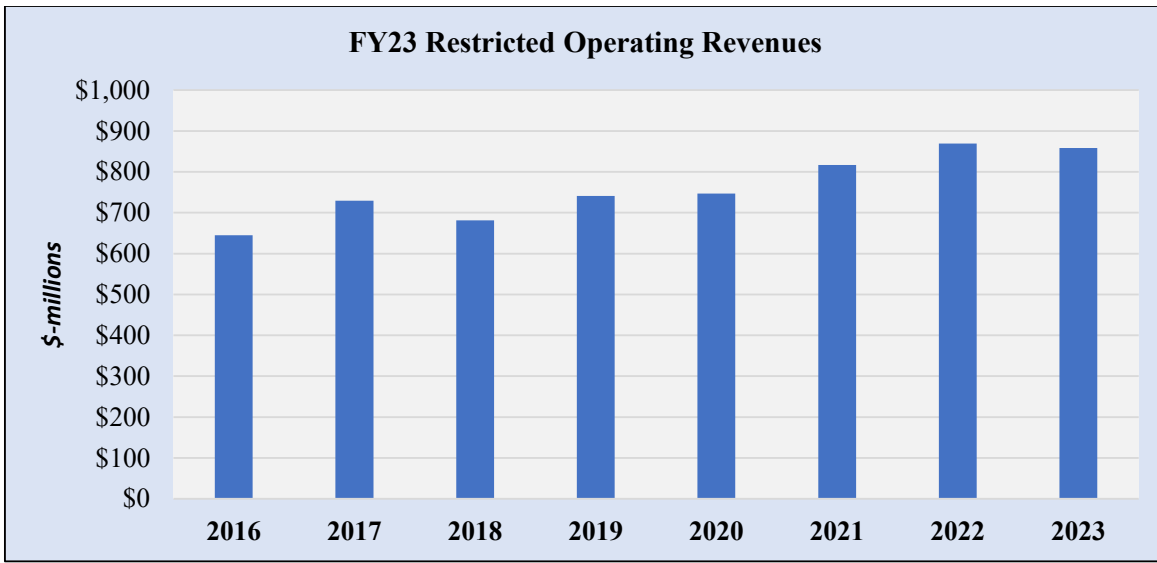
Restricted Operating Revenues & Expenses

\$-millions	Knoxville	Health Science Center	Chatta- nooga	Martin	Public Service	Southern	System Admin.	Total
Federal Grants & Contracts	\$ 182.0	\$ 41.0	\$ 44.3	\$ 14.2	\$ 4.3	\$ 2.6	\$ 0.6	\$ 289.0
Federal Grants & Contracts	103.1	38.0	29.4	15.3	2.2	1.3	10.7	199.9
Federal Grants & Contracts	30.0	207.0	1.7	0.1	0.1			239.0
Gifts & Endowments	53.6	20.4	9.6	4.8	0.9	0.8	0.6	90.8
Other	23.9	14.2	1.0	0.3	0.1			39.5
Revenues	\$ 392.6	\$ 320.5	\$ 86.1	\$ 34.8	\$ 7.5	\$ 4.7	\$ 11.9	\$ 858.1
Instruction	40.7	183.0	5.3	2.2		0.3	10.0	241.5
Scholarships & Fellowships	135.9	9.0	60.5	26.7		3.1		235.3
Research	143.1	65.5	6.3	0.1			0.7	215.8
Public Service	58.6	20.0	1.8	1.6	7.5	0.2	0.6	90.3
Other	14.3	43.0	12.2	4.1		1.0	0.5	75.1
Expenses	\$ 392.6	\$ 320.5	\$ 86.1	\$ 34.8	\$ 7.5	\$ 4.7	\$ 11.9	\$ 858.1

University of Tennessee FY 2022-23 Revised Operating Budget

Restricted Funds - continued

Revised estimates for FY 2022-23 restricted fund revenues are slightly below the previous fiscal year. This reflects a return to normal long-term trends after large infusions of federal COVID-relief grant funding during FY21 and FY22.



The University of Tennessee

FY 2022-23 Revised Budget

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The University of Tennessee

FY 2022-23 Revised Budget

Unrestricted Current Funds

Current Fund Revenues (\$millions)

Chattanooga	\$233.2
Knoxville	1,388.0
Martin	119.7
Southern	17.9
Health Science Center	333.1
Inst. for Public Service	29.4
System Administration	<u>105.1</u>
TOTAL	\$2,226.3

Fall 2022 FTE Enrollment

Knoxville	31,306
Chattanooga	10,102
Martin	5,179
Southern	800
Health Science Center	<u>3,040</u>
TOTAL	50,427

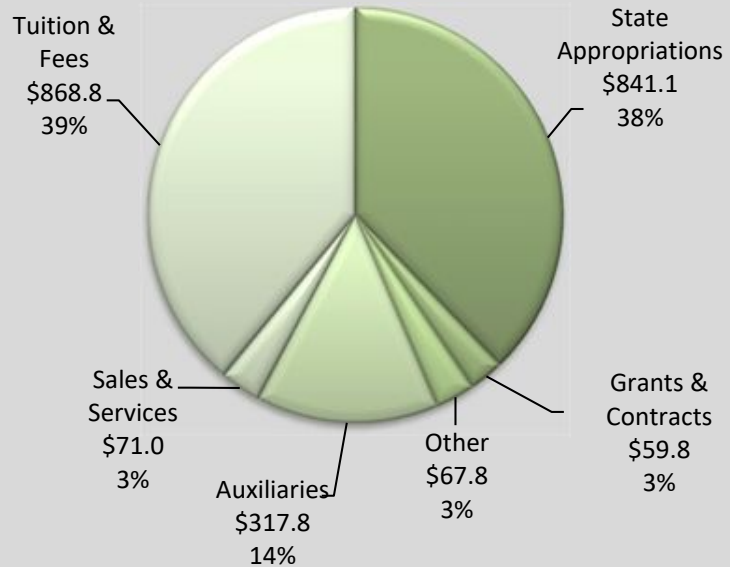
FTE Positions (Unrestricted E&G)

October 31, 2022

Faculty	3,747
Administrative	950
Professional	2,753
Cler/Tech/Maint	<u>4,021</u>
TOTAL	11,471

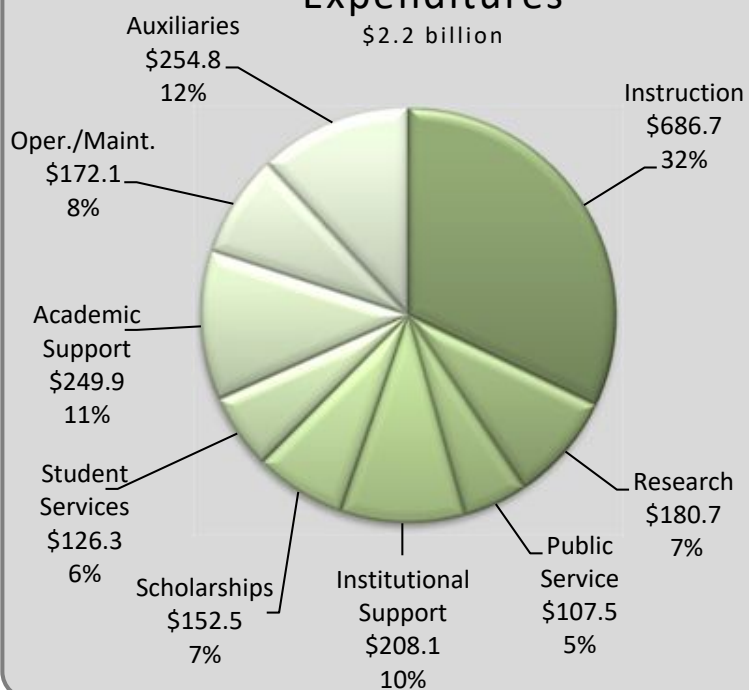
Revenues

\$2.2 billion



Expenditures

\$2.2 billion



The University of Tennessee

FY 2022-23 Revised Budget

Unrestricted & Restricted Current Funds

Unrestricted & Restricted Revenues (\$millions)

Chattanooga	\$319.3
Knoxville	1,780.6
Martin	154.5
Southern	22.5
Health Science Center	653.7
Inst. for Public Service	36.9
System Administration	<u>116.9</u>
TOTAL	\$3,084.4

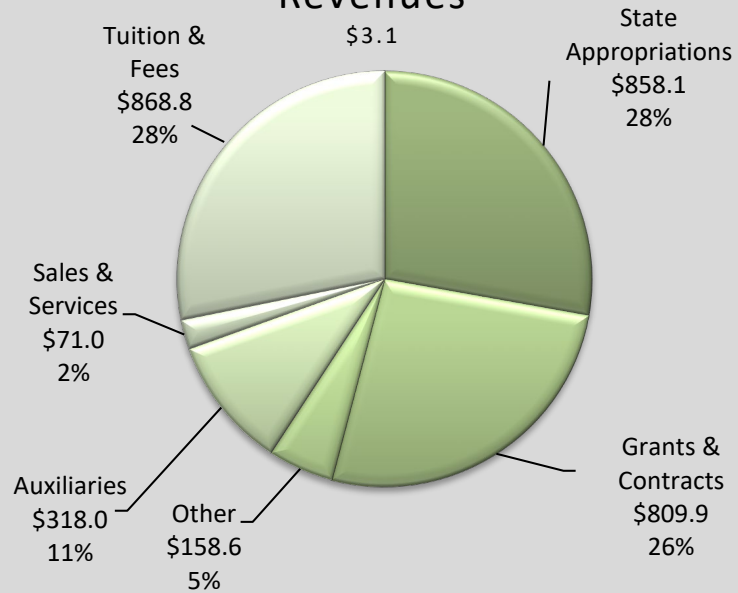
Fall 2022 Headcount Enrollment

Knoxville	33,805
Chattanooga	11,283
Martin	6,868
Southern	934
Health Science Center	<u>3,142</u>
TOTAL	56,032

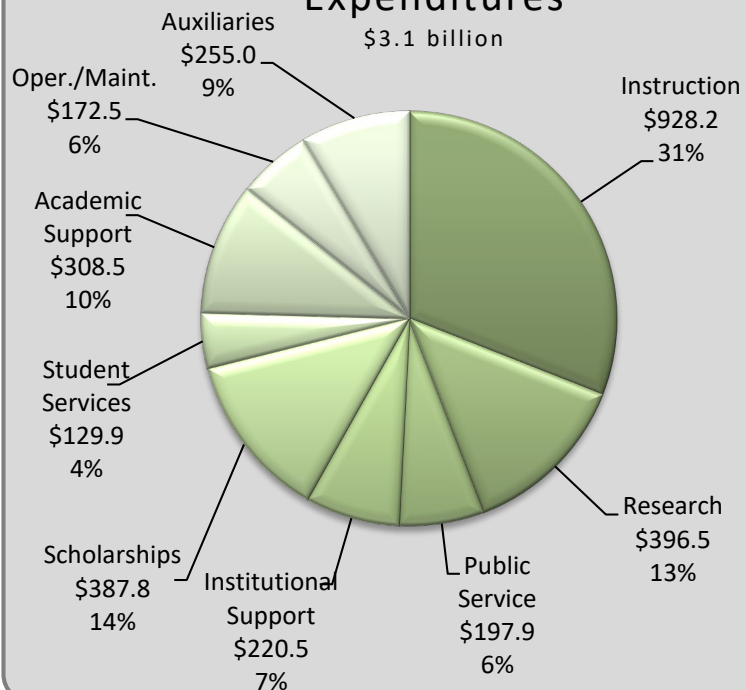
FTE Positions (Unrestricted & Restricted) October 31, 2022

Faculty	4,609
Administrative	1,103
Professional	3,936
Cler/Tech/Maint	<u>5,546</u>
TOTAL	15,194

Revenues



Expenditures



University of Tennessee System
FY 2022-23 Revised Budget Summary by Unit
Unrestricted Current Funds, Revenues, Expenditures, and Transfers

	Total System	Chattanooga	Knoxville	Martin	Southern	Health Science Center	Institute for Public Service	System Administration
EDUCATIONAL AND GENERAL								
Revenues								
Tuition & Fees	\$ 868,803,799	\$ 129,226,500	\$ 579,881,591	\$ 60,888,377	\$ 8,427,396	\$ 90,379,935		
State Appropriations	841,139,152	74,265,805	431,324,622	42,642,197	5,761,900	193,083,524	\$ 15,930,487	\$ 78,130,617
Grants & Contracts	59,803,427	1,479,400	34,231,795	241,400		23,296,217	554,615	
Sales & Service	71,006,519	4,841,672	40,290,071	4,580,859	142,160	21,151,757		
Other Sources	67,793,490	257,800	25,175,441	749,440	690,000	1,089,920	12,904,769	26,926,120
Total Revenues	\$ 1,908,546,387	\$ 210,071,177	\$ 1,110,903,520	\$ 109,102,273	\$ 15,021,456	\$ 329,001,353	\$ 29,389,871	\$ 105,056,737
Expenditures and Transfers								
Instruction	\$ 686,720,187	\$ 92,528,499	\$ 403,985,536	\$ 47,757,830	\$ 4,527,050	\$ 137,921,272		
Research	180,688,028	5,948,087	147,691,229	89,157	-	26,959,555		
Public Service	107,530,914	2,756,343	76,550,670	1,037,365	125,806	1,095,155	\$ 25,965,575	
Academic Support	249,915,120	23,698,308	145,622,055	11,767,864	2,215,217	66,341,937	269,739	
Student Services	126,275,365	31,954,196	65,186,078	16,242,877	4,751,688	8,140,526		
Institutional Support	208,114,679	15,820,378	76,496,879	9,908,361	2,253,263	36,531,079	728,643	\$ 66,376,076
Op/Maint Physical Plant	172,142,748	20,748,226	104,007,018	11,669,429	1,711,711	33,406,364		600,000
Scholarships & Fellowships	152,471,486	20,244,986	107,932,551	14,461,640	2,528,003	7,304,306		
Subtotal Expenditures	\$ 1,883,858,527	\$ 213,699,023	\$ 1,127,472,016	\$ 112,934,523	\$ 18,112,738	\$ 317,700,194	\$ 26,963,957	\$ 66,976,076
Mandatory Transfers	16,567,175	3,742,165	5,910,624	547,909		6,249,876		116,601
Non Mandatory Transfers	10,421,379	(7,370,011)	(22,590,308)	(4,380,159)	(2,900,000)	5,051,296	2,419,503	40,191,058
Total Expenditures & Transfers	\$ 1,910,847,081	\$ 210,071,177	\$ 1,110,792,332	\$ 109,102,273	\$ 15,212,738	\$ 329,001,366	\$ 29,383,460	\$ 107,283,735
Fund Balance Addition/(Reduction)	\$ (2,300,694)	\$ -	\$ 111,188	\$ -	\$ (191,282)	\$ (13)	\$ 6,411	\$ (2,226,998)
AUXILIARIES								
Revenues	\$ 317,767,793	\$ 23,152,232	\$ 277,091,778	\$ 10,567,896	\$ 2,846,071	\$ 4,109,816		
Expenditures and Transfers								
Expenditures	\$ 254,753,361	\$ 15,481,247	\$ 226,553,852	\$ 7,084,727	\$ 1,694,151	\$ 3,939,384		
Mandatory Transfers	50,100,915	5,525,496	41,690,943	2,363,644	350,400	170,432		
Non-Mandatory Transfers	12,953,097	2,145,489	8,846,983	1,119,525	841,100	-		
Total Expenditures & Transfers	\$ 317,807,373	\$ 23,152,232	\$ 277,091,778	\$ 10,567,896	\$ 2,885,651	\$ 4,109,816		
Fund Balance Addition/(Reduction)	\$ (39,580)							
TOTALS								
Revenues	\$ 2,226,314,180	\$ 233,223,409	\$ 1,387,995,298	\$ 119,670,169	\$ 17,867,527	\$ 333,111,169	\$ 29,389,871	\$ 105,056,737
Expenditures and Transfers	0	0	0	0	0	0	0	0
Expenditures	\$ 2,138,611,888	\$ 229,180,270	\$ 1,354,025,868	\$ 120,019,250	\$ 19,806,889	\$ 321,639,578	\$ 26,963,957	\$ 66,976,076
Mandatory Transfers	66,668,090	9,267,661	47,601,567	2,911,553	350,400	6,420,308	0	116,601
Non-Mandatory Transfers	23,374,476	(5,224,522)	(13,743,325)	(3,260,634)	(2,058,900)	5,051,296	2,419,503	40,191,058
Total Expenditures & Transfers	\$ 2,228,654,454	\$ 233,223,409	\$ 1,387,884,110	\$ 119,670,169	\$ 18,098,389	\$ 333,111,182	\$ 29,383,460	\$ 107,283,735
Fund Balance Addition/(Reduction)	\$ (2,340,274)	\$ -	\$ 111,188	\$ -	\$ (230,862)	\$ (13)	\$ 6,411	\$ (2,226,998)

Knoxville includes UTK Campus, Space Institute, Extension, AgResearch, and College of Veterinary Medicine.

University of Tennessee System
FY 2022-23 Revised Budget Summary by Unit
Unrestricted and Restricted Current Funds, Revenues, Expenditures, and Transfers

	Total System	Chattanooga	Knoxville	Martin	Southern	Health Science Center	Institute for Public Service	System Administration
EDUCATIONAL AND GENERAL								
Revenues								
Tuition & Fees	\$ 868,803,799	\$ 129,226,500	\$ 579,881,591	\$ 60,888,377	\$ 8,427,396	\$ 90,379,935		
State Appropriations	858,066,529	75,116,371	443,877,660	42,969,188	5,761,900	196,280,306	\$ 15,930,487	\$ 78,130,617
Grants & Contracts	809,927,481	77,079,463	360,391,430	29,901,700	3,850,056	320,296,217	7,158,615	11,250,000
Sales & Service	71,006,519	4,841,672	40,290,071	4,580,859	142,160	21,151,757		
Other Sources	158,576,526	9,900,256	78,823,726	5,569,440	1,508,295	21,439,920	13,808,769	27,526,120
Total Revenues	<u>\$ 2,766,380,854</u>	<u>\$ 296,164,262</u>	<u>\$ 1,503,264,478</u>	<u>\$ 143,909,564</u>	<u>\$ 19,689,807</u>	<u>\$ 649,548,135</u>	<u>\$ 36,897,871</u>	<u>\$ 116,906,737</u>
Expenditures and Transfers								
Instruction	\$ 928,213,572	\$ 97,804,054	\$ 444,672,646	\$ 49,956,997	\$ 4,850,103	\$ 320,921,272	\$ 500	\$ 10,008,000
Research	396,508,875	12,288,984	290,809,397	234,157	-	92,494,337		682,000
Public Service	197,865,866	4,543,847	135,189,820	2,685,865	310,304	21,095,155	\$ 33,440,875	600,000
Academic Support	308,464,436	27,070,095	157,911,582	12,267,864	2,584,719	108,341,937	288,239	
Student Services	129,893,898	33,949,513	65,986,143	16,817,877	4,987,839	8,152,526		
Institutional Support	220,453,084	22,614,915	77,203,929	12,913,597	2,558,645	37,531,079	734,843	\$ 66,896,076
Op/Maint Physical Plant	172,518,248	20,748,226	104,259,018	11,671,929	1,832,711	33,406,364		600,000
Scholarships & Fellowships	387,775,015	80,772,474	243,800,439	41,193,528	5,656,768	16,304,306	7,500	40,000
Subtotal Expenditures	<u>\$ 2,741,692,994</u>	<u>\$ 299,792,108</u>	<u>\$ 1,519,832,974</u>	<u>\$ 147,741,814</u>	<u>\$ 22,781,089</u>	<u>\$ 638,246,976</u>	<u>\$ 34,471,957</u>	<u>\$ 78,826,076</u>
Mandatory Transfers	16,567,175	3,742,165	5,910,624	547,909		6,249,876		116,601
Non Mandatory Transfers	10,421,379	(7,370,011)	(22,590,308)	(4,380,159)	(2,900,000)	5,051,296	2,419,503	40,191,058
Total Expenditures & Transfers	<u>\$ 2,768,681,548</u>	<u>\$ 296,164,262</u>	<u>\$ 1,503,153,290</u>	<u>\$ 143,909,564</u>	<u>\$ 19,881,089</u>	<u>\$ 649,548,148</u>	<u>\$ 36,891,460</u>	<u>\$ 119,133,735</u>
Fund Balance Addition/(Reduction)	<u>\$ (2,300,694)</u>		<u>\$ 111,188</u>		<u>\$ (191,282)</u>	<u>\$ (13)</u>	<u>\$ 6,411</u>	<u>\$ (2,226,998)</u>
AUXILIARIES								
Revenues	\$ 318,027,793	\$ 23,152,232	\$ 277,351,778	\$ 10,567,896	\$ 2,846,071	\$ 4,109,816		
Expenditures and Transfers								
Expenditures	\$ 255,013,361	\$ 15,481,247	\$ 226,813,852	\$ 7,084,727	\$ 1,694,151	\$ 3,939,384		
Mandatory Transfers	50,100,915	5,525,496	41,690,943	2,363,644		350,400		170,432
Non-Mandatory Transfers	12,953,097	2,145,489	8,846,983	1,119,525	841,100			
Total Expenditures & Transfers	<u>\$ 318,067,373</u>	<u>\$ 23,152,232</u>	<u>\$ 277,351,778</u>	<u>\$ 10,567,896</u>	<u>\$ 2,885,651</u>	<u>\$ 4,109,816</u>		
Fund Balance Addition/(Reduction)	<u>\$ (39,580)</u>				<u>\$ (39,580)</u>			
TOTALS								
Revenues	\$ 3,084,408,647	\$ 319,316,494	\$ 1,780,616,256	\$ 154,477,460	\$ 22,535,878	\$ 653,657,951	\$ 36,897,871	\$ 116,906,737
Expenditures and Transfers								
Expenditures	\$ 2,996,706,355	\$ 315,273,355	\$ 1,746,646,826	\$ 154,826,541	\$ 24,475,240	\$ 642,186,360	\$ 34,471,957	\$ 78,826,076
Mandatory Transfers	66,668,090	9,267,661	47,601,567	2,911,553	350,400	6,420,308		116,601
Non-Mandatory Transfers	23,374,476	(5,224,522)	(13,743,325)	(3,260,634)	(2,058,900)	5,051,296	2,419,503	40,191,058
Total Expenditures & Transfers	<u>\$ 3,086,748,921</u>	<u>\$ 319,316,494</u>	<u>\$ 1,780,505,068</u>	<u>\$ 154,477,460</u>	<u>\$ 22,766,740</u>	<u>\$ 653,657,964</u>	<u>\$ 36,891,460</u>	<u>\$ 119,133,735</u>
Fund Balance Addition/(Reduction)	<u>\$ (2,340,274)</u>		<u>\$ 111,188</u>		<u>\$ (230,862)</u>	<u>\$ (13)</u>	<u>\$ 6,411</u>	<u>\$ (2,226,998)</u>

Knoxville includes UTK Campus, Space Institute, Extension, AgResearch, and College of Veterinary Medicine

University of Tennessee System

FY2022-23 Revised Budget

Five Year History

Current Funds Revenues, Expenditures and Transfers - Unrestricted

	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	Change FY 2019 to FY 2023	
	Actual	Actual	Actual	Actual	Revised	Amount	%
EDUCATIONAL AND GENERAL							
Revenues							
Tuition & Fees	\$ 746,610,856	\$ 764,506,490	\$ 796,442,074	\$ 860,945,260	\$ 868,803,799	\$ 122,192,943	16.4 %
State Appropriations	592,612,952	639,918,152	637,749,852	692,872,652	841,139,152	248,526,200	41.9 %
Grants & Contracts	53,857,681	53,256,325	58,474,905	65,896,545	59,803,427	5,945,746	11.0 %
Sales & Service	67,576,317	56,898,631	63,844,595	73,281,000	71,006,519	3,430,202	5.1 %
Other Sources	\$ 68,902,249	\$ 69,049,649	\$ 70,724,613	\$ 70,005,617	\$ 67,793,490	\$ (1,108,759)	(1.6) %
Total Revenues	\$ 1,529,560,055	\$ 1,583,629,248	\$ 1,627,236,038	\$ 1,763,001,073	\$ 1,908,546,387	\$ 378,986,332	24.8 %
Expenditures and Transfers							
Instruction	\$ 510,622,839	\$ 517,826,331	\$ 515,072,267	\$ 553,644,179	\$ 686,720,187	\$ 176,097,348	34.5 %
Research	140,499,005	147,846,046	152,948,873	165,037,772	180,688,028	40,189,023	28.6 %
Public Service	81,353,080	77,459,911	78,506,063	87,759,408	107,530,914	26,177,834	32.2 %
Academic Support	175,049,100	177,371,195	180,342,080	196,364,494	249,915,120	74,866,020	42.8 %
Student Services	98,555,131	99,453,375	99,523,809	117,311,075	126,275,365	27,720,234	28.1 %
Institutional Support	168,589,108	175,763,031	175,004,979	191,232,321	208,114,679	39,525,571	23.4 %
Operation & Maintenance of Plant	150,151,547	158,633,657	146,589,495	159,279,408	172,142,748	21,991,201	14.6 %
Scholarships & Fellowships	124,958,755	129,968,045	142,839,827	153,464,168	152,471,486	27,512,731	22.0 %
Subtotal Expenditures	\$ 1,449,778,566	\$ 1,484,321,590	\$ 1,490,827,395	\$ 1,624,092,826	\$ 1,883,858,527	\$ 434,079,961	29.9 %
Mandatory Transfers	15,435,736	13,109,489	13,034,781	14,225,791	16,567,175	1,131,439	7.3 %
Non-Mandatory Transfers	\$ 68,521,859	\$ 79,126,450	\$ 107,678,171	\$ 136,326,936	\$ 10,421,379	\$ (58,100,480)	(84.8) %
Total Expenditures & Transfers	\$ 1,533,736,161	\$ 1,576,557,529	\$ 1,611,540,347	\$ 1,774,645,553	\$ 1,910,847,081	\$ 377,110,920	24.6 %
Fund Balance Addition/(Reduction)	(4,176,105)	7,071,719	15,695,691	(11,644,480)	(2,300,694)		
AUXILIARIES							
Revenues	\$ 262,956,722	\$ 253,541,204	\$ 240,192,478	\$ 314,780,102	\$ 317,767,793	\$ 54,811,071	20.8 %
Expenditures and Transfers							
Expenditures	\$ 201,428,896	\$ 200,623,961	\$ 189,764,399	\$ 234,337,332	\$ 254,753,361	\$ 53,324,465	26.5 %
Mandatory Transfers	45,401,257	54,855,089	45,342,299	43,128,960	50,100,915	4,699,658	10.4 %
Non-Mandatory Transfers	20,601,174	3,543	4,006,341	24,511,501	12,953,097	(7,648,077)	(37.1) %
Total Expenditures & Transfers	\$ 267,431,327	\$ 255,482,593	\$ 239,113,039	\$ 301,977,793	\$ 317,807,373	\$ 50,376,046	18.8 %
Fund Balance Addition/(Reduction)	(4,474,606)	(1,941,388)	1,079,439	12,802,308	(39,580)		
TOTALS							
Revenues	\$ 1,792,516,777	\$ 1,837,170,452	\$ 1,867,428,516	\$ 2,077,781,175	\$ 2,226,314,180	\$ 433,797,403	24.2 %
Expenditures and Transfers							
Expenditures	\$ 1,651,207,462	\$ 1,684,945,551	\$ 1,680,591,794	\$ 1,858,430,159	\$ 2,138,611,888	\$ 487,404,426	29.5 %
Mandatory Transfers	60,836,993	67,964,578	58,377,080	57,354,751	66,668,090	5,831,097	9.6 %
Non-Mandatory Transfers	89,123,033	79,129,993	111,684,512	160,838,437	23,374,476	(65,748,557)	(73.8) %
Total Expenditures & Transfers	\$ 1,801,167,488	\$ 1,832,040,122	\$ 1,850,653,386	\$ 2,076,623,347	\$ 2,228,654,454		
Fund Balance Addition/(Reduction)	\$ (8,650,711)	\$ 5,130,330	\$ 16,775,131	\$ 1,157,828	\$ (2,340,274)		

University of Tennessee System
FY2022-23 Revised Budget
Five Year History
Current Funds Revenues, Expenditures and Transfers - Unrestricted and Restricted

	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Revised	Change FY 2019-2023 Amount	%
EDUCATIONAL AND GENERAL							
Revenues							
Tuition & Fees	\$ 746,610,856	\$ 764,506,490	\$ 796,442,074	\$ 860,945,260	\$ 868,803,799	\$ 122,192,943	16.4
State Appropriations	610,765,836	656,204,483	654,138,435	709,459,014	858,066,529	247,300,693	40.5
Grants & Contracts	693,424,426	702,555,500	773,721,174	824,958,637	809,927,481	116,503,055	16.8
Sales & Service	67,576,317	56,898,631	63,844,595	73,281,000	71,006,519	3,430,202	5.1
Other Sources	151,957,239	150,237,117	154,302,041	163,094,449	158,576,526	6,619,287	4.4
Total Revenues	\$ 2,270,334,675	\$ 2,330,402,222	\$ 2,442,448,319	\$ 2,631,738,359	\$ 2,766,380,854	\$ 496,046,179	21.8
Expenditures and Transfers							
Instruction	\$ 713,275,720	\$ 718,398,379	\$ 734,728,227	\$ 784,840,096	\$ 928,213,572	\$ 214,937,852	30.1
Research	339,531,119	340,459,794	344,488,230	372,601,387	396,508,875	56,977,756	16.8
Public Service	155,162,904	147,913,206	153,667,491	171,584,448	197,865,866	42,702,962	27.5
Academic Support	225,257,207	229,901,710	230,667,734	256,471,181	308,464,436	83,207,229	36.9
Student Services	101,857,372	102,352,867	102,440,509	121,280,186	129,893,898	28,036,526	27.5
Institutional Support	170,448,648	182,412,654	201,528,713	209,220,042	220,453,084	50,004,436	29.3
Operation & Maintenance of Plant	150,502,571	159,048,262	147,041,164	159,849,086	172,518,248	22,015,677	14.6
Scholarships & Fellowships	306,406,301	331,245,119	358,886,060	400,653,407	387,775,015	81,368,714	26.6
Subtotal Expenditures	\$ 2,162,441,842	\$ 2,211,731,991	\$ 2,273,448,127	\$ 2,476,499,832	\$ 2,741,692,994	\$ 579,251,152	26.8
Mandatory Transfers	15,435,736	13,109,489	13,034,781	14,225,791	16,567,175	1,131,439	7.3
Non-Mandatory Transfers	68,521,859	79,126,450	107,678,171	136,326,936	10,421,379	(58,100,480)	(84.8)
Total Expenditures & Transfers	\$ 2,246,399,437	\$ 2,303,967,930	\$ 2,394,161,079	\$ 2,627,052,559	\$ 2,768,681,548	\$ 522,282,111	23.2
Fund Balance Addition/(Reduction)	\$ 23,935,238	\$ 26,434,292	\$ 48,287,240	\$ 4,685,800	\$ (2,300,694)		
AUXILIARIES							
Revenues							
	\$ 263,466,564	\$ 253,981,095	\$ 241,926,102	\$ 315,270,491	\$ 318,027,793	\$ 54,561,229	20.7
Expenditures and Transfers							
Expenditures	\$ 202,169,439	\$ 200,818,916	\$ 191,245,294	\$ 234,601,692	\$ 255,013,361	\$ 52,843,922	26.1
Mandatory Transfers	45,401,257	54,855,089	45,342,299	43,128,960	50,100,915	4,699,658	10.4
Non-Mandatory Transfers	20,601,174	3,543	4,006,341	24,511,501	12,953,097	(7,648,077)	(37.1)
Total Expenditures & Transfers	\$ 268,171,870	\$ 255,677,548	\$ 240,593,934	\$ 302,242,153	\$ 318,067,373	\$ 49,895,503	18.6
Fund Balance Addition/(Reduction)	\$ (4,705,306)	\$ (1,696,453)	\$ 1,332,168	\$ 13,028,338	\$ (39,580)		
TOTALS							
Revenues							
	\$ 2,533,801,239	\$ 2,584,383,317	\$ 2,684,374,421	\$ 2,947,008,849	\$ 3,084,408,647	\$ 550,607,408	21.7
Expenditures and Transfers							
Expenditures	\$ 2,364,611,281	\$ 2,412,550,907	\$ 2,464,693,421	\$ 2,711,101,524	\$ 2,996,706,355	\$ 632,095,074	26.7
Mandatory Transfers	60,836,993	67,964,578	58,377,080	57,354,751	66,668,090	5,831,097	9.6
Non-Mandatory Transfers	89,123,033	79,129,993	111,684,512	160,838,437	23,374,476	(65,748,557)	(73.8)
Total Expenditures & Transfers	\$ 2,514,571,307	\$ 2,559,645,478	\$ 2,634,755,013	\$ 2,929,294,712	\$ 3,086,748,921	\$ 572,177,614	22.8
Fund Balance Addition/(Reduction)	\$ 19,229,932	\$ 24,737,839	\$ 49,619,408	\$ 17,714,138	\$ (2,340,274)		

University of Tennessee System

FY 2022-23 Revised Budget Summary

Unrestricted and Restricted Current Funds Revenues, Expenditures and Transfers

	FY 2021-22 Actual			FY 2022-23 Original			FY 2022-23 Revised			Change Original to Revised	
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Amount	%
EDUCATION AND GENERAL											
Revenues											
Tuition & Fees	\$ 860,945,260		\$ 860,945,260	\$ 866,823,031		\$ 866,823,031	\$ 868,803,799		\$ 868,803,799	\$ 1,980,768	0.2 %
State Appropriations	692,872,652	\$ 16,586,362	709,459,014	760,346,852	\$ 16,910,362	777,257,214	841,139,152	\$ 16,927,377	858,066,529	80,809,315	10.4 %
Grants & Contracts	65,896,545	759,062,092	824,958,637	59,131,617	742,345,685	801,477,302	59,803,427	750,124,054	809,927,481	8,450,179	1.1 %
Sales & Service	73,281,000		73,281,000	69,691,501		69,691,501	71,006,519		71,006,519	1,315,018	1.9 %
Other Sources	70,005,617	93,088,832	163,094,449	65,287,848	93,659,013	158,946,861	67,793,490	90,783,036	158,576,526	(370,335)	(0.2) %
Total Revenues	\$ 1,763,001,073	\$ 868,737,286	\$ 2,631,738,359	\$ 1,821,280,849	\$ 852,915,060	\$ 2,674,195,909	\$ 1,908,546,387	\$ 857,834,467	\$ 2,766,380,854	\$ 92,184,945	3.4 %
Expenditures and Transfers											
Instruction	\$ 553,644,179	\$ 231,195,917	\$ 784,840,096	670,756,059	\$ 243,870,802	\$ 914,626,861	\$ 686,720,187	\$ 241,493,385	\$ 928,213,572	\$ 13,586,711	1.5 %
Research	165,037,772	207,563,614	372,601,387	146,576,654	207,715,496	354,292,150	180,688,028	215,820,847	396,508,875	42,216,725	11.9 %
Public Service	87,759,408	83,825,041	171,584,448	100,102,642	80,605,945	180,708,587	107,530,914	90,334,952	197,865,866	17,157,279	9.5 %
Academic Support	196,364,494	60,106,686	256,471,181	237,178,038	56,633,177	293,811,215	249,915,120	58,549,316	308,464,436	14,653,221	5.0 %
Student Services	117,311,075	3,969,110	121,280,186	120,910,263	3,851,839	124,762,102	126,275,365	3,618,533	129,893,898	5,131,796	4.1 %
Institutional Support	191,232,321	17,987,721	209,220,042	215,998,942	9,405,622	225,404,564	208,114,679	12,338,405	220,453,084	(4,951,480)	(2.2) %
Operations & Maintenance of Plant	159,279,408	569,677	159,849,086	174,205,479	364,500	174,569,979	172,142,748	375,500	172,518,248	(2,051,731)	(1.2) %
Scholarships & Fellowships	153,464,168	247,189,239	400,653,407	150,953,067	250,467,679	401,420,746	152,471,486	235,303,529	387,775,015	(13,645,731)	(3.4) %
Subtotal Expenditures	\$ 1,624,092,826	\$ 852,407,006	\$ 2,476,499,832	\$ 1,816,681,144	\$ 852,915,060	\$ 2,669,596,204	\$ 1,883,858,527	\$ 857,834,467	\$ 2,741,692,994	\$ 72,096,790	2.7 %
Mandatory Transfers	14,225,791		14,225,791	17,488,890		17,488,890	16,567,175		16,567,175	(921,715)	(5.3) %
Non-Mandatory Transfers	136,326,936		136,326,936	(11,592,513)		(11,592,513)	10,421,379		10,421,379	22,013,892	189.9 %
Total Expenditures & Transfers	\$ 1,774,645,553	\$ 852,407,006	\$ 2,627,052,559	\$ 1,822,577,521	\$ 852,915,060	\$ 2,675,492,581	\$ 1,910,847,081	\$ 857,834,467	\$ 2,768,681,548	\$ 93,188,967	3.5 %
Fund Balance Addition / (Reduction)	\$ (11,644,480)	\$ 16,330,280	\$ 4,685,800	\$ (1,296,672)		\$ (1,296,672)	\$ (2,300,694)		\$ (2,300,694)		
AUXILIARIES											
Revenues											
	\$ 314,780,102	\$ 490,389	\$ 315,270,491	\$ 314,940,749	\$ 260,000	\$ 315,200,749	\$ 317,767,793	\$ 260,000	\$ 318,027,793	\$ 2,827,044	0.9 %
Expenditures and Transfers											
Expenditures	\$ 234,337,332	\$ 264,359	\$ 234,601,692	\$ 248,260,507	\$ 260,000	\$ 248,520,507	\$ 254,753,361	\$ 260,000	\$ 255,013,361	\$ 6,492,854	2.6 %
Mandatory Transfers	43,128,960		43,128,960	50,328,672		50,328,672	50,100,915		50,100,915	(227,757)	(0.5) %
Non-Mandatory Transfers	24,511,501		24,511,501	17,368,959		17,368,959	12,953,097		12,953,097	(4,415,862)	(25.4) %
Total Expenditures & Transfers	\$ 301,977,793	\$ 264,359	\$ 302,242,153	\$ 315,958,138	\$ 260,000	\$ 316,218,138	\$ 317,807,373	\$ 260,000	\$ 318,067,373	\$ 1,849,235	0.6 %
Fund Balance Addition / (Reduction)	\$ 12,802,308	\$ 226,030	\$ 13,028,338	\$ (1,017,389)		\$ (1,017,389)	\$ (39,580)		\$ (39,580)		
TOTALS											
Revenues											
	\$ 2,077,781,175	\$ 869,227,675	\$ 2,947,008,849	\$ 2,136,221,598	\$ 853,175,060	\$ 2,989,396,658	\$ 2,226,314,180	\$ 858,094,467	\$ 3,084,408,647	\$ 95,011,989	3.2 %
Expenditures and Transfers											
Expenditures	\$ 1,858,430,159	\$ 852,671,365	\$ 2,711,101,524	\$ 2,064,941,651	\$ 853,175,060	\$ 2,918,116,711	\$ 2,138,611,888	\$ 858,094,467	\$ 2,996,706,355	\$ 78,589,644	2.7 %
Mandatory Transfers	57,354,751		57,354,751	67,817,562		67,817,562	66,668,090		66,668,090	(1,149,472)	(1.7) %
Non-Mandatory Transfers	160,838,437		160,838,437	5,776,446		5,776,446	23,374,476		23,374,476	17,598,030	304.7 %
Total Expenditures & Transfers	\$ 2,076,623,347	\$ 852,671,365	\$ 2,929,294,712	\$ 2,138,535,659	\$ 853,175,060	\$ 2,991,710,719	\$ 2,228,654,454	\$ 858,094,467	\$ 3,086,748,921	\$ 95,038,202	3.2 %
Fund Balance Addition / (Reduction)	\$ 1,157,828	\$ 16,556,310	\$ 17,714,138	\$ (2,314,061)		\$ (2,314,061)	\$ (2,340,274)		\$ (2,340,274)		

University of Tennessee System

FY 2022-23 Revised Budget

Natural Classifications by Unit

Unrestricted Current Funds Expenditures

	Total System	Chattanooga	Knoxville	Martin	Southern	Health Science Center	Institute for Public Service	System Administration
EDUCATIONAL AND GENERAL								
Salaries and Benefits								
Salaries								
Academic	\$ 430,898,346	\$ 53,757,231	\$ 258,087,866	\$ 25,262,667	\$ 3,235,912	\$ 90,139,695	\$ 279,795	\$ 135,180
Non-Academic	478,018,333	48,833,785	266,926,789	25,263,640	4,360,318	87,798,559	14,073,762	30,761,480
Students	9,659,402	993,325	6,660,817	1,118,926	94,000	616,621	12,000	163,713
Total Salaries	\$ 918,576,081	\$ 103,584,341	\$ 531,675,472	\$ 51,645,233	\$ 7,690,230	\$ 178,554,875	\$ 14,365,557	\$ 31,060,373
Staff Benefits	309,752,136	40,023,035	177,589,412	21,568,082	2,727,361	52,130,230	4,839,368	10,874,648
Total Salaries and Benefits	\$ 1,228,328,217	\$ 143,607,376	\$ 709,264,884	\$ 73,213,315	\$ 10,417,591	\$ 230,685,105	\$ 19,204,925	\$ 41,935,021
Operating	630,746,302	68,925,908	402,260,143	38,248,752	7,419,655	81,180,807	7,669,982	25,041,055
Equipment and Capital Outlay	24,784,008	1,165,739	15,946,989	1,472,456	275,492	5,834,282	89,050	
Total Expenditures	\$ 1,883,858,527	\$ 213,699,023	\$ 1,127,472,016	\$ 112,934,523	\$ 18,112,738	\$ 317,700,194	\$ 26,963,957	\$ 66,976,076
AUXILIARIES								
Salaries and Benefits								
Salaries								
Academic	\$ 963,869	\$ 36,000	\$ 927,869					
Non-Academic	78,294,627	4,320,983	70,824,339	\$ 1,727,283	\$ 72,007	\$ 1,350,015		
Students	6,244,355	253,085	5,512,130	479,140				
Total Salaries	\$ 85,502,851	\$ 4,610,068	\$ 77,264,338	\$ 2,206,423	\$ 72,007	\$ 1,350,015		
Staff Benefits	20,861,073	1,208,500	18,792,641	706,204		153,728		
Total Salaries and Benefits	\$ 106,363,924	\$ 5,818,568	\$ 96,056,979	\$ 2,912,627	\$ 72,007	\$ 1,503,743		
Operating	147,746,048	9,660,179	129,860,984	4,167,100	1,622,144	2,435,641		
Equipment and Capital Outlay	643,389	2,500	635,889	5,000				
Total Expenditures	\$ 254,753,361	\$ 15,481,247	\$ 226,553,852	\$ 7,084,727	\$ 1,694,151	\$ 3,939,384		
TOTALS								
Salaries and Benefits								
Salaries								
Academic	\$ 431,862,215	\$ 53,793,231	\$ 259,015,735	\$ 25,262,667	\$ 3,235,912	\$ 90,139,695	\$ 279,795	\$ 135,180
Non-Academic	556,312,960	53,154,768	337,751,128	26,990,923	4,432,325	89,148,574	14,073,762	30,761,480
Students	15,903,757	1,246,410	12,172,947	1,598,066	94,000	616,621	12,000	163,713
Total Salaries	\$ 1,004,078,932	\$ 108,194,409	\$ 608,939,810	\$ 53,851,656	\$ 7,762,237	\$ 179,904,890	\$ 14,365,557	\$ 31,060,373
Staff Benefits	330,613,209	41,231,535	196,382,053	22,274,286	2,727,361	52,283,958	4,839,368	10,874,648
Total Salaries and Benefits	\$ 1,334,692,141	\$ 149,425,944	\$ 805,321,863	\$ 76,125,942	\$ 10,489,598	\$ 232,188,848	\$ 19,204,925	\$ 41,935,021
Operating	778,492,350	78,586,087	532,121,127	42,415,852	9,041,799	83,616,448	7,669,982	25,041,055
Equipment and Capital Outlay	25,427,397	1,168,239	16,582,878	1,477,456	275,492	5,834,282	89,050	
Total Expenditures	\$ 2,138,611,888	\$ 229,180,270	\$ 1,354,025,868	\$ 120,019,250	\$ 19,806,889	\$ 321,639,578	\$ 26,963,957	\$ 66,976,076

Knoxville includes UTK Campus, Space Institute, Extension, AgResearch, and College of Veterinary Medicine

University of Tennessee System
FY 2022-23 Revised Budget
Natural Classifications
Unrestricted Current Funds Expenditures

	FY 2021-22		FY 2022-23		FY 2022-23		Change	
	Actual		Original		Revised		Original to Revised	
							Amount	%
EDUCATIONAL AND GENERAL								
Salaries and Benefits								
Salaries								
Academic	\$ 414,582,656	\$	430,537,053	\$	430,898,346	\$	361,293	0.1%
Non-Academic	413,002,101		470,276,012		478,018,333		7,742,321	1.6%
Students	9,697,815		9,511,114		9,659,402		148,288	1.6%
Total Salaries	\$ 837,282,572	\$	910,324,179	\$	918,576,081	\$	8,251,902	0.9%
Staff Benefits	289,489,625		305,427,234		309,752,136		4,324,902	1.4%
Total Salaries and Benefits	\$ 1,126,772,196	\$	1,215,751,413	\$	1,228,328,217	\$	12,576,804	1.0%
Operating	460,888,904		573,424,281		630,746,302		57,322,021	10.0%
Equipment and Capital Outlay	36,431,726		27,505,450		24,784,008		(2,721,442)	-9.9%
Total Expenditures	\$ 1,624,092,826	\$	1,816,681,144	\$	1,883,858,527	\$	67,177,383	3.7%
AUXILIARIES								
Salaries and Benefits								
Salaries								
Academic	\$ 694,726	\$	964,136	\$	963,869	\$	(267)	0.0%
Non-Academic	70,763,203		76,866,181		78,294,627		1,428,446	1.9%
Students	5,028,291		6,130,730		6,244,355		113,625	1.9%
Total Salaries	\$ 76,486,220	\$	83,961,047	\$	85,502,851	\$	1,541,804	1.8%
Staff Benefits	18,558,316		21,655,495		20,861,073		(794,422)	-3.7%
Total Salaries and Benefits	\$ 95,044,537	\$	105,616,542	\$	106,363,924	\$	747,382	0.7%
Operating	138,836,347		141,967,365		147,746,048		5,778,683	4.1%
Equipment and Capital Outlay	456,449		676,600		643,389		(33,211)	-4.9%
Total Expenditures	\$ 234,337,332	\$	248,260,507	\$	254,753,361	\$	6,492,854	2.6%
TOTALS								
Salaries and Benefits								
Salaries								
Academic	\$ 415,277,382	\$	431,501,189	\$	431,862,215	\$	361,026	0.1%
Non-Academic	483,765,304		547,142,193		556,312,960		9,170,767	1.7%
Students	14,726,106		15,641,844		15,903,757		261,913	1.7%
Total Salaries	\$ 913,768,792	\$	994,285,226	\$	1,004,078,932	\$	9,793,706	1.0%
Staff Benefits	308,047,941		327,082,729		330,613,209		3,530,480	1.1%
Total Salaries and Benefits	\$ 1,221,816,733	\$	1,321,367,955	\$	1,334,692,141	\$	13,324,186	1.0%
Operating	599,725,251		715,391,646		778,492,350		63,100,704	8.8%
Equipment and Capital Outlay	36,888,175		28,182,050		25,427,397		(2,754,653)	-9.8%
Total Expenditures	\$ 1,858,430,159	\$	2,064,941,651	\$	2,138,611,888	\$	73,670,237	3.6%

University of Tennessee System
FY 2022-23 Revised Budget (Recurring Only)
Natural Classifications
Unrestricted Current Funds Expenditures

	FY 2021-22		FY 2022-23		FY 2022-23		Change	
	Actual		Original		Revised		Original to Revised	
							Amount	%
EDUCATIONAL AND GENERAL								
Salaries and Benefits								
Salaries								
Academic	\$ 414,582,656	\$	431,592,950	\$	428,980,882	\$	(2,612,068)	-0.6%
Non-Academic	413,002,101		471,756,954		478,769,566		7,012,612	1.5%
Students	9,697,815		9,644,825		9,345,564		(299,261)	-3.1%
Total Salaries	\$ 837,282,572	\$	912,994,729	\$	917,096,012	\$	4,101,283	0.4%
Staff Benefits	289,489,625		305,749,987		306,670,451		920,464	0.3%
Total Salaries and Benefits	\$ 1,126,772,196	\$	1,218,744,716	\$	1,223,766,463	\$	5,021,747	0.4%
Operating	460,888,904		554,404,501		554,192,131		(212,370)	0.0%
Equipment and Capital Outlay	36,431,726		30,601,476		30,596,173		(5,303)	0.0%
Total Expenditures	\$ 1,624,092,826	\$	1,803,750,693	\$	1,808,554,767	\$	4,804,074	0.3%
AUXILIARIES								
Salaries and Benefits								
Salaries								
Academic	\$ 694,726	\$	964,136	\$	963,869	\$	(267)	0.0%
Non-Academic	70,763,203		76,866,181		78,294,627		1,428,446	1.9%
Students	5,028,291		6,130,730		6,244,355		113,625	1.9%
Total Salaries	\$ 76,486,220	\$	83,961,047	\$	85,502,851	\$	1,541,804	1.8%
Staff Benefits	18,558,316		21,655,495		20,861,073		(794,422)	-3.7%
Total Salaries and Benefits	\$ 95,044,537	\$	105,616,542	\$	106,363,924	\$	747,382	0.7%
Operating	138,836,347		141,767,297		147,545,980		5,778,683	4.1%
Equipment and Capital Outlay	456,449		676,600		643,389		(33,211)	-4.9%
Total Expenditures	\$ 234,337,332	\$	248,060,439	\$	254,553,293	\$	6,492,854	2.6%
TOTALS								
Salaries and Benefits								
Salaries								
Academic	\$ 415,277,382	\$	432,557,086	\$	429,944,751	\$	(2,612,335)	-0.6%
Non-Academic	483,765,304		548,623,135		557,064,193		8,441,058	1.5%
Students	14,726,106		15,775,555		15,589,919		(185,636)	-1.2%
Total Salaries	\$ 913,768,792	\$	996,955,776	\$	1,002,598,863	\$	5,643,087	0.6%
Staff Benefits	308,047,941		327,405,482		327,531,524		126,042	0.0%
Total Salaries and Benefits	\$ 1,221,816,733	\$	1,324,361,258	\$	1,330,130,387	\$	5,769,129	0.4%
Operating	599,725,251		696,171,798		701,738,111		5,566,313	0.8%
Equipment and Capital Outlay	36,888,175		31,278,076		31,239,562		(38,514)	-0.1%
Total Expenditures	\$ 1,858,430,159	\$	2,051,811,132	\$	2,063,108,060	\$	11,296,928	0.6%

University of Tennessee System
FY 2022-23 Revised Budget
Current Unrestricted Net Assets by Unit
Unrestricted Educational & General (E&G) and Auxiliary Funds

	Total System	Chattanooga	Knoxville	Martin	Southern	Health Science Center	Institute for Public Service	System Administration
FY 2020-21 Actual								
Net Assets at Beginning of Year	\$ 132,115,169	\$ 15,520,331	\$ 64,936,825	\$ 9,384,116		\$ 11,797,837	\$ 1,737,236	\$ 28,738,825
Operating Funds								
Revenue	\$ 1,867,428,516	\$ 212,878,556	\$ 1,180,378,496	\$ 117,162,056		\$ 297,967,746	\$ 26,216,483	\$ 32,825,180
Less: Expenditures and Transfers	(1,850,653,389)	(212,605,899)	(1,165,624,578)	(115,655,620)		(301,189,569)	(26,133,824)	(29,443,899)
Carryover Funds To/(From) Net Assets	\$ 16,775,128	\$ 272,657	\$ 14,753,918	\$ 1,506,436		\$ (3,221,823)	\$ 82,659	\$ 3,381,281
Net Assets Detail:								
ALLOCATED								
Working Capital	\$ 39,818,964	\$ 4,419,261	\$ 23,699,765	\$ 929,739		\$ 7,642,133	\$ 80,671	\$ 3,047,395
Revolving Funds	22,195,039		7,168,386					15,026,653
Encumbrances	5,436,716	\$ 1,373,727	2,920,795	\$ 199,317		\$ 848,381	\$ 94,496	
Reserve for Reappropriations	19,176,126			5,750,000			\$ 700,000	12,726,126
Total Allocated Net Assets	\$ 86,626,844	\$ 5,792,988	\$ 33,788,945	\$ 6,879,056		\$ 8,490,514	\$ 875,167	\$ 30,800,174
UNALLOCATED	63,156,212	10,000,000	45,901,799	4,011,496	892,757	85,500	944,728	1,319,932
Total Net Assets - June 30, 2021	\$ 149,783,056	\$ 15,792,987	\$ 79,690,743	\$ 10,890,552	\$ 892,757	\$ 8,576,015	\$ 1,819,895	\$ 32,120,106
Percent Unallocated of Expend. & Transfers	3.41%	4.70%	3.94%	3.47%	NA	0.03%	3.61%	2.72%
FY 2021-22 Actuals								
Net Assets at Beginning of Year	\$ 149,783,056	\$ 15,792,987	\$ 79,690,743	\$ 10,890,552	\$ 892,757	\$ 8,576,015	\$ 1,819,895	\$ 32,120,106
Operating Funds								
Revenue	\$ 2,077,781,174	\$ 221,991,601	\$ 1,332,387,538	\$ 118,103,929	22,190,571	\$ 313,247,214	\$ 28,141,696	\$ 41,718,625
Less: Expenditures and Transfers	(2,076,623,349)	(222,108,240)	(1,319,600,850)	(116,884,146)	(22,475,549)	(309,988,784)	(28,061,407)	(57,504,372)
Carryover Funds To/(From) Net Assets	\$ 1,157,826	\$ (116,639)	\$ 12,786,688	\$ 1,219,783	\$ (284,978)	\$ 3,258,430	\$ 80,289	\$ (15,785,747)
Net Assets Detail:								
ALLOCATED								
Working Capital	\$ 36,821,219	\$ 4,234,592	\$ 28,418,766	\$ 907,531			\$ 66,841	\$ 3,193,489
Revolving Funds	18,537,157		2,047,181			\$ 9,507,654		6,982,322
Encumbrances	4,817,429	1,191,755	3,312,304	43,922			113,259	\$ 156,189
Reserve for Reappropriations	10,195,943			5,750,000		993,899	700,000	2,752,044
Total Allocated Net Assets	\$ 70,371,748	\$ 5,426,347	\$ 33,778,252	\$ 6,701,452	\$ -	\$ 10,501,553	\$ 880,100	\$ 13,084,044
UNALLOCATED	80,569,136	10,250,000	58,699,181	5,408,883	607,781	1,332,890	1,020,086	3,250,315
Total Net Assets - June 30, 2022	\$ 150,940,884	\$ 15,676,348	\$ 92,477,431	\$ 12,110,335	\$ 607,779	\$ 11,834,445	\$ 1,900,184	\$ 16,334,359
Percent Unallocated of Expend. & Transfers	3.88%	4.61%	4.45%	4.63%	2.70%	0.43%	3.64%	4.18%
FY 2022-23 Revised								
Net Assets at Beginning of Year	\$ 150,940,880	\$ 15,676,348	\$ 92,477,431	\$ 12,110,335	\$ 607,779	\$ 11,834,445	\$ 1,900,184	\$ 16,334,359
Operating Funds								
Revenue	\$ 2,226,313,880	\$ 233,223,409	\$ 1,387,995,298	\$ 119,670,169	17,867,527	\$ 333,111,169	\$ 29,389,871	\$ 105,056,437
Less: Expenditures and Transfers	(2,228,654,154)	(233,223,409)	(1,387,884,110)	(119,670,169)	(18,098,389)	(333,111,182)	(29,383,460)	(107,283,435)
Carryover Funds To/(From) Net Assets	\$ (2,340,274)	\$ -	\$ 111,188	\$ -	\$ (230,862)	\$ (13)	\$ 6,411	\$ (2,226,998)
Net Assets Detail:								
ALLOCATED								
Working Capital	\$ 46,204,233	\$ 4,238,960	\$ 28,353,000	\$ 907,500		\$ 9,444,773	\$ 67,000	\$ 3,193,000
Revolving Funds	9,054,000		2,072,000					6,982,000
Encumbrances	5,649,544	1,191,755	3,306,293	44,000		994,000	113,496	
Reserve for Reappropriations	6,450,000			5,750,000			700,000	
Total Allocated Net Assets	\$ 67,357,777	\$ 5,430,715	\$ 33,731,293	\$ 6,701,500	0	\$ 10,438,773	\$ 880,496	\$ 10,175,000
UNALLOCATED	81,242,830	10,245,633	58,857,328	5,408,835	376,917	1,395,655	1,026,101	3,932,361
Estimated Total Net Assets - June 30, 2023	\$ 148,600,608	\$ 15,676,348	\$ 92,588,619	\$ 12,110,335	\$ 376,917	\$ 11,834,432	\$ 1,906,595	\$ 14,107,361
Percent Unallocated of Expend. & Transfers	3.65%	4.39%	4.24%	4.52%	2.08%	0.42%	3.49%	3.05%

Recommended percent unallocated of expenditures and transfers is 2% to 5% for unrestricted E&G and 3% to 5% for auxiliaries. For System Administration, transfers-in for system charge is excluded from the calculation. Knoxville includes UT Knoxville campus, Space Institute, AgResearch, Extension and College of Veterinary Medicine.

University of Tennessee System
FY 2022-23 Revised Budget
Current Unrestricted Net Assets by Unit
Unrestricted Educational & General (E&G) Funds

	Total System	Chattanooga	Knoxville	Martin	Southern	Health Science Center	Institute for Public Service	System Administration
FY 2020-21 Actual								
Net Assets at Beginning of Year	\$ 113,201,015	\$ 12,003,043	\$ 50,314,530	\$ 8,681,171		\$ 11,726,210	\$ 1,737,236	\$ 28,738,825
Operating Funds								
Revenue	\$ 1,627,236,038	\$ 192,314,862	\$ 974,088,263	\$ 106,292,714		\$ 295,498,536	\$ 26,216,483	\$ 32,825,180
Less: Expenditures and Transfers	(1,611,540,347)	(190,231,213)	(961,926,613)	(104,858,659)		(298,946,140)	(26,133,823)	(29,443,899)
Carryover Funds To/(From) Net Assets	\$ 15,695,691	\$ 2,083,649	\$ 12,161,650	\$ 1,434,055		\$ (3,447,604)	\$ 82,660	\$ 3,381,281
Net Assets Detail:								
ALLOCATED								
Working Capital	\$ 32,079,595	\$ 3,712,965	\$ 17,147,690	\$ 660,630		\$ 7,430,243	\$ 80,672	\$ 3,047,395
Revolving Funds	18,592,281		3,565,647			(18)		15,026,652
Encumbrances	5,436,716	1,373,727	2,920,795	199,317		848,381	94,496	
Reserve for Reappropriations	19,176,127			5,750,000			\$ 700,000	12,726,127
Total Allocated Net Assets	\$ 75,284,719	\$ 5,086,692	\$ 23,634,131	\$ 6,609,947		\$ 8,278,606	\$ 875,168	\$ 30,800,174
UNALLOCATED	53,611,989	9,000,000	38,842,050	3,505,279	\$ 826,963	-	944,728	1,319,932
Total Net Assets - June 30, 2021	\$ 128,896,705	\$ 14,086,692	\$ 62,476,180	\$ 10,115,226	\$ 826,963	\$ 8,278,606	\$ 1,819,896	\$ 32,120,106
Percent Unallocated of Expend. & Transfers	3.33%	4.73%	4.04%	3.34%		0.00%	3.61%	2.72%
FY 2021-22 Actuals								
Net Assets at Beginning of Year	\$ 129,723,669	\$ 14,086,692	\$ 62,476,180	\$ 10,115,226	\$ 826,963	\$ 8,278,606	\$ 1,819,896	\$ 32,120,106
Operating Funds								
Revenue	\$ 1,763,001,073	\$ 201,015,711	\$ 1,054,956,175	\$ 107,821,335	19,167,234	\$ 310,180,297	\$ 28,141,696	\$ 41,718,624.95
Less: Expenditures and Transfers	(1,774,645,555)	(201,321,688)	(1,054,719,464)	(106,594,403)	(19,483,661)	(306,960,560)	(28,061,407)	(57,504,372)
Carryover Funds To/(From) Net Assets	\$ (11,644,482)	\$ (305,977)	\$ 236,711	\$ 1,226,932	\$ (316,427)	\$ 3,219,738	\$ 80,289	\$ (15,785,747)
Net Assets Detail:								
ALLOCATED								
Working Capital	\$ 24,968,134	\$ 3,338,960	\$ 8,515,863	\$ 590,101		\$ 9,262,880	\$ 66,841	\$ 3,193,489
Revolving Funds	8,157,902		1,175,580				-	6,982,322
Encumbrances	5,811,328	1,191,755	3,312,304	43,922		993,899	113,259	156,189
Reserve for Reappropriations	9,202,044			5,750,000			700,000	2,752,044
Total Allocated Net Assets	\$ 48,139,408	\$ 4,530,715	\$ 13,003,747	\$ 6,384,022	\$ -	\$ 10,256,780	\$ 880,100	\$ 13,084,044
UNALLOCATED	69,939,780	9,250,000	49,709,144	4,958,135	510,537	1,241,564	1,020,086	3,250,315
Estimated Total Net Assets - June 30, 2022	\$ 118,079,187	\$ 13,780,715	\$ 62,712,890	\$ 11,342,158	\$ 510,537	\$ 11,498,344	\$ 1,900,184	\$ 16,334,359
Percent Unallocated of Expend. & Transfers	3.94%	4.59%	4.71%	4.65%	2.62%	0.40%	3.64%	4.18%
FY 2022-23 Revised								
Net Assets at Beginning of Year	\$ 118,079,187	\$ 13,780,715	\$ 62,712,890	\$ 11,342,158	\$ 510,537	\$ 11,498,344	\$ 1,900,184	\$ 16,334,359
Operating Funds								
Revenue	\$ 1,908,546,087	\$ 210,071,177	\$ 1,110,903,520	\$ 109,102,273	15,021,456	\$ 329,001,353	\$ 29,389,871	\$ 105,056,437
Less: Expenditures and Transfers	\$ (1,910,846,781)	(210,071,177)	(1,110,792,332)	(109,102,273)	(15,212,738)	(329,001,366)	(29,383,460)	(107,283,435)
Carryover Funds To/(From) Net Assets	\$ (2,300,694)	\$ -	\$ 111,188	\$ -	\$ (191,282)	\$ (13)	\$ 6,411	\$ (2,226,998)
Net Assets Detail:								
ALLOCATED								
Working Capital	\$ 24,836,960	\$ 3,338,960	\$ 8,448,000	\$ 590,000		\$ 9,200,000	\$ 67,000	\$ 3,193,000
Revolving Funds	8,182,000		1,200,000				-	6,982,000
Encumbrances	5,649,544	1,191,755	3,306,293	44,000		994,000	113,496	
Reserve for Reappropriations	6,450,000			5,750,000			700,000	
Total Allocated Net Assets	\$ 45,118,504	\$ 4,530,715	\$ 12,954,293	\$ 6,384,000	\$ -	\$ 10,194,000	\$ 880,496	\$ 10,175,000
UNALLOCATED	70,659,991	9,250,000	49,869,787	4,958,157	319,255	1,304,330	1,026,101	3,932,361
Estimated Total Net Assets - June 30, 2023	\$ 115,778,493	\$ 13,780,715	\$ 62,824,078	\$ 11,342,158	\$ 319,255	\$ 11,498,331	\$ 1,906,595	\$ 14,107,361
Percent Unallocated of Expend. & Transfers	3.70%	4.40%	4.49%	4.54%	2.10%	0.40%	3.49%	3.05%

Recommended percent unallocated of expenditures and transfers is 2% to 5%. For System Administration, transfers-in for system charge is excluded from the calculation. Knoxville includes UTK Campus, pace Institute, Extension, AgResearch, College of Veterinary Medicine

University of Tennessee System

FY 2022-23 Revised Budget

Current Unrestricted Net Assets by Unit

Auxiliary Funds

	Total System	Chattanooga	Knoxville	Southern	Martin	Health Science Center
FY 2020-21 Actual						
Net Assets at Beginning of Year	\$ 18,914,154	\$ 3,517,287	\$ 14,622,295		\$ 702,945	\$ 71,627
Operating Funds						
Revenue	\$ 240,192,479	\$ 20,563,694	\$ 206,290,233		\$ 10,869,342	\$ 2,469,210
Less: Expenditures and Transfers	(239,113,041)	(22,374,686)	(203,697,965)		(10,796,961)	(2,243,429)
Carryover Funds To/(From) Net Assets	\$ 1,079,438	\$ (1,810,992)	\$ 2,592,268		\$ 72,381	\$ 225,781
Net Assets at End of Year	\$ 19,993,592	\$ 1,706,295	\$ 17,214,563		\$ 775,326	\$ 297,408
Net Assets Detail:						
ALLOCATED						
Working Capital	\$ 7,739,387	\$ 706,295	\$ 6,552,075		\$ 269,109	\$ 211,908
Revolving Funds	3,602,739		3,602,739			
Encumbrances						
Total Allocated Net Assets	\$ 11,342,126	\$ 706,295	\$ 10,154,814		\$ 269,109	\$ 211,908
UNALLOCATED	8,651,466	1,000,000	7,059,749		506,217	85,500
Total Net Assets - June 30, 2021	\$ 19,993,592	\$ 1,706,295	\$ 17,214,563	\$ 65,794	\$ 775,326	\$ 297,408
Percent Unallocated of Expend. & Transfers	3.62%	4.47%	3.47%		4.69%	3.81%
FY 2021-22 Actuals						
Net Assets at Beginning of Year	\$ 20,059,387	\$ 1,706,295	\$ 17,214,563	\$ 65,794	\$ 775,326	\$ 297,408
Operating Funds						
Revenue	\$ 314,780,102	\$ 20,975,890	\$ 277,431,363	\$ 3,023,337	\$ 10,282,594	\$ 3,066,917
Less: Expenditures and Transfers	(301,977,794)	(20,786,552)	(264,881,385)	(2,991,888)	(10,289,743)	(3,028,225)
Carryover Funds To/(From) Net Assets	\$ 12,802,308	\$ 189,338	\$ 12,549,978	\$ 31,449	\$ (7,149)	\$ 38,692
Net Assets at End of Year	\$ 32,861,694	\$ 1,895,632	\$ 29,764,541	\$ 97,244	\$ 768,177	\$ 336,100
Net Assets Detail:						
ALLOCATED						
Working Capital	\$ 21,360,739	\$ 895,633	\$ 19,902,903		\$ 317,430	\$ 244,773
Revolving Funds	871,601		871,601			
Encumbrances						
Reappropriations						
Total Allocated Net Assets	\$ 22,232,340	\$ 895,633	\$ 20,774,505	\$ -	\$ 317,430	\$ 244,773
UNALLOCATED	10,629,355	1,000,000	8,990,037	97,244	450,748	91,326
Estimated Total Net Assets - June 30, 2022	\$ 32,861,694	\$ 1,895,632	\$ 29,764,541	\$ 97,244	\$ 768,177	\$ 336,100
Percent Unallocated of Expend. & Transfers	3.52%	4.81%	3.39%	3.25%	4.38%	3.02%
FY 2022-23 Proposed Budget						
Net Assets at Beginning of Year	\$ 32,861,694	\$ 1,895,632	\$ 29,764,541	\$ 97,244	\$ 768,177	\$ 336,100
Operating Funds						
Revenue	\$ 317,767,793	\$ 23,152,232	\$ 277,091,778	\$ 2,846,071	\$ 10,567,896	\$ 4,109,816
Less: Expenditures and Transfers	(317,807,373)	(23,152,232)	(277,091,778)	(2,885,651)	(10,567,896)	(4,109,816)
Carryover Funds To/(From) Net Assets	\$ (39,580)	\$ -	\$ -	\$ (39,580)	\$ -	\$ -
Net Assets at End of Year	\$ 32,822,114	\$ 1,895,632	\$ 29,764,541	\$ 57,664	\$ 768,177	\$ 336,100
Net Assets Detail:						
ALLOCATED						
Working Capital	\$ 21,367,273	\$ 900,000	\$ 19,905,000		\$ 317,500	\$ 244,773
Revolving Funds	872,000		872,000			
Encumbrances						
Reappropriations						
Total Allocated Net Assets	\$ 22,239,273	\$ 900,000	\$ 20,777,000	\$ -	\$ 317,500	\$ 244,773
UNALLOCATED	10,582,842	995,633	8,987,541	57,664	450,678	91,326
Estimated Total Net Assets - June 30, 2022	\$ 32,822,114	\$ 1,895,632	\$ 29,764,541	\$ 57,664	\$ 768,177	\$ 336,100
Percent Unallocated of Expend. & Transfers	3.33%	4.30%	3.24%	2.00%	4.26%	2.22%

Recommended percent unallocated of expenditures and transfers is 3% to 5%. Knoxville includes UTK Campus and Space Institute.

University of Tennessee System
FY 2022-23 Revised Budget
State Appropriations Summary
Unrestricted Current Educational and General Funds

	FY 2021-22 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
STATE APPROPRIATIONS					
Chattanooga	\$ 64,737,706	\$ 73,252,805	\$ 74,265,805	\$ 1,013,000	1.4 %
Knoxville					
<i>Knoxville Campus</i>	\$ 268,413,955	\$ 302,120,055	\$ 312,140,455	\$ 10,020,400	3.3 %
<i>Space Institute</i>	9,756,703	10,152,503	10,250,303	97,800	1.0 %
<i>AgResearch</i>	32,602,388	34,027,788	34,286,088	258,300	0.8 %
<i>Extension</i>	42,391,515	44,529,417	44,897,517	368,100	0.8 %
<i>College of Veterinary Medicine</i>	24,454,559	29,412,759	29,750,259	337,500	1.1 %
<i>Subtotal Knoxville</i>	\$ 377,619,120	\$ 420,242,522	\$ 431,324,622	\$ 11,082,100	7.0 %
Martin	37,389,697	42,031,797	42,642,197	610,400	1.5 %
Southern	6,230,000	5,469,100	5,761,900	292,800	5.4 %
Health Science Center	177,539,024	191,625,124	193,083,524	1,458,400	0.8 %
Institute for Public Service					
<i>Institute for Public Service</i>	\$ 6,832,285	\$ 7,063,585	\$ 7,097,285	\$ 33,700.00	0.5 %
<i>Municipal Technical Advisory Service</i>	3,972,451	4,222,251	4,278,451	56,200	1.3 %
<i>County Technical Assistance Service</i>	3,397,852	3,598,751	3,654,051	55,300	1.5 %
<i>Tennessee Language Center</i>	806,100	885,500	900,700	15,200	1.7 %
<i>Subtotal Institute for Public Service</i>	\$ 15,008,688	\$ 15,770,087	\$ 15,930,487	\$ 160,400	5.0 %
System Administration	14,348,417	11,955,417	78,130,617	66,175,200	553.5 %
Total State Appropriations	\$ 692,872,652	\$ 760,346,852	\$ 841,139,152	80,792,300	10.6 %

University of Tennessee System
FY 2022-23 Revised Budget
State Appropriations Five Year History
Unrestricted Current Educational and General Funds

	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	Change	
	Actual	Actual	Actual	Actual	Revised	FY 2018-19 to FY 2022-23	
						Amount	%
STATE APPROPRIATIONS							
Chattanooga	\$ 55,430,905	\$ 59,726,805	\$ 60,975,006	\$ 64,737,706	\$ 74,265,805	\$ 18,834,900	34.0 %
Knoxville							
<i>Knoxville Campus</i>	\$ 232,311,655	\$ 249,914,955	\$ 252,727,556	\$ 268,413,955	\$ 312,140,455	\$ 79,828,800	34.4 %
<i>Space Institute</i>	9,132,803	9,380,503	9,471,203	9,756,703	10,250,303	1,117,500	12.2 %
<i>AgResearch</i>	30,008,688	31,206,388	31,563,388	32,602,388	34,286,088	4,277,400	14 %
<i>Extension</i>	36,651,817	38,387,017	38,919,517	42,391,515	44,897,517	8,245,700	23 %
<i>College of Veterinary Medicine</i>	21,236,259	22,518,259	22,951,258	24,454,559	29,750,259	8,514,000	40 %
Subtotal Knoxville	\$ 329,341,222	\$ 351,407,122	\$ 355,632,922	377,619,120	431,324,622	101,983,400	31.0 %
Martin	\$ 34,410,197	\$ 36,452,197	\$ 35,718,897	\$ 37,389,697	\$ 42,642,197	\$ 8,232,000	23.9 %
UT Southern				\$ 6,230,000	\$ 5,761,900	\$ 5,761,900	0.9 %
Health Science Center	154,589,424	162,456,024	165,262,724	177,539,024	193,083,524	38,494,100	24.9 %
Institute for Public Service							
<i>Institute for Public Service</i>	\$ 5,929,385	\$ 6,124,885	\$ 6,178,685	\$ 6,832,285	\$ 7,097,285	\$ 1,167,900	19.7 %
<i>Municipal Technical Advisory Service</i>	3,535,751	3,715,551	3,789,751	3,972,451	4,278,451	742,700	21.0 %
<i>County Technical Assistance Service</i>	3,056,451	3,205,751	3,263,250	3,397,852	3,654,051	597,600	19.6 %
<i>Tennessee Language Center</i>	665,600	719,900	748,000	806,100	900,700	235,100	35.3 %
Subtotal Institute for Public Service	13,187,187	13,766,087	13,979,686	15,008,688	15,930,487	2,743,300	20.8 %
System Administration	\$ 5,654,017	\$ 16,109,917	\$ 6,180,617	\$ 14,348,417	\$ 78,130,617	\$ 72,476,600	1,281.9 %
Total State Appropriations	\$ 592,612,952	\$ 639,918,152	\$ 637,749,852	\$ 692,872,652	\$ 841,139,152	\$ 248,526,200	41.9 %

University of Tennessee System

FY 2022-23 Revised Budget

Auxiliary Enterprises

Unrestricted Auxiliary Current Funds Revenues, Expenditures and Transfers

	FY 2021-22 Actual	FY 2022-23 Original	FY 2022-23 Revised	Original to Revised	
				Amount	%
HOUSING					
Revenues	\$ 96,634,015	\$ 91,757,326	\$ 92,137,195	\$ 379,869	0.4
Expenditures and Transfers					
Expenditures	\$ 49,333,144	\$ 57,849,058	\$ 62,715,935	\$ 4,866,877	8.4
Mandatory Transfers	21,572,926	24,185,811	23,958,054	(227,757)	(0.9)
Non-Mandatory Transfers	24,913,065	7,403,321	5,463,321	(1,940,000)	(26.2)
Total Expenditures and Transfers	\$ 95,819,135	\$ 89,438,190	\$ 92,137,310	\$ 2,699,120	3.0
Fund Balance Addition/(Reduction)	\$ 814,880	\$ 2,319,136	\$ (115)	\$ (2,319,251)	(100.0)
FOOD SERVICE					
Revenues	\$ 16,266,636	\$ 13,291,868	\$ 14,323,621	\$ 1,031,753	7.8
Expenditures and Transfers					
Expenditures	\$ 6,346,359	\$ 5,911,431	\$ 6,121,819	\$ 210,388	3.6
Mandatory Transfers	4,358,283	7,324,309	7,324,309		
Non-Mandatory Transfers	970,462	1,020,813	916,958	(103,855)	(10.2)
Total Expenditures and Transfers	\$ 11,675,104	\$ 14,256,553	\$ 14,363,086	\$ 106,533	0.7
Fund Balance Addition/(Reduction)	\$ 4,591,532	\$ (964,685)	\$ (39,465)	\$ 925,220	95.9
BOOKSTORES					
Revenues	\$ 28,627,747	\$ 25,354,943	\$ 25,354,943		
Expenditures and Transfers					
Expenditures	\$ 24,989,510	\$ 24,371,227	\$ 24,393,410	\$ 22,183	0.1
Mandatory Transfers	-	109,418	109,418		
Non-Mandatory Transfers	1,454,755	924,122	852,115	(72,007)	(7.8)
Total Expenditures and Transfers	\$ 26,444,265	\$ 25,404,767	\$ 25,354,943	\$ (49,824)	(0.2)
Fund Balance Addition/(Reduction)	\$ 2,183,483	\$ (49,824)		\$ 49,824	100.0
PARKING					
Revenues	\$ 16,861,723	\$ 17,353,971	\$ 17,353,971		
Expenditures and Transfers					
Expenditures	\$ 8,138,493	\$ 10,368,910	\$ 10,368,910		
Mandatory Transfers	5,543,431	6,168,460	6,168,460		
Non-Mandatory Transfers	10,245,708	816,601	816,601		
Total Expenditures and Transfers	\$ 23,927,632	\$ 17,353,971	\$ 17,353,971		
Fund Balance Addition/(Reduction)	\$ (7,065,909)				
ATHLETICS					
Revenues	\$ 149,678,844	\$ 164,032,392	\$ 165,447,814	\$ 1,415,422	0.9
Expenditures and Transfers					
Expenditures	\$ 139,144,806	\$ 146,201,274	\$ 147,616,696	\$ 1,415,422	1.0
Mandatory Transfers	11,086,298	11,972,652	11,972,652		
Non-Mandatory Transfers	(1,484,428)	5,858,466	5,858,466		
Total Expenditures and Transfers	\$ 148,746,676	\$ 164,032,392	\$ 165,447,814	\$ 1,415,422	0.9
Fund Balance Addition/(Reduction)	\$ 932,168				
OTHER					
Revenues	\$ 6,711,137	\$ 3,150,249	\$ 3,150,249		
Expenditures and Transfers					
Expenditures	\$ 6,385,021	\$ 3,558,607	\$ 3,536,591	\$ (22,016)	(0.0)
Mandatory Transfers	568,022	568,022	568,022		
Non-Mandatory Transfers	(11,588,061)	1,345,636	(954,364)	(2,300,000)	(1.7)
Total Expenditures and Transfers	\$ (4,635,018)	\$ 5,472,265	\$ 3,150,249	\$ (2,322,016)	(0.4)
Fund Balance Addition/(Reduction)	\$ 11,346,155	\$ (2,322,016)			
TOTAL					
Revenues	\$ 314,780,102	\$ 314,940,749	\$ 317,767,793	\$ 2,827,044	0.0
Expenditures and Transfers					
Expenditures	\$ 234,337,332	\$ 248,260,507	\$ 254,753,361	\$ 6,492,854	0.0
Mandatory Transfers	43,128,960	50,328,672	50,100,915	(227,757)	(0.0)
Non-Mandatory Transfers	24,511,501	17,368,959	12,953,097	(4,415,862)	(0.3)
Total Expenditures and Transfers	\$ 301,977,793	\$ 315,958,138	\$ 317,807,373	\$ 1,849,235	0.0
Fund Balance Addition/(Reduction)	\$ 12,802,308	\$ (1,017,389)	\$ (39,580)		

University of Tennessee System
FY 2022-23 Revised Budget Summary
Athletics Total (Page 1 of 2)
Unrestricted and Restricted Current Funds

	FY 2021-22 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
TOTAL ATHLETICS					
Revenues					
General Funds	\$ 20,126,716	\$ 20,728,233	\$ 19,064,708	\$ (1,663,525)	-8.0%
Student Fees for Athletics	8,459,907	8,394,663	8,394,663		0.0%
Ticket Sales	35,527,176	38,278,383	38,278,383		0.0%
Gifts	38,424,625	51,508,656	51,508,656		0.0%
Other	86,781,086	81,922,581	84,215,505	2,292,924	2.8%
Total Revenues	<u>\$ 189,319,511</u>	<u>\$ 200,832,516</u>	<u>\$ 201,461,915</u>	<u>\$ 629,399</u>	<u>0.3%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 75,775,417	\$ 77,181,044	\$ 79,136,551	\$ 1,955,507	2.5%
Travel	15,668,386	15,699,314	15,954,593	255,279	1.6%
Student Aid	29,584,635	33,836,640	33,846,380	9,740	0.0%
Other Operating	57,262,705	54,103,752	53,421,882	(681,870)	-1.3%
Subtotal Expenditures	<u>\$ 178,291,143</u>	<u>\$ 180,820,750</u>	<u>\$ 182,359,406</u>	<u>\$ 1,538,656</u>	<u>0.9%</u>
Debt Service Transfers	11,354,482	12,244,043	12,244,043		0.0%
Other Transfers	(1,484,428)	6,858,466	6,858,466		0.0%
Total Expenditures and Transfers	<u>\$ 188,161,198</u>	<u>\$ 199,923,259</u>	<u>\$ 201,461,915</u>	<u>\$ 1,538,656</u>	<u>0.8%</u>
Fund Balance Addition / (Reduction)	\$ 1,158,313	\$ 909,257			
KNOXVILLE					
Revenues					
General Funds					
Student Fees for Athletics	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000		
Ticket Sales	34,585,530	37,173,360	37,173,360		
Gifts	34,343,219	48,858,656	48,858,656		
Other	80,906,247	77,997,876	79,413,298	\$ 1,415,422	1.8%
Total Revenues	<u>\$ 150,834,996</u>	<u>\$ 165,029,892</u>	<u>\$ 166,445,314</u>	<u>\$ 1,415,422</u>	<u>0.9%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 60,862,387	\$ 63,432,096	\$ 64,847,518	\$ 1,415,422	2.2%
Travel	12,889,811	13,646,841	13,646,841		
Student Aid	17,926,315	21,295,167	21,295,167		
Other Operating	48,396,301	47,824,670	47,824,670		
Subtotal Expenditures	<u>\$ 140,074,813</u>	<u>\$ 146,198,774</u>	<u>\$ 147,614,196</u>	<u>\$ 1,415,422</u>	<u>1.0%</u>
Debt Service Transfers	11,086,298	11,972,652	11,972,652		
Other Transfers	(1,484,428)	6,858,466	6,858,466		
Total Expenditures and Transfers	<u>\$ 149,676,683</u>	<u>\$ 165,029,892</u>	<u>\$ 166,445,314</u>	<u>\$ 1,415,422</u>	<u>0.9%</u>
Fund Balance Addition / (Reduction)	\$ 1,158,313				
CHATTANOOGA					
Revenues					
General Funds	\$ 8,672,566	\$ 9,145,240	\$ 8,435,197	\$ (710,043)	-7.8%
Student Fees for Athletics	5,433,242	5,334,663	5,334,663		
Ticket Sales	803,128	960,023	960,023		
Gifts	2,389,699	2,000,000	2,000,000		
Other	3,163,557	1,855,000	1,855,000		
Total Revenues	<u>\$ 20,462,193</u>	<u>\$ 19,294,926</u>	<u>\$ 18,584,883</u>	<u>\$ (710,043)</u>	<u>-3.7%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 8,420,489	\$ 7,713,639	\$ 7,875,133	\$ 161,494	2.1%
Travel	1,361,310	1,369,082	1,369,082		
Student Aid	5,612,206	6,081,894	6,081,894		
Other Operating	4,905,733	3,960,311	3,088,774	(871,537)	-22.0%
Subtotal Expenditures	<u>\$ 20,299,738</u>	<u>\$ 19,124,926</u>	<u>\$ 18,414,883</u>	<u>\$ (710,043)</u>	<u>-3.7%</u>
Debt Service Transfers	162,455	170,000	170,000		
Other Transfers					
Total Expenditures and Transfers	<u>\$ 20,462,193</u>	<u>\$ 19,294,926</u>	<u>\$ 18,584,883</u>	<u>\$ (710,043)</u>	<u>-3.7%</u>
Fund Balance Addition / (Reduction)					

Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

University of Tennessee System
FY 2022-23 Revised Budget Summary
Athletics Total (Page 2 of 2)
Unrestricted and Restricted Current Funds

	FY 2021-22 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
MARTIN					
Revenues					
General Funds	\$ 7,792,959	\$ 7,038,419	\$ 6,788,798	\$ (249,621)	-3.5%
Student Fees for Athletics	2,026,665	2,060,000	2,060,000		
Ticket Sales	132,377	140,000	140,000		
Gifts	1,684,000	650,000	650,000		
Other	2,347,275	1,870,686	2,724,449	853,763	45.6%
Total Revenues	<u>\$ 13,983,276</u>	<u>\$ 11,759,105</u>	<u>\$ 12,363,247</u>	<u>\$ 604,142</u>	<u>5.1%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 5,032,800	\$ 4,609,447	\$ 4,751,387	\$ 141,940	3.1%
Travel	1,105,827	462,534	732,318	269,784	58.3%
Student Aid	4,542,876	4,952,519	4,952,519		
Other Operating	3,196,043	1,633,214	1,825,632	192,418	11.8%
Subtotal Expenditures	\$ 13,877,546	\$ 11,657,714	\$ 12,261,856	\$ 604,142	5.2%
Debt Service Transfers	105,730	101,391	101,391		
Other Transfers					
Total Expenditures and Transfers	<u>\$ 13,983,276</u>	<u>\$ 11,759,105</u>	<u>\$ 12,363,247</u>	<u>\$ 604,142</u>	<u>5.1%</u>
Fund Balance Addition / (Reduction)					
SOUTHERN					
Revenues					
General Funds	\$ 3,661,191	\$ 4,213,698	\$ 3,840,713	\$ (372,985)	-8.9%
Student Fees for Athletics					
Ticket Sales	6,141	5,000	5,000		
Gifts	7,707				
Other	364,007	207,200	222,758	15,558	7.5%
Total Revenues	<u>\$ 4,039,046</u>	<u>\$ 4,425,898</u>	<u>\$ 4,068,471</u>	<u>\$ (357,427)</u>	<u>-8.1%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 1,459,742	\$ 1,461,509	\$ 1,662,513	\$ 201,004	13.8%
Travel	311,438	220,857	206,352	(14,505)	-6.6%
Student Aid	1,503,238	1,516,800	1,516,800		
Other Operating	764,628	544,218	682,806	138,588	25.5%
Subtotal Expenditures	\$ 4,039,046	\$ 3,743,384	\$ 4,068,471	\$ 325,087	8.7%
Debt Service Transfers					
Other Transfers					
Total Expenditures and Transfers	<u>\$ 4,039,046</u>	<u>\$ 3,743,384</u>	<u>\$ 4,068,471</u>	<u>\$ 325,087</u>	<u>8.7%</u>
Fund Balance Addition / (Reduction)					
		\$ 682,514			

Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

University of Tennessee System

FY 2022-23 Revised Budget Positions

All Full-time and Part-time Positions (No Students)

UNRESTRICTED EDUCATION AND GENERAL (E&G)

Budget Unit	Faculty	Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga	549	162	349	334	1,394
Knoxville	1,843	407	1,155	1,656	5,061
Martin	329	72	139	283	822
Space Institute	15	10	25	41	92
Health Science Center	692	147	326	947	2,112
UT Southern	53	19	38	41	150
<u>Institute of Agriculture</u>					
Agricultural Experiment Station	98	18	80	117	313
UT Extension	53	19	319	242	633
Veterinary Medicine	114	15	39	258	425
Sub-total Institute of Agriculture	265	51	438	617	1,371
<u>Public Service Units</u>					
Institute for Public Service		5	28	13	46
MTAS		2	36	9	47
CTAS		1	32	5	38
TLC (Tennessee Language Center)		1	14	6	21
Sub-total Public Service Units		10	111	32	153
System Administration	1	73	172	71	316
Total Unrestricted E&G	3,747	950	2,753	4,021	11,471

AUXILIARIES

	Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga	19	16	61	96
Knoxville	71	226	480	777
Martin	2	10	32	44
Space Institute			3	3
Health Science Center		5	25	30
UT Southern			2	2
Total Auxiliaries	92	256	603	951

RESTRICTED EDUCATION AND GENERAL (E&G)

	Faculty	Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga	22	10	33	34	98
Knoxville	103	17	334	121	575
Martin	2	2	24	11	38
Space Institute	5		6		11
Health Science Center	713	30	303	498	1,543
UT Southern	2	1	2	1	6
<u>Institute of Agriculture</u>					
Agricultural Experiment Station	4	1	9	17	30
UT Extension	12	0	185	237	434
Veterinary Medicine	0		3	3	6
Sub-total Institute of Agriculture	15	1	197	257	470
<u>Public Service Units</u>					
Institute for Public Service			23		23
MTAS			3		3
CTAS				1	1
TLC			1		1
Sub-total Public Service Units			27	1	28
UWA			2		2
Total Restricted E&G	862	61	926	922	2,771
TOTAL UNIVERSITY POSITIONS	4,609	1,103	3,936	5,546	15,194

University of Tennessee System
FY2022-2023 Revised Budget
Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 860,945,260	\$ 866,823,031	\$ 868,803,799	\$ 1,980,768	0.2 %
State Appropriations	692,872,652	760,346,852	841,138,852	80,792,000	10.6 %
Grants & Contracts	65,896,545	59,131,617	59,803,427	671,810	1.1 %
Sales & Service	73,281,000	69,691,501	71,006,519	1,315,018	1.9 %
Other Sources	70,005,617	65,287,848	67,793,490	2,505,642	3.8 %
Total Revenues	\$ 1,763,001,073	\$ 1,821,280,849	\$ 1,908,546,087	\$ 87,265,238	4.8 %
Expenditures and Transfers					
Instruction	\$ 553,644,179	\$ 670,756,059	\$ 686,720,187	\$ 15,964,128	2.4 %
Research	165,037,772	146,576,654	180,688,028	34,111,374	23.3 %
Public Service	87,759,408	100,102,642	107,530,914	7,428,272	7.4 %
Academic Support	196,364,494	237,178,038	249,915,120	12,737,082	5.4 %
Student Services	117,311,075	120,910,263	126,275,365	5,365,102	4.4 %
Institutional Support	191,232,321	215,998,942	208,114,379	(7,884,563)	(3.7) %
Operation & Maintenance of Plant	159,279,408	174,205,479	172,142,748	(2,062,731)	(1.2) %
Scholarships & Fellowships	153,464,168	150,953,067	152,471,486	1,518,419	1.0 %
Subtotal Expenditures	\$ 1,624,092,826	\$ 1,816,681,144	\$ 1,883,858,227	\$ 67,177,083	3.7 %
Mandatory Transfers	14,225,791	17,488,890	16,567,175	(921,715)	(5.3) %
Non-Mandatory Transfers	136,326,936	(11,592,513)	10,421,379	22,013,892	189.9 %
Total Expenditures & Transfers	\$ 1,774,645,553	\$ 1,822,577,521	\$ 1,910,846,781	\$ 88,269,260	4.8 %
Fund Balance Addition/(Reduction)	\$ (11,644,480)	\$ (1,296,672)	\$ (2,300,694)		
AUXILIARIES					
Revenues					
	\$ 314,780,102	\$ 314,940,749	\$ 317,767,793	\$ 2,827,044	0.9 %
Expenditures and Transfers					
Expenditures	234,337,332	248,260,507	254,753,361	6,492,854	2.6 %
Mandatory Transfers	43,128,960	50,328,672	50,100,915	(227,757)	(0.5) %
Non-Mandatory Transfers	24,511,501	17,368,959	12,953,097	(4,415,862)	(25.4) %
Total Expenditures & Transfers	\$ 301,977,793	\$ 315,958,138	\$ 317,807,373	\$ 1,849,235	0.6 %
Fund Balance Addition/(Reduction)	\$ 12,802,308	\$ (1,017,389)	\$ (39,580)		
TOTALS					
Revenues					
	\$ 2,077,781,175	\$ 2,136,221,598	\$ 2,226,313,880	\$ 90,092,282	4.2 %
Expenditures and Transfers					
Expenditures	\$ 1,858,430,159	\$ 2,064,941,651	\$ 2,138,611,588	\$ 73,669,937	3.6 %
Mandatory Transfers	57,354,751	67,817,562	66,668,090	(1,149,472)	(1.7) %
Non-Mandatory Transfers	160,838,437	5,776,446	23,374,476	17,598,030	304.7 %
Total Expenditures & Transfers	\$ 2,076,623,347	\$ 2,138,535,659	\$ 2,228,654,154	\$ 90,118,495	4.2 %
Fund Balance Addition/(Reduction)	\$ 1,157,828	\$ (2,314,061)	\$ (2,340,274)		

University of Tennessee System
FY2022-2023 Revised Budget (Recurring Budget)
Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022	FY 2022-23	FY 2022-23	Change	
	Actual	Original	Revised	Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 860,945,260	\$ 867,102,447	\$ 866,880,713	\$ (221,734)	- %
State Appropriations	692,872,652	755,986,052	756,968,052	982,000	0.1 %
Grants & Contracts	65,896,545	53,506,617	54,178,427	671,810	1.3 %
Sales & Service	73,281,000	69,691,501	70,099,417	407,916	0.6 %
Other Sources	70,005,617	65,287,848	66,773,478	1,485,630	2.3 %
Total Revenues	\$ 1,763,001,073	\$ 1,811,574,465	\$ 1,814,900,087	\$ 3,325,622	0.2 %
Expenditures and Transfers					
Instruction	\$ 553,644,179	\$ 666,210,301	\$ 666,859,254	\$ 648,953	0.1 %
Research	165,037,772	145,268,016	145,793,930	525,914	0.4 %
Public Service	87,759,408	99,511,697	103,649,599	4,137,902	4.2 %
Academic Support	196,364,494	236,763,926	236,380,865	(383,061)	(0.2) %
Student Services	117,311,075	120,359,399	120,946,425	587,026	0.5 %
Institutional Support	191,232,321	210,733,809	208,950,675	(1,783,134)	(0.8) %
Operation & Maintenance of Plant	159,279,408	177,224,678	178,294,852	1,070,174	0.6 %
Scholarships & Fellowships	153,464,168	147,678,867	147,678,867		
Subtotal Expenditures	\$ 1,624,092,826	\$ 1,803,750,693	\$ 1,808,554,467	\$ 4,803,774	0.3 %
Mandatory Transfers	14,225,791	14,524,514	14,524,514		
Non-Mandatory Transfers	136,326,936	(4,191,736)	(4,089,031)	102,705	2.5 %
Total Expenditures & Transfers	\$ 1,774,645,553	\$ 1,814,083,471	\$ 1,818,989,950	\$ 4,906,479	0.3 %
Fund Balance Addition/(Reduction)	\$ (11,644,480)	\$ (2,509,006)	\$ (4,089,863)		
AUXILIARIES					
Revenues					
	\$ 314,780,102	\$ 314,940,749	\$ 317,967,793	\$ 3,027,044	1.0 %
Expenditures and Transfers					
Expenditures	234,337,332	248,060,439	254,553,293	6,492,854	2.6 %
Mandatory Transfers	43,128,960	50,528,740	50,300,983	(227,757)	(0.5) %
Non-Mandatory Transfers	24,511,501	17,368,959	14,411,997	(2,956,962)	(17.0) %
Total Expenditures & Transfers	\$ 301,977,793	\$ 315,958,138	\$ 319,266,273	\$ 3,308,135	1.0 %
Fund Balance Addition/(Reduction)	\$ 12,802,308	\$ (1,017,389)	\$ (1,298,480)		
TOTALS					
Revenues					
	\$ 2,077,781,175	\$ 2,126,515,214	\$ 2,132,867,880	\$ 6,352,666	0.3 %
Expenditures and Transfers					
Expenditures	\$ 1,858,430,159	\$ 2,051,811,132	\$ 2,063,107,760	\$ 11,296,628	0.6 %
Mandatory Transfers	57,354,751	65,053,254	64,825,497	(227,757)	(0.4) %
Non-Mandatory Transfers	160,838,437	13,177,223	10,322,966	(2,854,257)	(21.7) %
Total Expenditures & Transfers	\$ 2,076,623,347	\$ 2,130,041,609	\$ 2,138,256,223	\$ 8,214,614	0.4 %
Fund Balance Addition/(Reduction)	\$ 1,157,828	\$ (3,526,395)	\$ (5,388,343)		

Chattanooga

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 128,578,658	\$ 127,968,340	\$ 129,226,500	\$ 1,258,160	1.0 %
State Appropriations	64,737,706	73,252,805	74,265,805	1,013,000	1.4 %
Grants & Contracts	1,479,796	1,049,400	1,479,400	430,000	41.0 %
Sales & Service	5,972,319	4,841,672	4,841,672		
Other Sources	247,232	269,500	257,800	(11,700)	(4.3) %
Total Revenues	\$ 201,015,711	\$ 207,381,717	\$ 210,071,177	\$ 2,689,460	1.3 %
Expenditures and Transfers					
Instruction	\$ 76,898,389	\$ 92,599,532	\$ 92,528,499	\$ (71,033)	(0.1) %
Research	5,063,917	5,817,526	5,948,087	130,561	2.2 %
Public Service	2,123,716	2,822,117	2,756,343	(65,774)	(2.3) %
Academic Support	19,836,957	21,358,323	23,698,308	2,339,985	11.0 %
Student Services	29,960,525	30,082,955	31,954,196	1,871,241	6.2 %
Institutional Support	14,432,422	15,684,463	15,820,378	135,915	0.9 %
Operation & Maintenance of Plant	19,344,828	20,523,417	20,748,226	224,809	1.1 %
Scholarships & Fellowships	18,467,581	20,236,586	20,244,986	8,400	
Subtotal Expenditures	\$ 186,128,335	\$ 209,124,919	\$ 213,699,023	\$ 4,574,104	2.2 %
Mandatory Transfers	3,032,800	4,663,880	3,742,165	(921,715)	(19.8) %
Non-Mandatory Transfers	12,160,553	(6,407,082)	(7,370,011)	(962,929)	(15.0) %
Total Expenditures & Transfers	\$ 201,321,688	\$ 207,381,717	\$ 210,071,177	\$ 2,689,460	1.3 %
Fund Balance Addition/(Reduction)	\$ (305,977)				
AUXILIARIES					
Revenues	\$ 20,975,890	\$ 23,152,232	\$ 23,152,232		
Expenditures and Transfers					
Expenditures	12,876,884	15,481,247	15,481,247		
Mandatory Transfers	5,245,111	5,753,253	5,525,496	(227,757)	(4.0) %
Non-Mandatory Transfers	2,664,557	1,917,732	2,145,489	227,757	11.9 %
Total Expenditures & Transfers	\$ 20,786,552	\$ 23,152,232	\$ 23,152,232		
Fund Balance Addition/(Reduction)	\$ 189,338				
TOTALS					
Revenues	\$ 221,991,601	\$ 230,533,949	\$ 233,223,409	\$ 2,689,460	1.2 %
Expenditures and Transfers					
Expenditures	\$ 199,005,219	\$ 224,606,166	\$ 229,180,270	\$ 4,574,104	2.0 %
Mandatory Transfers	8,277,911	10,417,133	9,267,661	(1,149,472)	(11.0) %
Non-Mandatory Transfers	14,825,110	(4,489,350)	(5,224,522)	(735,172)	(16.4) %
Total Expenditures & Transfers	\$ 222,108,240	\$ 230,533,949	\$ 233,223,409	\$ 2,689,460	1.2 %
Fund Balance Addition/(Reduction)	\$ (116,639)				

Knoxville

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 568,176,428	\$ 578,841,383	\$ 579,881,591	\$ 1,040,208	0.2 %
State Appropriations	377,619,120	420,242,522	431,324,622	11,082,100	2.6 %
Grants & Contracts	40,642,686	34,231,795	34,231,795		
Sales & Service	43,577,127	39,987,890	40,290,071	302,181	0.8 %
Other Sources	24,940,814	25,764,719	25,175,441	(589,278)	(2.3) %
Total Revenues	\$ 1,054,956,175	\$ 1,099,068,309	\$ 1,110,903,520	\$ 11,835,211	1.1 %
Expenditures and Transfers					
Instruction	\$ 310,433,657	\$ 379,884,397	\$ 403,985,536	\$ 24,101,139	6.3 %
Research	132,646,944	128,053,392	147,691,229	19,637,837	15.3 %
Public Service	60,772,253	69,479,605	76,550,670	7,071,065	10.2 %
Academic Support	103,160,546	142,534,162	145,622,055	3,087,893	2.2 %
Student Services	60,396,776	64,463,463	65,186,078	722,615	1.1 %
Institutional Support	67,725,966	76,595,448	76,496,879	(98,569)	(0.1) %
Operation & Maintenance of Plant	90,522,516	102,612,436	104,007,018	1,394,582	1.4 %
Scholarships & Fellowships	114,122,599	106,598,037	107,932,551	1,334,514	1.3 %
Subtotal Expenditures	\$ 939,781,257	\$ 1,070,220,940	\$ 1,127,472,016	\$ 57,251,076	5.3 %
Mandatory Transfers	5,014,502	5,910,624	5,910,624		
Non-Mandatory Transfers	109,923,705	22,423,205	(22,590,308)	(45,013,513)	(200.7) %
Total Expenditures & Transfers	\$ 1,054,719,464	\$ 1,098,554,769	\$ 1,110,792,332	\$ 12,237,563	1.1 %
Fund Balance Addition/(Reduction)	\$ 236,711	\$ 513,540	\$ 111,188		
AUXILIARIES					
Revenues	\$ 277,431,363	\$ 274,171,267	\$ 277,091,778	\$ 2,920,511	1.10 %
Expenditures and Transfers					
Expenditures	209,350,744	220,329,466	226,553,852	6,224,386	2.8 %
Mandatory Transfers	35,410,987	41,690,943	41,690,943		
Non-Mandatory Transfers	20,119,655	12,150,858	8,846,983	(3,303,875)	(27.2) %
Total Expenditures & Transfers	\$ 264,881,386	\$ 274,171,267	\$ 277,091,778	\$ 2,920,511	1.1 %
Fund Balance Addition/(Reduction)	\$ 12,549,977				
TOTALS					
Revenues	\$ 1,332,387,538	\$ 1,373,239,576	\$ 1,387,995,298	\$ 14,755,722	1.1 %
Expenditures and Transfers					
Expenditures	\$ 1,149,132,001	\$ 1,290,550,406	\$ 1,354,025,868	\$ 63,475,462	4.9 %
Mandatory Transfers	40,425,489	47,601,567	47,601,567		
Non-Mandatory Transfers	130,043,360	34,574,063	(13,743,325)	(48,317,388)	(139.8) %
Total Expenditures & Transfers	\$ 1,319,600,850	\$ 1,372,726,036	\$ 1,387,884,110	\$ 15,158,074	1.1 %
Fund Balance Addition/(Reduction)	\$ 12,786,688	\$ 513,540	\$ 111,188		

Knoxville includes UTK Campus, UT Space Institute, AgResearch, Extension, and College of Veterinary Medicine

Martin

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 65,379,124	\$ 60,705,977	\$ 60,888,377	\$ 182,400	0.3 %
State Appropriations	37,389,697	42,031,797	42,642,197	610,400	1.5 %
Grants & Contracts	272,224	241,400	241,400		
Sales & Service	4,030,257	3,727,096	4,580,859	853,763	22.9 %
Other Sources	750,034	747,440	749,440	2,000	0.3 %
Total Revenues	\$ 107,821,335	\$ 107,453,710	\$ 109,102,273	\$ 1,648,563	1.5 %
Expenditures and Transfers					
Instruction	\$ 44,565,187	\$ 45,746,545	\$ 47,757,830	\$ 2,011,285	4.4 %
Research	88,718	86,457	89,157	2,700	3.1 %
Public Service	564,600	841,913	1,037,365	195,452	23.2 %
Academic Support	10,214,667	10,119,283	11,767,864	1,648,581	16.3 %
Student Services	16,031,096	14,581,927	16,242,877	1,660,950	11.4 %
Institutional Support	8,362,983	9,050,010	9,908,361	858,351	9.5 %
Operation & Maintenance of Plant	10,875,315	11,284,844	11,669,429	384,585	3.4 %
Scholarships & Fellowships	12,957,232	14,429,610	14,461,640	32,030	0.2 %
Subtotal Expenditures	\$ 103,659,798	\$ 106,140,589	\$ 112,934,523	\$ 6,793,934	6.4 %
Mandatory Transfers	547,660	547,909	547,909		
Non-Mandatory Transfers	2,386,945	765,212	(4,380,159)	(5,145,371)	(672.4) %
Total Expenditures & Transfers	\$ 106,594,403	\$ 107,453,710	\$ 109,102,273	\$ 1,648,563	1.5 %
Fund Balance Addition/(Reduction)	\$ 1,226,932				
AUXILIARIES					
Revenues	\$ 10,282,594	\$ 10,567,896	\$ 10,567,896		
Expenditures and Transfers					
Expenditures	\$ 7,164,588	\$ 7,203,883	\$ 7,084,727	(119,156)	(1.7) %
Mandatory Transfers	1,983,146	2,363,644	2,363,644		
Non-Mandatory Transfers	1,142,008	1,000,369	1,119,525	119,156	11.9 %
Total Expenditures & Transfers	\$ 10,289,742	\$ 10,567,896	\$ 10,567,896		
Fund Balance Addition/(Reduction)	\$ (7,148)				
TOTALS					
Revenues	\$ 118,103,930	\$ 118,021,606	\$ 119,670,169	\$ 1,648,563	1.4 %
Expenditures and Transfers					
Expenditures	110,824,387	113,344,472	120,019,250	6,674,778	5.9 %
Mandatory Transfers	2,530,806	2,911,553	2,911,553		
Non-Mandatory Transfers	3,528,953	1,765,581	(3,260,634)	(5,026,215)	(284.7) %
Total Expenditures & Transfers	\$ 116,884,146	\$ 118,021,606	\$ 119,670,169	\$ 1,648,563	1.4 %
Fund Balance Addition/(Reduction)	\$ 1,219,784				

Southern

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 9,113,005	\$ 8,427,396	\$ 8,427,396		
State Appropriations	6,230,000	5,469,100	5,761,900	\$ 292,800	5.4 %
Grants & Contracts	1,720				
Sales & Service	368,747	79,000	142,160	63,160	79.9 %
Other Sources	3,453,761	690,000	690,000		
Total Revenues	\$ 19,167,234	\$ 14,665,496	\$ 15,021,456	\$ 355,960	2.4 %
Expenditures and Transfers					
Instruction	\$ 4,668,282	\$ 4,428,567	\$ 4,527,050	\$ 98,483	2.2 %
Research					
Public Service	2,226	94,958	125,806	30,848	32.5 %
Academic Support	1,566,930	2,089,608	2,215,217	125,609	6.0 %
Student Services	4,125,156	4,344,912	4,751,688	406,776	9.4 %
Institutional Support	2,190,199	2,345,136	2,253,263	(91,873)	(3.9) %
Operation & Maintenance of Plant	1,372,220	1,716,772	1,711,711	(5,061)	(0.3) %
Scholarships & Fellowships	2,266,458	2,528,003	2,528,003		
Subtotal Expenditures	\$ 16,191,472	\$ 17,547,956	\$ 18,112,738	\$ 564,782	3.2 %
Mandatory Transfers					
Non-Mandatory Transfers	3,292,188	(2,903,100)	(2,900,000)	3,100	0.1 %
Total Expenditures & Transfers	\$ 19,483,660	\$ 14,644,856	\$ 15,212,738	\$ 567,882	3.9 %
Fund Balance Addition/(Reduction)	\$ (316,427)	\$ 20,640	\$ (191,282)		
AUXILIARIES					
Revenues	\$ 3,023,337	\$ 3,046,071	\$ 2,846,071	\$ (200,000)	(6.60) %
Expenditures and Transfers					
Expenditures	1,784,090	1,413,060	1,694,151	281,091	19.9 %
Mandatory Transfers	321,200	350,400	350,400		
Non-Mandatory Transfers	886,598	2,300,000	841,100	(1,458,900)	(63.4) %
Total Expenditures & Transfers	\$ 2,991,888	\$ 4,063,460	\$ 2,885,651	\$ (1,177,809)	(29.0) %
Fund Balance Addition/(Reduction)	\$ 31,449	\$ (1,017,389)	\$ (39,580)		
TOTALS					
Revenues	\$ 22,190,571	\$ 17,711,567	\$ 17,867,527	\$ 155,960	0.9 %
Expenditures and Transfers					
Expenditures	\$ 17,975,563	\$ 18,961,016	\$ 19,806,889	\$ 845,873	4.5 %
Mandatory Transfers	321,200	350,400	350,400		
Non-Mandatory Transfers	4,178,786	(603,100)	(2,058,900)	(1,455,800)	(241.4) %
Total Expenditures & Transfers	\$ 22,475,549	\$ 18,708,316	\$ 18,098,389	\$ (609,927)	(3.3) %
Fund Balance Addition/(Reduction)	\$ (284,977)	\$ (996,749)	\$ (230,862)		

Health Science Center

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 89,698,044	\$ 90,879,935	\$ 90,379,935	\$ (500,000)	(0.6) %
State Appropriations	177,539,024	191,625,124	193,083,524	1,458,400	0.8 %
Grants & Contracts	22,801,113	23,054,407	23,296,217	241,810	1.0 %
Sales & Service	19,332,550	21,055,843	21,151,757	95,914	0.5 %
Other Sources	809,566	1,089,920	1,089,920		
Total Revenues	\$ 310,180,297	\$ 327,705,229	\$ 329,001,353	\$ 1,296,124	0.4 %
Expenditures and Transfers					
Instruction	\$ 117,078,664	\$ 148,097,018	\$ 137,921,272	\$ (10,175,746)	(6.9) %
Research	27,238,193	12,619,279	26,959,555	14,340,276	113.6 %
Public Service	455,198	600,142	1,095,155	495,013	82.5 %
Academic Support	61,319,740	60,815,284	66,341,937	5,526,653	9.1 %
Student Services	6,797,521	7,437,006	8,140,526	703,520	9.5 %
Institutional Support	38,507,662	42,212,294	36,531,079	(5,681,215)	(13.5) %
Operation & Maintenance of Plant	36,417,803	37,468,010	33,406,364	(4,061,646)	(10.8) %
Scholarships & Fellowships	5,650,297	7,160,831	7,304,306	143,475	2.0 %
Subtotal Expenditures	\$ 293,465,079	\$ 316,409,864	\$ 317,700,194	\$ 1,290,330	0.4 %
Mandatory Transfers	5,518,140	6,249,876	6,249,876		
Non-Mandatory Transfers	7,977,341	5,045,489	5,051,296	5,807	0.1 %
Total Expenditures & Transfers	\$ 306,960,560	\$ 327,705,229	\$ 329,001,366	\$ 1,296,137	0.4 %
Fund Balance Addition/(Reduction)	\$ 3,219,738		\$ (13)		
AUXILIARIES					
Revenues					
	\$ 3,066,917	\$ 4,003,283	\$ 4,109,816	\$ 106,533	2.7 %
Expenditures and Transfers					
Expenditures	3,161,026	3,832,851	3,939,384	\$ 106,533	2.8 %
Mandatory Transfers	168,516	170,432	170,432		
Non-Mandatory Transfers	(301,317)				
Total Expenditures & Transfers	\$ 3,028,225	\$ 4,003,283	\$ 4,109,816	\$ 106,533	2.7 %
Fund Balance Addition/(Reduction)	\$ 38,692				
TOTALS					
Revenues					
	\$ 313,247,214	\$ 331,708,512	\$ 333,111,169	\$ 1,402,657	0.4 %
Expenditures and Transfers					
Expenditures	\$ 296,626,104	\$ 320,242,715	\$ 321,639,578	\$ 1,396,863	0.4 %
Mandatory Transfers	5,686,656	6,420,308	6,420,308		
Non-Mandatory Transfers	7,676,024	5,045,489	5,051,296	5,807	0.1 %
Total Expenditures & Transfers	\$ 309,988,784	\$ 331,708,512	\$ 333,111,182	\$ 1,402,670	0.4 %
Fund Balance Addition/(Reduction)	\$ 3,258,430		\$ (13)		

Institute for Public Service

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees					
State Appropriations	\$ 15,008,688	\$ 15,770,087	\$ 15,930,487	\$ 160,400	1.0 %
Grants & Contracts	699,005	554,615	554,615		
Sales & Service					
Other Sources	12,434,003	12,904,769	12,904,769		%
Total Revenues	<u>\$ 28,141,696</u>	<u>\$ 29,229,471</u>	<u>\$ 29,389,871</u>	<u>\$ 160,400</u>	<u>0.5 %</u>
Expenditures and Transfers					
Instruction					
Research					
Public Service	\$ 23,841,414	\$ 26,263,907	\$ 25,965,575	\$ (298,332)	(1.1) %
Academic Support	265,655	261,378	269,739	8,361	3.2 %
Student Services					
Institutional Support	600,676	786,859	728,643	(58,216)	(7.4) %
Operation & Maintenance of Plant					
Scholarships & Fellowships					
Subtotal Expenditures	<u>\$ 24,707,745</u>	<u>\$ 27,312,144</u>	<u>\$ 26,963,957</u>	<u>\$ (348,187)</u>	<u>(1.3) %</u>
Mandatory Transfers					
Non-Mandatory Transfers	3,353,661	1,982,825	2,419,503	436,678	22.0 %
Total Expenditures & Transfers	<u>\$ 28,061,406</u>	<u>\$ 29,294,969</u>	<u>\$ 29,383,460</u>	<u>\$ 88,491</u>	<u>0.3 %</u>
Fund Balance Addition/(Reduction)	<u>\$ 80,290</u>	<u>\$ (65,498)</u>	<u>\$ 6,411</u>		

System Administration

FY2022-2023 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2022 Actual	FY 2022-23 Original	FY 2022-23 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees					
State Appropriations	\$ 14,348,417	\$ 11,955,417	\$ 78,130,317	\$ 66,174,900	553.5 %
Grants & Contracts					
Sales & Service					
Other Sources	27,370,208	23,821,500	26,926,120	3,104,620	13.0 %
Total Revenues	\$ 41,718,625	\$ 35,776,917	\$ 105,056,437	\$ 69,279,520	193.6 %
Expenditures and Transfers					
Instruction					
Research					
Public Service					
Academic Support					
Student Services					
Institutional Support	\$ 59,412,413	\$ 69,324,732	\$ 66,375,776	\$ (2,948,956)	(4.3) %
Operation & Maintenance of Plant	746,727	600,000	600,000		
Scholarships & Fellowships					
Subtotal Expenditures	\$ 60,159,140	\$ 69,924,732	\$ 66,975,776	\$ (2,948,956)	(4.2) %
Mandatory Transfers	112,689	116,601	116,601		
Non-Mandatory Transfers	(2,767,457)	(32,499,062)	40,191,058	72,690,120	223.7 %
Total Expenditures & Transfers	\$ 57,504,372	\$ 37,542,271	\$ 107,283,435	\$ 69,741,164	185.8 %
Fund Balance Addition/(Reduction)	\$ (15,785,747)	\$ (1,765,354)	\$ (2,226,998)		

University of Tennessee FY 2022-23 Revised Budget

Appendix: Accounting and Budget Terminology

Current Funds

Current funds are available to the university for use in achieving any of its authorized institutional purposes. They include revenues generated by or appropriated for current operations as well as carryovers from previous years set aside for current operations. These funds may be either unrestricted or restricted:

- **Unrestricted** – funds which the university retains full control of their use, or
- **Restricted** – funds which are externally restricted and may be used only in accordance with the purposes established by the provider

Current Fund Categories

There are two categories of current funds used by UT:

- **Educational and General** – consists of all core functions of the university necessary to support the teaching, research, and public service missions of the university
- **Auxiliary Enterprises** – self-supporting enterprises which furnish services to students, faculty, and staff. Examples include housing, bookstores, food service, and UT Knoxville Men's Athletics.

Current Fund Revenue Sources

- **Tuition and Fees** – funds collected from students for educational purposes
- **Appropriations** – primarily funding received from the State of Tennessee to support current operations of the university. Appropriations may also be received from the federal government and from local (city and county) governments.
- **Grants and Contracts** – funds received from governmental (federal, state, local) or non-governmental (private organizations or individuals) entities resulting from grants or contracts entered into to furnish goods or services.
- **Sales and Services of Educational Activities** – revenues from the sale of goods or services related to educational activities. Examples include the sale of literary publications, testing services, the sale of agricultural products, theater revenues, clinical services, and band and sports camps.
- **Other Revenues** – revenues not included in the above classifications. Includes gifts from private organizations or individuals investment income, income from endowments (funds which principal must be maintained inviolate but which interest income may be expended) not dedicated to a specific expenditure, miscellaneous rentals and sales, and conference revenues.

University of Tennessee FY 2022-23 Revised Budget

Accounting and Budget Terminology (continued)

Functional Area Expenditure Categories

- **Instruction** – expenses for activities that are part of an institution’s instruction program. Expenses for credit and noncredit courses; academic, vocational, and technical instruction; and regular, special, and extension sessions should be included.
- **Research** – expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the institution.
- **Public Service** – expenses for activities established primarily to provide non instructional services beneficial to individuals and groups external to the institution. Such activities include community service programs and cooperative extension services.
- **Academic Support** – expenses to provide support for the university’s primary mission of instruction, research, and public service; includes libraries, academic computing support, museums, and academic administration.
- **Student Services** – expenses incurred for offices of admissions and the registrar and activities with the primary purpose of contributing to students’ emotional and physical well-being and intellectual, cultural, and social development outside the context of the formal instruction program. It includes expenses for student activities, cultural events, student newspapers, intramural athletics, student organizations, intercollegiate athletics (if the program is not operated as an auxiliary enterprise), counseling and career guidance (excluding informal academic counseling by the faculty), student aid administration, and student health service (if not operated as an auxiliary enterprise).
- **Institutional Support** – expenses related to executive management, fiscal operations, legal services, personnel services, administrative computing, and contractual payments to the UT Foundation, Inc. for the provision of alumni and development programs.
- **Operation and Maintenance of Physical Plant** – expenses for the operation and maintenance of buildings and grounds, utilities, custodial services, and campus security.
- **Scholarships and Fellowships** – expenses for aid to students in the form of monetary grants resulting from selection by the institution or from an entitlement program.

Transfers

- **Mandatory** – transfers from current funds to another fund group arising from a legal binding agreement, primarily the retirement of debt obligations for buildings.
- **Non-mandatory** – transfers from current funds to another fund group made at the discretion of the university. Examples include the setting aside of funds for the renewal or replacement of equipment, funding institutional match requirements for construction projects, and building long term reserves for future contingencies.

University of Tennessee FY 2022-23 Revised Budget

Accounting and Budget Terminology (continued)

Natural Classification Expenditure Categories

Expenditure categories reflecting type of good or service: salaries, fringe benefits, non-personnel operating expense, equipment, scholarships, fellowships, utilities, supplies, and contractual services.

Unrestricted Net Assets

Funds designated or reserved for specific purposes such as working capital, revolving funds, encumbrances, and reappropriations. A portion of these funds are maintained as unallocated funds at a level that falls within a certain percent range of total expenditures and transfers.

- **Working capital** – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.
- **Revolving funds** – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).
- **Encumbrances** – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.
- **Reappropriations** – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.
- **Unallocated Reserves** – are contingency funds used to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

4

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Revenue/Institutionally Funded Capital Projects, FY 2023-24**

Type: Action

Background Information

In June 2022, the Board approved a list of revenue/institutionally funded projects for FY 2023-24. Since such time, additional projects have been identified by campuses past the initial FY 2023-24 budget submittal date. Due to the State budget process, such project requests must be in the annual capital budget in order to seek State Building Commission approval for design and construction during FY 2023-24. As such, the administration has prepared the list for inclusion in the FY 2023-24 State of Tennessee Budget Document, as amendments to the Governor's Budget.

The administration is presenting nine (9) additional revenue/institutionally funded projects for FY 2023-24, totaling \$156,911,000. More information on these projects is included in the attached schedule. The list consists of projects that have been fully programmed and are ready for design, as well as conceptual projects that will be master planned and programmed during the upcoming fiscal year.

Additionally, the administration is proposing the removal of three revenue/institutionally funded projects for FY 2023-24, totaling \$78,350,000. These projects include the UTIA Fusion Center (\$62,500,000), Meat Science Lab Facility (\$12,500,000), and NextGen Broiler Facility (\$3,350,000). As UTIA is not the lead agency on the Fusion Center, the University does not need to disclose this project. With regard to the last two projects, UTIA is seeking American Rescue Plan (ARP) funding. ARP funding is separately disclosed in the Governor's budget.

The administration has prepared the attached schedule for inclusion in the FY 2023-24 State of Tennessee Budget Document, as amendments to the Governor's Budget. Legislation approval is required even though no state funds are being requested for these projects.

Committee Action

The Committee Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

4

Resolved:

The Board of Trustees hereby:

- 1. Approves Amendment No. 1 to Revenue/Institutionally Funded Projects (FY 2023-24), a copy of which Amendment shall be attached to this resolution after adoption, reflecting nine (9) additional capital projects and the removal of three (3) capital projects previously approved in June 2022;**
- 2. Authorizes the administration to take such action is necessary to submit the additional revenue/institutionally funded projects for FY 2023-24 to state government and update all lists, schedules or other documents to reflect the changes set forth in the Amendment;**
- 3. Authorizes the administration to enter into contracts for design and construction of the FY 2023-24 projects within available funds;**
- 4. Authorizes the administration to enter into contracts for design and construction associated with revenue/institutionally funded projects subsequently identified before or during FY 2023-24, subject to the President's approval and subject to any subsequently identified projects being reported to the Board of Trustees at its next regularly scheduled meeting; and**
- 5. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for FY 2023-24 revenue/institutionally funded capital projects.**

Further, the proper officers of the University be and hereby are authorized to make any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.

Amendment No. 1 to Revenue/Institutionally Funded Projects (FY2023-24)

				Funding Source						
SPA	Project	Project Description**	Project Cost	TSSBA	Gifts	Auxiliary	Gift in Place	Grant	Plant Funds	Other
1	UTK	Communication & Student Services Bldg Renovations	Renovation of various areas of the Student Services and Communications Building for the College of Communication and Information including room reconfiguration, building systems repairs and upgrades, patio improvements and all related work to complete the project.	\$ 15,376,000		\$ 3,660,807			\$ 11,715,193	
2	UTK	Conference Center Upgrades	Upgrades of the Conference Center including general building system maintenance needs, exterior structural and envelope repairs, improvements to interior areas throughout the building, and all related work to complete the project.	\$3,835,000					\$3,835,000	
3	UTK	Elevator Upgrades	Upgrades and repairs to Education & General building elevators as needed across campus. Includes all related work to complete the project.	\$5,000,000					\$5,000,000	
4	UTK	Haslam College of Business Interim Renovations	Renovations of the Haslam Business Building and Stokely Management Center as needed to accommodate college needs with changes in enrollment and space requirements. Includes minor building system and room modifications while updating finishes and other building amenities. Includes all related work to complete the project.	\$5,000,000					\$5,000,000	
5	UTK	HVAC Upgrades	Upgrades and repairs of mechanical systems in Education and General buildings across campus as needed. Includes all related work to complete the project.	\$5,000,000					\$5,000,000	
6	UTK	Intramural Fields Renovation	Improvements to the intramural field site including new support building, site field and general space upgrades, site infrastructure maintenance and improved amenities. Includes all related work to complete the project.	\$5,000,000					\$5,000,000	
7	UTK	Parking Garage	Construction of a new parking garage. Includes all related work to complete the project.	\$62,700,000	\$62,700,000					
8	UTK	Student Union Renovations	Renovations of the Student Union to enhance the dining and student services areas. Includes all related work to complete the project.	\$5,000,000		\$1,500,000			\$3,500,000	
9	UTM	Residence Hall	Construction of a new residential complex, replacing Browning Hall and Ellington Hall. Includes demolition of both Browning and Ellington Hall and all related work to complete the project.	\$50,000,000	\$49,000,000	\$1,000,000				
Subtotal			\$ 156,911,000	\$ 111,700,000	\$ -	\$ 6,160,807	\$ -	\$ -	\$ 39,050,193	\$ -

Amendment No. 1 to Revenue/Institutionally Funded Projects (FY2023-24)

					Funding Source						
	SPA	Project	Project Description**	Project Cost	TSSBA	Gifts	Auxiliary	Gift In Place	Grant	Plant Funds	Other
10	UTIA	REMOVE - Fusion Center	Construction of an educational facility focusing on food security and urban food production. Includes site work for outdoor education and all related work to complete the project.	\$ (62,500,000)		\$ (42,500,000)			\$ (20,000,000)		
11	UTIA	REMOVE - Meat Science Lab Facility	Construction of a meat processing facility, including renovation and an addition to the Johnson Research and Teaching Unit Facility. Includes all related work to complete the project.	\$ (12,500,000)					\$ (12,500,000)		
12	UTIA	REMOVE - NextGen Broiler Facility	Construction of facilities and site infrastructure for broiler production, includes all related work to complete the project.	\$ (3,350,000)					\$ (3,350,000)		
Subtotal				\$ (78,350,000)	\$ -	\$ (42,500,000)	\$ -	\$ -	\$ (35,850,000)	\$ -	\$ -
Total Net Changes				\$ 78,561,000	\$ 111,700,000	\$ (42,500,000)	\$ 6,160,807	\$ -	\$ (35,850,000)	\$ 39,050,193	\$ -



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Proposed FY 2023-24 Non-Resident Tuition, UTC**

Type: Action

Presenter: David Miller, Senior Vice President and Chief Financial Officer

Background Information

Currently, the University of Tennessee at Chattanooga (UTC) assesses two different tuition rates to non-resident undergraduate students. The rate for students from bordering states and South Carolina (referred to herein as the “Border” rate) is roughly half of that assessed to students from other states. UTC’s administration proposes extending the reduced Border rate to all out-of-state undergraduate students, establishing it as the new “Non-Resident Tuition” rate. This action is expected to improve UTC’s competitive position beyond the southeast, along with simplifying UTC’s current pricing model. While tuition and fee adjustments are generally presented annually in conjunction with the proposed operating budget, UTC is seeking approval at this time in order to reflect this change in its marketing materials, advertising, and recruitment efforts in advance of Fall 2023.

Additionally, it should be noted that non-resident students from certain counties in north Georgia and Alabama also receive a tuition discount equivalent to 50% of the current Border rate (the “Regional Discount”). The Regional Discount would continue to apply for those who qualify. Further, no changes are being requested with respect to the Maintenance Fee or the Mandatory Fees. More information on the proposed standardization of the Non-Resident Tuition Rate is set forth in [Appendix 1](#).

Committee Action

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.

Resolved: The Board of Trustees hereby approves the establishment of a single, non-resident tuition rate in the amount of \$8,064 for FY 2023-24 for the University of Tennessee at Chattanooga, as presented in the meeting materials.

Appendix 1

Chattanooga				
FY 2023-24 Annual Tuition and Fees				
Fall and Spring Semesters				
Out-of-State Undergraduates				
	FY 2022-23	FY 2023-24	CHANGE	
			Amount	Percent
OUT-OF-STATE				
Maintenance Fee	\$ 7,992	\$ 7,992	\$ -	0.0%
Non-Resident Tuition	16,118	8,064	(8,054)	-50.0%
Total Out-of-State Tuition	24,110	16,056	(8,054)	-33.4%
Mandatory Fees	1,856	1,856	-	0.0%
Total Out-of-State Tuition and Fees	\$ 25,966	\$ 17,912	\$ (8,054)	-31.0%
TN BORDERING STATE (Plus S.C.)				
Maintenance Fee	\$ 7,992	<i>Discontinue</i>		
Non-Resident Tuition	8,064			
Total Out-of-State Tuition	16,056			
Mandatory Fees	1,856			
Total Out-of-State Tuition and Fees	\$ 17,912			
GEORGIA AND ALABAMA COUNTIES ELIGIBLE FOR REGIONAL TUITION DISCOUNT				
Maintenance Fee	\$ 7,992	\$ 7,992	\$ -	0.0%
Non-Resident Tuition	8,064	8,064	-	0.0%
Regional Tuition Discount	(4,032)	(4,032)	-	0.0%
Net Out-of-State Tuition	12,024	12,024	-	0.0%
Mandatory Fees	1,856	1,856	-	0.0%
Net Out-of-State Tuition and Fees	\$ 13,880	\$ 13,880	\$ -	0.0%



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Proposed FY 2023-24 Tuition Levels, UTHSC**

Type: Action

Presenter: David Miller, Senior Vice President and Chief Financial Officer

Background Information

As standard with its regular practice, the UT Health Science Center (UTHSC) is presenting its proposed FY 2023-24 tuition levels at this meeting. Although the academic year for the other campuses begins in the fall, UTHSC's academic year begins on July 1, 2023. As such, waiting until the June meeting of the Committee and the Board for tuition approval creates a challenge for the campus, which needs to have financial plans in place for UTHSC students before the academic year begins.

UTHSC's administration is recommending two actions to ensure affordability and improve its ability to attract high quality out-of-state students for selected programs:

1. Tuition Rates. No change to tuition for the upcoming fiscal year. A schedule of proposed FY 2023-24 tuition levels for all programs is attached.
2. Regional Tuition Discount. Expanding the boundary of its regional tuition discount areas from 50 miles to 250 miles for the following programs: (i) B.S. in Nursing; (ii) B.S. in Dental Hygiene; (iii) Master of Occupational Therapy; (iv) Masters in Pharmacology; (v) B.S. in Medical Lab Sciences; (vi) M.S. in Clinical Lab Sciences; (vii) M.S. in Cytopathology; and (viii) Doctor of Physical Therapy. Non-resident students from within these areas would receive discounts equivalent to 75% of the program's approved out-of-state tuition rate.

Committee Action

The Committee Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

Resolved:

The Board of Trustees hereby approves the FY 2023-24 tuition rates for the UT Health Science Center as presented in the meeting materials, which shall be attached to this resolution following adoption.

Further, the Board of Trustees authorizes the expansion of the boundary of the regional tuition discount areas from 50 miles to 250 miles for the following programs: (i) B.S. in Nursing; (ii) B.S. in Dental Hygiene; (iii) Master of Occupational Therapy; (iv) Masters in Pharmacology; (v) B.S. in Medical Lab Sciences; (vi) M.S. in Clinical Lab Sciences; (vii) M.S. in Cytopathology; and (viii) Doctor of Physical Therapy. Non-resident students from within such area shall receive a discount equivalent to 75% of the program's approved out-of-state tuition rate.

Health Science Center**FY 2023-24 Annual Tuition and Fees****Tuition**

	FY 2022-23	FY 2023-24	CHANGE	
			Amount	Percent
IN-STATE				
Graduate Health Sciences	\$ 10,894	\$ 10,894	\$ -	0.0%
MS Pharmacology	16,712	16,712	0	0.0%
Medicine				
Doctor of Medicine	34,566	34,566	0	0.0%
Physician Assistant	22,924	22,924	0	0.0%
MS Forensic Dentistry	13,500	13,500	0	0.0%
Dentistry				
General DDS	30,388	30,388	0	0.0%
Transitional DDS	73,028	73,028	0	0.0%
Dental Hygiene Bachelor of Science	9,988	9,988		
Pharmacy	22,370	22,370	0	0.0%
Nursing				
Bachelors	12,705	12,705		
Graduate	18,698	18,698	0	0.0%
Health Professions				
<u>Bachelor of Science</u>				
Medical Technology	7,990	7,990	0	0.0%
Audiology & Speech Pathology *	-----	-----	-----	-----
Masters in Cytopathology Practice	9,900	9,900	0	0.0%
DPT / MOT	13,814	13,814	0	0.0%
Dr. Audiology / MS Speech Path	18,820	18,820	0	0.0%
MS Clin Lab Sci	10,068	10,068	0	0.0%
OUT-OF-STATE				
Graduate Health Sciences	\$ 16,542	\$ 16,542	\$ -	0.0%
MS Pharmacology	25,140	25,140	0	0.0%
Medicine				
Doctor of Medicine	51,850	51,850	0	0.0%
Physician Assistant	38,962	38,962	0	0.0%
MS Forensic Dentistry	18,500	18,500	0	0.0%
Dentistry				
General DDS	69,148	69,148	0	0.0%
Transitional DDS	73,028	73,028	0	0.0%
Dental Hygiene Bachelor of Science	19,976	19,976	0	0.0%
Pharmacy	27,374	27,374	0	0.0%
Nursing				
Bachelors	36,930	36,930		0.0%
Graduate	43,538	43,538	0	0.0%
Health Professions				
<u>Bachelor of Science</u>				
Medical Technology	12,000	12,000	0	0.0%
Audiology & Speech Pathology *	-----	-----	-----	-----
Masters in Cytopathology Practice	14,400	14,400	0	0.0%
DPT / MOT	31,796	31,796	0	0.0%
Dr. Audiology / MS Speech Path	43,396	43,396	0	0.0%
MS Clin Lab Sci	14,400	14,400	0	0.0%

* **Bachelor of Audiology & Speech Pathology**

This is a joint degree with UTK where UTHSC will teach the 4th year of the Bachelor's program but charge the UTK tuition rate.

University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Master Plan, UTK**

Type: Action

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer
Donde Plowman, Chancellor, UTK

7

Background Information

Upon approval from the State Building Commission, the University engaged Ayers Saint Gross to develop a campus master plan for the University of Tennessee, Knoxville (UTK). The last master plan for UTK was developed in 2011, with an update in 2016. The Tennessee Higher Education Commission (THEC) requires a new campus master plan be completed at least once every ten (10) years but granted a waiver and extension to the University due to the COVID-19 pandemic.

This Master Plan will support the implementation of UTK's strategic and academic plans to support growing undergraduate and graduate student enrollment, engaged teaching and service, and interdisciplinary research and partnership. The plan includes the following:

- Enrollment projections over the 10-year planning timeframe, driven primarily by forecasted growth in the Haslam College of Business, the Herbert College of Agriculture, the College of Nursing, and the Tickle College of Engineering;
- Space Needs Assessment identifying gaps and surpluses by space type;
- Creating interdisciplinary learning and research communities supported by shared facilities that catalyze innovation;
- Creating welcoming, vibrant, and mixed-use campus settings supporting student success and wellness;
- Leveraging the Cherokee Farm campus as a centerpiece for innovation and increased partnerships throughout greater Knoxville and Tennessee;
- An implementation plan that includes short, mid, and long-term projects; and
- Planning boundary and potential partnerships.

The attached Executive Summary provides an overview of the key components of the campus master plan. Subject to approval by the Board of Trustees, the University will seek all required State approvals.

Committee Action

The Committee Chair will call for a motion to approve the resolution as presented in the meeting materials.

Resolved:

The Board of Trustees hereby approves the proposed campus master plan (“Master Plan”) for the University of Tennessee, Knoxville, as described in the Executive Summary presented in the meeting materials, a copy of which shall be attached to this resolution following adoption.

Further, the proper officers of the University are authorized to seek any state approvals as may be required pertaining to the Master Plan.



THE UNIVERSITY OF TENNESSEE KNOXVILLE MASTER PLAN 2023 EXECUTIVE SUMMARY

JUNE 2023

7







MESSAGE FROM THE CHANCELLOR



The sign of a great university is a growing university, in size, impact, and stature. The University of Tennessee, Knoxville is an institution on the rise – growing in metrics across the board. The work in this master plan represents input from across campus about the infrastructure needs to support growing undergraduate and graduate student enrollment, engaged teaching and service, and transdisciplinary research and partnership. As we look to make and teach new discoveries, we are also exploring new ways to work, collaborate and innovate. I am excited about the possibilities for our campus set forth in this master plan, and the way we will make life and lives better for decades to come.

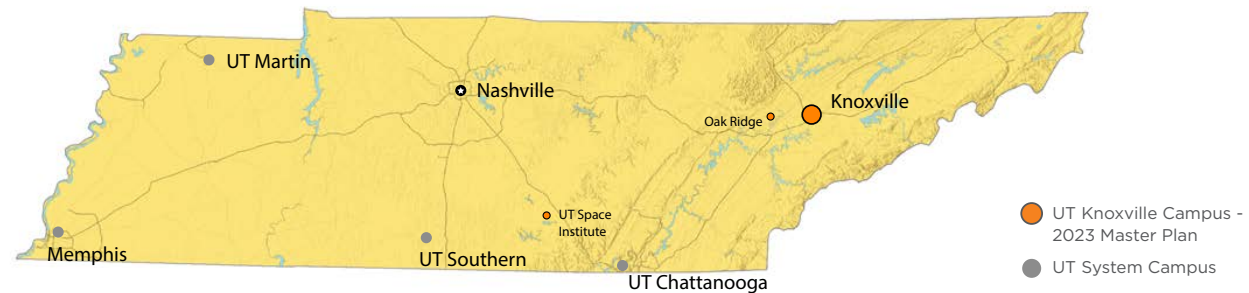
Sincerely,

A handwritten signature of Donde Plowman in black ink.

DONDE PLOWMAN

WHAT DEFINES THIS MASTER PLAN

Serving all Tennesseans and beyond through education, discovery and outreach that enables strong economic, social and environmental well-being.



The University of Tennessee, Knoxville Master Plan provides a vision for the dynamic physical transformation of the institution's Knoxville- and Tullahoma-based campuses. The development of the master plan was informed by the University's three-fold mission and strategic vision. Its goals include providing high quality educational opportunities for learners at all stages; creating a more just and sustainable world through

research, scholarship, and creative work; and supporting local, state, and national communities through the University's land grant mission. Intended to guide investments in the University's built environment for the next decade, the Master Plan includes recommendations that are coordinated with requirements set by the Tennessee Higher Education Commission (THEC), which oversees higher education activities within the state.

Key Planning Drivers

Physical



Improve gateways, edges, access, and first impression



Create a safe and accessible pedestrian-friendly campus



Ensure a sustainable strategy for parking



Create stronger campus connections



Improve connections to the community, downtown, and the river

Programmatic



Facility condition and program alignment



Collaboration, study, and recreation space



Instructional space - labs, maker space, and classroom quality



Additional housing and growth for Greek Life



Campus research growth & Interdisciplinary research space

STRATEGIC VISION GOALS

- Cultivating the Volunteer Experience
- Conducting Research that Makes Life & Lives Better
- Ensuring a Culture Where VOL is a Verb
- Making Ourselves Nimble & Adaptable
- Embodying the Modern R1, Land-Grant University

PLANNING PRINCIPLES

Through a 16-month, five-stage process of engagement with a large cross-section of stakeholders, five distinct planning principles emerged. These principles inform the vision for the physical campus and align with the University's commitment to support its students, faculty, staff, alumni and other stakeholders in the Tennessee community.



Stakeholder engagement included campus community outreach, an online survey, precinct study workshops, and remote focus groups.



CONNECTIVITY

Support the land-grant mission by providing strong internal and external campus connections.

GROWTH

Support growth to fulfill the UT Knoxville mission and vision and transform the campus.

INTERDISCIPLINARITY & RESEARCH

Create interdisciplinary research communities supported by core facilities that catalyze innovation and leverage partnerships.

SUSTAINABILITY & NATURAL SYSTEMS

Prioritize resource conservation and environmental practices that promote an equitable campus and mitigate the social impacts of climate change.

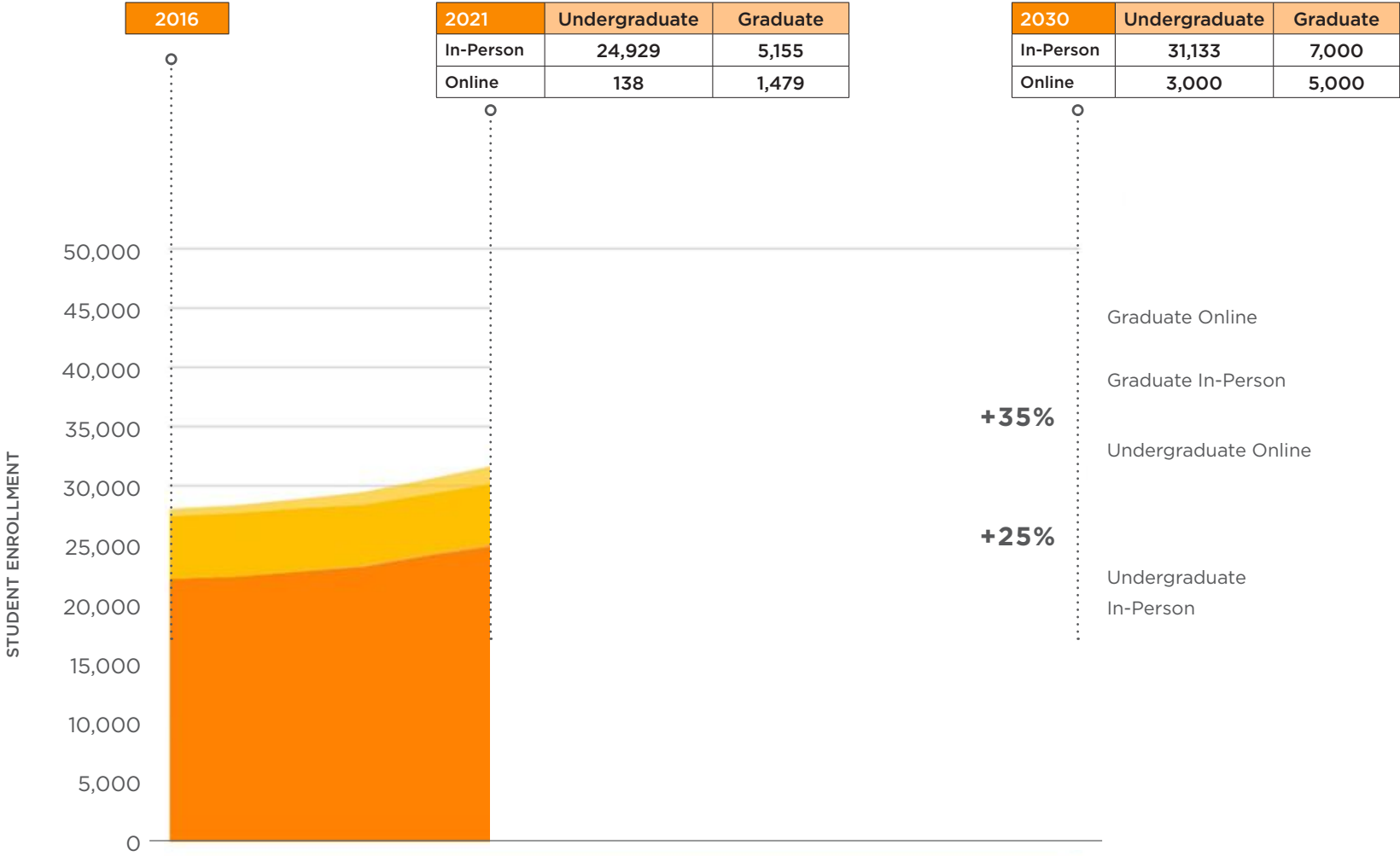
VOLUNTEER EXPERIENCE

Create a welcoming, vibrant and mixed-use campus setting.

ENROLLMENT PROJECTIONS

The University aims to enroll approximately 46,000 traditional and online students by 2030, an increase of 14,500 students from Fall 2021. Enrollment projections are based on enrollment trends from the past five years at the university, college, and department levels. While growth is anticipated in every college, the majority of growth is forecasted in the Haslam College of Business, the Herbert College of Agriculture, the College of Nursing, and the Tickle College of Engineering.

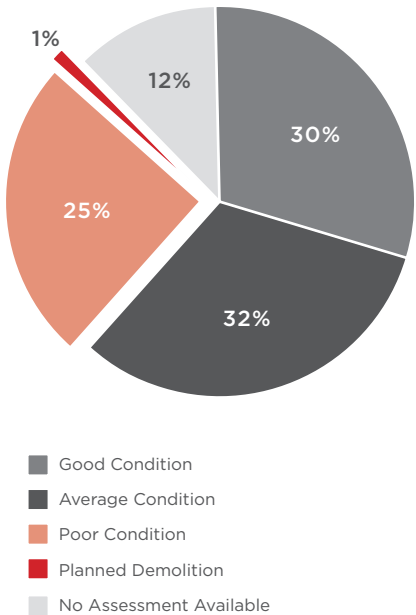
TEN YEAR ENROLLMENT PROJECTIONS



SPACE DRIVERS AND NEEDS ASSESSMENT

RENEWAL

Renewal of campus facilities is a key space driver. Outdated facilities limit programs and negatively impact the student and faculty experience. Currently, 265,000 gross square feet (GSF) are scheduled or identified for demolition related to funded or in-construction projects. Based on Facility Condition Assessments, 4.2M GSF of space, or 25% of space overall is identified as in poor condition. Upgrading and renovating existing space is critical to providing high quality and functional spaces.



The Space Needs Assessment utilizes Fall 2021 institutional data as a baseline to identify existing needs and surpluses. Understanding space needs helps UT Knoxville combine renewal of existing resources with new development to achieve the university’s strategic vision. Key areas driving space needs include the expansion of research activity, growth in residential student population, campus-wide need for collaboration, study and recreation space, and STEM instructional labs and maker spaces.

ACADEMIC, RESEARCH AND SUPPORT SPACE FINDINGS

Relative Balance Percentage Need Percentage Overage

	FALL 2021				FALL 2030			
ACADEMIC, RESEARCH, OFFICE	EXISTING	MODELED	DIFFERENCE	% CHANGE	EXISTING + PLANNED CONSTRUCTION	MODELED	DIFFERENCE	%
I. CLASSROOMS	360,700	344,100	16,600	5%	427,700	434,700	(7,000)	-2%
II. LAB / STUDIO	289,600	237,600	52,000	18%	336,500	312,900	23,600	7%
III. OPEN LAB	95,500	146,100	(50,600)	-53%	123,200	179,100	(55,900)	-45%
IV. RESEARCH	598,500	646,800	(48,300)	-8%	654,300	980,700	(326,400)	-50%
V. OFFICE	1,434,000	1,062,490	371,500	26%	1,492,100	1,486,160	5,940	0%
VI. LIBRARY	350,700	281,400	69,300	20%	350,400	291,600	58,800	17%
VII. PHYSICAL ED	265,700	322,100	(56,400)	-21%	265,700	394,900	(129,200)	-49%
OTHER CAMPUS SPACE	EXISTING	MODELED	DIFFERENCE	% CHANGE	EXISTING + PLANNED CONSTRUCTION	MODELED	DIFFERENCE	%
Assembly, Exhibit & Event Space	183,500	214,400	(30,900)	-17%	183,600	262,900	(79,300)	-43%
Student-Centered Space	93,000	131,800	(38,800)	-42%	117,300	161,500	(44,200)	-38%
Dining Space	209,000	175,700	33,300	16%	210,200	215,400	(5,200)	-2%
Intercollegiate Athletics	620,700	620,700	0	0%	620,700	820,000	(199,300)	-32%
Student Health Care Facilities	14,800	15,900	(1,100)	-7%	14,800	19,300	(4,500)	-30%
Other Academic Space	135,300	146,400	(11,100)	-8%	137,600	193,200	(55,600)	-40%
Other Administrative Space	314,900	313,700	1,200	0%	314,900	359,000	(44,100)	-14%
Vivaria + Greenhouse	140,100	160,000	(19,900)	-14%	140,100	250,000	(109,900)	-78%
Clinic Space	30,000	30,000	0	0%	30,000	30,000	0	0%
Veterinary Clinic	75,800	75,800	0	0%	75,800	75,800	0	0%
Physical Plant	359,500	384,000	(24,500)	-7%	361,400	390,100	(28,700)	-8%
INSTITUTION TOTAL	5,571,200	5,308,990	262,200	4%	5,856,300	6,857,260	(1,000,960)	-17%

KEY STRATEGIES TO SUPPORT THE VOLUNTEER EXPERIENCE

7

Interdisciplinary Hubs

The new master plan creates interdisciplinary learning and research communities supported by shared facilities to drive innovation. Existing teaching and research hubs at The Hill, Circle Park and UTIA (University of Tennessee Institute of Agriculture) are renewed and strengthened with interdisciplinary buildings that replace aging facilities. The master plan envisions a new Melrose hub anchored by a replacement of Melrose Hall containing student success and academic classrooms with adjacencies to the Haslam College of Business expansion, library, alumni, and the International House . The Arts and Humanities hub leverages the existing Temple Hall and parking lot site and the site on Volunteer Boulevard opposite Circle Park for interdisciplinary classroom and humanities buildings with adjacencies to the theater, music, and the arts and architecture. On the UT Research Park at Cherokee Farm, a dynamic innovation hub will allow for new and strengthened university-industry partnerships focused on research and workforce development throughout Tennessee and globally.

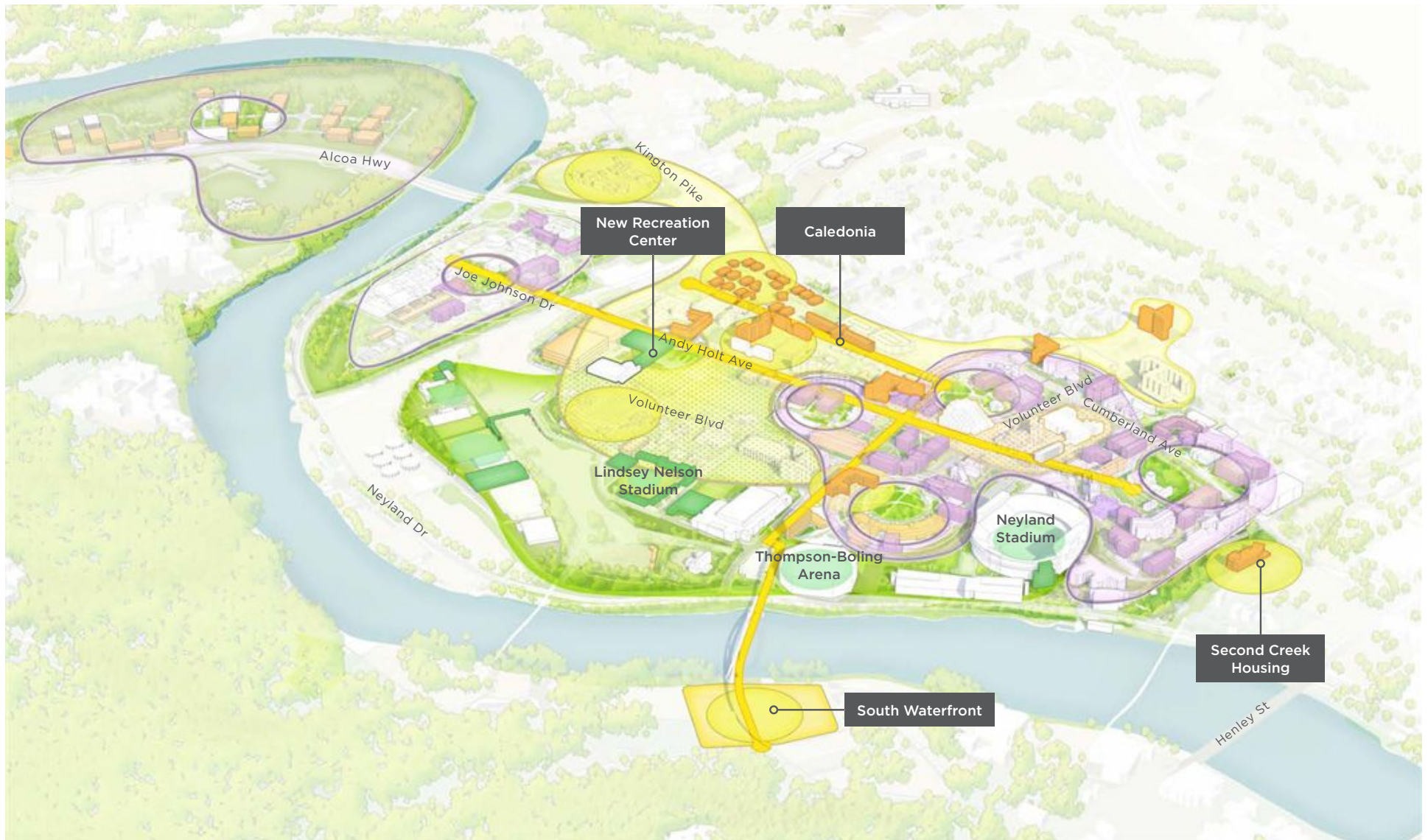
Create interdisciplinary learning and research communities supported by shared facilities that catalyze innovation.



Student Life Clusters

The plan also creates welcoming, vibrant, and mixed-use campus settings supporting student success and wellness. The master plan envisions distributing student life across campus to intersect and interact with interdisciplinary hubs and campus edges. The Terrace and Caledonia neighborhood is envisioned to expand affinity housing adjacent to Sorority Village while establishing a new campus edge proximate to Cumberland Avenue. The South Waterfront mixed-use housing neighborhood and planned pedestrian-bicycle bridge engage with and extend over the river contributing to the City's South Waterfront Redevelopment initiative. The redevelopment of Laurel Residence Hall and Second Creek Housing add additional beds adjacent to the Hill suitable for affinity housing with amenities to support student housing in the eastern areas of campus. Athletics and recreation wrap the south of campus with open space and connectivity improvements, renewal of Lindsey Nelson Stadium, a proposed fieldhouse, and an addition to the Recreation Center.

Create welcoming, vibrant, and mixed-use campus settings supporting student success and wellness.





Joe Johnson Drive - Existing



Joe Johnson Drive - Proposed

Campus Connections

A cohesive network of landscapes and gateways strengthens connectivity between campus hubs, the river, and downtown in Knoxville. Streetscape improvements to Joe Johnson bridge and Caledonia Avenue establish consistent east-west corridors connecting UTIA to the Hill. A north-south corridor connects the proposed South Waterfront neighborhood with the Melrose interdisciplinary hub. The master plan enhances both the view of and access to the river and to greenways. The plan will improve campus gateways and connections that leverage the UT Research Park at Cherokee Farm, the UT Convention Center, and Downtown Knoxville as assets for increased partnerships.

Strengthen connectivity between campus hubs, to the river, and downtown Knoxville through a cohesive network of landscapes and gateways.

Leverage the Cherokee Farm campus as a centerpiece for innovation and increased partnerships throughout greater Knoxville and Tennessee.

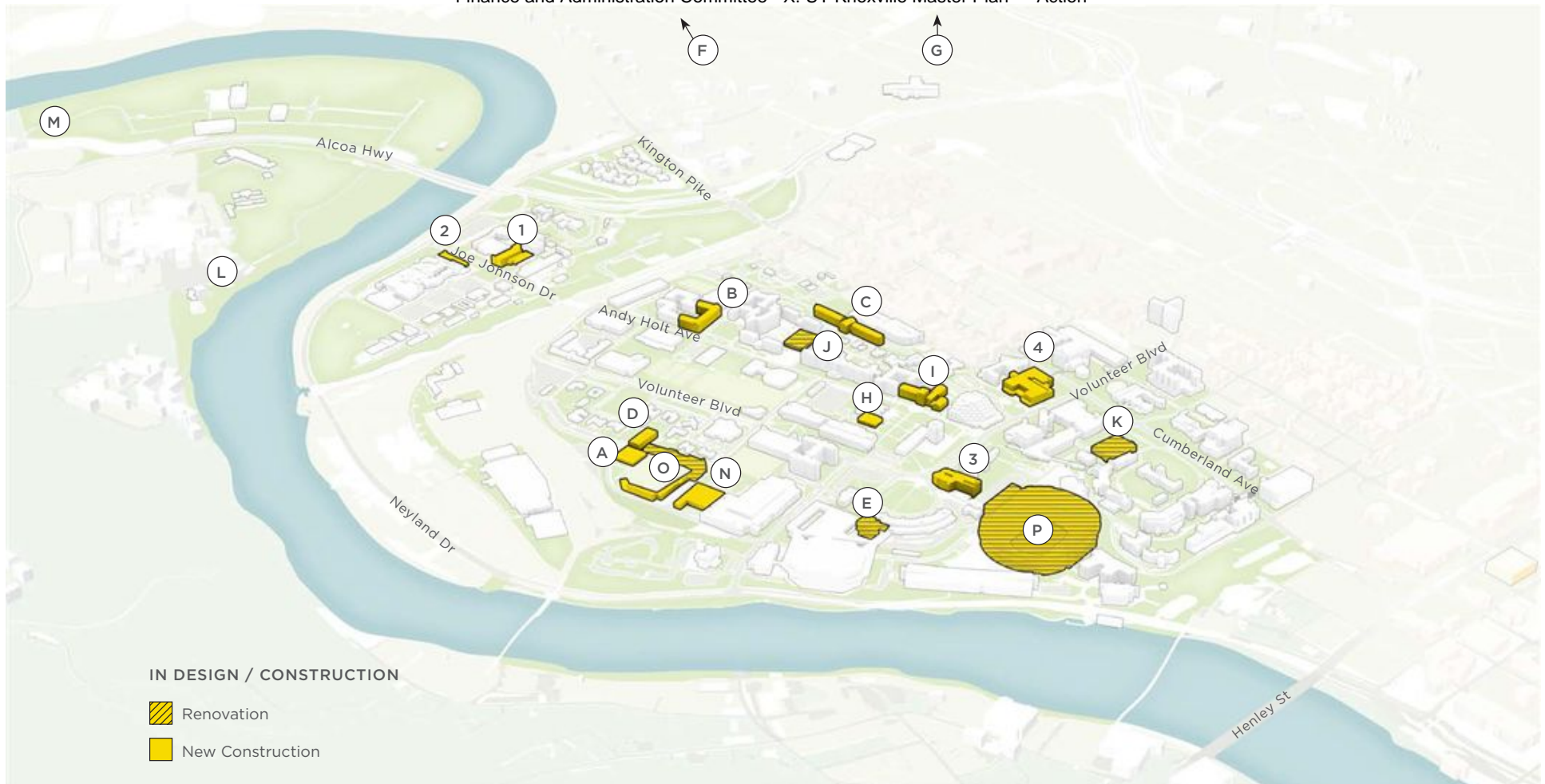


IMPLEMENTATION

The master plan will guide the flexible implementation of a variety of investments in the University's physical plant including targeted demolition, major renovation, and new construction to support the goals outlined in the University's strategic vision. Projects identified are sequenced in three time frames: near-term for projects anticipated to be completed in five years, mid-term for projects completed within ten years, and long-term projects beyond the time horizon of the plan which have been identified as opportunities reserved for future capacity. The University's capital projects list will be regularly updated to respond to changing conditions and will be funded through a variety of potential sources.

Funded, In Design, or In Construction

Multiple projects are currently underway to address deferred maintenance, space deficits, and to position the university for future strategic opportunities. The Energy and Environmental Science Research building, the Veterinary Medical Center Teaching and Learning Center, and the Croley Nursing Building are major investments in academic and research facilities currently in construction, while the Haslam College of Business Building is in design. Strategic renovations within Walters, Presidential Court, and Andy Holt Tower address academic and administrative deferred maintenance. Residence halls four and five, and housing at Todd Helton Drive are underway to address immediate housing needs. Renovations to Neyland Stadium, and an addition to the Haslam Practice Fields improve the spectator experience and amenities for athletes.



State Funds

1. Energy & Environmental Science Research Building
2. Veterinary Medical Center - Teaching and Learning Center
3. Croley Nursing Building
4. Haslam College of Business Building

Potential Public-Private Partnerships

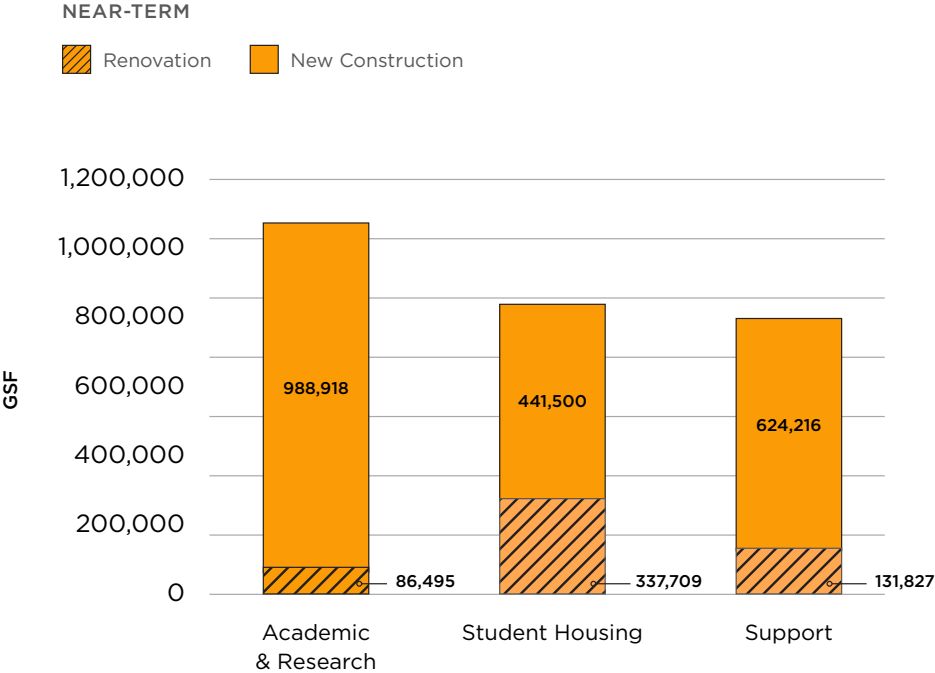
- A. Baseball - Indoor Practice field
- B. Residence Hall #4
- C. Residence Hall #5
- D. Todd Helton Drive Residence Hall

E & G Residual and Donor Funds

- E. Andy Holt Tower Interior Renovations
- F. Collections & Storage at Middlebrook Pike
- G. Concord Property - Academic Building Storage
- H. Jenny Boyd Carousel Theatre New Building
- I. Melrose Student Success
- J. Presidential Court Building Renovation
- K. Walters Academic Building Renovation
- L. William M. Bass Building Expansion

Athletics Auxiliary Funds

- M. Golf Practice Facility - Weight Room
- N. Haslam Field Expansion
- O. Lindsey Nelson Stadium Renovations
- P. Neyland South Stadium Renovations






Near-term (0-5 years)

Five interdisciplinary academic and research buildings renew aging facilities and address space deficiencies in the basic, behavioral, and health sciences, humanities, arts and architecture on the Hill and at interdisciplinary learning hubs. Immediate housing needs are addressed with construction of 5,000 beds and additional capacity for Greek and affinity housing along Caledonia Avenue. Athletics facility renewal and expansion competitively position UT Knoxville for the future and enhance the spectator experience. The proposed UT Drive Garage achieves 1,000 additional parking spaces.



NEAR-TERM

-  Renovation
-  New Construction
-  Project from Previous Phase

State Funds

1. Chemistry Building (Panhellenic Site)
2. Interdisciplinary Classroom/Humanities Building
3. Interdisciplinary Health, Research & Clinic (Jessie Harris Site)
4. Interdisciplinary Research (Dabney-Buehler Site)
5. Interdisciplinary Academic Building (Temple Site)

Housing Auxiliary Funds

- A. Carrick Renovation or Replacement
- B. Greek Housing Expansion
- C. Reese Renovation or Replacement
- D. Second Creek Student Housing (potential partnership with City of Knoxville)
- E. Volunteer Blvd and Lake Loudoun Blvd Residence Hall

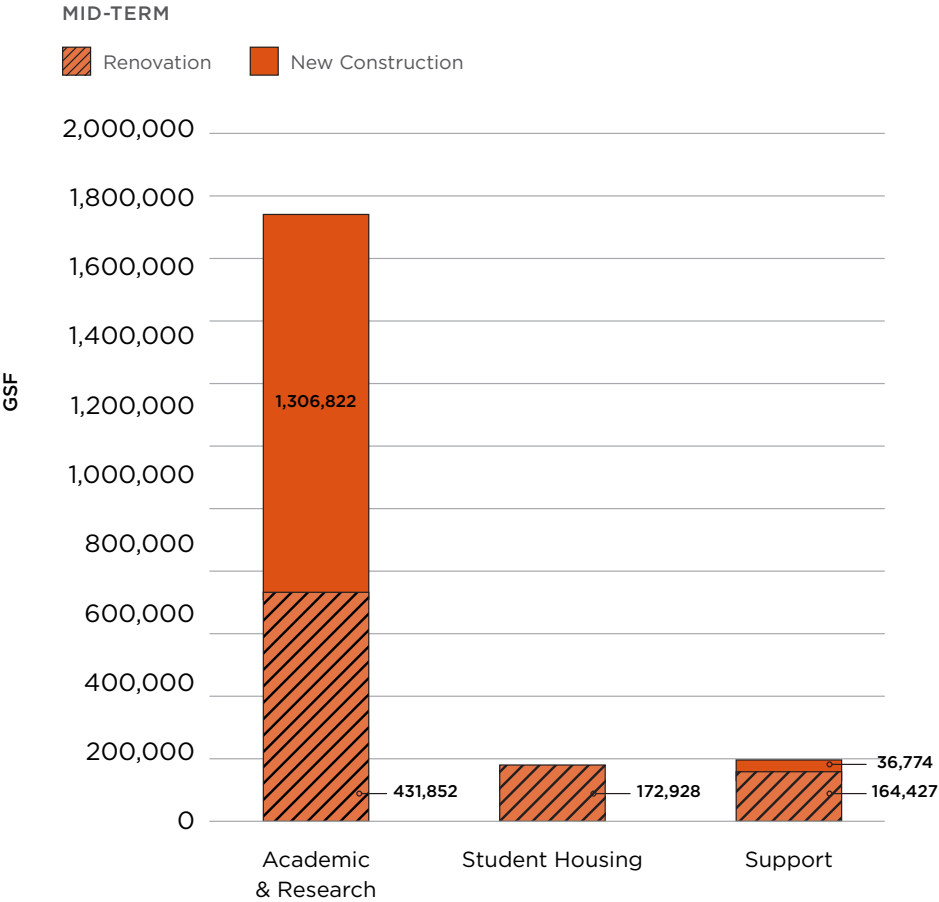
E & G Residual and Donor Funds

- F. Computing and Data Building
- G. **Concord Property** - Facilities Services; Facility Services Surplus and Storage; Fleet Management; Public Safety Building

- H. Cultural and Recreation Center - Cherokee Farm
- I. Frieson Black Cultural Center Expansion
- J. Grounds Operations Support Building
- K. TRECS (Tennessee Recreation Center for Students) Expansion
- L. Sutherland Support Building
- M. UT Culinary Institute & Creamery Site Redevelopment
- N. UT Drive Garage
- O. UTSI Innovation Building #1
- P. Vet Med - Small Animal Hospital Renovation

Athletics Auxiliary Funds

- Q. Goodfriend Tennis Center Renovation
- R. Indoor Track Practice Facility
- S. Neyland Stadium East Renovation
- T. Neyland Stadium Hotel and G10 Redevelopment
- U. Neyland Thompson Sports Center Renovation
- V. Sherri Parker Lee Softball Stadium Expansion
- W. Soccer Coaches' Office Building
- X. Thompson Boling Arena - River Club
- Y. Wayne G Basler Boathouse Improvements and Addition






Mid-term (5-10 years)

Existing academic and research buildings are identified for major renovation including Communications and Student Services, the Art and Architecture building, TRECS, Morgan Hall and the Main Academic Building at UTSI in Tullahoma. At the Agricultural campus, existing land and facilities are optimized with additions to Morgan Hall and Veterinary Medicine, a parking garage topped with greenhouses, and an interdisciplinary academic and research facility adjacent to the new Energy and Environmental Science Research Building serving as a gateway landmark from Joe Johnson Drive. On the Hill, demolition of aging facilities enables redevelopment; demolition of Walters enables construction of an interdisciplinary instructional building and demolition of the Hoskins library addition unlocks a redevelopment opportunity paired with renovation of the original Hoskins building. Demolition of HPER unlocks a redevelopment opportunity to extend active uses along the Andy Holt Avenue corridor and space to relocate the ROTC programs. A new research building at the UT Research Park at Cherokee Farm continues the build-out of the research park and supports industry-university partnerships.



MID-TERM

-  Renovation
-  New Construction
-  Project from Previous Phase

State Funds

- | | |
|--|---|
| 1. Academic Building (Circle Park Site) | 7. Morgan Hall Building Addition and Renovation |
| 2. Art & Architecture Building Renovation | 8. UTSI Main Academic Building |
| 3. College of Veterinary Medicine Research Space and Expansion | 9. UTSI Renovation Research Lab Building |
| 4. Communications & Student Services Building Renovation and Addition | 10. UTSI TALon Lab Building Addition |
| 5. Interdisciplinary Academic, Research Learning Commons Building (Racheff Site) | |
| 6. Interdisciplinary Instructional Building (Walters Site) | |

Housing Auxiliary Funds

- A. Clement Hall Redevelopment
- B. UTSI Dormitory Building Renovation

E & G Residual and Donor Funds

- C. Hoskins Renovation and Addition
- D. HPER / ROTC New Building
- E. Research Building at UT Research Park at Cherokee Farm
- F. Stokely Management Renovation for Interdisciplinary Research and Office

- G. TRECS Renovation
- H. UTIA Garden Education and Discovery Center
- I. UTIA Parking Garage with Greenhouses
- J. UTSI C-Star Building Renovation

Athletics Auxiliary Funds

- K. Allan Jones Aquatic Center Renovations and Addition

PARKING

The Knoxville-based campus is becoming more urban, with limited sites available to build large stand-alone parking structures. Where those sites are available, they are optimal for future academic and research facilities.

To date, the campus has operated a mix of surface parking lots and large parking structures. Incorporating parking into new construction, with other uses where appropriate and where site topography is advantageous, would reduce the need to construct large parking garages within the campus cores where it may not be the highest and best use.

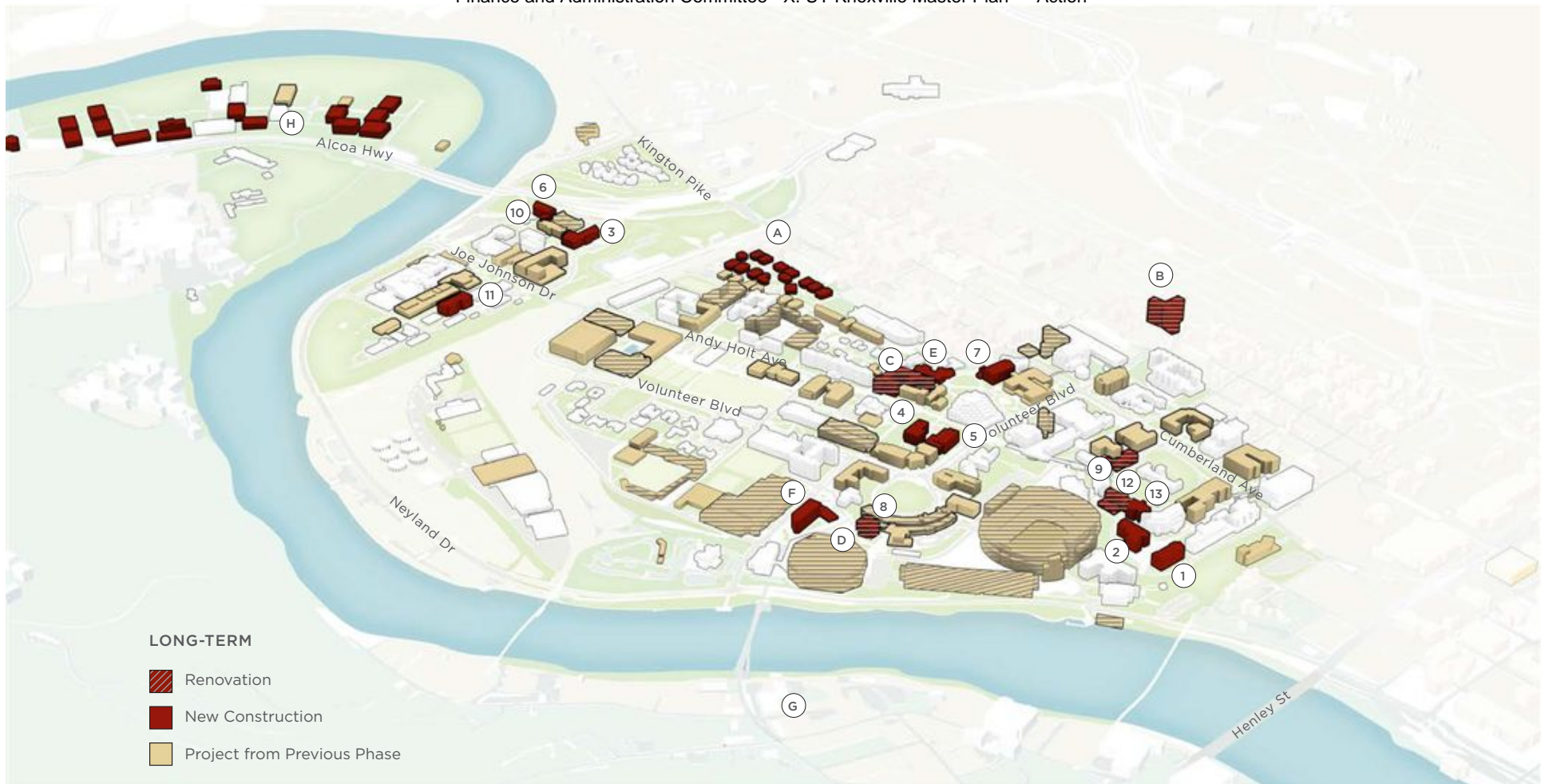
The master plan includes five parking projects, one of which is a stand-alone garage. Over the ten-year life of the plan, there is a minimal gain of 150 spaces. Based on anticipated enrollment growth, 2,750 spaces would need to be added if current parking policies are sustained.

The master plan proposes an approach of a combination of strategies to address parking demand including:

- 1. policy changes;
- 2. pricing structure changes;
- 3. development of leasing partnerships and satellite parking lots;
- 4. and, development of additional parking spaces by incorporating structured parking with other uses, where appropriate.

Long-term (10+ years)

Future opportunities for research and academic expansion are identified on the Hill, at UTIA and at the UT Research Park at Cherokee Farm. The Melrose interdisciplinary hub is identified for future academic expansion with the redevelopment of Massey and the International House. Following the construction of the pedestrian-bicycle bridge over the Tennessee River in partnership with the city of Knoxville, future development parcels adjacent to landing points are opportunities for a mix of uses that engage with the river. The McClung Tower and the Humanities and Social Sciences Building are located centrally, presenting a significant redevelopment opportunity for new academic buildings, in addition to the academic buildings noted in the near-term phase. Build-out of the Greek and affinity housing village south of Cumberland, as well as Laurel Hall north of Cumberland are future opportunities to continue to refine the northern edge of the Knoxville-based campus.



State Funds

1. Academic and Research Building (Ferris Site)
2. Academic and Research Bldg (Perkins Site)
3. Academic and Research Bldg (UTIA NE Site)
4. Academic Building (HSS Replacement)
5. Academic Building (McClung Tower Replacement)
6. Academic Building (UTIA McCord Site)
7. Academic Building Site & Garage (Massey Site)

8. Andy Holt Tower Building Renovation
9. Austin Peay Building Renovation
10. Crops Genetics Laboratory Renovation
Food Safety Building Renovation
11. Interdisciplinary Research Building (UTIA South Site)
12. Nielsen Physics Renovation and Addition
13. Nursing Education Building Renovation and Expansion

Housing Auxiliary Funds

- A. Housing Village
- B. Laurel Residence Hall Redevelopment
- C. Hess Residence Hall Redevelopment

E & G Residual and Donor Funds

- D. Andy Holt Tower Garage Replacement
- E. International House Redevelopment
- F. Mixed Use Building Site - Pedestrian Bridge Landing
- G. South Waterfront Projects
- H. Research Buildings at UT Research Park at Cherokee Farm

OPEN SPACE

The master plan recommends continued investment to refine campus landscapes that enhance the student experience, leverage investment in campus buildings, enhance campus connectivity, improve campus edges and gateways, and provide ecosystem services such as stormwater management.

Stewardship of campus landscapes is a key physical driver strengthening safe and accessible connections within the institution to Tennessee communities, and with the Tennessee River. The master plan proposes diverse landscapes with a variety of scales and character phased to coincide with phased investments in University infrastructure.

NEAR-TERM

On the Agricultural campus a proposed loop road redefines vehicular circulation and transforms E.J. Chapman Drive into a pedestrian corridor. Slope stabilization and greenway improvements at Third Creek improve natural edges, ecosystem services, and pedestrian connectivity. Pedestrian and bike improvements to Joe Johnson Drive improve connectivity and link north and south portions of the Agricultural Campus. Streetscape improvements in the campus core at Caledonia, Terrance, Lake, and Todd Helton Drive complement investment in building infrastructure and ensure a consistent pedestrian experience. A renovation of Presidential Courtyard coincides with the redevelopment of Carrick and Reese Halls. The proposed Vol Navy Boat Docks expand access to the Tennessee River at the terminus of Lake Loudon Boulevard.

MID-TERM

Melrose Place is transformed into a green space defined by the Haslam College of Business, Library, the Melrose Student Success building, and the International House. Improvements to hardscape materials and pedestrian crossings at Circle Drive enhance the consistent historic Hill quality of the Hill. Streetscape enhancements at Phillip Fulmer Way improve the pedestrian experience between Thompson-Boling Arena and Neyland Stadium for events and game-day. Enhancements along Neyland Drive include new sidewalks, lighting, plantings screening the Neyland Parking Garage, and consistent signage to improve the University's presence at an important gateway to campus and the pedestrian experience. A pedestrian bridge from Todd Helton Drive to Stephenson Drive provides pedestrian connectivity to Athletics venues for athletes and spectators.

LONG-TERM

In partnership with the city of Knoxville, Cumberland Avenue is improved with consistent lighting, planting, hardscape, pedestrian crossing and signage elements to serve as a key gateway and interface with the community. Also, in partnership with the City, the proposed pedestrian-bicycle bridge landing plaza seamlessly incorporates existing buildings and topography with the proposed pedestrian bridge to the South Waterfront. A new plaza complementing improvements to Neyland Stadium will improve the stadium's southern entrance and opportunities for events.



SITE PROJECTS

- In Design / Construction
- Near-Term (0-5 years)
- Mid-Term (5-10 years)
- Long-Term (10+ years)
- Proposed Renovation

In Design / Construction

- A. Regional Stormwater Park
- B. Volunteer Boulevard Streetscape

Near-Term (0-5 years)

- C. Joe Johnson Road Diet and Bridge Pedestrian
- D. Storm Water Mitigation Bank (Mt Castle Park)

- E. Streetscapes (Lake, Terrace, Caledonia)
- F. Third Creek Corridor (partnership with City of Knoxville)
- G. Todd Helton Dr. Improvements and Realignment
- H. UTIA Loop Road
- I. UTIA Pedestrian Spine
- J. Vol Navy Boat Docks

Mid-Term (5-10 years)

- K. Melrose Place Improvements
- L. Neyland Drive Improvements
- M. Pedestrian Bridge to Stephenson Drive / Soccer Field
- N. Phillip Fulmer Pedestrian Improvements
- O. Presidential Courtyard Renovation (storm water mitigation bank)
- P. The Hill Hardscape and Pedestrian Crossing Improvements

Long-Term (+10 years)

- Q. City of Knoxville Pedestrian-Bicycle Bridge Landing Plaza
- R. Cumberland Avenue Improvements
- S. Neyland Stadium Plaza

10-YEAR OUTCOMES

7

Implementation of the 10-year plan will realize 3.1M GSF of non-residential space supporting modern instruction, research growth, and maintain the quality of the Vol experience as the university continues to grow enrollment. In addition to new construction, the 10-year plan addresses deferred maintenance and improves alignment between programs and space through major renovation and demolition of 2.9M GSF. Investments in new construction and renovation will strengthen adjacencies between units such as the arts and humanities through interdisciplinary hubs. 1M GSF of housing is outlined to meet immediate needs while strengthening student life clusters. Physical investment outlined in the master plan both supports the transformational strategic vision and meets current campus space needs grounded in the stewardship of existing assets through renovation and incremental improvement.

10-YEAR OUTCOMES

- **2.9M GSF (17%)** of renewal through major renovation and demolition of existing campus space
- **3.3M GSF** of new non-residential space supports modern instruction and research growth, the student experience, and strengthens arts and humanities adjacencies
- **1M GSF** of housing to meet immediate needs



Illustrative Aerial - Proposed 10-year Development

LAND ACQUISITION

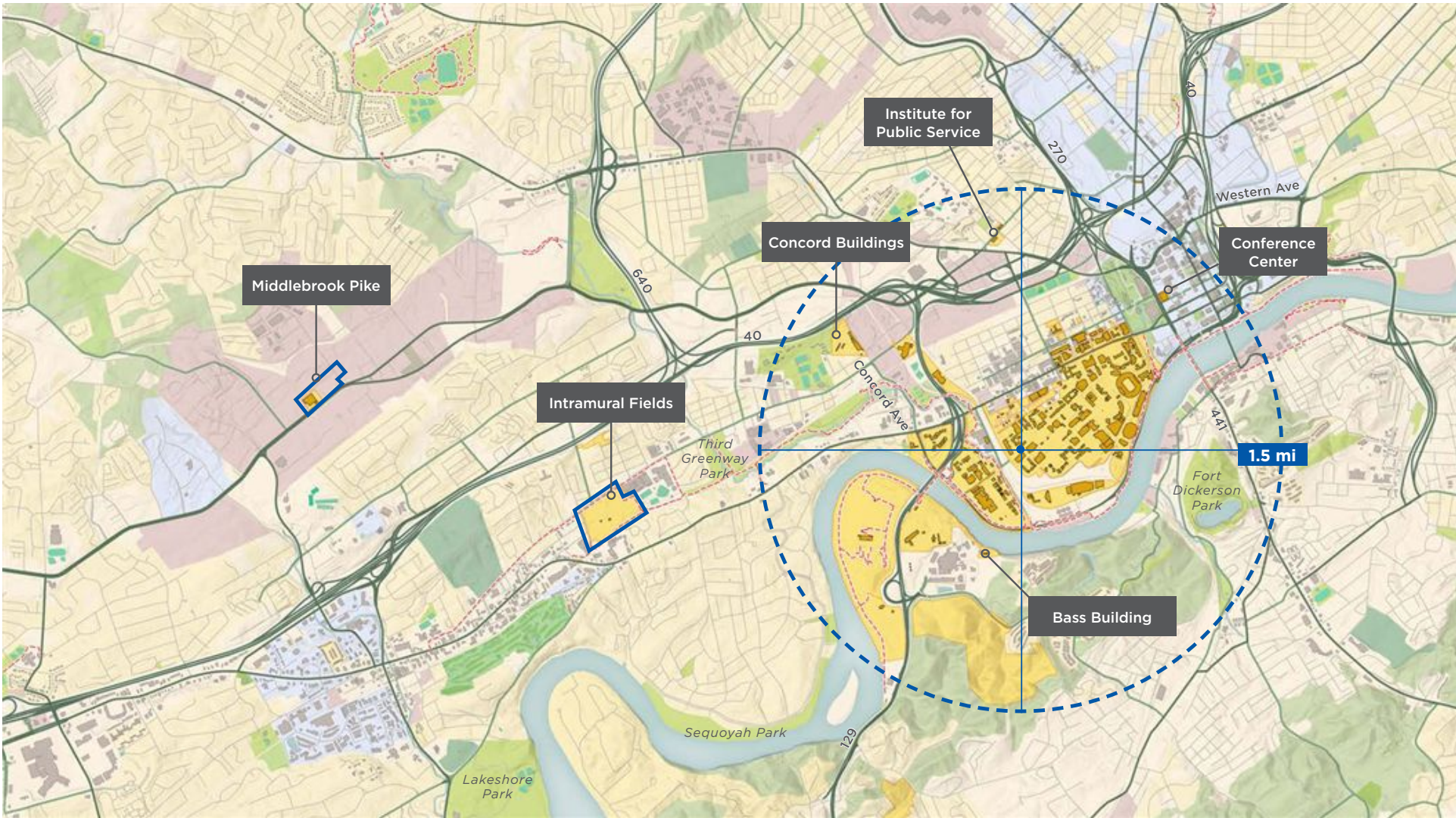
7

Land Acquisition

The University is in a period of transformational growth, fueled by increasing student enrollment, robust academic programs, and research expansion. In Knoxville, the institution's campuses are bordered by the Tennessee River and its tributaries, bisected by train yards, and bounded to the north by the Cumberland Avenue corridor. Land for expansion is limited. Partnerships within greater Knoxville, particularly downtown, are an opportunity to support the campus' strategic goals and stewardship of land within the campus core.

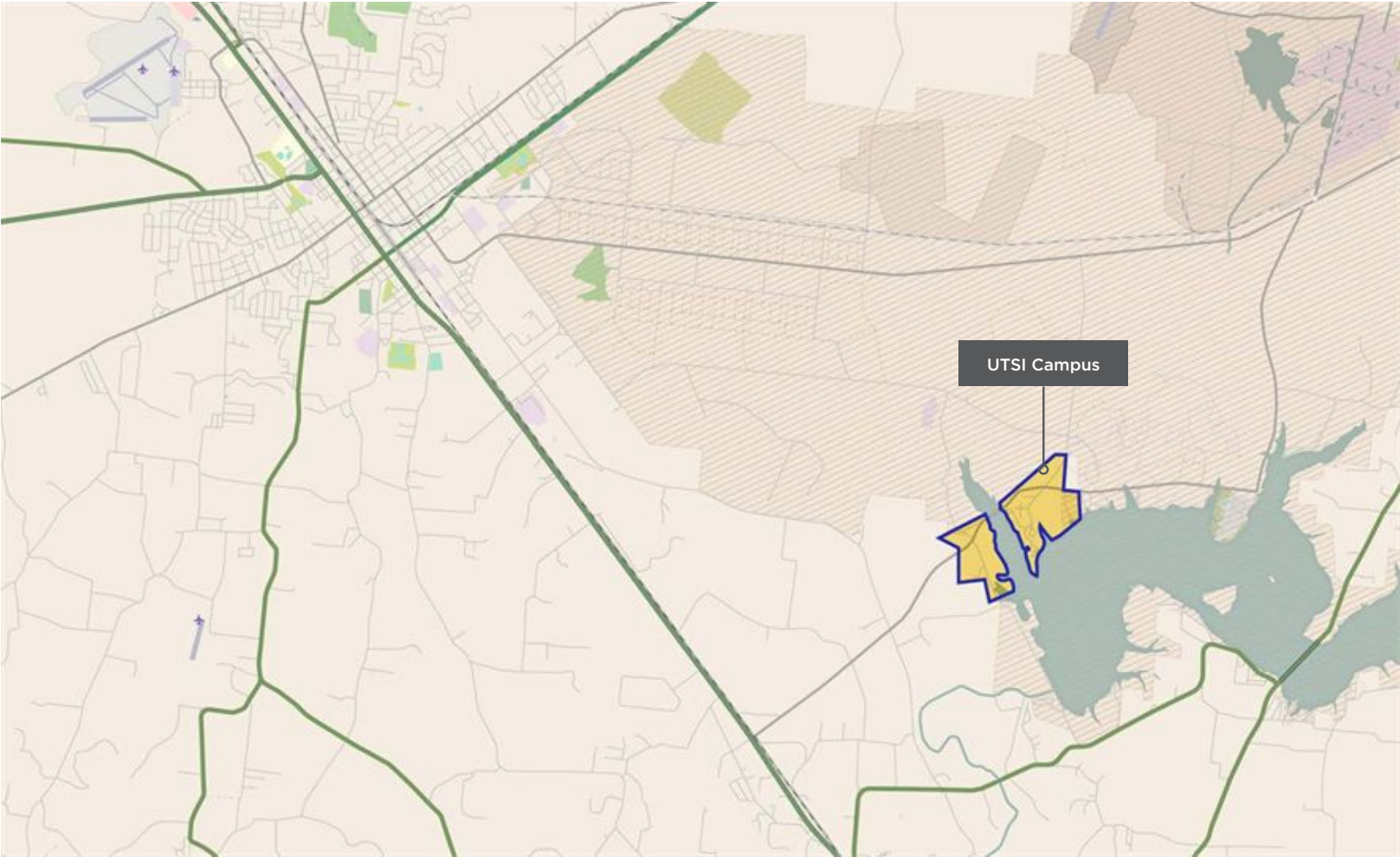
UT Knoxville

The master plan defines its Knoxville-based boundary by identifying a circular zone of influence with a radius of 1.5 miles centered on Andy Holt and UT Drives. This zone of influence captures the contiguous properties of the University, as well as the UT Research Park at Cherokee Farm and the adjacent UT Day Golf Practice Facility to the south and west, and the UT Conference Center to the east. This approach positions the University to consider the strategic acquisition of properties that support partnerships and collaborative initiatives aligned with its mission and strategic plan. While the Ft. Sanders neighborhood to the north and Maplehurst Park to the east of campus do fall within the proposed radius, the University does not intend to acquire historic houses in these districts.



CAMPUS BOUNDARY

— Proposed 2023 Institutional Zone



UTSI BOUNDARY

— Proposed 2023 Institutional Zone

UTSI

The UT Space Institute, located in Tullahoma, plays a strategic role in the University's research and graduate education mission. While geographically distinct from the institution's Knoxville- based campuses, the Space Institute offers unique growth opportunities. As such, the property owned by the University in this location was identified as one of several campuses that support the University's mission and strategic vision.



Staff Employee Engagement Survey Results 2022

Dr. Brian K. Dickens, CHRO
Board of Trustees Meeting
February 2023

8



UT THE UNIVERSITY OF TENNESSEE SYSTEM

Meeting agenda

1 What Is Engagement?

2 Engagement Survey Results

3 Next Steps

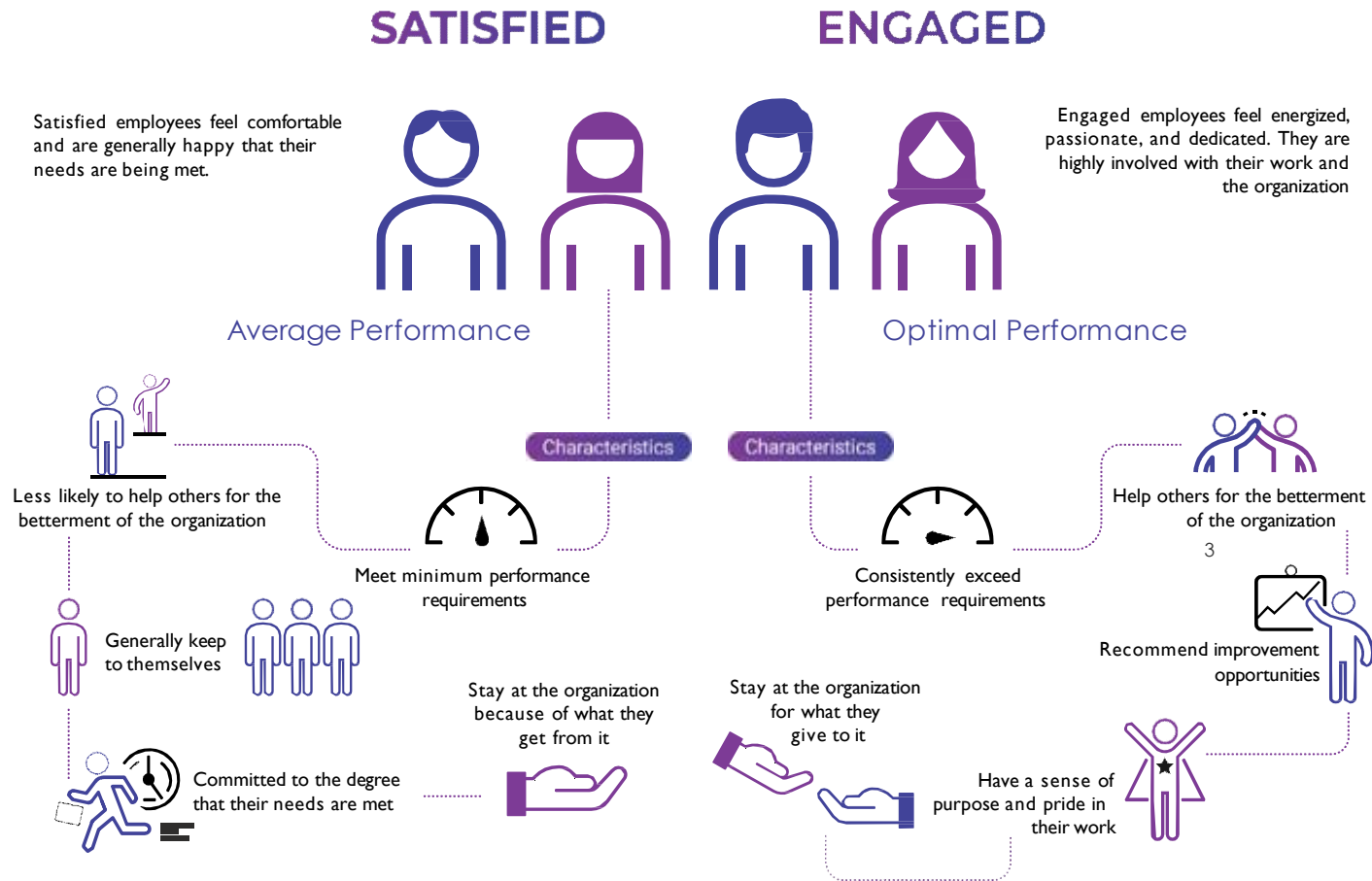


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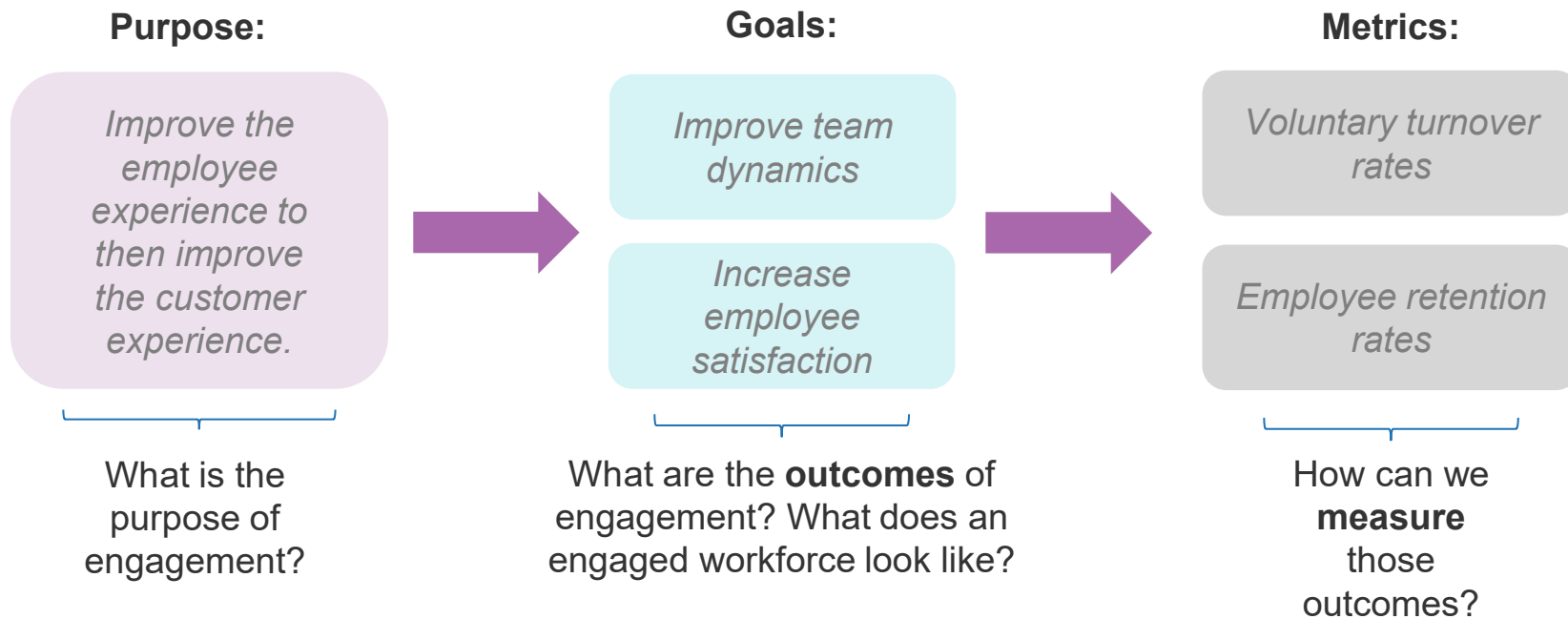
Employee Engagement Goes Beyond Satisfaction

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%



Why does engagement matter?



McLEAN &
COMPANY

Engagement Report

University of Tennessee

Current period:

Sep 14, 2022 - Oct 6, 2022

of employees: 8429

of responses: 4193

Response rate: 50%

Previous period:

Sep 14, 2021 - Oct 6, 2021

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McLean & Company Engagement Model

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

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of responses: 4193
Response Rate: 50%

**McLEAN &
COMPANY**



Overall Engagement Results

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%



See the **appendix** in this report for more information on the engagement calculation and benchmark.



ENGAGED

Engaged employees consistently exceed expectations. They are energized and passionate about their work, leading them to exert discretionary effort to drive organizational performance.



ALMOST ENGAGED

Almost engaged employees sometimes exceed expectations and are generally passionate about their work. At times they exert discretionary effort to help achieve organizational goals.



INDIFFERENT

Indifferent employees are satisfied, comfortable, and generally able to meet minimum expectations. They see their work as “just a job”, prioritizing their needs before organizational goals.



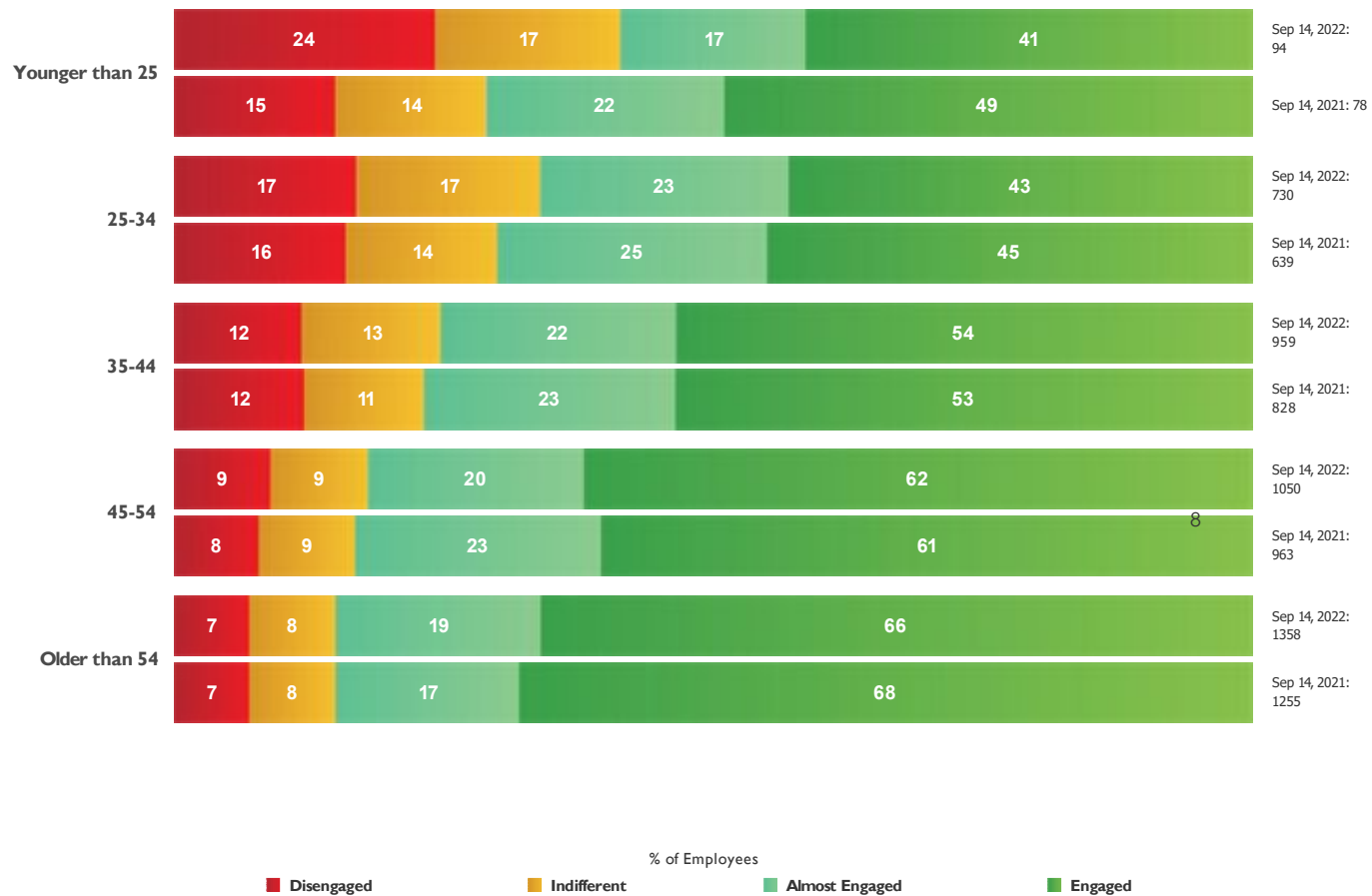
DISENGAGED

Disengaged employees usually fail to meet minimum expectations, putting in time rather than effort. They have little interest in their job and the organization and often display negative attitudes.

Engagement by Age

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

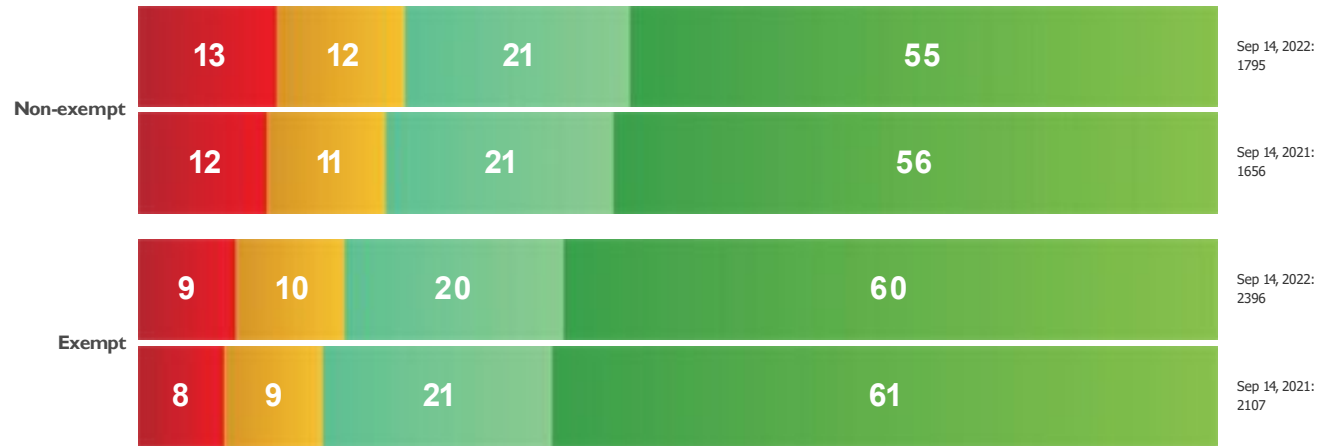
of employees: 8429
of responses: 4193
Response Rate: 50%



Engagement by Employee Subgroup

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%



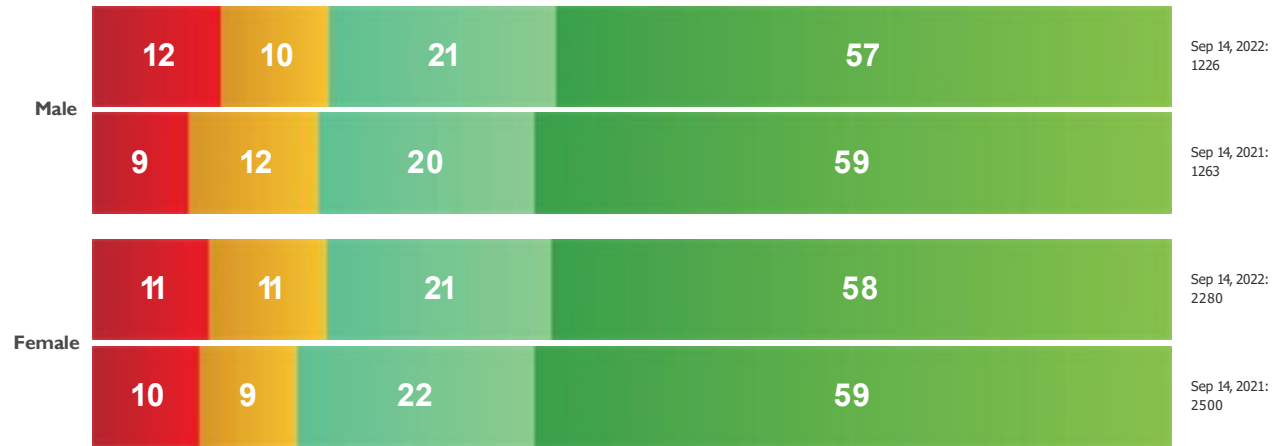
% of Employees

■ Disengaged ■ Indifferent ■ Almost Engaged ■ Engaged

Engagement by Gender

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%



% of Employees

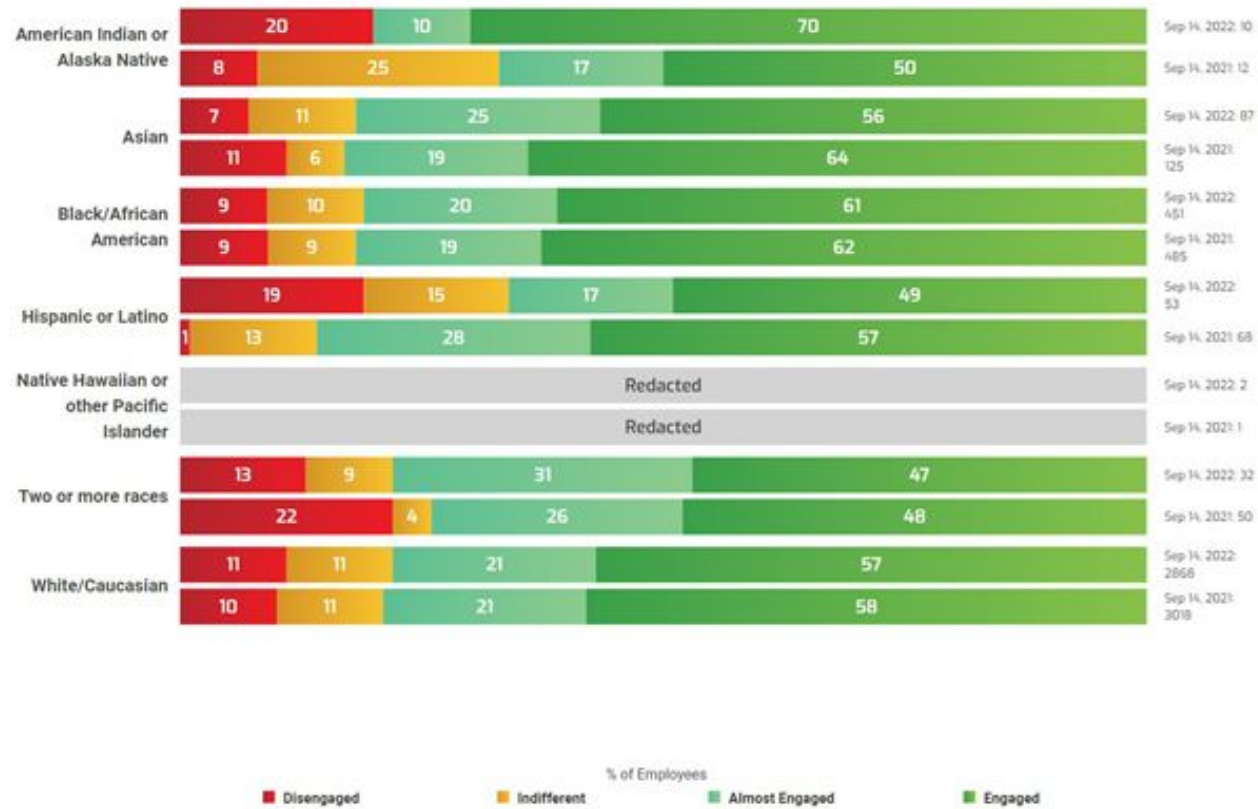
■ Disengaged ■ Indifferent ■ Almost Engaged ■ Engaged

Engagement by Ethnicity

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%

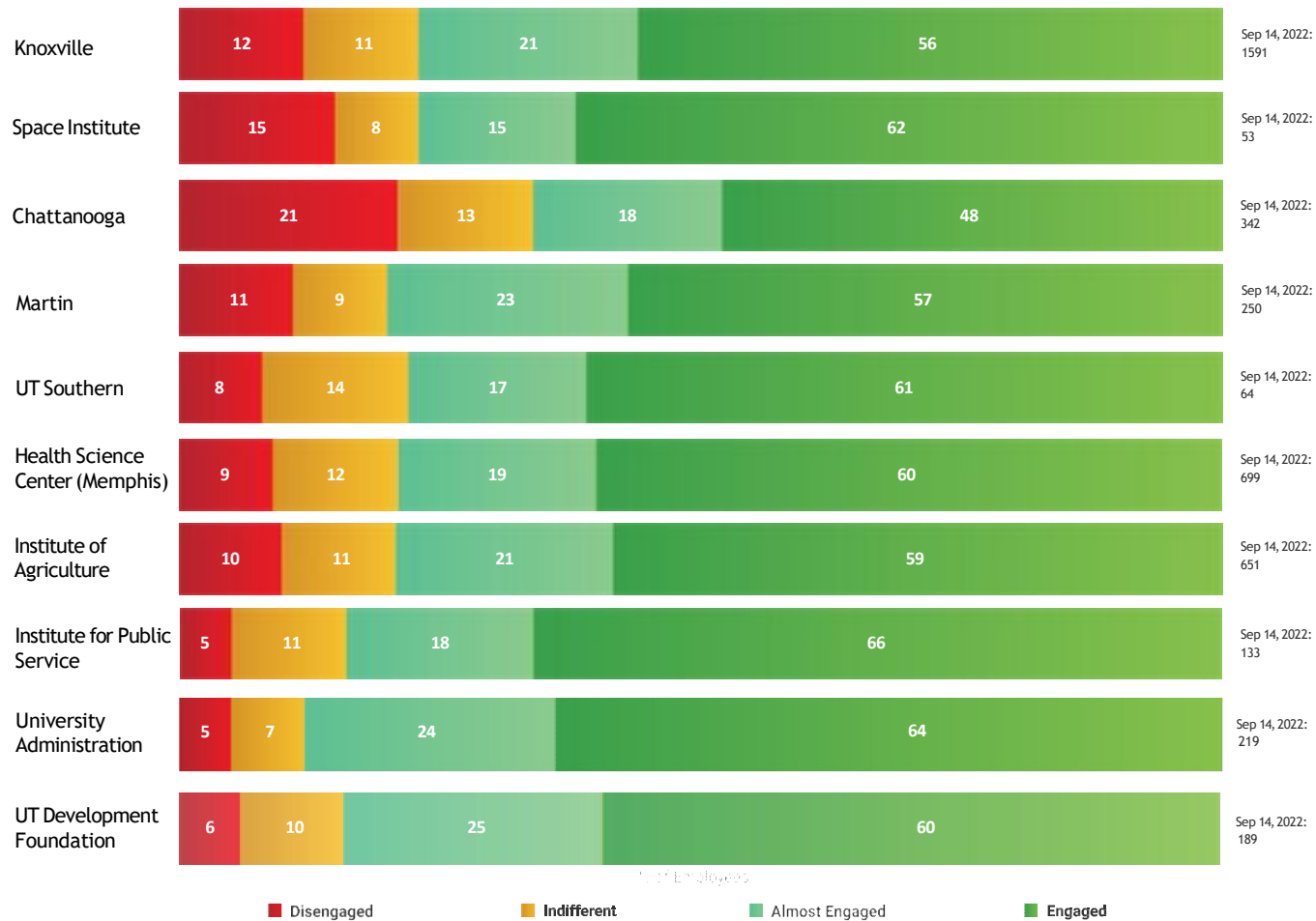
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COMPANY



Engagement by Personnel Area

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

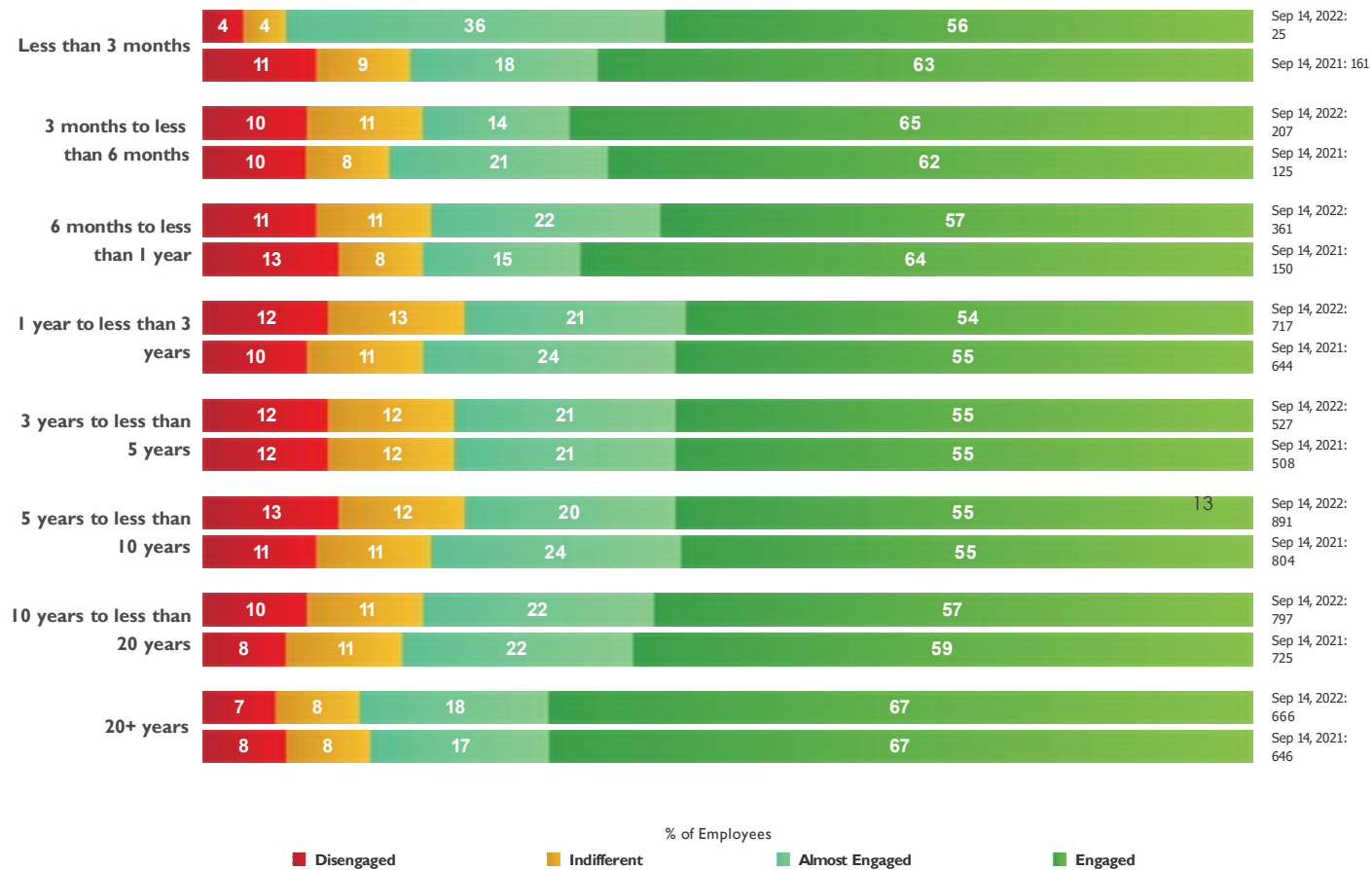
of employees: 8429
of responses: 4193
Response Rate: 50%



Engagement by Tenure

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%



McLean Employee Experience Score

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%

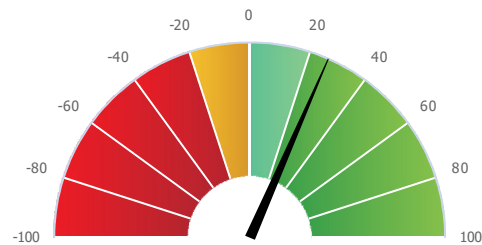


EMPLOYEE EXPERIENCE

How likely would you be to recommend University of Tennessee to a qualified friend or a family member as a great place to work?

EMPLOYEE EXPERIENCE SCORE

(% of Supporters - % of Detractors)



CURRENT SCORE

26.3

AVERAGE RESPONSE

8

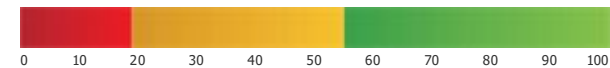
PREVIOUS SCORE

26.3

BENCHMARK

11.3

SCORE BREAKDOWN



DETRACTORS: 18.9% PASSIVES: 35.9% SUPPORTERS: 45.2%

Answered 0-6

Answered 7-8

Answered 9-10

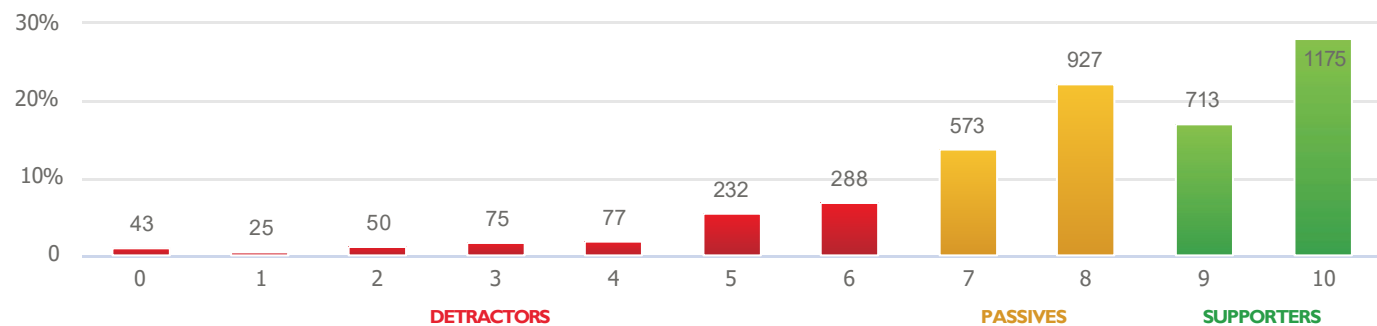
PREVIOUS SURVEY

19.1%

35.5%

45.4%

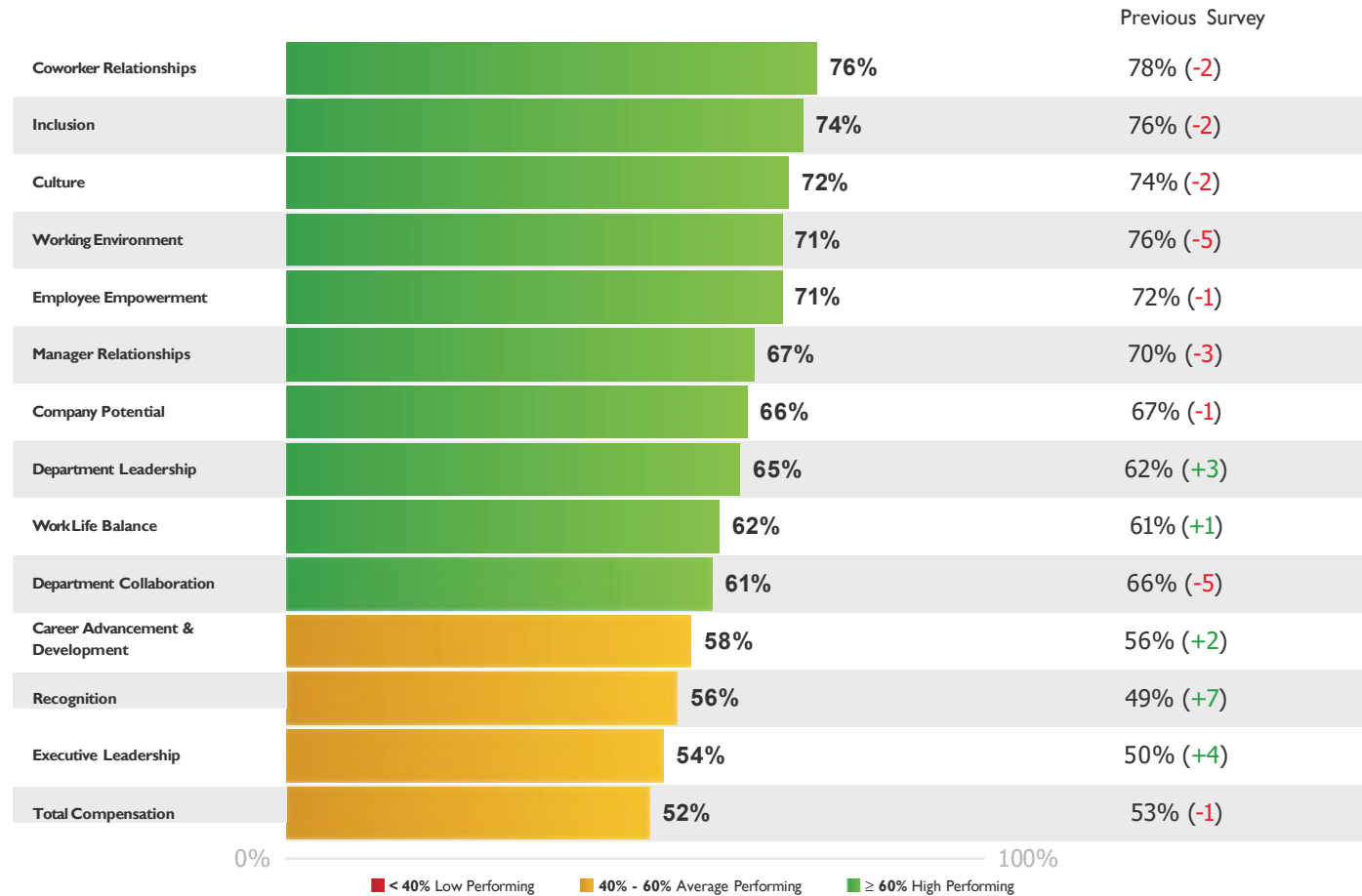
RESPONSE DISTRIBUTION



Driver Results

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

of employees: 8429
of responses: 4193
Response Rate: 50%



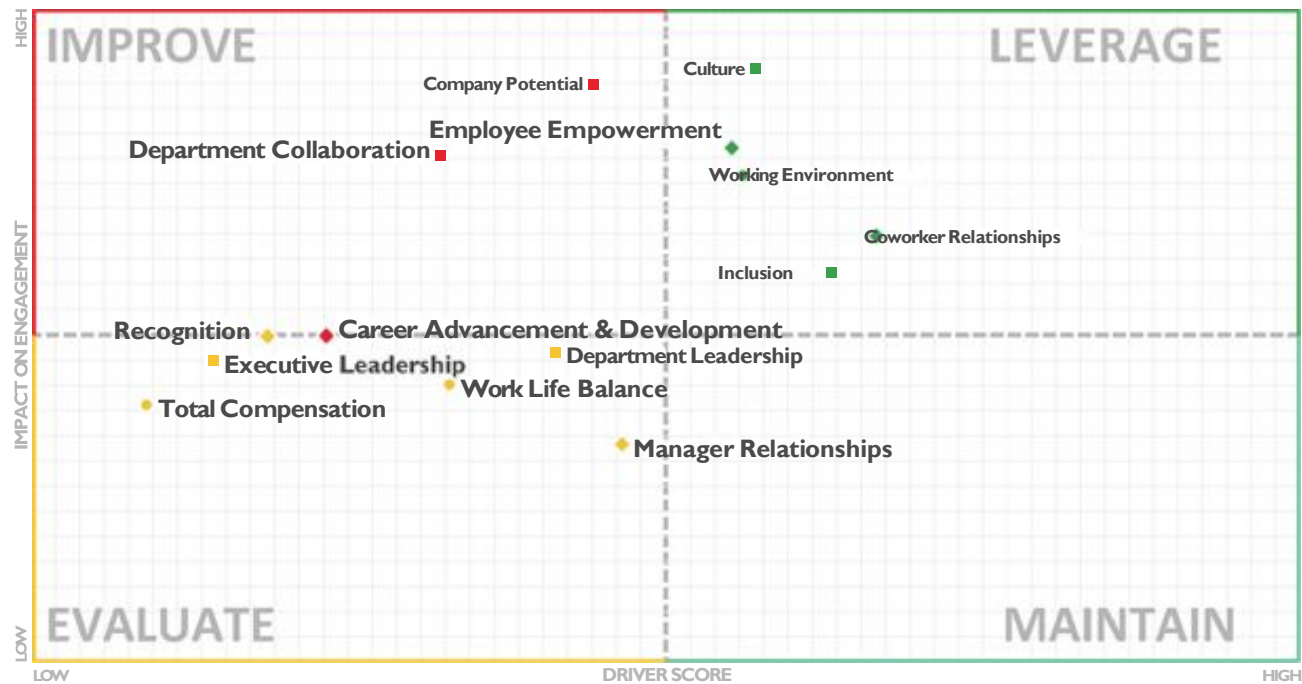
* See appendix for an explanation of the Benchmark.

Priority Matrix

University of Tennessee
Open Date: Sep 14, 2022
Close Date: Oct 6, 2022

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Response Rate: 50%

McLEAN &
COMPANY



Previous Survey Improve Drivers

◆ Career Advancement & Development
 ■ Company Potential
 ■ Department Collaboration
 ◆ Job Driver
 ■ Organizational Driver
 ● Retention Driver

UTSA Engagement Overview

Next Steps



8

Questions?

Thank you!



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Committee Consent Agenda**

Type: Action

9

Background Information

Certain action items and information items have been placed on the Committee Consent Agenda. These items will not be presented or discussed in the Committee unless a Committee member requests that an item be removed from the Consent Agenda. In accordance with the Bylaws, before calling for a motion to approve the Consent Agenda, the Committee Chair will ask if any member of the Committee requests that an item be removed from the Consent Agenda. The Bylaws provide that an item will not be removed from the Consent Agenda solely for the purpose of asking questions for clarification. Those questions should be presented to the Secretary before the meeting.

Committee Action

If there are no requests to remove items on the Consent Agenda, the Chair will call for a motion that:

1. The reading of the minutes of the last meeting of the Committee, held on October 27, 2022, be omitted and that the minutes be approved as presented in the meeting materials.
2. The resolutions set forth on the Consent Agenda be recommended for adoption by the Board of Trustees.

If the Motion passes, the items requiring Board approval will go forward to the Consent Agenda of the full Board meeting.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

MINUTES OF THE FINANCE AND ADMINISTRATION COMMITTEE October 27, 2022

The Finance and Administration Committee of The University of Tennessee Board of Trustees met at 10:30 a.m. (CDT) on Thursday, October 27, 2022. The meeting was held in the Duncan Ballroom of the Boling University Center located at the University of Tennessee at Martin, in Martin, Tennessee.

Committee Members Present: William (Bill) C. Rhodes III, Committee Chair; John C. Compton, Board Chair; Christopher L. Patterson; and David N. Watson.

Others in Attendance:

Trustees: Bradford D. Box; Hayden Galloway (Student Trustee); Charles Hatcher, Commissioner, Tennessee Department of Agriculture; Decosta E. Jenkins; Shanea A. McKinney; Donald J. Smith; and Jamie R. Woodson.

University Administration: President Randy Boyd; David L. Miller, Senior Vice President and Chief Financial Officer; Cynthia C. Moore, Board Secretary and Special Counsel; Chancellor Steve Angle (UT Chattanooga); Chancellor Peter Buckley (UT Health Science Center); Chancellor Keith Carver (UT Martin); Interim Chancellor Linda Martin (UT Southern); Chancellor Donde Plowman (UT Knoxville); and other members of the UT senior leadership and administrative staff.

Ms. Moore announced the presence of a quorum. The meeting was webcast for the convenience of the University community, the general public, and the media.

Opening Remarks of the Committee Chair and Requests to Address the Board

Committee Chair Rhodes opened the meeting by announcing that no requests to address the Board were assigned to be heard by the Committee.

Report on Financial Performance

2022 Fiscal Year-End Financial Summary

Luke Lybrand, Treasurer, presented the 2022 Fiscal Year-End Financial Summary (Tab 1.1). Mr. Lybrand began his remarks by stating that the University's overall financial performance during FY 2022 was very positive. The performance was driven by three primary items: (i) student growth, (ii) an increase in-person activities, and (iii) Higher Education Emergency Relief Fund (HEERF) awards.

In comparing the preliminary results of the FY 2022 Income Statement to the FY 2021 audited results, Mr. Lybrand noted that auxiliary revenues increased by approximately \$62 million (27.5%). Additionally, the UT System's state appropriations increased by \$91 million (13.8%). Although investment income was down for the year with an estimated investment return of -6.55%; however, during that same period, the S&P 500 was down by 12%.

Post-pandemic, operating expenses have risen due to increases in: (i) the number of in-person activities; (ii) utility costs; and (iii) travel expenses. While travel costs are up for FY 2022, if measured against FY 2019 (prior to the pandemic), travel expenses have increased by a modest 1.3%. Mr. Lybrand highlighted a non-cash pension entry, which significantly increased the University's overall benefits expense. Without such adjustment, the total increase in benefits expenses would have been more modest 4.8%.

With respect to the University's Balance Sheet, Mr. Lybrand pointed out that the beginning Net Position increased \$12.1 million with the addition of UT Southern. He also explained the impact of a new lease accounting practice.* For FY 2022, 32 leases accounted for \$41 million in receivables, with 31 leases resulted in \$34 million in payables. All Other Assets increased due to the non-cash pension entry.

Mr. Lybrand provided an overview of the liquidity analysis conducted for the University and each of its campuses. He explained that the University's cash is held in bank deposits, treasury bonds, agencies, and commercial paper, with some funds set aside for short-term needs. Mr. Lybrand noted that the median for cash on hand (Moody's Aaa) is 236 days. UT Knoxville, at 300 days, is the only campus with cash on hand above the median figure, and the UT Health Science Center, at 97 days, has the lowest level of liquidity. As a whole, the University is at 246 days, just slightly above the median figure.

Mr. Lybrand concluded his presentation by stating that FY 2022 has been a very positive year with an increase in the University's Total Net Position of approximately \$250 million, representing a 6.5% increase, despite the investment performance.

FY 2022 Year-End Fund Balances

David L. Miller, Senior Vice President and Chief Financial Officer, provided a review of the FY 2022 Year-End Fund Balances. With respect to annual operating funds, the aggregate year-end cash fund balances totaled approximately \$150 million, with approximately \$70 million in unallocated education and general (E&G) reserves. Additionally, the University has funds that are permitted to carry forward from year-to-year (accrued fund balances), which include: (i) renewal and replacement; (ii) unexpended plant funds (funds intended for future building projects); (iii) debt service; and (iv) quasi-endowment balances. Mr. Miller indicated that because the renewal and replacement fund has the largest year-end balance (\$663 million), the Board was provided additional detail by institution and level of commitment (obligated, planned, reserved, and discretionary).

* Governmental Accounting Standards Board (GASB 87)

FY 2022 Composite Financial Index

Mr. Miller provided an overview of the Composite Financial Index (“CFI”), which is a national standard used in higher education that distills complex data into a single digit score and is required by the Tennessee Higher Education Commission (“THEC”). The CFI is made up of four core ratios: (i) Primary Reserve; (ii) Net Operating Revenues; (iii) Return on Net Assets; and (iv) Viability. The CFI provides benchmarks that an institution can use to measure its overall financial condition. The FY 2022 CFI scores for each institution and the UT System were provided in advance of the meeting (Tab 1.1).

Responding to a question raised in the discussion following the presentation, Ronald Loewen, Associate Vice President for Budget, Analysis and Planning, stated that immediately prior to the Great Recession (December 2007 – June 2009) questions were raised about the level of reserve balances being carried by the UT System. However, the Great Recession later underscored the importance of having funds in reserve to carry an institution through difficult financial times. During that time, higher education institutions across the country imposed drastic tuition increases as states cut funding for public education, including the UT System which saw its appropriations cut by \$125 million. As a result, the UT System had to take several steps to address this shortfall, including using reserve funds and raising tuition. Committee Chair Rhodes expressed his gratitude to the Governor and elected officials for the University’s state appropriations, which has allowed the University to hold tuition rates steady even during the recent pandemic.

Enterprise Resource Planning Project Update

Ramon Padilla, Chief Information Officer, provided an update on the transition to a cloud-based enterprise resource planning (ERP) system, more commonly referred to as “DASH” (Dynamic Administrative Systems for Higher Ed) (Tab 1.2). DASH will be used to process the University’s financial, human resources, and payroll activities.

Mr. Padilla reviewed the steps involved in moving the project forward, including: (i) using a competitive bidding process to select a vendor (Oracle) and an implementation partner (Accenture); (ii) creating a Chart of Accounts; (iii) project mobilization; and (iv) design/blueprint. Mr. Padilla said that the University is now in the design/blueprint phase and expressed his gratitude to the more than 230 employees who have contributed to the progress of project. He explained that there are a number of steps remaining before DASH can be fully implemented. As part of the change management strategy, transition management teams will be deployed at each campus to assist in the conversion to DASH.

Mr. Miller stated that the DASH project will be transformative. It will (i) improve security; (ii) increase transparency; and (iii) improve the efficiency of generating reports. He expressed his appreciation to the State for providing \$50 million in funding to the University to implement DASH.

9.1

Mr. Miller provided an update regarding the implementation of a cloud-based, data and reporting system for students. He indicated that the goal would be to have a single student information system, with common data definitions, processes, and reporting. Mr. Miller advised that a student information system will be much more difficult and expensive to deliver than the DASH system. Currently, no commercial software application is readily available. The University is in the process of developing guiding principles for the student information platform.

In response to a question raised by Committee Chair Rhodes, Mr. Miller said that a few other Tennessee higher education institutions have expressed interest in following the University's lead on a student information system design similar to the coordinated efforts associated with the ERP system. Committee Chair Rhodes emphasized that promoting the use of common reporting systems across all Tennessee institutions of higher education would underscore how the University is working to be a good steward of the resources of the State.

9.1

FY 2023-24 Operating Budget Appropriations Request for Specialized Units

Mr. Miller explained that THEC coordinates appropriation requests for specialized units, which includes the UT Health Science Center ("UTHSC"); UT Institute for Agriculture ("UTIA"); UT Space Institute; UT Institute for Public Service ("IPS"); and UT System Administration. Mr. Miller reviewed the three priorities identified, totaling approximately \$19.7 million (recurring) funding requests: (i) \$8 million to support graduate medical education programs at UTHSC; (ii) \$993,500 for IPS to fund and expand the Substance Misuse and Addiction Resource for Tennessee Initiative; and (iii) \$10.7 million to fund operating increases at UTHSC. Mr. Miller explained that the current model for state appropriations funds future growth in operating expenses at UTHSC; however, it is still operating at a deficit due to a four-year lapse of state funding between 2016-2020. The additional funding would assist UTHSC in making up that deficit and ensuring that it can continue to support and maintain medical instructional programs.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the FY 2023-24 Operating Budget Appropriations Request for Specialized Units (as presented under Tab 2).

Campus Master Plan Amendment and Building Project Increase (UTK)

Chancellor Donde Plowman, UT Knoxville, advised that campus is seeking approval for two actions: (i) amending the Master Plan, which was developed in 2011 and last updated in 2016, to include the construction of a new Haslam College of Business Building, along with the demolition of Greve, Dunford, and Henson Halls; and (ii) increasing the budget for the renovation and construction of the Haslam College of Business Building.

The College of Business capital project was included as a line item in the schedule of Capital Outlay Funding Requests for FY 2022-23, approved by the Board at its Fall Meeting

held on October 22, 2021. Enrollment in the Haslam College of Business has grown significantly over the last three years and is projected to continue to grow by 6% to 8% annually. UT Knoxville seeks to construct a facility that will accommodate the anticipated enrollment growth, increases in funded research, and the additional faculty/staff that will be needed to support the College. This will necessitate a significant increase in the size of the project from 150,000 sq. ft. to 306,800 sq. ft., which will also increase the cost of the project. UT Knoxville seeks approval to adjust the project scope and increase the project budget by \$127.3 million, for a total project cost of \$277.3 million.

Chancellor Plowman advised that, in addition to the generous \$83 million provided by the State, the project budget is anticipated to be financed through \$100 million in gifts and \$44.3 million in institutional funds. The campus will not be requesting additional funding from the State for this project expansion. Chancellor Plowman provided her assurances that plans will be made to accommodate departments that may be displaced during demolition. It is hoped that the buildings will be demolished in phases, with the Stokely Management Center serving as swing space.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the amendment of the UTK Campus Master Plan and the Resolution pertaining to College of Business Building Project Increase (as presented under Tabs 3 and 4).

UT System Workforce Update

Dr. Brian Dickens, Chief Human Resources Officer, provided an update to the Board on the UT System Workforce (Tab 5). He began his presentation by reviewing the University's staffing levels, retirement eligibility, and minority and gender representation as of September 1, 2022. In response to a question raised by Committee Chair Rhodes, Dr. Dickens reported that following the pandemic, employees are looking for positions that offer flexibility, adaptability, and hybrid work schedules.

Dr. Dickens highlighted the work being done by the UT Office of Inclusion, Diversity and Engagement ("UT IDE"), under the leadership of Delphia Howze. He concluded his presentation by discussing the results of recent engagement surveys. One of the surveys resulted in the University being recognized as a "2022 Great Places to Work." In addition, the University is continuing to utilize the services of McLean & Company to conduct quarterly Employee Experience Monitor ("EXM") surveys. The University has seen participation in the EXM surveys decline due to survey fatigue and may transition to a biannual survey. Despite the falling participation, the EXM survey has found that the majority of respondents are engaged in their work and identified areas where employees believe the University could continue to improve.

9.1

Consent Agenda

Committee Chair Rhodes asked if there were any requests to remove items from the agenda. There being none, upon motion duly made and seconded, the Committee approved: (i) the Resolution to adopt the minutes of the last meeting of the Committee; and (ii) the Resolutions pertaining to the other action items included on the Consent Agenda (a complete list of the approved items appears at the end of these minutes).

Other Business and Adjournment

Committee Chair Rhodes briefly discussed the University's endowment performance, reporting that the market value of the consolidated investment pool is down by 6.7% for the 12 months ended June 30, 2022. He noted that there will be periods when the University's endowment will reflect current market conditions; however, it is important to focus on long-term performance of the endowment.

With no further business to come before the Committee, the Chair adjourned the meeting.

Respectfully Submitted,

/s/ Cynthia C. Moore
Cynthia C. Moore
Secretary and Special Counsel

Approved Consent Agenda Items

- Minutes of the Last Meeting (June 23, 2022)
- Acquisition of Property at Milan (UTK)
- Campus Master Plan Boundary (UTS)
- Voluntary Retirement Incentive Plan (UTM)
- Report on Uses of FY 2022 Tuition and Fee Revenue

List of Information Items Presented to the Committee

- Report on Use of Differential Tuition Funds (UTC)
- Report on Use of Differential Tuition Funds (UTK)
- FY 2022 Annual Flight Operations Report
- Disclosure of Additional Revenue/Institutionally Funded Capital Projects for FY 2022-23
- FY 2022 Report on Endowment Investment Performance
- Report on FY 2022 Unrestricted Fund Balances
- FY 2022 Composite Financial Index



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Acquisition of Right-of-Way Interests, UTIA**

Type: Action

9.2

Background Information

The East Tennessee AgResearch and Education Center – Holston Unit is located at the headwaters of the Tennessee River, approximately eight miles from the University of Tennessee, Knoxville (UTK) campus. This 425-acre tract is utilized to conduct agricultural related research, with an emphasis on beef cattle, wheat breeding, weed management, and switchgrass crop production. Acquiring the proposed right-of-way interests from the City of Knoxville (as presented on the attached map) will allow the UT Institute of Agriculture (UTIA) to better manage access to the site.

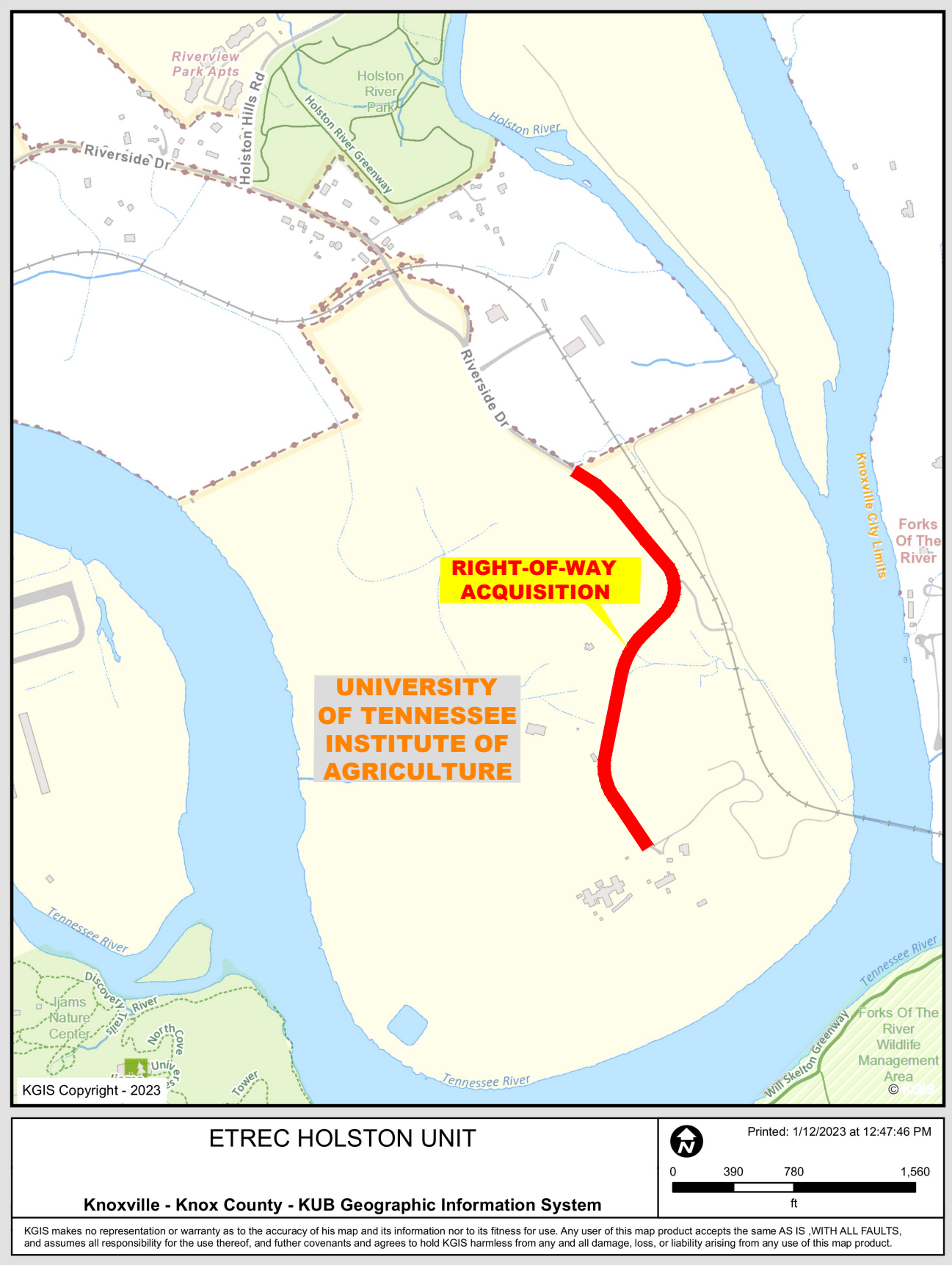
Subject to approval by the Board of Trustees, the University will seek all required local and state approvals for acquiring such right-of-way interests.

Resolved:

The Board of Trustees hereby approves the acquisition of certain right-of-way interests (Riverside Drive and Kreis Road) from the City of Knoxville for the benefit of the UT Institute of Agriculture and the East Tennessee AgResearch and Education Center – Holston Unit, as presented in the meeting materials.

The proper officers of the University are hereby authorized to execute, acknowledge and deliver all necessary agreements, assignments, and other related documents as may be necessary or appropriate to accomplish the foregoing in such form as may be acceptable to the Senior Vice President and Chief Financial Officer in consultation with the General Counsel.

Further, the University shall seek all required state approvals as may be necessary in connection with the acquisition of the right-of way interests.





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Acquisition of CSX Right-of-Way, UTK**

Type: Action

9.3

Background Information

The University of Tennessee, Knoxville (UTK) proposes to acquire approximately 0.86 +/- acres of a CSX right-of-way, located along the southern perimeter of UTK campus to the south of Lindsey Nelson Stadium (as presented on the attached map).

The acquisition of this property is a strategic priority and is included within the campus master plan. The property is currently used for student parking under a lease agreement. The acquisition will support the planned public-private partnership related to Todd Helton Drive Student Housing and Baseball Indoor practice field. With UTK's continued growth, the need for student housing, parking, and other facilities will increase. This property provides a unique opportunity to meet these needs.

The administration requests approval to acquire the right-of-way interest at a market value price of \$2,000,000. Upon approval by the Board of Trustees, the University will seek all required state approvals.

Resolved:

The Board of Trustees hereby approves the acquisition of a right-of-way from CSX at the market value price of \$2,000,000 for the benefit of University of Tennessee, Knoxville campus, as presented in the meeting materials.

The proper officers of the University are hereby authorized to execute, acknowledge and deliver all necessary agreements, assignments, and other related documents as may be necessary or appropriate to accomplish the foregoing in such form as may be acceptable to the Senior Vice President and Chief Financial Officer in consultation with the General Counsel.

Further, the University shall seek all required state approvals as may be necessary in connection with the acquisition of the right-of way interest.




9.3

CSX RIGHT-OF-WAY

Knoxville - Knox County - KUB Geographic Information System

KGIS makes no representation or warranty as to the accuracy of his map and its information nor to its fitness for use. Any user of this map product accepts the same AS IS, WITH ALL FAULTS, and assumes all responsibility for the use thereof, and further covenants and agrees to hold KGIS harmless from any and all damage, loss, or liability arising from any use of this map product.



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THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Acquisition of 2323 W. Blount Avenue, Knoxville, TN, UTK**

Type: Action

9.4

Background Information

The University of Tennessee, Knoxville (UTK) proposes to acquire certain real property located at 2323 West Blount Avenue, Knoxville, TN (see attached map). The parcel contains approximately 6.87 acres and is improved with a 59,000 +/- sq. ft. manufacturing building originally constructed in 1968 and a 23,000 +/- sq. ft. two-story storage warehouse constructed in 1927.

The acquisition of the property is a strategic priority. The southern portion of campus is bound by the Tennessee River where the City of Knoxville's extensive South Waterfront planning efforts have provided new opportunities for the community. With UTK's continued growth, the need for student housing and other facilities will increase. This property provides a unique opportunity to meet these needs and, with ownership on both sides of the river, treat the river as an asset to the campus. The campus master plan includes this property.

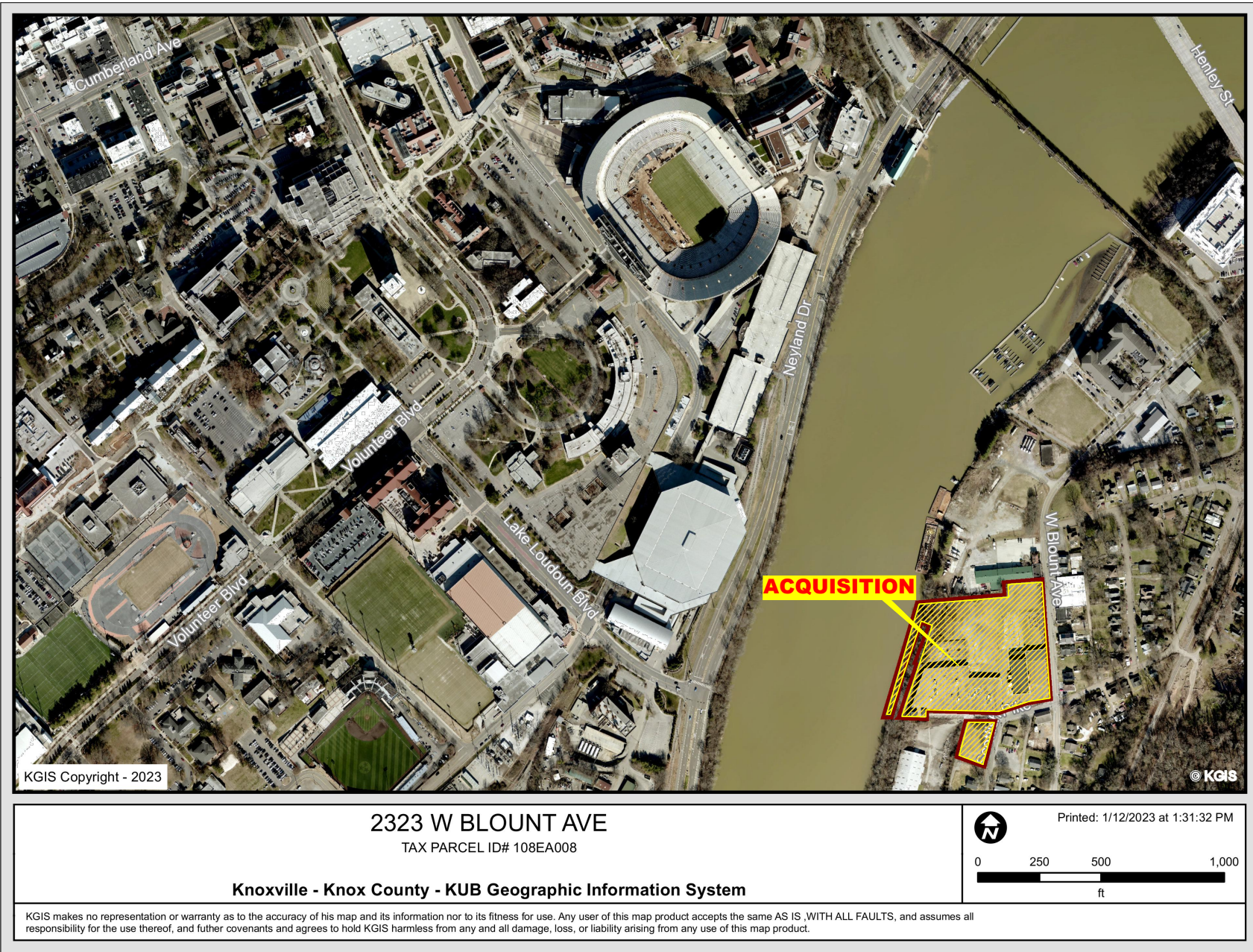
The administration requests approval to acquire the property at a market value price of \$9,000,000. Subject to approval by the Board of Trustees, the University will seek all required state approvals.

Resolved:

The Board of Trustees hereby approves the acquisition of certain real property located at 2323 W. Blount Avenue, Knoxville, TN, representing approximately 6.87 acres, at a market value price of \$9,000,000.

The proper officers of the University are hereby authorized to enter into a purchase agreement and such other documents as may be necessary or appropriate to accomplish the foregoing in such form as may be acceptable to the Senior Vice President and Chief Financial Officer in consultation with the General Counsel.

Further, the University shall seek all required state approvals necessary for the acquisition of such property.





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Acquisition of 2512 Scottish Pike, Knoxville, TN, UTK**

Type: Action

9.5

Background Information

The University of Tennessee, Knoxville (UTK) proposes to acquire certain real property located at 2512 Scottish Pike, Knoxville, TN (see attached map). The parcel contains approximately 0.24 +/- acres of vacant property that is improved with a surface parking lot and used for overflow parking of the 2323 W. Blount Avenue property.

The administration requests approval to acquire the property via gift. Subject to approval by the Board of Trustees, the University will seek all required state approvals.

Resolved:

The Board of Trustees hereby approves the acquisition of certain real property located at 2512 Scottish Pike, Knoxville, TN, representing approximately 0.24 +/- acres, by gift for institutional use by the University of Tennessee, Knoxville.

The proper officers of the University are hereby authorized to enter into a gift agreement and/or such other documents as may be necessary or appropriate to accomplish the foregoing in such form as may be acceptable to the Senior Vice President and Chief Financial Officer in consultation with the General Counsel.

Further, the University shall seek all required state approvals necessary for the acquisition of such gift property.



9.5



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

INDEX OF INFORMATION ITEMS

- A. Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2022-2023
- B. Endowment Investment Performance Report



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Disclosure of Additional Revenue/Institutionally Funded Capital Projects, FY 2022-23**

Type: Information

The University administration has identified additional revenue/institutionally funded capital projects for FY 2022-23. The projects, totaling \$7,417,000, are as follows:

1. UTHSC - Emergency Phone Towers \$375,000
2. UTIA - Little River Animal & Environmental Unit - Feed Center Expansion \$498,000
3. UTK - Art & Architecture Office Renovation \$1,685,000
4. UTK - Business Incubator Systems Upgrade \$305,000
5. UTK - Carrick Hall Repairs \$1,690,000
6. UTK - Jones Aquatic Center - Video & Equipment Upgrades \$780,000
7. UTK - Millhorn Landing Upgrade \$300,000
8. UTK - Sigma Chi Fraternity House Mechanical System Replacement \$335,000
9. UTK - Student Health Fire Repairs \$519,000
10. UTK - Taylor Law Water Damage Repair \$680,000
11. UTK - UTSI CSTAR Building Upgrades \$250,000

The Board's actions in 2021 included authorization, with the President's approval, to enter into design and construction contracts for additional revenue/institutionally funded projects identified during the fiscal year. Accordingly, with the President's approval, the University sought approval by the Tennessee Higher Education Commission and the State Department of Finance and Administration for these additional projects. In accordance with the Board's June 25, 2021 authorization, these additional projects are reported for information, and no action is required.

10.1

Additional Capital Disclosure: FY2022-23

	SPA	Project	Project Description**	Project Cost	Funding Source						
					TSSBA	Gifts	Auxiliary	Gift In Place	Grant	Plant Funds	Other
1	UTHSC	Emergency Phone Towers	Construction and upgrading of Emergency Phone Towers at multiple locations on campus. Upgrades include site work, low voltage or cellular needs, and all components in the emergency phone ecosystem. Project includes all related work.	\$ 375,000						\$ 375,000	
2	UTIA	Little River Animal & Environmental Unit - Feed Center Expansion	Expansion of facilities needed for the dairy unit. Construction of new feed bin areas that include open structures, site infrastructure, and equipment. Includes all related work.	\$ 498,000						\$ 498,000	
3	UTK	Art & Architecture Office Renovation	Renovation of offices in the Art & Architecture Building. Includes all related work.	\$ 1,685,000						\$ 1,685,000	
4	UTK	Business Incubator Systems Upgrade	Upgrades the mechanical systems at the Business Incubator Building, and includes all related work.	\$ 305,000						\$ 305,000	
5	UTK	Carrick Hall Repairs	Repairs include wall surface remediation and painting of Carrick Hall due to normal wear and tear of the facility during each year. Includes all related work.	\$ 1,690,000			\$ 1,690,000				
6	UTK	Jones Aquatic Center - Video and Equipment Upgrades	Upgrades of the indoor LED video displays and camera equipment. Also includes updates to pool equipment and all related work to complete the project.	\$ 780,000			\$ 780,000				
7	UTK	Millhorn Landing Upgrades	Upgrades include plaza seating, paving, landscaping, and all related work.	\$ 300,000						\$ 300,000	
8	UTK	Sigma Chi Fraternity House Mechanical System Replacement	Replacement of the existing mechanical system in the fraternity house. Includes all related work to complete the project.	\$ 335,000						\$ 335,000	
9	UTK	Student Health Fire Repairs	Emergency cleanup and repairs from fire and smoke damages at the Student Health Center. Includes restoration, furniture replacement, and all related work.	\$ 519,000							\$ 519,000
10	UTK	Taylor Law Water Damage Repair	Service response repairs for water damage caused by a major spill from the Knoxville Utilities Board sewer line. Includes emergency services, demolition, and cleaning to restore the facility. Includes all related work.	\$ 680,000							\$ 680,000
11	UTM	UTSI CSTAR Building Upgrades	Upgrades to the Center for Space Transportation and Research (CSTAR) building including envelope and system repairs, interior finishes, data, and security improvements and all related work to complete the project.	\$ 250,000						\$ 250,000	
Totals				\$ 7,417,000	\$ -	\$ -	\$ 2,470,000	\$ -	\$ -	\$ 3,748,000	\$ 1,199,000



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 23, 2023

Committee: Finance and Administration

Item: **Endowment Investment Performance Report**

Type: Information

Investment of University funds is under the jurisdiction of the Finance and Administration Committee of the Board of Trustees, which makes recommendations to the Board on matters requiring Board action. Prior to each regularly scheduled Board meeting, the Finance and Administration Committee receives for review an investment report provided by the Treasurer and recommends to the Board any actions deemed necessary. At each regularly scheduled Board meeting, the Committee reports its findings and recommendations, if any, to the Board for such actions as the Board deems appropriate.

The Report on Endowment Investment Performance for the quarter ended December 31, 2022 is included in the meeting materials.

The following table and accompanying appendix provides a summary of endowment distributions by support and business areas. Monies are distributed quarterly as cash transfers to the benefitting unit or department to be used according to their designated purpose. The amounts provided include only those from endowments invested in the Consolidated Investment Pool.

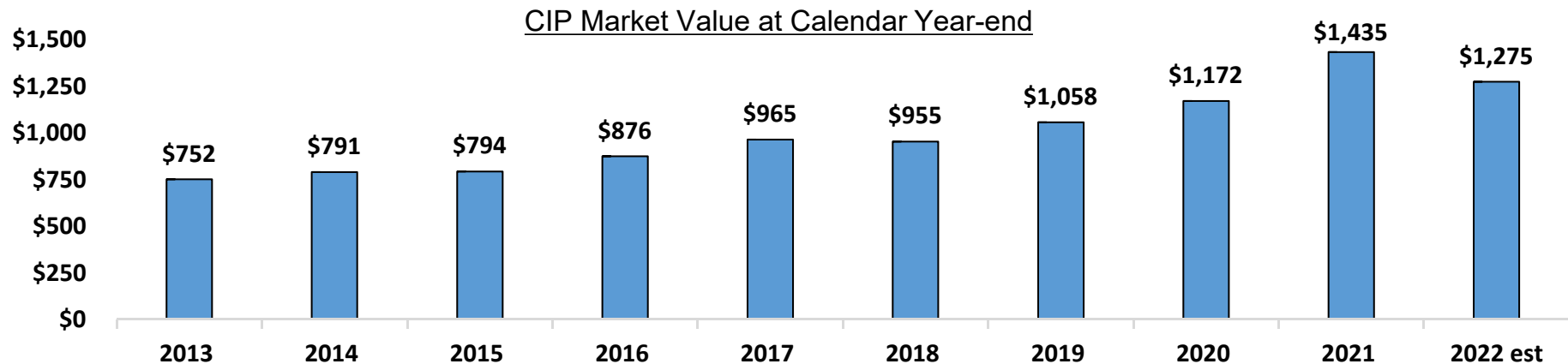
10.2

Investment Summary as of December 31, 2022

- Consolidated Investment Pool (CIP) Cash-flow Activity for 12-month Period:
 - \$74 million in New Gifts
 - \$55 million in Spending Plan Distributions
 - \$12 million in Administrative Support
- Consolidated Investment Pool (CIP)* and Benchmark 1-year Returns:
 - Outperformed the Broad Policy B-mark (60/40 stock & bond mix): -11.4% vs -17.2%
 - Outperformed the Target Weighted B-mark (Multi-asset benchmark): -11.4% vs -15.6%
 - Underperformed CPI+5.5% (Inflation + Spend): -11.4% vs. +12.0%

*CIP returns are estimates. Most private-investment returns (roughly 30% of the portfolio) are held at 0% return for the most recent quarter due to lagged reporting.

10.2



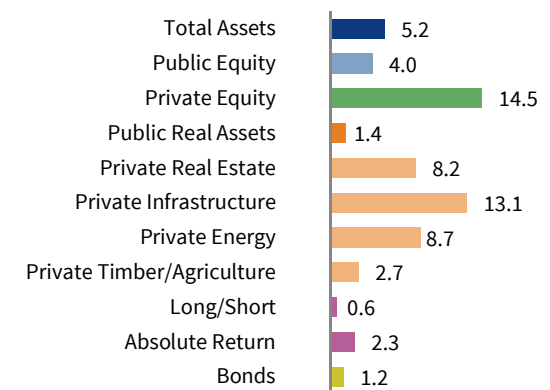
University of Tennessee Performance Dashboard

| As of December 31, 2022

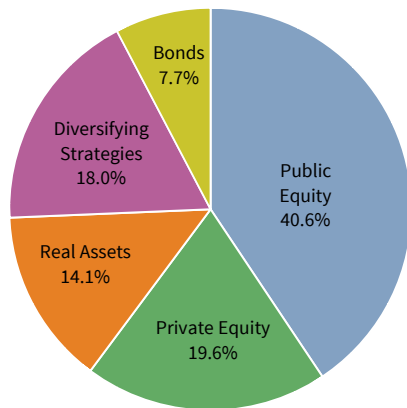
Preliminary CIP Performance (%)

	Cumulative Trailing 1-Year	Annualized Trailing 3-Year	Annualized Trailing 5-Year	Annualized Trailing 10-Year	Annualized Since Inception
Total Assets (CIP)	-11.4	5.6	5.2	6.1	7.8
Broad Policy Benchmark	-17.2	0.9	2.6	5.4	6.7
<i>Value Add</i>	<i>5.8</i>	<i>4.7</i>	<i>2.6</i>	<i>0.8</i>	<i>1.2</i>
Target Weighted Benchmark	-15.6	2.8	3.6	5.7	8.2
<i>Value Add</i>	<i>4.2</i>	<i>2.8</i>	<i>1.5</i>	<i>0.4</i>	<i>-0.4</i>
CPI + 5.5%	12.0	10.4	9.1	8.0	8.0
<i>Value Add</i>	<i>-23.3</i>	<i>-4.8</i>	<i>-4.0</i>	<i>-1.9</i>	<i>-0.2</i>

Trailing 5Y Performance by CIP Asset Class (%)

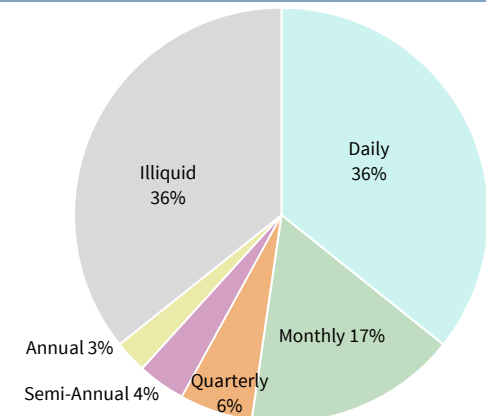


Actual and Long-Term Target Allocation



	Actual Allocation	Long Term Target Allocation
Public Equity	40.6%	42%
Private Equity	19.6%	25%
Real Assets	14.1%	7%
Diversifying Strategies	18.0%	18%
Bonds	7.7%	8%
Cash	0.1%	

Portfolio Liquidity



Index & Benchmark Summary:

Broad Policy Benchmark: 60.0% MSCI ACWI IMI Index
 + 39.0% Bloomberg Barclays Global Aggregate Bond Index
 + 1.0% U.S. 91-Day Treasury Bills

This benchmark is intended to assess the overall asset allocation and risk profile of the portfolio. The **Bloomberg Barclays Global Aggregate Bond Index** consists of a wide range of global investment grade bonds, including sovereigns, corporate bonds, and various asset-backed securities. **MSCI ACWI IMI Index** includes large, mid, and small-cap stock market exposure across both Developed and Emerging Markets.

Target Weighted Benchmark:

This benchmark is comprised of multiple public and private indices which represent the various asset classes in which the CIP invests. These include equity, real estate, natural resources, hedged strategies, bonds, and cash. The weightings of the underlying indices are dynamic and rebalanced periodically to align with those of the CIP at the beginning of a measurement period.

CPI + 5.5%:

This is the 1-year inflation-measuring Consumer Price Index + 5.5%.

Cambridge Associates (CA) Notes:

Performance is preliminary as of December 31, 2022. Totals may not sum due to rounding. 86% of Private investment performance is as of June 30, 2022. Private investment market values have been updated with capital calls and distributions through the current month. A 0% return is assumed for all private investments for the current quarter. Returns provided by FEG through October 31, 2018.

Please note that CA uses CPI – All Urban Consumers as a measure of inflation. The primary data source for information is the investment manager and/or fund administrator, therefore data may not match custodial or other client records due to differences in data sourcing, methodology, valuation practices, etc. Estimated values may include prior quarter end data adjusted by a proxy benchmark or by subsequent cash flows. CA makes no representations that data reported by unaffiliated parties is accurate.