



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

FINANCE AND ADMINISTRATION COMMITTEE	
Friday, February 25, 2022	Gault Fine Arts Center – Art Gallery
8:00 a.m. (CST)	UT Southern
9:00 a.m. (EST)	423 W. Madison Street, Pulaski, TN 38478

AGENDA

- I. Call to Order and Roll Call
- II. Opening Remarks of the Committee Chair
- III. Requests to Address the Board (if appropriate for this Committee)
- IV. [CFO's Report on Financial Performance – Information](#).....Tab 1
 - [ERP Project Update](#)Tab 1.1
- V. [Annual Report on Finances of the Intercollegiate Athletics Programs – Information](#).....Tab 2
- VI. [Revised FY 2021-2022 Operating Budget – Action](#)Tab 3
- VII. [FY 2022-2023 Proposed Tuition Levels \(UTHSC\) – Action](#).....Tab 4
- VIII. [Master Plan Housing and Campus Boundary Amendments \(UTK\) – Action](#)Tab 5
- IX. [Additional Revenue/Institutionally-Funded Capital Projects, FY2022-23 – Action](#)Tab 6
- X. [Proposed Acquisitions of 409 W. Flower Street and 600 W. Madison Street, Pulaski, TN \(UTS\) – Action](#)Tab 7



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

- XI. [Consent Agenda – Action](#).....Tab 8
 - A. [Minutes of the Last Meeting](#).....Tab 8.1
 - B. [Amendment of Ground Lease Agreement and Grant of Easements - Housing Development \(UTHSC\)](#)Tab 8.2
 - C. [Grant of Easement to Tennessee DOT – ETREC Plant Science Unit \(UTIA\)](#)Tab 8.3
 - D. [Proposed School Naming \(UTK\)](#)Tab 8.4

XII. Other Business

[Note: Under the Bylaws of the Board, items not appearing on the agenda may be considered only upon an affirmative vote representing a majority of the total voting membership of the Committee. Other business necessary to come before the Committee at this meeting should be brought to the attention of the Committee Chair or Board Secretary before the meeting.]

XIII. Closing Remarks

XIV. Adjournment

- [Information Items](#)Tab 9
 - A. [Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2021-2022](#)Tab 9.1
 - B. [Report on Endowment Investment Performance](#)Tab 9.2
 - C. [Composite Financial Index Report for FY 2020-2021](#)Tab 9.3



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **CFO's Report on Financial Performance**

Type: Information

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer

The attached materials are presented to contribute to the body of financial reports periodically provided to the Board of Trustees. This set of tables provides details summarizing the first two quarters of fiscal year 2021-22 compared to the same time last year and to the FY 2022 operating budget. The information also tracks revenue and expenses from FY 2016 through FY 2022.

The tables on the following pages provide revenue and expense data by institution and for the total UT System. For the total UT System, during this period total revenue is 13.4% above the same time last year. Total expenses are 10.7% above the same time last year. This represents more normalized operations in the fall semester compared to fall 2020.

UT System Financial Update
2nd Quarter of FY22: July 1 through December 31
Current Operating Funds (Unrestricted & Restricted)

\$-millions	Year-to-Date		Full Fiscal Year		
	Current Fiscal Year	Compared to Last Year	Projected for FY22	Compared to Last Year	Compared to Budget
REVENUES					
Unrestricted E&G Funds	\$ 1,229.0	7.4%	\$ 1,717.0	5.5%	2.7%
Unrestricted Auxiliary Funds	\$ 201.1	52.3%	\$ 270.0	12.4%	1.1%
Restricted (Grants, Contracts, Gifts, Endowments)	\$ 419.8	18.2%	\$ 845.0	3.4%	-0.7%
TOTAL	\$ 1,849.9	13.4%	\$ 2,832.0	5.5%	1.5%
EXPENSES					
Unrestricted E&G Funds	\$ 775.7	7.1%	\$ 1,595.8	6.1%	-8.5%
Unrestricted Auxiliary Funds	\$ 139.5	15.8%	\$ 256.5	9.1%	0.0%
Restricted (Grants, Contracts, Gifts, Endowments)	\$ 407.9	16.4%	\$ 845.0	7.8%	-0.7%
TOTAL	\$ 1,323.1	10.7%	\$ 2,697.3	6.9%	-5.4%

Expenses include mandatory transfers for debt service.

GENERAL OBSERVATIONS

Large year-over-year increases in revenues and expenses as UT resumes normal operations.

Strong performance YTD compared to budget; projecting additions to expendable net assets.

PROJECTED REVENUES

Unrestricted E&G

projecting revenue growth of 5.5% or \$89.8 million:

\$47.1M - state appropriations (not including UT Southern)

\$22.9M - tuition & fees (FTE enrollments up 3.2% at Knoxville and Southern; some fees suspended during remote-learning are now being assessed; enrollments down at Chattanooga, Martin, and HSC; out-of-state enrollments jumped 17.6% (23% at UTK)

\$18.4M - addition of UT Southern

\$1.4M - fee-generating units (e.g., Vet Med)

Auxiliaries

up \$29.8M over last year due to return to normal operations and addition of UTS (\$1.6M)

Restricted

up \$28M; some of the third round of federal COVID HEERF funding will be received during FY22

PROJECTED EXPENSES

Unrestricted E&G

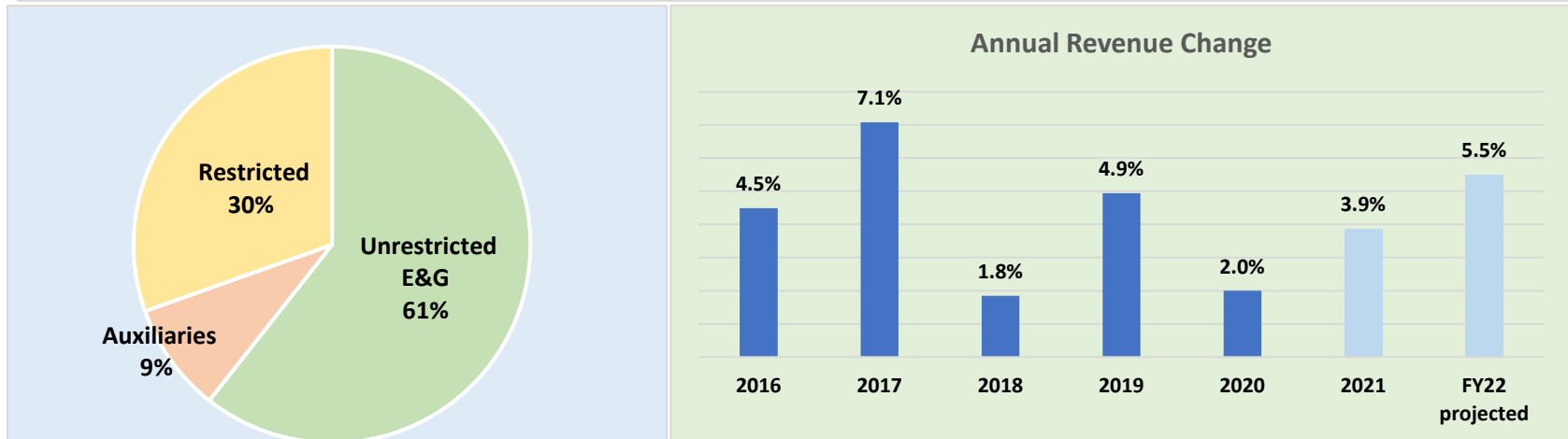
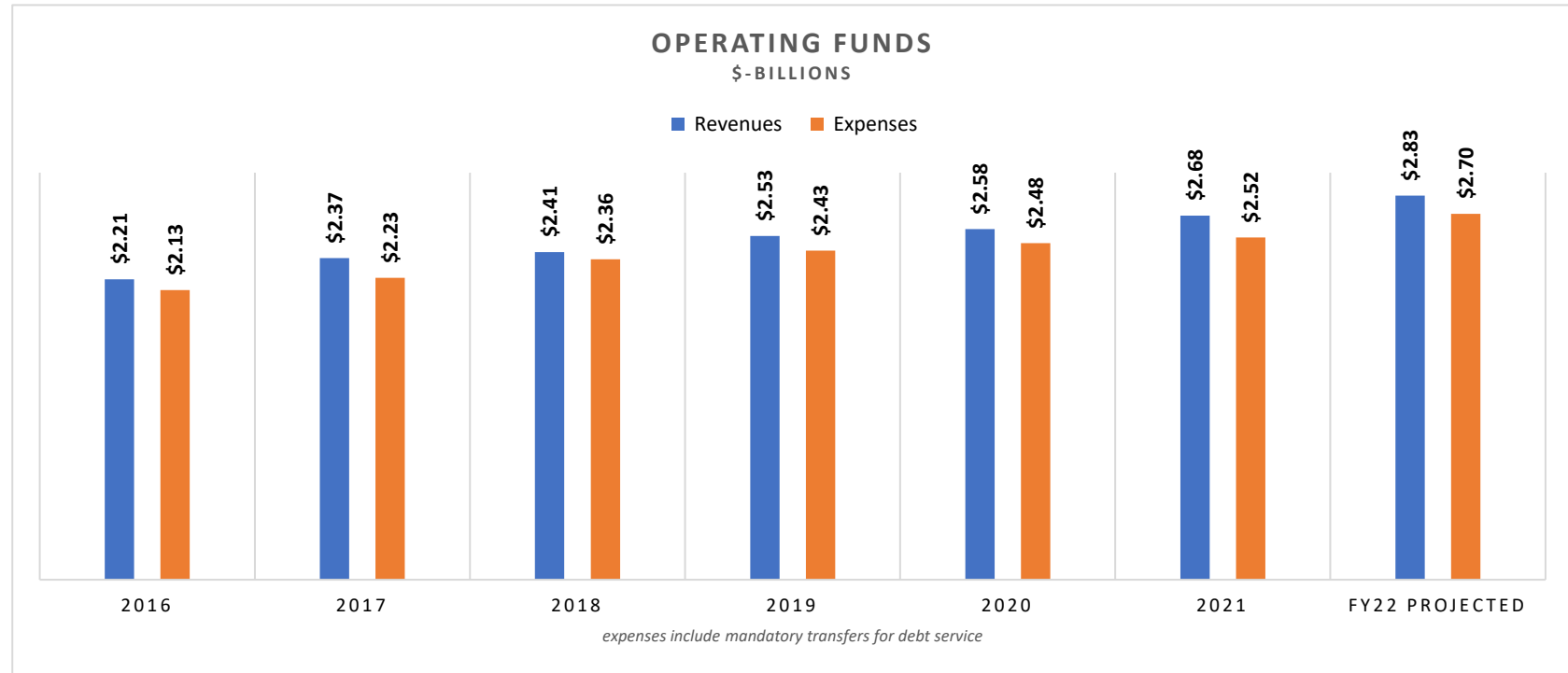
\$91.9M over last year: UTS \$16M; 4% salary pool; scholarships; resuming normal operations (travel, etc.)

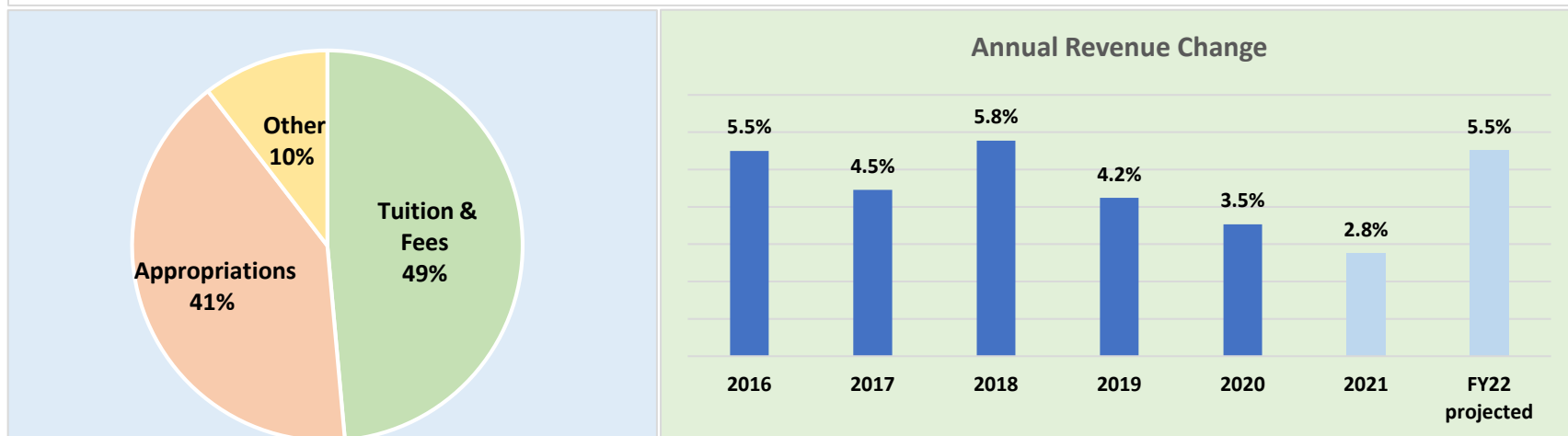
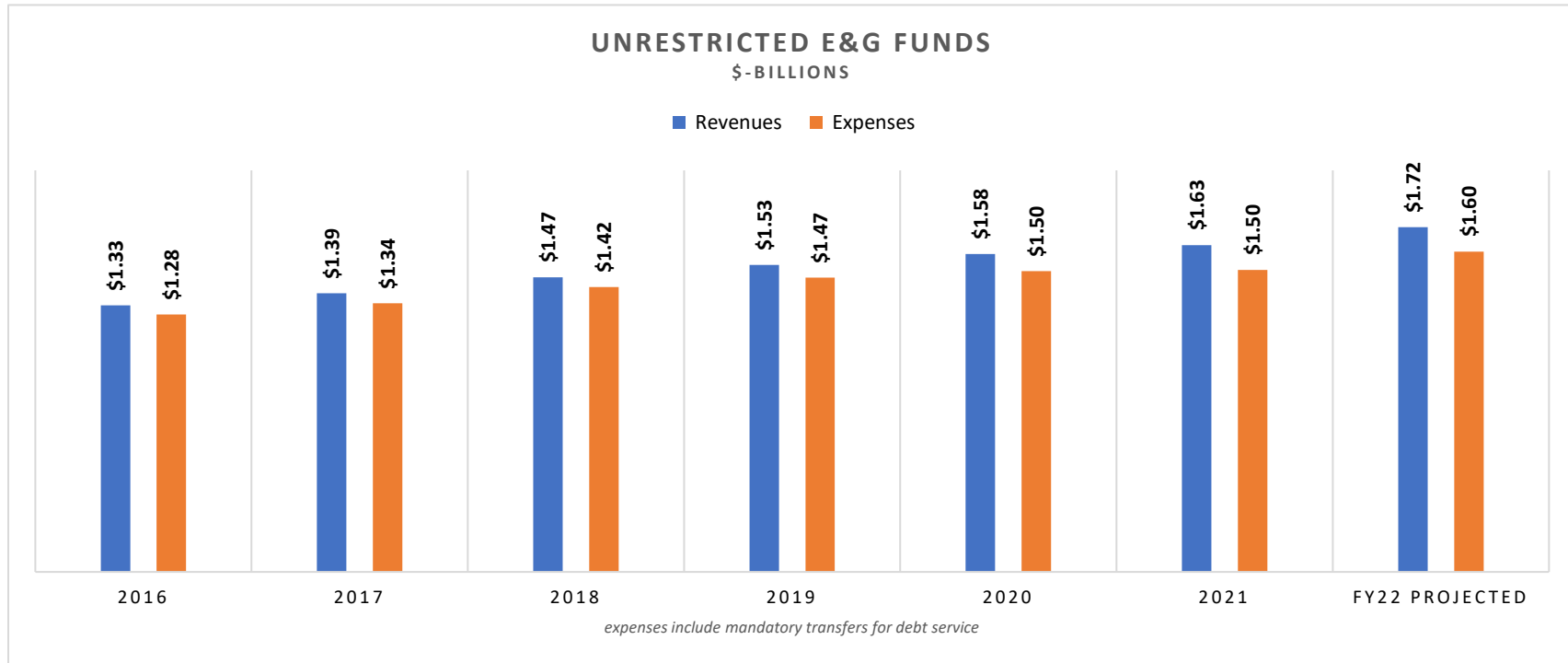
Auxiliaries

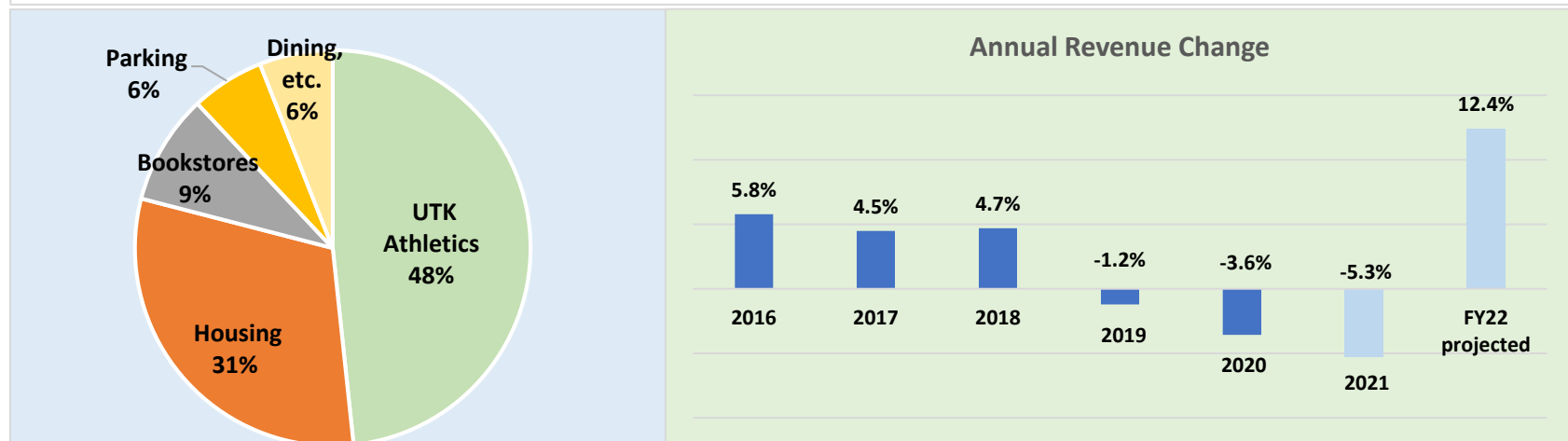
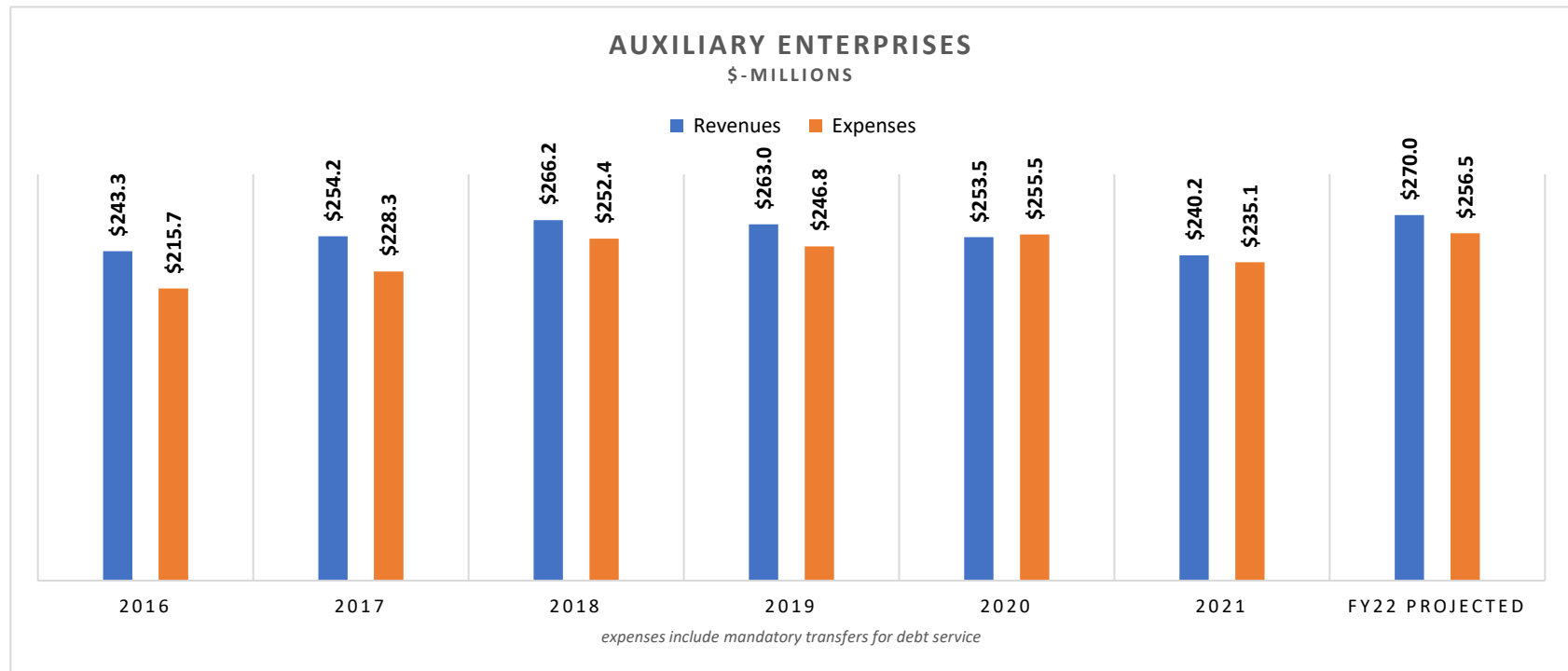
\$21.4M over FY21: UTS \$2.4M; 4% salary pool; resuming normal operations makes a big difference for auxiliaries

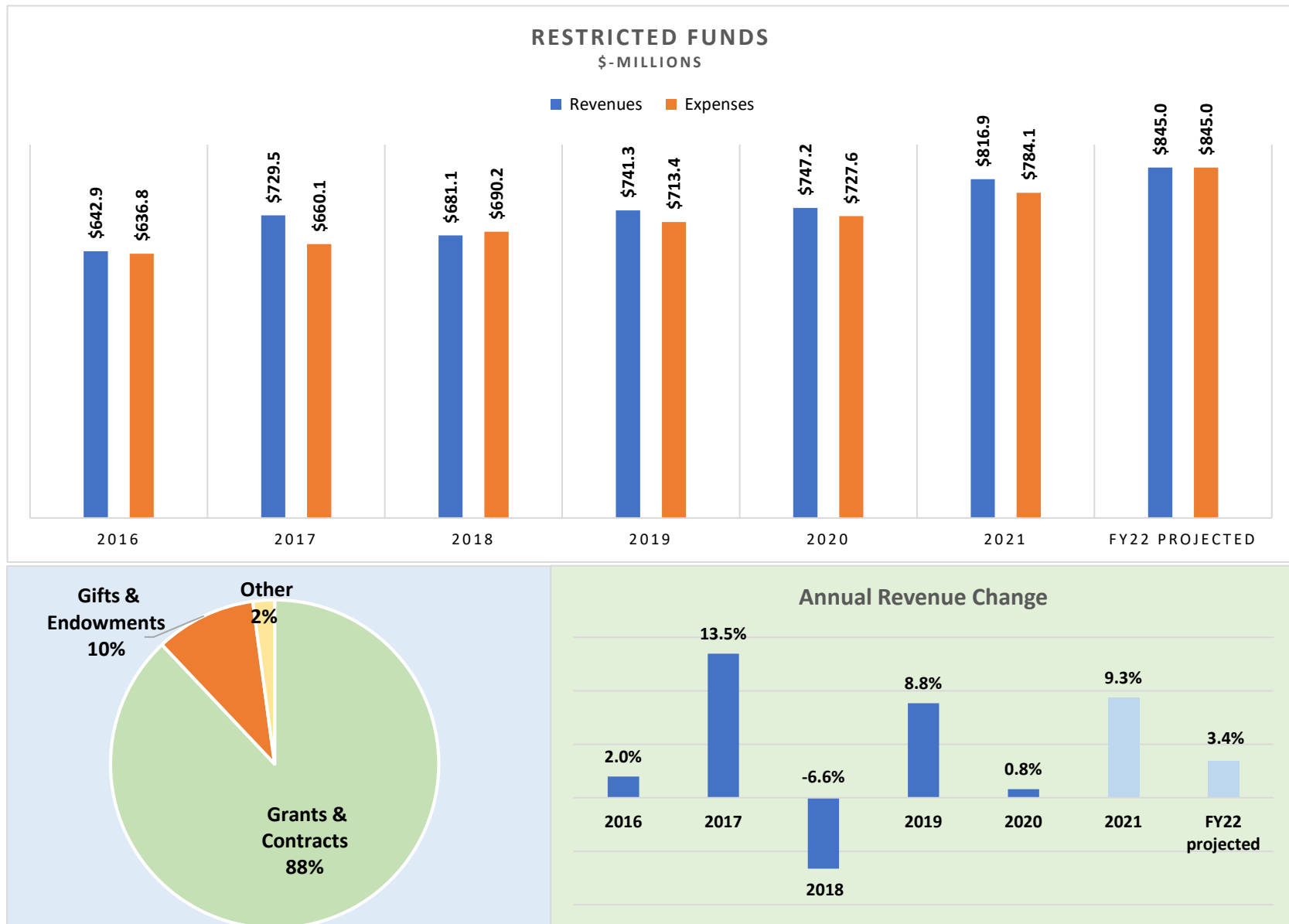
Restricted

up \$60.9M over last year: UTS; 4% salary pool; carry over of federal HEERF COVID-relief funds; travel/etc.









University of Tennessee



Board of Trustees Update

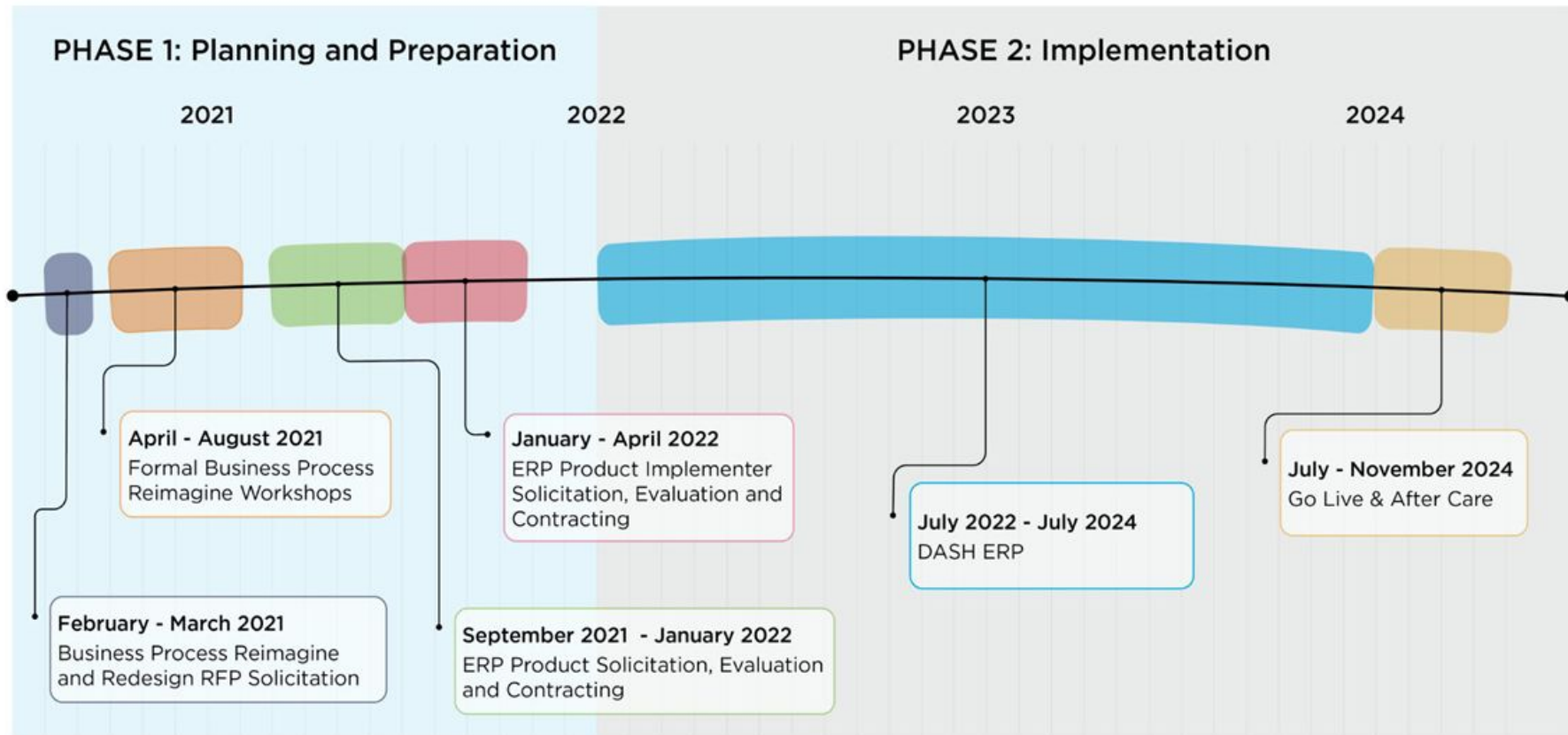
February 2022

DASH ERP Progress

- The DASH Project has been and continues to be on track.
- The competitive selection process was won by Oracle.
 - The contract is in final negotiations.
 - The minimum cost of the new system is approximately \$25 million over the first 10 years. This is a net increase of approximately \$1.3 per year over our current costs.
 - We are working to finalize the modules, training, and level of support for purchase.
 - The new system is intended to replace SAP (IRIS) and up to 23 other unique systems.
 - Five of the six Locally Governed Universities plan to use the UT Oracle contract.
- The RFP for the system integration consultant was released in early January. We are in the midst of evaluating proposals. The implementation partner will be Oracle certified and serve for approximately 2 ½ years.
- The State provided \$50 million to UT and \$20 per LGI to help offset implementation cost.
- Product implementation is on track to start in July 2022.



DASH Project Timeline





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Annual Report on Finances of the Intercollegiate Athletics Programs**

Type: Information

Presenter: David Miller, Senior Vice President and Chief Financial Officer

The Board policy on Oversight of Intercollegiate Athletics outlines three major annual reports to be provided by the athletics departments through the Chancellors to the appropriate Board committees. Oral presentations are required to be provided to the appropriate Board committees by the System staff.

The following reports fulfill the requirement that annually at the Winter Meeting of the Board, each campus with an intercollegiate athletics program must provide a written report to the Finance and Administration Committee, through the Senior Vice President and Chief Financial Officer, to ensure that the Board receives information sufficient to understand and monitor financial performance. The policy contains specific information to be included in the reports.

1. Information on the current annual operating budget and most recent annual operating budget performance for intercollegiate athletics, including without limitation:
 - a) Amounts and sources of generated revenue (e.g., ticket sales, donor contributions, NCAA/conference distributions, corporate sponsorships, licensing, etc.) and institutional funding (institutional or government support, student fees);
 - b) Amounts and uses of funds by expenditure type (e.g., salaries and benefits, scholarships, facilities, debt service, team travel, etc.); and
 - c) A description of how deficits, if anticipated or otherwise, will be handled by the institution.
2. Athletics department's most recent fiscal year-end unrestricted fund balances;

3. The amount of the athletics fee, or any similarly termed student fee designated for athletics, at the institution, if applicable, for the most recent five fiscal years;
4. The capital master plan for athletics facilities and any associated financing activities;
5. Total debt outstanding and annual debt service requirements on athletics facilities;
6. Projected amount of annual compensation, excluding performance bonuses for the next five years of all coaches with whom the University has employment agreements, and the length of the term of the employment agreements; and
7. Future material financial considerations and trends.

Selected Highlights

	UTC	UTK	UTM
FY2021 Operating Budget	\$16,422,449	\$129,094,452	\$11,772,687
FY21 Year-end Unrestricted Fund Balance	\$259,011	\$9,699,362	\$1,818,074
FY21 Student Fees for Athletics	\$514 per student per year \$5,605,320 Revenue	Allocated from the Student Program and Service Fee (SPSF) FY21 \$1,000,000	\$408 per student per year \$1,915,612 Revenue
Outstanding Debt	\$1,013,681	\$101,888,013	\$1,222,571
FY21 Debt Service	\$161,879	\$11,627,453	\$105,801
		Budget FY22 \$7,903,513	



Office of the Chancellor

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Phone: (423) 425-4141

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MEMORANDUM

TO: David L. Miller

FROM: Steven R. Angle

DATE: January 31, 2022

RE: UTC Athletics Department Annual Report to the UT Board of Trustees

In response to the University of Tennessee Board of Trustees Policy on Oversight of Intercollegiate Athletics, the information below is the University of Tennessee at Chattanooga's annual Athletics financial report to the Finance and Administration Committee.

ATHLETICS DEPARTMENT FY 2021 ACTUALS & FY 2022 REVISED BUDGET

	Actual 2020-21			Revised 2021-22		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
ATHLETICS						
Revenues						
General Funds	\$ 7,112,655		\$ 7,112,655	\$ 8,117,318		\$ 8,117,318
Student Fees	-		-	-		-
Athletic Fees	5,605,320		5,605,320	5,334,663		5,334,663
Ticket Sales	39,146		39,146	-		-
NCAA Conference, Tournaments	195,856		195,856	375,000		375,000
Game Guarantees	390,000		390,000	1,433,523		1,433,523
Gifts	-	737,735	737,735	-	2,000,000	2,000,000
Licensing Fees	47,265		47,265	50,000		50,000
Sports Camps	24,313		24,313	262,500		262,500
Other*	2,270,159		2,270,159	602,500		602,500
Total Revenues	\$ 15,684,714	\$ 737,735	\$ 16,422,449	\$ 16,175,504	\$ 2,000,000	\$ 18,175,504
Expenditures and Transfers						
Salaries	\$ 5,628,843	\$ 30,992	\$ 5,659,835	\$ 5,850,471	\$ -	\$ 5,850,471
Employee Benefits	1,739,134	2,969	1,742,103	1,800,000	-	1,800,000
Total Salaries and Benefits	\$ 7,367,977	\$ 33,961	\$ 7,401,938	\$ 7,650,471	\$ -	\$ 7,650,471
Travel	593,473	5,621	599,094	969,082	400,000	1,369,082
Student Aid	4,948,245	250,556	5,198,801	5,581,894	300,000	5,881,894
Equipment	-	23,745	23,745	-	-	-
Other Operating	2,612,259	423,852	3,036,111	1,804,057	1,300,000	3,104,057
Sub-total Expenditures	\$ 15,521,954	\$ 737,735	\$ 16,259,689	\$ 16,005,504	\$ 2,000,000	\$ 18,005,504
Debt Service	162,760		162,760	170,000		170,000
Other Transfers			-			-
Total Expenditures and Transfers	\$ 15,684,714	\$ 737,735	\$ 16,422,449	\$ 16,175,504	\$ 2,000,000	\$ 18,175,504
Revenues Less Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

UNRESTRICTED FUND BALANCE

The Athletics Department has an unrestricted fund balance of \$259,011 from remaining operating funds of FY 2021.

ATHLETICS FEE

The University assesses students an Athletics Fee in the amount of \$514 annually. In FY 2022, the fee is expected to generate \$5.33 million. The fee makes up approximately 30% of the revenue generated by the Athletics Department.

Athletics Fee	Actuals				Budget
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Annual Fee Amount	\$480	\$480	\$514	\$514	\$514
Revenue Collected	\$4,472,079	\$5,078,668	\$5,581,229	\$5,605,320	\$5,334,663

CAPITAL MASTER PLAN

The University of Tennessee Board of Trustees and the Tennessee Higher Education Commission approved the University's current master plan in 2012. The University will begin the process to develop a new master plan later this calendar year. Future capital planning for Athletic spaces were addressed as part of the 2012 plan. Items of focus included the following:

Project	Status	Explanation
Football Practice Facility	Completed	The existing football practice field was completely renovated in 2019 with new turf and equipment.
Tennis Facility	Completed	A new tennis facility was completed in 2018 adjacent to McKenzie Arena with six courts, locker rooms, and office space.
Intramural/Soccer Facility	Partially Completed	The Engel Intramural Complex was completed in 2018 providing a new field for women's soccer and a new court for women's beach volleyball.
Volleyball/Wrestling Gym	Partially Completed	A shared gym was updated in 2021. A new scoreboard installation with wall reinforcement is expected to be completed in 2022.
Athletics Office/Support	In Progress	This project is being incorporated into the McKenzie Arena Addition project.
Wolford Family Athletic Center\ McKenzie Arena Addition	In Progress	With an expected completion in 2024, this project will create enhanced football facilities, basketball locker rooms, team meeting rooms, and a new training room. In addition, parts of the Arena will be renovated to enhance both student athlete and non-athlete student experiences in the facility. The facility will have team rooms that can be converted to general classrooms and a large multi-purpose room that can serve various campus needs.

DEBT OUTSTANDING

The Athletics Department has the following one project with outstanding debt:

Bonded Project	Debt Outstanding as of 6/30/21	Annual Payment	Maturity
Finley Stadium	\$1,013,681	\$161,879	FY 2028
Total	\$1,013,681	\$161,879	

There is a recurring expense budget dedicated to paying the annual debt service obligation for this project.

COACHES COMPENSATION

The Athletics Department has employment agreements with the following three head coaches for men's basketball, football, and women's basketball:

Coach	Projected Annual Compensation Excluding Performance Bonuses					Contract Dates
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Lamont Paris Head Coach Men's BB	\$310,167	\$356,000	\$356,000	\$356,000	\$356,000	04/01/2017- 04/30/2023; +2 04/30/2025; +2 04/30/2027
Russell Wright Head Coach Football	\$259,333	\$301,000	\$301,000	\$301,000	\$138,000	12/19/2018- 12/31/2023; +1 12/31/24 +1 12/31/2025
Katherine Burrows Head Coach Women's BB	\$150,000	\$150,000	\$0	\$0	\$0	05/25/18- 06/30/2023
Total	\$719,500	\$807,000	\$657,000	\$657,000	\$494,000	

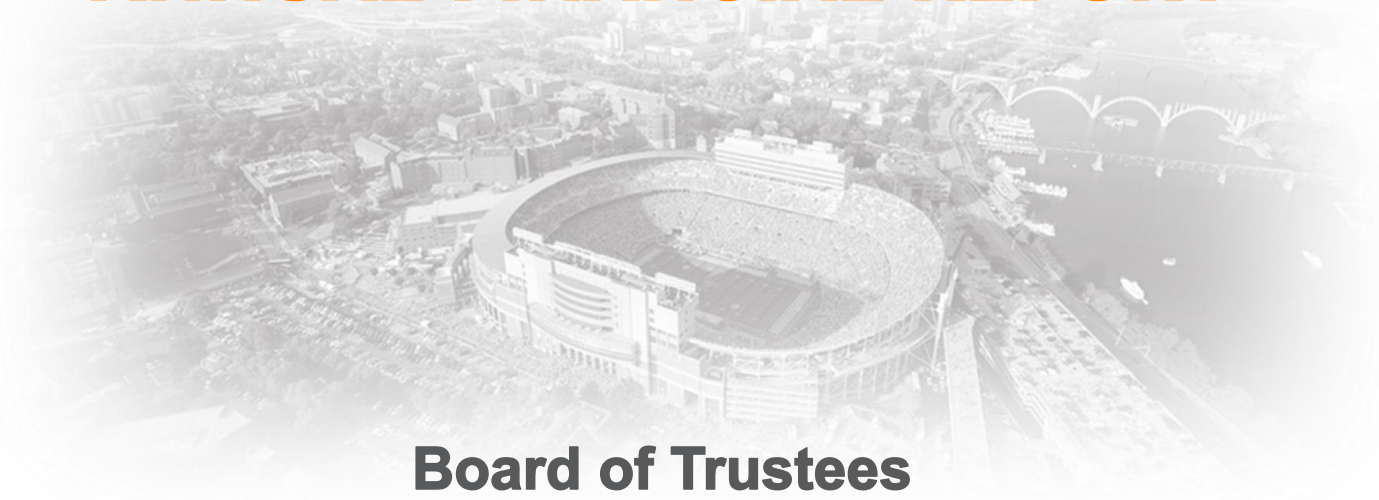
FUTURE MATERIAL FINANCIAL CONSIDERATIONS & TRENDS

The current pandemic environment has significantly reduced revenue sources including ticket sales, marketing and advertising contracts, donor support and game guarantees in addition to other national trends. Athletics continues to be financially reliant on institutional support and student fees; although given the current state of our external funding, athletics will be more dependent on these resources until some normalcy returns. The Woford Family Athletic Center construction surrounding McKenzie Arena is now anticipated to begin in the Spring of 2022. This will cause interruption for events and potentially fundraising support.



UNIVERSITY OF TENNESSEE ATHLETICS

ANNUAL FINANCIAL REPORT



Board of Trustees Finance & Administration Committee

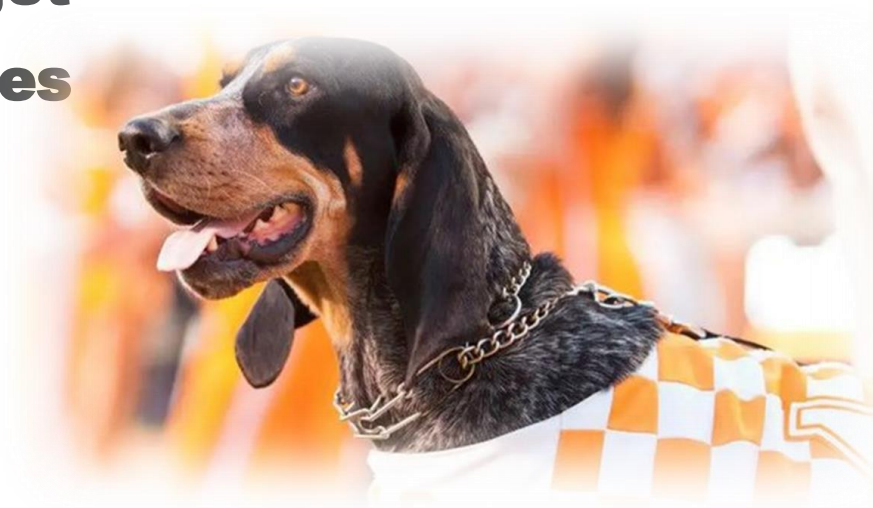
Winter Meeting, Pulaski
February 25th, 2022





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- II. Unrestricted Fund Balances**
- III. Student Fees**
- IV. Capital Projects**
- V. Debt Profile**
- VI. Coaches Contracts**
- VII. Financial Considerations & Trends**





OPERATING RESULTS & BUDGET

Operating Revenues

	Actuals FY20-21	Budget FY21-22	Variance	
			\$	%
SEC/NCAA Distributions	\$ 75,715,051	\$ 47,535,000	\$ (28,180,051) (a)	-37.2%
Ticket Sales <i>(net of taxes)</i>	9,701,009	30,377,000	20,675,991 (b)	213.1%
Annual Giving & Endowment Earnings	23,728,155	28,100,000	4,371,845	18.4%
Multi-Media Rights & Sponsorships	10,868,515	11,090,000	221,485	2.0%
Event Revenues	3,190,109	5,795,000	2,604,891	81.7%
Trademark Licensing Royalties	3,608,500	2,200,000	(1,408,500)	-39.0%
Football Bowl Game	-	-	-	0.0%
Other Revenues	2,283,113	4,420,000	2,136,887	93.6%
Total Operating Revenues	\$ 129,094,452	\$ 129,517,000	\$ 422,548	0.3%

(a) - Decrease directly attributed to one-time supplemental distributions in FY21 of \$23.3M (COVID support) and \$4.0M (ESPN Bonus)

(b) - Increase due to the restoration of event-based revenues as the impact of COVID subsided entering FY22





OPERATING RESULTS & BUDGET

Operating Expenditures & Transfers

	Actuals FY20-21	Budget FY21-22	Variance	
			\$	%
Compensation & Benefits	\$ 50,821,860	\$ 56,026,353	\$ 5,204,493 (a)	10.2%
Sport Teams (<i>travel, recruiting, operations</i>)	11,545,425	19,642,785	8,097,360 ↓	70.1%
Debt Service (<i>net of applying capital gifts</i>)	10,549,453	7,065,513	(3,483,940) (b)	-33.0%
Scholarships	14,689,579	16,150,333	1,460,754 (a)	9.9%
Facilities	8,801,910	7,328,060	(1,473,850) (b)	-16.7%
External Relations	3,770,149	5,669,088	1,898,939 (a)	50.4%
Event Management	3,575,091	6,133,783	2,558,692 ↓	71.6%
Student-Athlete Welfare	7,196,935	4,897,205	(2,299,730) (c)	-32.0%
Other Expenditures	16,386,424	5,765,880	(10,620,544) (c)	-64.8%
Campus - Debt Service (Parking Garages)	1,078,000	838,000	(240,000)	-22.3%
Total Expenditures & Transfers	\$ 128,414,826	\$ 129,517,000	\$ 1,102,174	0.9%

(a) - Increase/decrease primarily the result of operations normalizing after a one-year period into COVID pandemic

(b) - Decrease due to the application of accrued facility gifts used to defray maintenance (\$3M) and debt service (\$3M) costs

(c) - Decrease attributed to over \$13M in one-time costs related to administrative and football staff transitions in FY21





OPERATING RESULTS & BUDGET

Total Revenues Over Total Expenditures

	Actuals FY20-21	Budget FY21-22	\$	%
Total Operating Revenues	\$ 129,094,452	\$ 129,517,000	\$ 422,548	0.3%
Total Expenditures & Transfers	\$ 128,414,826	\$ 129,517,000	\$ 1,102,174	0.9%
Net Operating Surplus	\$ 679,626 (a)	\$ -		

(a) Net Operating Surplus at FYE20-21 was applied as a credit (increase) to the department's auxiliary fund balance (i.e., unrestricted reserves)



UNRESTRICTED FUND BALANCES

Fund Balances @ Year-End

<u>Fund</u>	<u>Type</u>	<u>Entity</u>	<u>6/30/2020 Balance</u>	<u>6/30/2021 Balance</u>
A019900002	Auxiliary Fund Balance	UTK	\$ 5,135,773	\$ 4,231,284 (a)
K010005038	Renewal & Replacement	UTK	2,002,672	2,002,672
S010021045	Strategic Reserve	UTFI	3,465,406	3,465,406
Total Unrestricted Fund Balance			\$ 10,603,851	\$ 9,699,362

(a) - Balance is net of year-end working capital adjustment of \$0.7M and \$1.6M for FY20 and FY21, respectively.



STUDENT FEES

Historical Summary

- UTK-Athletics has received \$1.0M per year from FY15-16 through FY19-21.
- The funding originates from the Student Program and Services Fee (SPSF) and has not been subject to annual increases and/or pegged to regular SPSF fee increases.
- The funding was based on supporting Title IX efforts associated with women's athletics programs. Additionally, athletics has provided complimentary access to all sporting events for students except for home football games in which students have received a significantly reduced admission rate of \$10/ticket.
- Typically, half of the other 12 SEC athletics departments at public institutions receive in excess of \$1.0M per year in some form of student fee support.





CAPITAL PROJECTS

Facilities Master Plan

- In January 2020, the Department of Athletics engaged global sports architecture firm, Populous, to complete a comprehensive athletic facilities master plan.
- The athletics master plan process was completed in late 2020 and the resulting deliverable will integrate and inform the overall campus master plan which is currently being updated by UTK.
- The deliverable serves as a planning tool for current and future facility development including the areas of feasibility, prioritization, cost estimation, and fundraising.





CAPITAL PROJECTS

Projects In Progress Summary

Name	Cost	Status
Neyland Stadium Renovations	\$ 180,000,000 (a)	Construction / Design
Anderson Training Center (FB) Expansion	\$ 30,000,000 (b)	Schematic Design
Lindsey Nelson Baseball Stadium Renovations	TBD	Programming
Tom Black Track Resurfacing	\$ 1,200,000	Pending SBC Approval
Regal Soccer Stadium Field Replacement	\$ 1,300,000	Pending SBC Approval
Golf Facility Weight Room Addition	\$ 900,000	Gift-in-Place Process

(a) - Approved funding plan includes up to \$109M in bond financing (\$80M/20-yr; \$29M/10-yr).
 (b) - Project to be fully funded through private charitable giving utilizing up to \$10.0M in short-term financing.



CAPITAL PROJECTS

Neyland Stadium Renovations

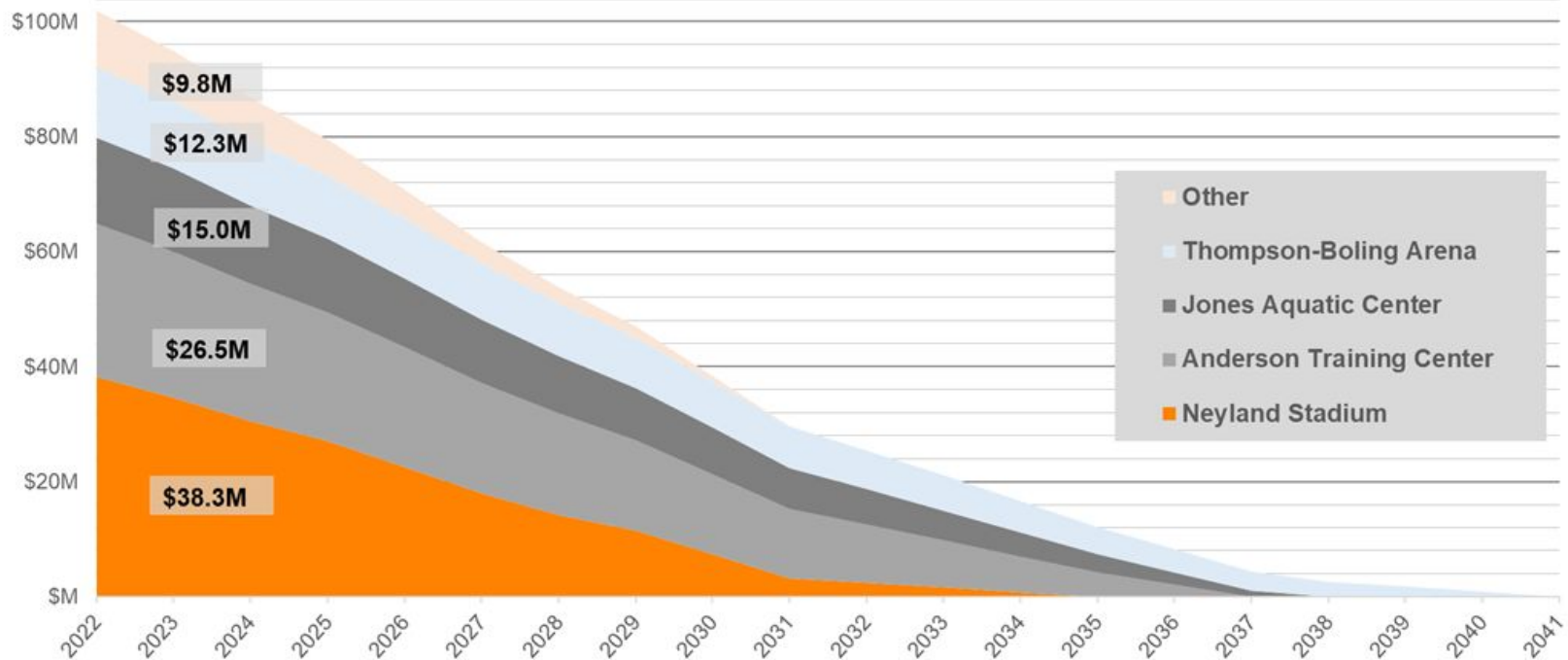
- Prioritized scope into the following categories by football season:
 - 2019 – new 360 LED ribbon board
 - 2020 – new sound system
 - 2022 – new north videoboard/social deck and lower west seating deck
 - 2023 and beyond – evaluating a long-term phased approach for stadium
- Scope completion through 2022 will require estimated borrowing of \$35M (~\$2.6M/yr.; 20-year bonds)





DEBT PROFILE

Outstanding Principal by Facility





DEBT PROFILE

Principal Balance by Facility

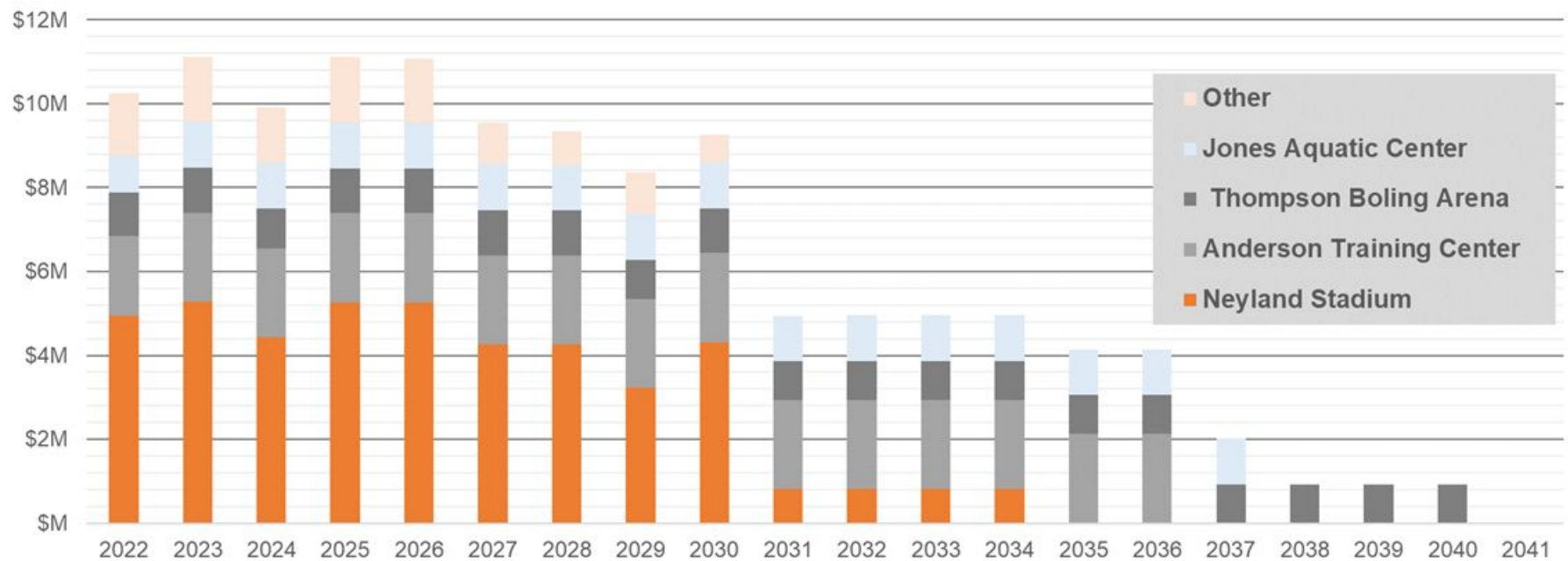
<u>Facility</u>	<u>Balance as of 7/1/21</u>
Neyland Stadium	\$ 38,304,863
Anderson Training Center	26,478,442
Jones Aquatic Center	15,011,025
Thompson-Boling Arena	12,338,626
Sherri Parker Lee Stadium	3,482,787
Lindsey Nelson Stadium	2,588,734
Regal Soccer Stadium	2,042,957
Thornton Athletics Student Life Center	1,300,568
Siler Bean Warehouse	340,011
Total Balance	\$ 101,888,013





DEBT PROFILE

Gross Annual Debt Service by Facility





COACHES CONTRACTS

Football

Coach (a)	Title	Expiration Date	Annual Salary as of February (b)				
			2022	2023	2024	2025	2026
Heupel	Head Coach	January 31, 2027	\$ 4,000,000	\$4,000,000	\$4,000,000	\$ 4,000,000	\$ 4,000,000
Banks	Defensive Coordinator	January 31, 2024	\$ 1,400,000	\$1,500,000			
Golesh	Offensive Coordinator	January 31, 2024	\$ 750,000	\$ 750,000			
Elarbee	Assistant Coach	January 31, 2023	\$ 750,000				
Garner	Assistant Coach	February 28, 2023	\$ 625,000				
Jean-Mary	Assistant Coach	January 31, 2023	\$ 550,000				
Martinez	Assistant Coach	January 31, 2023	\$ 450,000				
Burns	Assistant Coach	February 28, 2023	\$ 425,000				
Mack	Assistant Coach	January 31, 2023	\$ 400,000				
Ekeler	Assistant Coach	January 31, 2023	\$ 350,000				
Halzle	Assistant Coach	January 31, 2023	\$ 350,000				
Schmidt	Director of Competition Development	January 31, 2023	\$ 375,000				

(a) - Information disclosed as of January 24, 2022

(b) - Annual Salary represents the aggregate amount of Base Pay and Supplemental Pay per employment contract.



COACHES CONTRACTS

Olympic/Other Sports

Head Coach (a) Sport			Annual Salary as of February (b)				
			2022	2023	2024	2025	2026
Barnes	Men's Basketball	April 15, 2026	\$ 5,200,000	\$ 5,450,000	\$ 5,700,000	\$5,800,000	\$5,900,000
Vitello	Baseball	June 30, 2026	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$1,500,000	\$1,500,000
Harper	Women's Basketball	April 15, 2026	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
Weekly, K.	Softball	June 30, 2025	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	
Alford-Sullivan	Track & Field/XC	June 30, 2022	\$ 300,000				
Woodruff	Men's Tennis	June 30, 2026	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Webb	Men's Golf	June 30, 2026	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Kredich	Swimming & Diving	April 30, 2026	\$ 217,000	\$ 217,000	\$ 217,000	\$ 217,000	\$ 217,000
Rackham	Volleyball	January 31, 2025	\$ 205,000	\$ 210,000	\$ 215,000		
Cantu	Women's Golf	June 30, 2026	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Ojeda	Women's Tennis	June 30, 2026	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Pensky	Soccer	January 31, 2024	\$ 195,000	\$ 195,000			
Glenn	Rowing	June 30, 2024	\$ 155,000	\$ 155,000	\$ 155,000		

(a) - Information disclosed as of January 24, 2022.

(b) - Annual Salary represents the aggregate amount of Base Pay and Supplemental Pay per employment contract.



FINANCIAL CONSIDERATIONS & TRENDS

Key Material Items

- Implementation of new ticket pricing structure/priority seating model to increase donation revenue along with fairness & equity for supporters.
- Sales of new corporate sponsorship categories to grow advertising revenue.
- Expansion of conference membership to provide additional future revenue opportunities.
- Development of facility projects to identify project-related revenue and enhance game day, fan experience.



UT Martin Athletics

Annual Report to The Finance &
Administration Committee

Written By:

Kurt McGuffin
Danelle Fabianich
Ashley Bynum

Spring 2022

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UNIVERSITY OF TENNESSEE AT MARTIN
DEPARTMENT OF INTERCOLLEGIATE ATHLETICS
STATEMENT OF REVENUES AND EXPENSES

	2020-2021 Budget TOTAL	2020-2021 Actuals TOTAL	2021-2022 Budget TOTAL
Revenues			
Operating revenues:			
1 Ticket sales	\$ 140,000.00	58,385.50	140,000.00
2 Direct state or other government support	-	1,793,298.73	0.00
3 Student fees	2,032,180.00	2,027,286.37	2,232,000.00
4 Direct institutional support	6,606,873.00	5,533,081.28	6,994,445.00
5 Less-Transfers to Institution	-	-	-
6 Indirect Institutional Support	-	-	-
6a Indirect Institutional Support-Athletic Facilities Debt Service	275,000.00	265,450.31	105,730.00
7 Guarantees	768,180.00	124,750.00	750,930.00
8 Contributions	675,000.00	454,329.09	645,000.00
9 In Kind	360,000.00	369,891.63	200,000.00
10 Compensation and benefits provided by a third-party	-	-	-
11 Media Rights	60,000.00	36,732.63	60,000.00
12 NCAA Distributions	722,646.00	626,490.12	647,646.00
13 Conference Distributions	75,000.00	123,625.00	75,000.00
13a Conference Distributions (bowl generated)	-	-	-
14 Program, novelty, parking and concessions sales	150,000.00	37,280.30	150,000.00
15 Royalties, licensing, advertisements, and sponsorships	260,000.00	170,126.24	260,000.00
16 Sports camp revenues	-	-	-
17 Endowment and investment income	100,000.00	151,960.04	100,000.00
18 Other	-	-	-
19 Bowl Revenues	-	-	-
Subtotal operating revenue	12,224,879.00	11,772,687.24	12,360,751.00
Expenses			
Operating expenses:			
20 Athletics student aid	4,802,559.00	4,511,521.59	4,906,979.00
21 Guarantees	7,000.00	2,500.00	6,500.00
22 Coaching salaries, benefits, and bonuses paid by the university and related entities	2,731,045.00	2,603,377.94	2,737,363.00
23 Coaching other compensation and benefits paid by a third-party	-	-	-
24 Support staff/administrative salaries, benefits, and bonuses paid by the university and related entities	1,720,698.00	1,722,862.76	1,824,909.00
25 Support staff/administrative other compensation and benefits paid by a third-party	-	-	-
26 Severance payments	-	-	-
27 Recruiting	50,000.00	39,488.26	70,000.00
28 Team travel	568,577.00	528,523.75	535,000.00
29 Sports equipment, uniforms, and supplies	930,000.00	928,796.86	920,000.00
30 Game expenses	145,000.00	147,081.08	145,000.00
31 Fund raising, marketing, and promotion	20,000.00	20,025.01	20,000.00
32 Sports camp expenses	-	-	-
33 Spirit groups	15,000.00	13,765.67	15,000.00
34 Athletic Facilities, debt service, leases and rental fees	275,000.00	265,450.31	275,000.00
35 Direct overhead and administrative expenses	70,000.00	68,578.57	70,000.00
36 Indirect institutional support	-	-	-
37 Medical expenses and insurance	225,000.00	207,298.29	220,000.00
38 Memberships and dues	15,000.00	15,156.86	15,000.00
39 Student-Athlete Meals(non-travel)	150,000.00	169,685.69	100,000.00
40 Other operating expenses	500,000.00	528,574.60	500,000.00
41 Bowl Expenses	-	-	-
41 Bowl Expenses- Coaching Compensation	-	-	-
Total operating expenses	12,224,879.00	11,772,687.24	12,360,751.00

Annual Report to The Finance and Administration Committee

The following report highlights the information requested for the Board of Trustees Finance and Administration Committee. Please refer to page 3 for the detailed report with the actuals that were audited and submitted to the NCAA. Included in the spreadsheet are the budgets for FY 2021 and 2022.

Revenues

UTM Athletics' main sources of revenue are direct institutional support, student fees, and game guarantees. Athletics is constantly looking for different ways to increase revenue for the 2020-21 fiscal year. Direct institutional support (DIS) accounts for 47% of athletics revenue with 38% of total revenue covering athletic student aid.

Athletic student fees account for 17% of athletics revenue and is one of the department's top revenue concerns. The current student fee at UT Martin is \$204 a semester. The student fee was last increased by \$50 in 2015-2016 school year. This increase was a great step in the right direction, but with a steady decline in enrollment the student fee has almost returned to the same level of income before the most recent increase. Athletics believes that a student fee increase might be in order to help fund the needs of the department considering that we believe we have tapped all other resources of income. UTM athletics also has an equestrian student fee of \$3,000 a semester. The equestrian student fee goes directly to cover the cost of the Equestrian team and is paid by each member of the team. The below spreadsheet shows the most recent five years of student fee income, not including the equestrian team fee.

Athletic Student Fee			
Year	Income	Increase/(Decrease) from previous year	
2014-15	1,791,957.04		
2015-16	2,206,752.24	414,795.20	
2016-17	2,034,450.04	(172,302.20)	
2017-18	1,981,242.04	(53,208.00)	
2018-19	1,854,474.27	(126,767.77)	
2019-20	1,955,502.40	101,028.13	
2020-21	1,915,612.25	(39,890.15)	
			Decrease since last Athletic Student Fee increase
		291,139.99	

Game guarantees (GG) are the next major source of income for athletics. They are an important source of income that the department depends on to make budget. Unfortunately, game guarantees can be difficult to obtain. Football guarantees are largest source of guarantee revenue with games ranging from \$300,000 to \$500,000 per game. NCAA regulations dictate the football games that can be played in a season, this will either allow the institution to play one or two guarantees. Years where the team can only play one guarantee game can create financial restraints for the department. These game guarantees also make scheduling difficult. Game guarantees force the teams to play high level Division I teams, which in turn make it more difficult to qualify for playoffs. Athletics would prefer its football team to only have to play one game guarantee a season, but this is currently not an option considering the departments financial needs.

Game Guarantees	
Year	Income
2015-16	1,409,300.00
2016-17	1,448,500.00
2017-18	910,000.00
2018-19	1,181,000.00
2019-20	1,319,147.55
2020-21	124,750.00

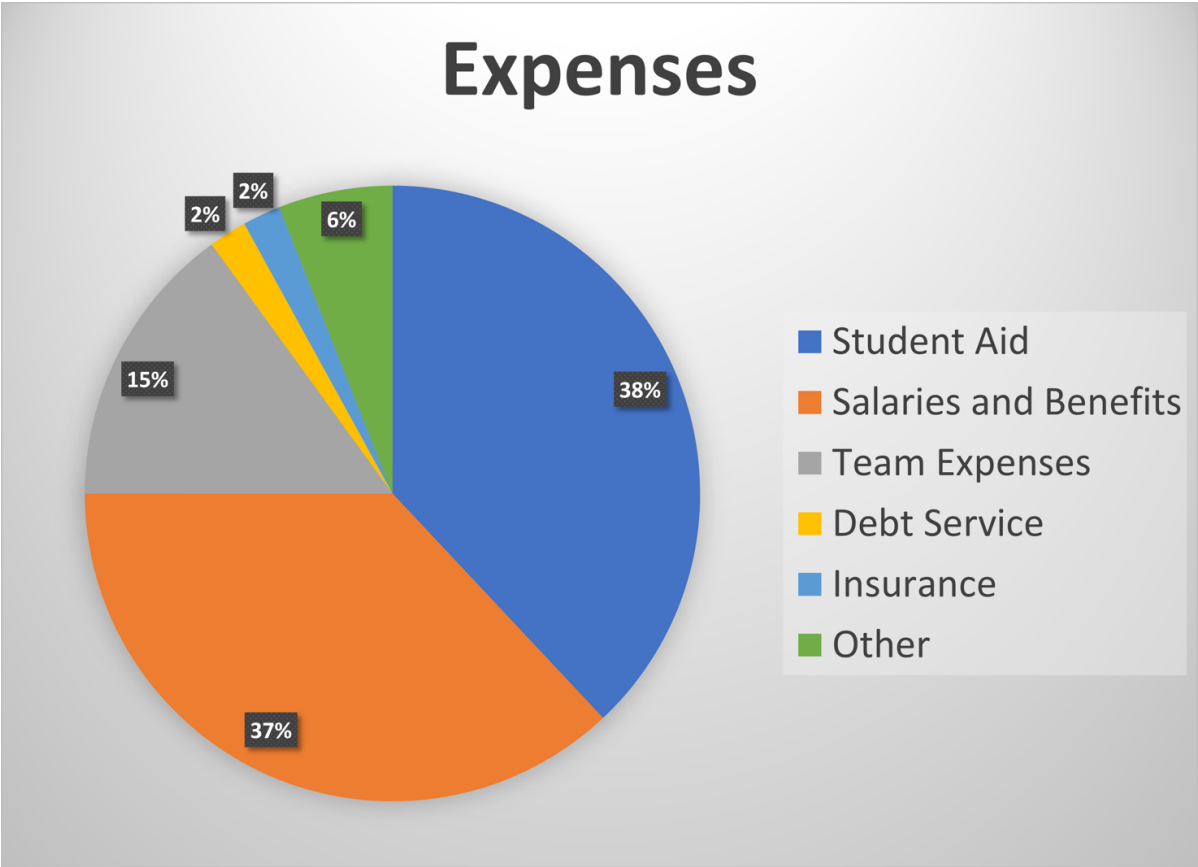
Other revenues such as NCAA/OVC distributions, ticket sales, corporate sponsorships, and concessions have been constant over the past few years and we have found them difficult to increase. They remain important factors to our budget.

Expenditures

Athletics biggest expense representing 38% of expenditures is grant-in-aid. Athletics currently is not able to provide cost of attendance to its athletes. This will continually become a bigger factor as more and more OVC members are providing cost of attendance to their athletes. The previous year grant-in-aid actuals were lower than the year before, the increase in student-athletes due to COVID-19 season of competition waivers plateaued which reflected in the budget.

Athletics' next biggest cost representing 36.75% of expenditures is salaries and benefits. Coaches' salaries are always a major discussion within the department. With one of the lowest salary budgets in the conference, athletics is always looking for ways to stretch salaries and find the next up and coming coaches in order to compete with its competition.

The next biggest expenditure at 14.15% is team expenses. Team expenses include recruiting, equipment, team travel, meals and game day expenditures. The department consistently works to reduce these costs through apparel contracts and other means.



Unrestricted Fund Balances

Many of our unrestricted fund balances are in good standing. In Athletics, a great majority of our coaches depend on these funds to be able to fund yearly team needs that the department cannot afford to cover. Some of these needs even include team travel. Some of our coaches have worked very hard to keep these accounts in good standing to be able to complete special projects and cover cost on years with higher-than-normal expense or low revenue. Below are unrestricted funds end-of-year balances for 2020-21.

UT Martin Athletics Unrestricted Fund Balances as of 06/30/2021

Year	P	Fund Name	Account Number	Fund Balance
2021	13	Men's Cross Country Gift Fund	R050916019	8,891.64
2021	13	Victory with Honor Fund	R058501001	48,723.81
2021	13	Golf Center Gift Fund	R058501002	371.03
2021	13	NCAA Student Assistance Fund	R058501004	280,973.40
2021	13	ATHLETIC TRAINING ROOM GIFT FUND	R058501005	-
2021	13	Skyhawk Athletics Funding Enhancements	R058501006	1,037.50
2021	13	Athletic Weight Room Gift Fund	R058501008	1,169.94
2021	13	Baseball/Softball Facility Improvements	R058501010	150.00
2021	13	Driver/Goad Family Golf Scholarship Fund	R058501012	543.33
2021	13	Wilbur & Peggy Edmistor Scholarship Fund	R058501013	1,994.21
2021	13	Kathleen/Tom Elam Athletic Scholarship Fund	R058501014	120,036.91
2021	13	Ron Lewellen Men's Athletic Scholarship Fund	R058501015	2,518.16
2021	13	Rhodes Golf Center Enhancement Fund	R058501016	225.58
2021	13	Wilcox Family Rodeo Scholarship	R058501017	11,220.00
2021	13	UTF Key/Amy Chu Football Scholarship Fund	R058501018	3,185.88
2021	13	UTF Bruce Hill Memorial Fund	R058501019	1,413.51
2021	13	UTF Giles/Gearin W. Athletics Scholarship Fund	R058501020	7,146.24
2021	13	UTF Mr/Mrs George Fain Football Schol Fund	R058501021	5,249.51
2021	13	UTF Pat Head Summitt Excel W. Bball Fund	R058501022	39,642.88
2021	13	NCAA Athletics Academic Success	R058501023	394,190.85
2021	13	UTF Romeo J Duncan Football Schol Fund	R058501024	2,081.62
2021	13	Carr Golf Scholarship Fund	R058501026	-
2021	13	Phil and Camille Carr Golf Scholarship Fund	R058501028	1,091.81
2021	13	WC Seale Tennis Facility Gift Fund	R058502001	-
2021	13	Grover Page Golf Fund	R058502003	13,574.18
2021	13	WOMEN'S CROSS COUNTRY GIFT	R058503002	4,207.58
2021	13	WOMENS BASKETBALL GIFT FUND	R058504001	82,425.86
2021	13	WOMENS VOLLEYBALL GIFT FUND	R058504002	25,553.97
2021	13	WOMENS SOFTBALL GIFT FUND	R058504003	109,797.12
2021	13	WOMENS TENNIS GIFT FUND	R058504004	34,561.62
2021	13	BETTYE GILES FIELD ENHANCEMENT GIFT FUND	R058504005	450.00
2021	13	WOMEN'S SOCCER GIFT FUND	R058504006	34,135.52
2021	13	CHEERLEADING GIFT FUND	R058504007	6,266.79
2021	13	UTM FOOTBALL FUND	R058510001	66,783.21
2021	13	Football Incentive Fund	R058510002	1,227.37
2021	13	UTM MENS BASKETBALL FUND	R058520001	1,556.13
2021	13	UTM BASEBALL FUND	R058525001	66,941.29
2021	13	Baseball Legacy Program Fund	R058525002	650.00
2021	13	Baseball Alumni Team Gift Fund	R058525003	461.48
2021	13	Volleyball Enhancement Fund	R058525004	1,450.00
2021	13	Midway Rifle Team Grant	R058525005	3,630.00
2021	13	RIFLE TEAM GIFT FUND	R058530001	32,522.08
2021	13	James C Henson Tennis Fund	R058535002	3,623.82
2021	13	UTM GOLF FUND	R058540001	129,814.43
2021	13	Women's Equestrian Gift Fund	R058579001	72,718.15
2021	13	UTM RODEO TEAM FUND	R059020002	193,865.90
			Total	1,818,074.31

Total Outstanding Debt

Athletics is currently paying debt service on Baseball and Softball Lights and Field House. The total left on this debt service is \$1,222,571.05, this amount includes estimated administrative fees. This debt service averages \$105,000 in yearly payments until 2032. The estimated payment schedule is below.

Athletic Debt Service		
Baseball and Softball		
Fiscal Year	A56 Athletic Field Lights	A56 Athletic Field Lights
FY21	72,752.86	
FY22	72,614.37	33,186.33
FY23		102,490.17
FY24		102,356.19
FY25		102,214.93
FY26		102,065.39
FY27		101,910.35
FY28		101,746.21
FY29		101,572.80
FY30		109,887.47
FY31		109,887.47
FY32		109,886.51
Total		1,222,571.05

UT Martin Coaches with Contracts – Projected Annual Compensation

Athletics currently has 2 coaches on contract—the Head Football Coach and the Head Men’s Basketball Coach. Our Head Women’s Basketball Coach retired and is now working on a post-retirement agreement. Please refer to the below figure to see details on annual compensation and contract years left. Each coach’s contract has performance measures that extend the length of the contract. Coach Jason Simpson has a broadcast pay of \$40,000 and an annual retention bonus of \$10,000.

UT Martin Coaches With Contracts projected annual compensation					
Head Coaches	Sport	Base Salary	Bonuses not related to performance	Total Annual Compensation	Years of contract left
Jason Simpson	Football	159,060.00	50,000.00	209,060.00	4
Ryan Ridder	Men's Basketball	190,000.00	-	190,000.00	5
	Women's Basketball				
excluding performance benefits					

Future Development Plan & Funding

The department is continuing to focus on increasing external funding to make up for losses in operating budgets and in the pursuit of a positive student-athlete experience. The facility plan notated in the previous report has come to fruition and will be implemented within the next fiscal year in multiple areas. The two main areas of focus for facility improvement are the Elam Center and the Baseball and Track & Field facilities. The department is in the design phase of the construction of a new baseball hitting facility. This will help improve the student-athlete experience by providing additional space for practice, especially during harsh winter months.

The department is seeking the Governor's approval for the following projects on July 1—turfing the baseball field and the construction of a track. The institution sponsors both indoor and outdoor track, without a facility to do so. This is of utmost importance to improve the student-athlete experience. The track rosters currently hover around 40 student-athletes. By building a track that will support all track & field events, the institution could increase track roster numbers and thus, increase campus enrollment. It would not only benefit the existing student-athletes but would also attract new athletes to the program that may not have expressed interest before. Turfing the baseball field will help with maintaining scheduling through inclement weather and reduce injuries. Lastly, the department will begin improvements to the Elam Center this summer, focusing on enhancements to the video board, men's locker room, and graphics and paint. These are also aimed at improving the student-athlete experience through better facilities.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

3

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Revised FY 2021-22 Operating Budget**

Type: Action

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer
Ronald A. Loewen, Assistant Vice President, Budget and Planning

The University develops a revised operating budget proposal each fiscal year to adjust for changes that occur after the original budget is adopted in June. The primary revisions made each year include updating beginning net asset balances to reflect actual rather than projected beginning balances; state appropriations adjustments made by the state Department of Finance and Administration; and adjustments reflecting changes in enrollments, operating plans, organizational structure, and revenue and expense projections.

The revised Unrestricted Educational and General (E&G) Operating Budget is \$1,671,616,874, an increase of 0.8 % over the original budget, and the revised Unrestricted Auxiliary Operating Budget is of \$267,060,742, an increase of 0.4% from the original budget.

Unit	Unrestricted E&G	Unrestricted Auxiliary	Restricted	Total
Chattanooga	\$ 196,961,274	\$ 21,635,234	\$ 85,878,625	\$ 304,475,133
Health Science Center	305,247,111	4,408,516	320,491,202	630,146,829
Institute of Agriculture	165,395,081		49,086,512	214,481,593
Institute for Public Service	28,167,843		5,931,012	34,098,855
Knoxville	823,205,104	227,346,186	334,483,051	1,385,034,341
Martin	105,994,330	10,276,196	45,955,824	162,226,350
Southern	18,398,838	3,394,610	6,966,262	28,759,710
System Administration	28,247,293		1,850,000	30,097,293
Total	\$ 1,671,616,874	\$ 267,060,742	\$ 850,642,488	\$ 2,789,320,104

Detailed information on the revised operating budget follows this summary.

Committee Action

The Committee Chair will call for a motion to recommend adoption by the Board of Trustees of the attached Resolution.

The University of Tennessee
Board of Trustees

Resolution ____-2022*
Resolution to Approve the
FY 2021-22 Revised Operating Budget

WHEREAS, by state law, the Board of Trustees must approve an annual operating budget for the University; and

WHEREAS, the Board approved the FY 2021-22 operating budget on June 25, 2021; and

WHEREAS, the operating budget must be revised during the year to update revenue and expenditure projections for the remainder of the fiscal year, taking into consideration final fall enrollments (which are estimated when the original budget is prepared), the impact of the prior year's activities carried forward into the current year, and adjustments in state appropriations occurring since the budget was approved on June 25, 2021; and

WHEREAS, the 2021-22 Revised Operating Budget includes adjustments allocating revisions to budgeted revenues and carry forward of unexpended non-recurring funds from 2020-21; and

WHEREAS, further adjustments may be required if material changes in revenues or expenditures arise during the remainder of FY 2021-22; and

WHEREAS, the FY 2021-22 Revised Budgets for Unrestricted Education and General (E&G) and Auxiliary Enterprises are balanced, and within available resources and comply with all applicable policies and guidelines;

NOW THEREFORE BE IT RESOLVED:

1. The FY 2021-22 Revised Unrestricted, Educational and General Operating Budget in the amount of \$1,671,616,874 and the Revised Unrestricted Auxiliary Operating Budget in the amount of \$267,060,742 are approved. A copy of the Revised Budget Document for FY 2021-22 is attached hereto.
2. If material changes in revenues or expenditures arise during the remainder of FY 2021-22, university administration is authorized to modify budgets accordingly so expenditures will not exceed available resources and sufficient net assets will be available as of June 30, 2022 to meet outstanding commitments, satisfy liquidity requirements, fund activities deferred to the following fiscal year, and provide a reasonable reserve for contingencies for the beginning of FY 2022-23.

(*) Number will be inserted after adoption.

THE UNIVERSITY OF TENNESSEE

Revised Operating Budget Fiscal Year 2021-22



THE UNIVERSITY OF
TENNESSEE
SYSTEM

FINANCE AND ADMINISTRATION
System Budget and Planning

THE UNIVERSITY OF TENNESSEE

UT Chattanooga

UT Knoxville

UT Space Institute

UT Institute of Agriculture

AgResearch - Extension - College of Veterinary Medicine

UT Martin

UT Health Science Center

UT Institute for Public Service

Municipal Technical Advisory Service

County Technical Assistance Service

Tennessee Language Center

UT Southern

UT System Administration

The University of Tennessee is a statewide system of higher education with campuses in Knoxville, Chattanooga, Martin, Memphis and Pulaski; the UT Space Institute in Tullahoma; the UT Institute of Agriculture with a presence in every Tennessee county; and the statewide Institute for Public Service. The UT system manages Oak Ridge National Laboratory through its UT-Battelle partnership; enrolls about 54,000 students statewide; produces about 10,000 new graduates every year; and represents more than 400,000 alumni around the world.

The University of Tennessee

FY 2021-22 Revised Budget Document

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Message from the Chief Financial Officer

Each year, the university develops a revised operating budget that reflects operating plans and financial projections as of October 31. It includes revisions made to the original budget approved by the Board of Trustees during its annual meeting in June. Such revisions are typically needed to adjust for the following mid-year developments:

- The university's original budget is developed before the end of the previous fiscal year using ***budgeted*** net assets as an estimate of July 1 beginning fund balances. The revised budget uses ***actual*** nets as the starting point. In most years, the change in beginning balances is offset by increases to non-recurring expense budgets.
- State appropriations are adjusted in September, requiring minor adjustments in most years.
- Other adjustments may be needed if there are material changes to operating plans, organizational structure, revenue projections, or inflation.

Revenue budgets for core unrestricted educational & general (E&G) operations were increased by \$13.9 million. UT campuses and institutes set cautious revenue and expense budgets last June due to uncertainties about COVID. Enrollments at UT Knoxville and UT Southern exceeded expectations; both campuses revised tuition revenue budgets upward. Budgets for some revenue generating operations, such as the Veterinary Medical Center, were increased to reflect increased sales.

Budgets for recurring unrestricted E&G operations increased \$15.8 million. Roughly half of this is to fund additional scholarship commitments resulting from enrollment growth at UT Knoxville and UT Southern. Other revisions will fund increased property insurance

costs, enhancements to building services and campus safety, and escalations in contract payments for software licenses and UT Foundation.

Campuses also added \$73 million to non-recurring expense budgets. These entries authorize the use of carry overs and reserves for one-time uses such as faculty start-up packages, faculty incentives, lab upgrades, and campus improvements. It is common for much of this funding to remain unspent and carry forward to the next fiscal year.

Budgets for restricted fund revenues from grants, contracts, gifts, and endowments were increased by \$53.4 million. Almost all of this is related to timing issues as to when UT's share of federal COVID-relief funding will be spent and drawn down. Some of this funding remained unspent at the end of FY 2020-21 and has been carried forward for use in FY 2021-22.

Revenue and expenditure data for each operating unit are provided in this budget document. UT's revised budget will be presented to the Tennessee Higher Education Commission (THEC); the following schedules are consistent with THEC's budget presentation standards.

Respectfully,

David L. Miller

David L. Miller
Senior Vice President & Chief Financial Officer

University of Tennessee FY 2021-22 Revised Budget

Overview

Current fund revenues for the University of Tennessee (UT) Fiscal Year (FY) 2021-22 revised operating budget are \$2.8 billion, up 2.5% from the Original budget approved in June 2021. This includes \$1.9 billion in unrestricted educational and general (E&G) and auxiliary enterprise revenues and \$851 million of revenues from restricted funds.

FY22 Operating Revenues by Fund Group

Fund Group	Original	Revised	\$-change	%
Unrestricted E&G	\$ 1,657,748,627	\$1,671,616,874	\$13,868,247	0.8%
Unrestricted Auxiliaries	266,044,551	267,060,742	1,016,191	0.4%
Subtotal: Unrestricted	\$ 1,923,793,178	\$1,938,677,616	\$14,884,438	0.8%
Restricted Funds	797,252,997	850,642,488	53,389,491	6.7%
Total Operating Revenues	\$ 2,721,046,175	\$2,789,320,104	\$68,273,929	2.5%

Unrestricted E&G funds support the core operations of the university. They are funded primarily through tuition and student fees, state appropriations, and other unrestricted revenues including grants and contracts, federal and local appropriations, sales and services, and investment income.

Auxiliaries are self-supporting enterprises that provide services to students, faculty, and staff such as housing, bookstores, food services, and UT Knoxville (UTK) athletics. They complement the core operations of each campus and are vital components of student life and campus culture.

Restricted funds include primarily grants, contracts, gifts and endowments. These are the major revenue sources for research, scholarships, and fellowships.

FY22 Operating Revenues by Major Unit

Campus/Institute	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Knoxville	\$ 823,205,104	\$ 227,346,186	\$ 334,483,051	\$1,385,034,341
Health Science Center	305,247,111	4,408,516	320,491,202	630,146,829
Chattanooga	196,961,274	21,635,234	85,878,625	304,475,133
Agriculture	165,395,081		49,086,512	214,481,593
Martin	105,994,330	10,276,196	45,955,824	162,226,350
Public Service	28,167,843		5,931,012	34,098,855
Southern	18,398,838	3,394,610	6,966,262	28,759,710
System Administration	28,247,293		1,850,000	30,097,293
Total Revenues	\$1,671,616,874	\$ 267,060,742	\$ 850,642,488	\$2,789,320,104

University of Tennessee FY 2021-22 Revised Budget

Overview – (continued)

Most campuses and institutes adjusted revenue budgets upward. Each unit had set very cautious revenue targets last June due to uncertainty related to COVID. The adjustments shown below reflect better than expected enrollments, a strong rebound in some fee-based services, and timing issues in the receipt of federal COVID-relief grant funding. Knoxville, the Health Science Center, and Chattanooga increased grant revenue budgets to reflect carry-overs of federal COVID-relief funding.

Adjustments to FY22 Total Operating Revenues

Campus/Institute	Original	Revised	\$-change	%
Knoxville	\$ 1,348,114,392	\$1,385,034,341	\$ 36,919,949	2.7%
Health Science Center	621,208,829	630,146,829	8,938,000	1.4%
Chattanooga	284,074,060	304,475,133	20,401,073	7.2%
Agriculture	211,045,535	214,481,593	3,436,058	1.6%
Martin	162,384,040	162,226,350	(157,690)	-0.1%
Public Service	34,273,447	34,098,855	(174,592)	-0.5%
Southern	28,754,925	28,759,710	4,785	-
System Administration	31,190,947	30,097,293	(1,093,654)	-3.5%
Total Revenues	\$ 2,721,046,175	\$2,789,320,104	\$ 68,273,929	2.5%

FY22 Operating Revenues by Source

Revenue Source	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Tuition & Fees	\$ 811,751,902			\$ 811,751,902
State Appropriations	684,874,552		16,586,362	701,460,914
Grants & Contracts	47,660,985		755,430,775	803,091,760
Sales & Services	64,987,278			64,987,278
Auxiliary Enterprises		267,060,742	260,000	267,320,742
Other	62,342,157		78,365,351	140,707,508
Total Revenues	\$1,671,616,874	\$ 267,060,742	\$ 850,642,488	\$2,789,320,104

University of Tennessee FY 2021-22 Revised Budget

Unrestricted Educational and General (E&G) Revenues

Revenue budgets for core E&G operations were adjusted up by 0.8%. Adjustments at UT Knoxville and UT Southern reflect strong enrollment growth. Most of the increase for the Institute of Agriculture results from better than expected clinical revenues at the Veterinary Medical Center. The decrease for System Administration is a technical correction for a revenue item that was misstated in the Original budget. Changes at other units reflect minor mid-year adjustments.

Adjustments to FY22 Unrestricted E&G Revenues

Campus/Institute	Original	Revised	\$-change	%
Knoxville	\$811,479,020	\$ 823,205,104	\$ 11,726,084	1.4%
Health Science Center	304,884,532	305,247,111	362,579	0.1%
Chattanooga	196,667,813	196,961,274	293,461	0.1%
Agriculture	162,755,782	165,395,081	2,639,299	1.6%
Martin	106,053,135	105,994,330	(58,805)	-0.1%
Public Service	28,342,435	28,167,843	(174,592)	-0.6%
Southern	18,224,663	18,398,838	174,175	1.0%
System Administration	29,340,947	28,247,293	(1,093,654)	-3.7%
Total E&G Revenues	\$ 1,657,748,327	\$ 1,671,616,874	\$ 13,868,547	0.8%
Source	Original	Revised	\$-change	%
Tuition & Fees	\$ 800,209,342	811,751,902	\$ 11,542,560	1.4%
State Appropriations	684,449,552	684,874,552	425,000	0.1%
Other Revenues	173,089,433	174,990,420	1,900,987	1.1%
Total E&G Revenues	\$1,657,748,327	\$ 1,671,616,874	\$ 13,868,547	0.8%

Original budgets for tuition and fee revenues assumed flat or declining enrollments, but both UT Knoxville and UT Southern saw full-time equivalent (FTE) enrollments grow by 3.2%. Maintenance Fee revenue budgets were adjusted upward while budgets for other fee types remain at conservative levels. It is likely that actual revenues will outperform these targets.

Budgets for other sources of unrestricted E&G revenues increased 1.1%. Most of the increase for Sales & Services reflect better than expected clinical revenues at the Veterinary Medical Center. Miscellaneous revenue budgets were reduced due to a technical correction for a revenue item that was misstated in the Original budget.

University of Tennessee FY 2021-22 Revised Budget

Unrestricted E&G Expenses

The FY22 revised budget for unrestricted E&G expenses is \$1.73 billion. Over half is allocated to instruction, research, and public service; 28% is allocated to academic support, student services, scholarships, and fellowships; and 20% is directed to institutional support and operation and maintenance of grounds, facilities, and mechanical systems.

FY22 Unrestricted E&G Expenses
Includes Recurring & Non-recurring expenditures

\$-millions	UTK	HCS	UTC	UTIA	UTM	IPS	UTS	UTSA	Total
Instruction	\$299.4	\$121.7	\$87.2	\$43.9	\$46.1	-	\$4.4	-	\$602.7
Research	120.0	26.9	4.9	45.9	0.1	-	-	-	197.8
Public Service	9.0	1.1	2.8	57.8	0.9	23.8	0.3	-	95.6
Academic Support	98.2	60.5	20.4	9.8	10.9	0.3	1.5	-	201.6
Student Services	61.3	7.9	30.3	-	14.4	-	4.2	-	118.2
Institutional Support	67.1	33.8	14.6	2.8	8.3	0.5	2.1	62.3	191.5
Operation & Maintenance	91.3	34.8	19.5	3.9	11.5	-	1.1	1.8	163.9
Scholarships & Fellowships	118.8	7.9	19.0	0.2	14.1	-	2.3	-	162.3
TOTAL	\$865.2	\$294.6	\$198.8	\$164.2	\$106.2	\$24.6	\$15.9	\$64.1	\$1,733.7

These expense budgets include \$73 million of non-recurring funds added after final accounting entries were made for the previous fiscal year. At this point each campus was able to assess carry-overs of non-recurring reserves that could be added to the FY22 budget. The funds were allocated to colleges and departments through campus and institute budget procedures to over 2,000 non-recurring projects and programs such as faculty start-up packages, bridge funding for research operations, lab upgrades, faculty incentives, equipment, and information technology infrastructure. Much of this funding will be carried forward to the next fiscal year for use on similar projects, programs, and improvements.

University of Tennessee FY 2021-22 Revised Budget

Unrestricted E&G Expenses – Recurring Expenses

Recurring expenses budgets were adjusted upward by 1.0%. Much of the 1.5% increase at UT Knoxville is for scholarships and operations & maintenance adjustments for property insurance, building services, and campus safety. UT Southern increased funding for scholarships and academic support and technical corrections to the operations & maintenance budget. Most of the \$4.3 million Institute of Agriculture is for UT Extension public service programs and Veterinary Medicine instruction. The increase in System Administration is for escalations in contractual payments to UT Foundation and ERP software licenses. UT Knoxville and the Health Science Center made downward adjustments in instruction and increases to research.

Adjustments to FY22 Recurring Unrestricted E&G Expenses

Campus/Institute	Original	Revised	\$-change	%
Knoxville	\$ 793,751,095	\$ 805,779,021	\$ 12,027,926	1.5%
Health Science Center	296,772,632	297,135,211	362,579	0.1%
Chattanooga	194,225,136	190,057,877	(4,167,259)	(2.2%)
Agriculture	158,711,853	163,027,797	4,315,944	2.7%
Martin	104,105,219	104,253,174	147,955	0.1%
Public Service	24,801,688	24,576,679	(225,009)	(0.9%)
System Administration	58,000,976	60,743,753	2,742,777	4.7%
UT Southern	14,966,284	15,563,163	596,879	4.0%
Recurring E&G Expenses	\$ 1,645,334,883	\$ 1,661,136,675	\$ 15,801,792	1.0%
By Functional Area				
Instruction	\$ 611,123,348	\$ 602,870,290	\$ (8,253,058)	(1.4%)
Research	141,594,715	150,648,481	9,053,766	6.4%
Public Service	89,444,519	91,838,177	2,393,658	2.7%
Academic Support	191,942,916	190,087,991	(1,854,925)	(1.0%)
Student Services	113,138,030	113,290,081	152,051	0.1%
Institutional Support	184,546,464	186,176,073	1,629,609	0.9%
Operation & Maintenance	162,001,483	167,339,019	5,337,536	3.3%
Scholarships & Fellowships	151,543,408	158,886,563	7,343,155	4.8%
Recurring E&G Expenses	\$ 1,645,334,883	\$ 1,661,136,675	\$ 15,801,792	1.0%
By Expense Type				
Salaries & Benefits	\$ 1,102,498,312	\$ 1,119,555,874	\$ 17,057,562	1.5%
Operations	391,293,163	382,694,238	(8,598,925)	(2.2%)
Scholarships & Fellowships	151,543,408	158,886,563	7,343,155	4.8%
Recurring E&G Expenses	\$ 1,645,334,883	\$ 1,661,136,675	\$ 15,801,792	1.0%

University of Tennessee FY 2021-22 Revised Budget

Auxiliary Enterprises

Auxiliaries are self-supporting enterprises which furnish services to students, faculty, and staff such as housing, bookstores, food services, and UTK athletics. (The athletic programs at Chattanooga, Martin, and UT Southern are included in unrestricted E&G funds.) Most are funded through fee models such as housing rentals, dining plan prices, parking permits, and sales of books and supplies. UTK athletics has a variety of funding sources including ticket sales and television revenues. These revenue streams fund staff salaries and benefits, general operating, utilities, as well as transfers to other fund groups to cover capital expenditures and debt service. There were only minor mid-year adjustments, the largest being for housing.

FY22 Auxiliary Revenues by Enterprise

\$-thousands	UTK	UTC	UTM	UTS	HSC	Total
Housing	\$55,596	\$16,219	\$8,283	\$ 2,224		\$82,321
Bookstores	20,780	500	640	200	1,507	23,627
Parking	10,290	3,373	517		1,426	15,606
Food Services	9,468	1,191	410	971	1,397	13,437
Other	2,695	353	426		79	3,553
UTK Athletics	128,517					128,517
Total	\$227,346	\$21,635	\$10,276	\$ 3,395	\$4,409	\$267,061

Adjustments to FY22 Auxiliary Enterprise Revenues

Campus/Institute	FY2021-22 Original	FY 2021-22 Revised	\$-change	%
Knoxville (w/out athletics)	\$ 97,619,458	\$98,829,186	1,209,728	1.2%
Chattanooga	21,635,234	21,635,234	-	-
Martin	10,375,196	10,276,196	(99,000)	-1.0%
Health Science Center	4,333,663	4,408,516	74,853	1.7%
UT Southern	3,564,000	3,394,610	(169,390)	-4.8%
Subtotal	\$137,527,551	\$ 138,543,742	\$ 1,016,191	0.7%
Housing	\$ 81,260,458	\$82,321,462	\$ 1,061,004	1.3%
Bookstores	23,658,352	23,626,954	(31,398)	(0.1%)
Parking	15,680,722	15,605,556	(75,166)	-0.5%
Food Services	13,375,270	13,437,021	61,751	0.5%
Other	3,552,749	3,552,749	-	-
Subtotal	\$137,527,551	\$ 138,543,742	\$ 1,016,191	0.7%
UTK Athletics	128,517,000	128,517,000	-	-
Total	\$ 266,044,551	\$ 267,060,742	\$ 1,016,191	0.4%

University of Tennessee FY 2021-22 Revised Budget

Restricted Funds

Restricted funds must be used for purposes established by an external party and in accordance with the contractual terms and conditions negotiated with the sponsor of each grant and contract and the administrative provisions set by donors for each gift fund and endowment. They are the largest revenue sources for research and financial aid and play an important role in funding the university's public service initiatives. (These funds are not part of the revised budget resolution. They are presented to provide a complete picture of funds available for current operations.)

Knoxville, the Health Science Center, and Chattanooga increased grant revenue budgets to reflect carry overs of unused federal COVID-relief funding. This is not new funding. The adjustments result from timing issues of when the funds will be spent and drawn down.

Adjustments to FY22 Restricted Revenue & Expense Budgets

Revenues by Unit	Original	Revised	\$-change	%
Knoxville	\$ 310,498,914	\$ 334,223,051	\$ 23,724,137	7.7%
Health Science Center	311,990,634	320,491,202	8,500,568	2.7%
Chattanooga	65,771,013	85,878,625	20,107,612	30.6%
Agriculture	48,289,453	49,086,512	797,059	1.7%
Martin	45,955,709	45,955,824	115	-
Public Service	5,931,012	5,931,012	-	-
Southern	6,966,262	6,966,262	-	-
System Administration	1,850,000	1,850,000	-	-
Total	\$ 797,252,997	\$ 850,642,488	\$ 53,389,491	6.7%
Revenues by Source				
Grants & Contracts	\$ 701,255,135	\$ 755,430,775	\$ 54,175,640	7.7%
Gifts & Endowments	79,153,985	78,365,351	(788,634)	-1.0%
Other Sources	16,843,877	16,846,362	2,485	0.0%
Total	\$ 797,252,997	\$ 850,642,488	\$ 53,389,491	6.7%
Expenses by Function				
Instruction	\$ 224,730,686	\$ 225,677,189	\$ 946,503	0.4%
Research	196,768,855	201,160,252	4,391,397	2.2%
Scholarships & Fellowships	231,186,725	258,297,030	27,110,305	11.7%
Public Service	70,505,825	76,270,025	5,764,200	8.2%
Academic Support	52,997,845	54,737,225	1,739,380	3.3%
Student Svcs., Instit. Support, O&M	21,063,061	34,500,767	13,437,706	63.8%
Total	\$ 797,252,997	\$ 850,642,488	\$53,389,491	6.7%

University of Tennessee FY 2021-22 Revised Budget

Unrestricted Net Assets

The university maintains sufficient levels of unrestricted net assets to comply with state regulations on working capital, properly account for revolving funds, and meet contractual obligations and operational plans for the next year. The revised budget results in fund balances of \$150.6 million as of June 30, including \$123.3 million for E&G operations and \$27.3 million for auxiliaries.

Unrestricted Current Fund Net Assets

Budgeted for June 30, 2022

Fund Balances	E&G	Auxiliary	Total
Working Capital	\$ 33,653,321	\$ 7,989,385	\$ 41,642,704
Revolving Funds	11,316,756	3,602,739	14,919,495
Encumbrances	4,222,301		4,222,302
Reappropriations	6,650,000		6,650,000
Unallocated Reserve*	55,793,664	8,861,468	65,748,191
Total	111,636,043	\$ 20,453,593	\$ 132,089,633
<i>*Unallocated Reserve as a % of Total Expenses & Transfers</i>	3.30%	3.32%	3.36%

Working capital provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds include fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances are carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations are funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.

Unallocated Reserves are contingency funds used to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

The University of Tennessee

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Unrestricted Current Funds

Current Fund Revenues (\$millions)

Chattanooga	\$218.6
Knoxville	1,051
Martin	116.3
Southern	21.8
Health Science Center	309.7
Institute of Agriculture	165.4
Inst. for Public Service	28.2
System Administration	<u>28.2</u>
TOTAL	\$1,938.7

Fall 2021 FTE Enrollment

Knoxville	28,693
Chattanooga	10,234
Martin	5,183
Southern	741
Health Science Center	3,141
Vet Med	550
Space Institute	<u>40</u>
TOTAL	48,583

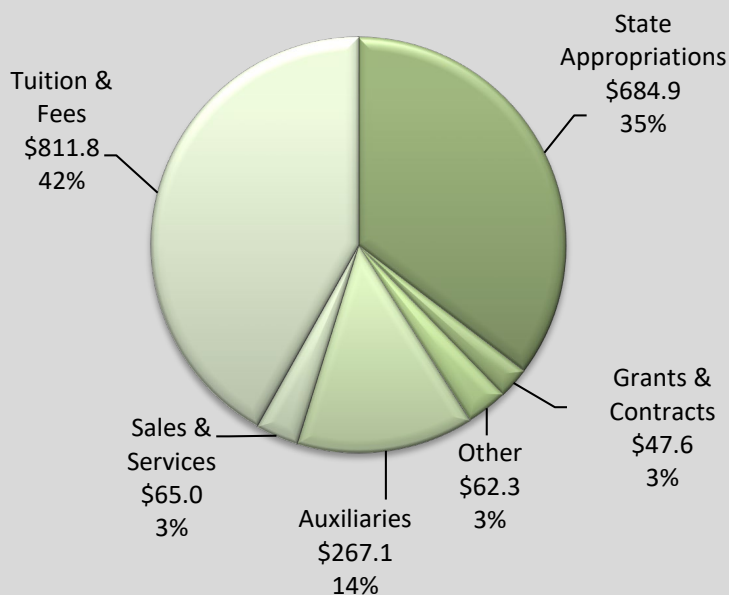
FTE Positions (Unrestricted E&G)

October 31, 2021

Faculty	3,658
Administrative	930
Professional	2,569
Cler/Tech/Maint	<u>4,084</u>
TOTAL	11,241

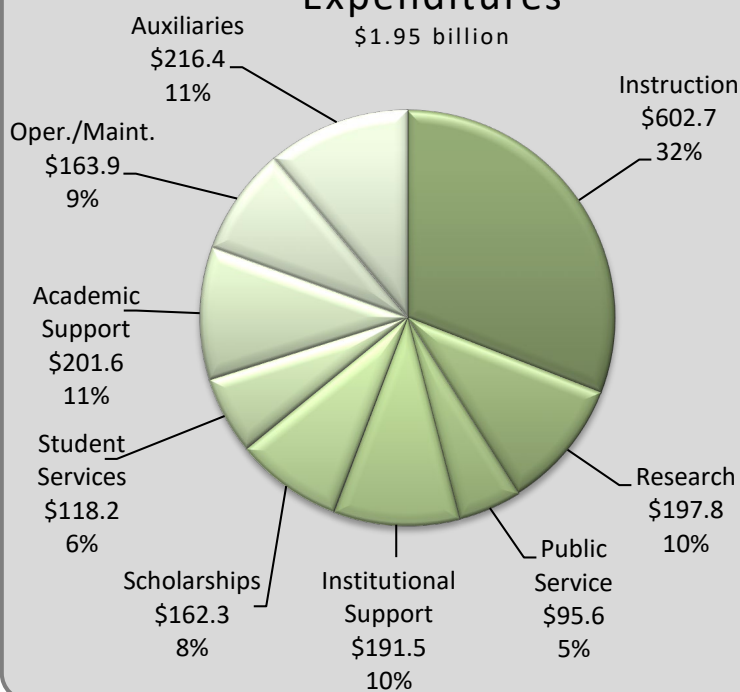
Revenues

\$1.94 billion



Expenditures

\$1.95 billion



The University of Tennessee

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Unrestricted & Restricted Current Funds

Unrestricted & Restricted Revenues (\$millions)

Chattanooga	\$282.8
Knoxville	1,157.4
Martin	152.0
Southern	25.3
Health Science Center	625.7
Institute of Agriculture	214.5
Inst. for Public Service	34.1
System Administration	<u>30.1</u>
TOTAL	\$2,522.0

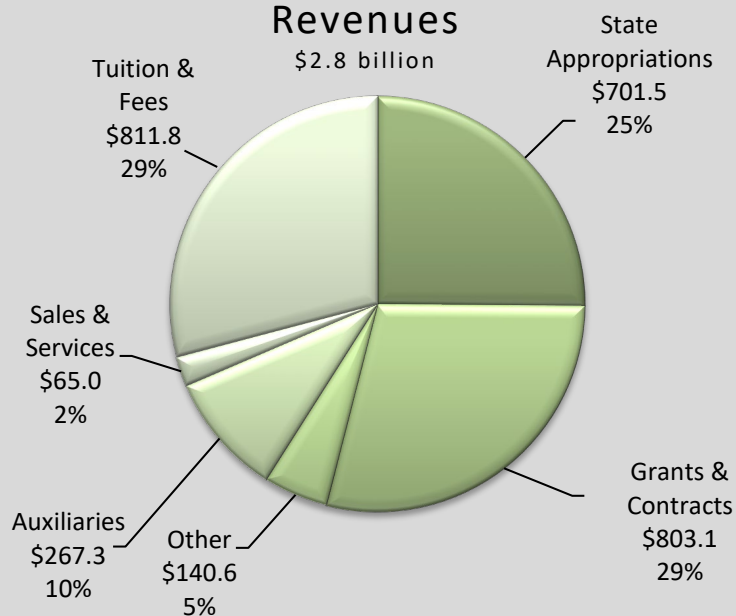
Fall 2021 Headcount Enrollment

Knoxville	31,236
Chattanooga	11,457
Martin	6,712
Southern	876
Health Science Center	3,237
Vet Med	380
Space Institute	<u>85</u>
TOTAL	53,983

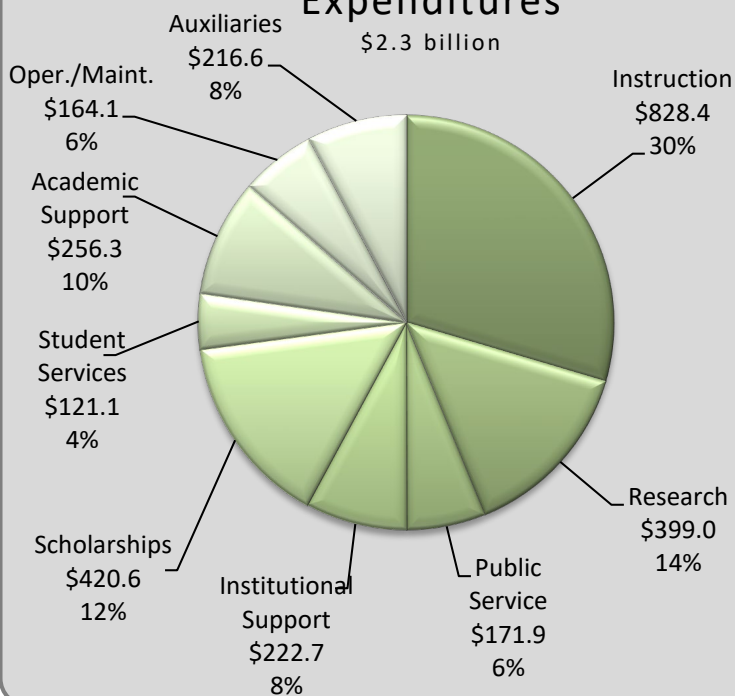
FTE Positions (Unrestricted & Restricted) October 31, 2021

Faculty	4,540
Administrative	1,080
Professional	3,761
Cler/Tech/Maint	<u>5,607</u>
TOTAL	14,988

Revenues



Expenditures



University of Tennessee System
FY 2021-22 Revised Budget Summary by Unit
Unrestricted Current Fund Revenues, Expenditures, and Transfers

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
EDUCATIONAL AND GENERAL									
Revenues									
Tuition & Fees	\$ 811,751,902	\$ 126,067,557	\$ 511,542,123	\$ 64,057,497	\$ 7,574,290	\$ 90,029,528	\$ 12,480,907		
State Appropriations	684,874,552	64,729,305	278,188,958	37,372,897	6,230,000	177,543,924	99,448,464	\$ 15,012,587	\$ 6,348,417
Grants & Contracts	47,660,985	1,049,400	23,910,000	241,400	-	17,029,613	4,435,193	995,379	
Sales & Service	64,987,278	4,845,512	5,158,114	3,577,096	85,000	19,570,126	31,751,430		
Other Sources	62,342,157	269,500	4,405,909	745,440	4,509,548	1,073,920	17,279,087	12,159,877	21,898,876
Total Revenues	\$ 1,671,616,874	\$ 196,961,274	\$ 823,205,104	\$ 105,994,330	\$ 18,398,838	\$ 305,247,111	\$ 165,395,081	\$ 28,167,843	\$ 28,247,293
Expenditures and Transfers									
Instruction	\$ 602,746,830	\$ 87,213,381	\$ 299,406,305	\$ 46,064,195	\$ 4,402,872	\$ 121,739,221	\$ 43,920,856		
Research	197,843,019	4,926,262	119,977,170	115,894		26,904,254	45,919,439		
Public Service	95,615,729	2,813,035	9,013,344	860,006	271,934	1,058,980	57,789,933	\$ 23,808,497	
Academic Support	201,588,635	20,426,458	98,216,052	10,882,030	1,532,122	60,502,263	9,764,315	265,395	
Student Services	118,215,507	30,305,236	61,344,191	14,445,686	4,208,405	7,911,989			
Institutional Support	191,496,294	14,554,120	67,090,918	8,259,499	2,114,374	33,764,840	2,826,372	546,987	\$ 62,339,184
Op/Maint Physical Plant	163,876,076	19,538,223	91,278,854	11,490,267	1,106,956	34,843,011	3,859,830		1,758,935
Scholarships & Fellowships	162,280,289	19,046,386	118,841,895	14,077,406	2,276,500	7,871,574	166,528		
Subtotal Expenditures	\$ 1,733,662,379	\$ 198,823,101	\$ 865,168,729	\$ 106,194,983	\$ 15,913,163	\$ 294,596,132	\$ 164,247,273	\$ 24,620,879	\$ 64,098,119
Mandatory Transfers	10,232,428	3,742,165	310,624	547,667		5,519,279			112,693
Non Mandatory Transfers	(54,550,758)	(5,603,992)	(42,274,249)	(748,320)	2,150,575	5,181,700	1,402,400	3,497,044	(18,155,916)
Total Expenditures & Transfers	\$ 1,689,344,049	\$ 196,961,274	\$ 823,205,104	\$ 105,994,330	\$ 18,063,738	\$ 305,297,111	\$ 165,649,673	\$ 28,117,923	\$ 46,054,896
Fund Balance Addition/(Reduction)	\$ (17,727,175)				\$ 335,100	\$ (50,000)	\$ (254,592)	\$ 49,920	\$ (17,807,603)
AUXILIARIES									
Revenues	\$ 267,060,742	\$ 21,635,234	\$ 227,346,186	\$ 10,276,196	\$ 3,394,610	\$ 4,408,516			
Expenditures and Transfers									
Expenditures	\$ 216,367,202	\$ 14,918,496	\$ 188,344,328	\$ 6,912,183	\$ 1,952,244	\$ 4,239,951			
Mandatory Transfers	40,098,980	5,753,253	31,801,939	1,983,779	391,444	168,565			
Non-Mandatory Transfers	10,434,560	963,485	7,199,919	1,380,234	940,922	(50,000)			
Total Expenditures & Transfers	\$ 266,900,742	\$ 21,635,234	\$ 227,346,186	\$ 10,276,196	\$ 3,284,610	\$ 4,358,516			
Fund Balance Addition/(Reduction)	\$ 160,000				\$ 110,000	\$ 50,000			
TOTALS									
Revenues	\$ 1,938,677,616	\$ 218,596,508	\$ 1,050,551,290	\$ 116,270,526	\$ 21,793,448	\$ 309,655,627	\$ 165,395,081	\$ 28,167,843	\$ 28,247,293
Expenditures and Transfers									
Expenditures	\$ 1,950,029,581	\$ 213,741,597	\$ 1,053,513,057	\$ 113,107,166	\$ 17,865,407	\$ 298,836,083	\$ 164,247,273	\$ 24,620,879	\$ 64,098,119
Mandatory Transfers	50,331,408	9,495,418	32,112,563	2,531,446	391,444	5,687,844			112,693
Non-Mandatory Transfers	(44,116,198)	(4,640,507)	(35,074,330)	631,914	3,091,497	5,131,700	1,402,400	3,497,044	(18,155,916)
Total Expenditures & Transfers	\$ 1,956,244,791	\$ 218,596,508	\$ 1,050,551,290	\$ 116,270,526	\$ 21,348,348	\$ 309,655,627	\$ 165,649,673	\$ 28,117,923	\$ 46,054,896
Fund Balance Addition/(Reduction)	\$ (17,567,175)				\$ 445,100		\$ (254,592)	\$ 49,920	\$ (17,807,603)

Knoxville includes UT Knoxville and UT Space Institute.

University of Tennessee System
FY 2021-22 Revised Budget Summary by Unit
Unrestricted and Restricted Current Fund Revenues, Expenditures, and Transfers

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
EDUCATIONAL AND GENERAL									
Revenues									
Tuition & Fees	\$ 811,751,902	\$ 126,067,557	\$ 511,542,123	\$ 64,057,497	\$ 7,574,290	\$ 90,029,528	\$ 12,480,907		
State Appropriations	701,460,914	65,550,822	289,953,999	37,688,721	6,230,000	180,685,126	99,991,242	\$ 15,012,587	\$ 6,348,417
Grants & Contracts	803,091,760	77,315,962	307,246,385	41,413,400	6,916,262	314,029,613	48,701,077	6,219,061	1,250,000
Sales & Service	64,987,278	4,845,512	5,158,114	3,577,096	85,000	19,570,126	31,751,430		
Other Sources	140,707,508	9,060,046	43,527,534	5,213,440	4,559,548	21,423,920	21,556,937	12,867,207	22,498,876
Total Revenues	\$ 2,521,999,362	\$ 282,839,899	\$ 1,157,428,155	\$ 151,950,154	\$ 25,365,100	\$ 625,738,313	\$ 214,481,593	\$ 34,098,855	\$ 30,097,293
Expenditures and Transfers									
Instruction	\$ 828,424,019	\$ 91,313,023	\$ 334,486,305	\$ 48,174,236	\$ 4,909,761	\$ 304,739,221	\$ 44,790,741	\$ 2,732	\$ 8,000
Research	399,003,271	10,075,854	225,065,449	260,894		92,383,456	70,535,618		682,000
Public Service	171,885,754	4,502,546	33,047,616	2,508,506	271,934	21,058,980	80,181,756	29,714,416	600,000
Academic Support	256,325,860	22,526,382	108,321,052	11,282,030	1,532,122	102,502,263	9,889,582	272,429	
Student Services	121,055,802	31,958,231	61,944,491	15,020,686	4,208,405	7,923,989			
Institutional Support	222,673,936	31,639,975	67,200,918	19,241,999	3,003,314	34,764,840	3,408,230	555,476	62,859,184
Op/Maint Physical Plant	164,098,906	19,538,353	91,479,054	11,492,767	1,106,956	34,843,011	3,879,830		1,758,935
Scholarships & Fellowships	420,577,319	73,147,362	277,846,895	44,169,689	7,846,933	16,871,574	648,028	6,838	40,000
Subtotal Expenditures	\$ 2,584,044,867	\$ 284,701,726	\$ 1,199,391,780	\$ 152,150,807	\$ 22,879,425	\$ 615,087,334	\$ 213,333,785	\$ 30,551,891	\$ 65,948,119
Mandatory Transfers	10,232,428	3,742,165	310,624	547,667		5,519,279			112,693
Non Mandatory Transfers	(54,550,758)	(5,603,992)	(42,274,249)	(748,320)	2,150,575	5,181,700	1,402,400	3,497,044	(18,155,916)
Total Expenditures & Transfers	\$ 2,539,726,537	\$ 282,839,899	\$ 1,157,428,155	\$ 151,950,154	\$ 25,030,000	\$ 625,788,313	\$ 214,736,185	\$ 34,048,935	\$ 47,904,896
Fund Balance Addition/(Reduction)	\$ (17,727,175)				\$ 335,100	\$ (50,000)	\$ (254,592)	\$ 49,920	\$ (17,807,603)
AUXILIARIES									
Revenues	\$ 267,320,742	\$ 21,635,234	\$ 227,606,186	\$ 10,276,196	\$ 3,394,610	\$ 4,408,516			
Expenditures and Transfers			0						
Expenditures	\$ 216,627,202	\$ 14,918,496	\$ 188,604,328	\$ 6,912,183	\$ 1,952,244	\$ 4,239,951			
Mandatory Transfers	40,098,980	5,753,253	31,801,939	1,983,779	391,444	168,565			
Non-Mandatory Transfers	10,434,560	963,485	7,199,919	1,380,234	940,922	(50,000)			
Total Expenditures & Transfers	\$ 267,160,742	\$ 21,635,234	\$ 227,606,186	\$ 10,276,196	\$ 3,284,610	\$ 4,358,516			
Fund Balance Addition/(Reduction)	\$ 160,000				\$ 110,000	\$ 50,000			
TOTALS									
Revenues	\$ 2,789,320,104	\$ 304,475,133	\$ 1,385,034,341	\$ 162,226,350	\$ 28,759,710	\$ 630,146,829	\$ 214,481,593	\$ 34,098,855	\$ 30,097,293
Expenditures and Transfers			0						
Expenditures	\$ 2,800,672,069	\$ 299,620,222	\$ 1,387,996,108	\$ 159,062,990	\$ 24,831,669	\$ 619,327,285	\$ 213,333,785	\$ 30,551,891	\$ 65,948,119
Mandatory Transfers	50,331,408	9,495,418	32,112,563	2,531,446	391,444	5,687,844			112,693
Non-Mandatory Transfers	(44,116,198)	(4,640,507)	(35,074,330)	631,914	3,091,497	5,131,700	1,402,400	3,497,044	(18,155,916)
Total Expenditures & Transfers	\$ 2,806,887,279	\$ 304,475,133	\$ 1,385,034,341	\$ 162,226,350	\$ 28,314,610	\$ 630,146,829	\$ 214,736,185	\$ 34,048,935	\$ 47,904,896
Fund Balance Addition/(Reduction)	\$ (17,567,175)				\$ 445,100		\$ (254,592)	\$ 49,920	\$ (17,807,603)

Knoxville includes UT Knoxville and UT Space Institute.

University of Tennessee System
FY2021-22 Revised Budget
Five Year History
Unrestricted Current Fund Revenues, Expenditures and Transfers

	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Revised	Change FY 2018 to FY 2022 Amount	%
EDUCATIONAL AND GENERAL							
Revenues							
Tuition & Fees	\$ 710,190,418	\$ 746,610,856	\$ 764,506,490	\$ 796,442,074	\$ 811,751,902	\$ 101,561,484	14.3% %
State Appropriations	573,016,552	592,612,952	639,918,152	637,749,852	684,874,552	111,858,000	19.5% %
Grants & Contracts	51,045,254	53,857,681	53,256,325	58,474,905	47,660,985	(3,384,269)	-6.6% %
Sales & Service	69,851,826	67,576,317	56,898,631	63,844,595	64,987,278	(4,864,548)	-7.0% %
Other Sources	63,243,539	68,902,249	69,049,649	70,724,613	62,342,157	(901,382)	-1.4% %
Total Revenues	<u>\$ 1,467,347,589</u>	<u>\$ 1,529,560,055</u>	<u>\$ 1,583,629,248</u>	<u>\$ 1,627,236,038</u>	<u>\$ 1,671,616,874</u>	<u>\$ 204,269,285</u>	<u>13.9% %</u>
Expenditures and Transfers							
Instruction	\$ 498,578,427	\$ 510,622,839	\$ 517,826,331	\$ 515,072,267	\$ 602,746,830	\$ 104,168,403	20.9% %
Research	131,121,213	140,499,005	147,846,046	152,948,873	197,843,019	66,721,806	50.9% %
Public Service	79,639,156	81,353,080	77,459,911	78,506,063	95,615,729	15,976,573	20.1% %
Academic Support	171,075,686	175,049,100	177,371,195	180,342,080	201,588,635	30,512,949	17.8% %
Student Services	96,897,429	98,555,131	99,453,375	99,523,809	118,215,507	21,318,078	22.0% %
Institutional Support	164,355,023	168,589,108	175,763,031	175,004,979	191,496,294	27,141,271	16.5% %
Operation & Maintenance of Plant	150,918,426	150,151,547	158,633,657	146,589,495	163,876,076	12,957,650	8.6% %
Scholarships & Fellowships	115,038,571	124,958,755	129,968,045	142,839,827	162,280,289	47,241,718	41.1% %
Subtotal Expenditures	<u>\$ 1,407,623,932</u>	<u>\$ 1,449,778,566</u>	<u>\$ 1,484,321,590</u>	<u>\$ 1,490,827,395</u>	<u>\$ 1,733,662,379</u>	<u>\$ 326,038,447</u>	<u>23.2% %</u>
Mandatory Transfers	10,733,175	15,435,736	13,109,489	13,034,781	10,232,428	(500,747)	-4.7% %
Non-Mandatory Transfers	35,756,137	68,521,859	79,126,450	107,678,171	(54,550,758)	(90,306,895)	-252.6% %
Total Expenditures & Transfers	<u>\$ 1,454,113,244</u>	<u>\$ 1,533,736,161</u>	<u>\$ 1,576,557,529</u>	<u>\$ 1,611,540,347</u>	<u>\$ 1,689,344,049</u>	<u>\$ 235,230,805</u>	<u>16.2% %</u>
Fund Balance Addition/(Reduction)	<u>\$ 13,234,345</u>	<u>\$ (4,176,105)</u>	<u>\$ 7,071,719</u>	<u>\$ 15,695,691</u>	<u>\$ (17,727,175)</u>		
AUXILIARIES							
Revenues	\$ 266,172,939	\$ 262,956,722	\$ 253,541,204	\$ 240,192,478	\$ 267,060,742	\$ 887,803	0.3% %
Expenditures and Transfers							
Expenditures	\$ 206,098,534	\$ 201,428,896	\$ 200,623,961	\$ 189,764,399	\$ 216,367,202	\$ 10,268,668	5.0% %
Mandatory Transfers	46,326,750	45,401,257	54,855,089	45,342,299	40,098,980	(6,227,770)	-13.4% %
Non-Mandatory Transfers	9,507,965	20,601,174	3,543	4,006,341	10,434,560	926,595	9.7% %
Total Expenditures & Transfers	<u>\$ 261,933,249</u>	<u>\$ 267,431,327</u>	<u>\$ 255,482,593</u>	<u>\$ 239,113,039</u>	<u>\$ 266,900,742</u>	<u>\$ 4,967,493</u>	<u>1.9% %</u>
Fund Balance Addition/(Reduction)	<u>\$ 4,239,690</u>	<u>\$ (4,474,606)</u>	<u>\$ (1,941,388)</u>	<u>\$ 1,079,439</u>	<u>\$ 160,000</u>		
TOTALS							
Revenues	\$ 1,733,520,528	\$ 1,792,516,777	\$ 1,837,170,452	\$ 1,867,428,516	\$ 1,938,677,616	\$ 205,157,088	11.8% %
Expenditures and Transfers							
Expenditures	\$ 1,613,722,467	\$ 1,651,207,462	\$ 1,684,945,551	\$ 1,680,591,794	\$ 1,950,029,581	\$ 336,307,114	20.8% %
Mandatory Transfers	57,059,925	60,836,993	67,964,578	58,377,080	50,331,408	(6,728,517)	-11.8% %
Non-Mandatory Transfers	45,264,102	89,123,033	79,129,993	111,684,512	(44,116,198)	(89,380,300)	-197.5% %
Total Expenditures & Transfers	<u>\$ 1,716,046,494</u>	<u>\$ 1,801,167,488</u>	<u>\$ 1,832,040,122</u>	<u>\$ 1,850,653,386</u>	<u>\$ 1,956,244,791</u>	<u>\$ 240,198,297</u>	<u>14.0% %</u>
Fund Balance Addition/(Reduction)	<u>\$ 17,474,035</u>	<u>\$ (8,650,711)</u>	<u>\$ 5,130,330</u>	<u>\$ 16,775,131</u>	<u>\$ (17,567,175)</u>		

University of Tennessee System
FY2021-22 Revised Budget
Five Year History
Current Funds Revenues, Expenditures and Transfers - Unrestricted and Restricted

	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Revised	Change FY 2018 to FY 2022	
						Amount	%
EDUCATIONAL AND GENERAL							
Revenues							
Tuition & Fees	\$ 710,190,418	\$ 746,610,856	\$ 764,506,490	\$ 796,442,074	\$ 811,751,902	\$ 101,561,484	14.3%
State Appropriations	592,062,887	610,765,836	656,204,483	654,138,435	701,460,914	109,398,027	18.5%
Grants & Contracts	636,058,864	693,424,426	702,555,500	773,721,174	803,091,760	167,032,896	26.3%
Sales & Service	69,851,826	67,576,317	56,898,631	63,844,595	64,987,278	(4,864,548)	-7.0%
Other Sources	139,504,137	151,957,239	150,237,117	154,302,041	140,707,508	1,203,371	0.9%
Total Revenues	<u>\$ 2,147,668,133</u>	<u>\$ 2,270,334,675</u>	<u>\$ 2,330,402,222</u>	<u>\$ 2,442,448,319</u>	<u>\$ 2,521,999,362</u>	<u>\$ 374,331,229</u>	<u>17.4%</u>
Expenditures and Transfers							
Instruction	\$ 691,201,220	\$ 713,275,720	\$ 718,398,379	\$ 734,728,227	\$ 828,424,019	\$ 137,222,799	19.9%
Research	323,493,599	339,531,119	340,459,794	344,488,230	399,003,271	75,509,672	23.3%
Public Service	150,461,752	155,162,904	147,913,206	153,667,491	171,885,754	21,424,002	14.2%
Academic Support	218,247,500	225,257,207	229,901,710	230,667,734	256,325,860	38,078,360	17.4%
Student Services	100,380,026	101,857,372	102,352,867	102,440,509	121,055,802	20,675,776	20.6%
Institutional Support	166,685,771	170,448,648	182,412,654	201,528,713	222,673,936	55,988,165	33.6%
Operation & Maintenance of Plant	151,286,259	150,502,571	159,048,262	147,041,164	164,098,906	12,812,647	8.5%
Scholarships & Fellowships	295,164,163	306,406,301	331,245,119	358,886,060	420,577,319	125,413,156	42.5%
Subtotal Expenditures	<u>\$ 2,096,920,290</u>	<u>\$ 2,162,441,842</u>	<u>\$ 2,211,731,991</u>	<u>\$ 2,273,448,127</u>	<u>\$ 2,584,044,867</u>	<u>\$ 487,124,577</u>	<u>23.2%</u>
Mandatory Transfers	10,733,175	15,435,736	13,109,489	13,034,781	10,232,428	(500,747)	-4.7%
Non-Mandatory Transfers	35,756,137	68,521,859	79,126,450	107,678,171	(54,550,758)	(90,306,895)	-252.6%
Total Expenditures & Transfers	<u>\$ 2,143,409,602</u>	<u>\$ 2,246,399,437</u>	<u>\$ 2,303,967,930</u>	<u>\$ 2,394,161,079</u>	<u>\$ 2,539,726,537</u>	<u>\$ 396,316,935</u>	<u>18.5%</u>
Fund Balance Addition/(Reduction)	<u>\$ 4,258,531</u>	<u>\$ 23,935,238</u>	<u>\$ 26,434,292</u>	<u>\$ 48,287,240</u>	<u>\$ (17,727,175)</u>		
AUXILIARIES							
Revenues	\$ 266,956,202	\$ 263,466,564	\$ 253,981,095	\$ 241,926,102	\$ 267,320,742	\$ 364,540	0.1%
Expenditures and Transfers							
Expenditures	\$ 207,035,549	\$ 202,169,439	\$ 200,818,916	\$ 191,245,294	\$ 216,627,202	\$ 9,591,653	4.6%
Mandatory Transfers	46,326,750	45,401,257	54,855,089	45,342,299	40,098,980	(6,227,770)	-13.4%
Non-Mandatory Transfers	9,507,965	20,601,174	3,543	4,006,341	10,434,560	926,595	9.7%
Total Expenditures & Transfers	<u>\$ 262,870,264</u>	<u>\$ 268,171,870</u>	<u>\$ 255,677,548</u>	<u>\$ 240,593,934</u>	<u>\$ 267,160,742</u>	<u>\$ 4,290,478</u>	<u>1.6%</u>
Fund Balance Addition/(Reduction)	<u>\$ 4,085,938</u>	<u>\$ (4,705,306)</u>	<u>\$ (1,696,453)</u>	<u>\$ 1,332,168</u>	<u>\$ 160,000</u>		
TOTALS							
Revenues	\$ 2,414,624,335	\$ 2,533,801,239	\$ 2,584,383,317	\$ 2,684,374,421	\$ 2,789,320,104	\$ 374,695,769	15.5%
Expenditures and Transfers							
Expenditures	\$ 2,303,955,839	\$ 2,364,611,281	\$ 2,412,550,907	\$ 2,464,693,421	\$ 2,800,672,069	\$ 496,716,230	21.6%
Mandatory Transfers	57,059,925	60,836,993	67,964,578	58,377,080	50,331,408	(6,728,517)	-11.8%
Non-Mandatory Transfers	45,264,102	89,123,033	79,129,993	111,684,512	(44,116,198)	(89,380,300)	-197.5%
Total Expenditures & Transfers	<u>\$ 2,406,279,866</u>	<u>\$ 2,514,571,307</u>	<u>\$ 2,559,645,478</u>	<u>\$ 2,634,755,013</u>	<u>\$ 2,806,887,279</u>	<u>\$ 400,607,413</u>	<u>16.6%</u>
Fund Balance Addition/(Reduction)	<u>\$ 8,344,469</u>	<u>\$ 19,229,932</u>	<u>\$ 24,737,839</u>	<u>\$ 49,619,408</u>	<u>\$ (17,567,175)</u>		

University of Tennessee System

FY 2021 - 22 Revised Budget Summary

Unrestricted and Restricted Current Funds Revenues, Expenditures and Transfers

	FY 2020-21 Actual			FY 2021-22 Original			FY 2021-22 Revised			Change Original to Revised	
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Amount	%
EDUCATION AND GENERAL											
Revenues											
Tuition & Fees	\$ 796,442,074		\$ 796,442,074	\$ 800,209,342		\$ 800,209,342	\$ 811,751,902		\$ 811,751,902	\$ 11,542,560	1.4%
State Appropriations	637,749,852	\$ 16,388,583	654,138,435	684,449,552	\$ 16,582,877	701,032,429	684,874,552	\$ 16,586,362	701,460,914	428,485	0.1%
Grants & Contracts	58,474,905	715,246,270	773,721,174	47,251,909	694,338,873	741,590,782	47,660,985	755,430,775	803,091,760	61,500,978	8.3%
Sales & Service	63,844,595		63,844,595	62,394,332		62,394,332	64,987,278		64,987,278	2,592,946	4.2%
Other Sources	70,724,613	83,577,429	154,302,041	63,443,192	79,104,985	142,548,177	62,342,157	78,365,351	140,707,508	(1,840,669)	-1.3%
Total Revenues	\$ 1,627,236,038	\$ 815,212,281	\$ 2,442,448,319	\$ 1,657,748,327	\$ 790,026,735	\$ 2,447,775,062	\$ 1,671,616,874	\$ 850,382,488	\$ 2,521,999,362	\$ 74,224,300	3.0%
Expenditures and Transfers											
Instruction	\$ 515,072,267	\$ 219,655,959	\$ 734,728,227	611,698,468	\$ 224,223,797	\$ 835,922,265	\$ 602,746,830	\$ 225,677,189	\$ 828,424,019	\$ (7,498,246)	-0.9%
Research	152,948,873	191,539,357	344,488,230	141,778,905	196,768,855	338,547,760	197,843,019	201,160,252	399,003,271	60,455,511	17.9%
Public Service	78,506,063	75,161,427	153,667,491	90,538,269	70,505,825	161,044,094	95,615,729	76,270,025	171,885,754	10,841,660	6.7%
Academic Support	180,342,080	50,325,654	230,667,734	192,306,850	52,997,845	245,304,695	201,588,635	54,737,225	256,325,860	11,021,165	4.5%
Student Services	99,523,809	2,916,699	102,440,509	113,318,030	3,165,334	116,483,364	118,215,507	2,840,295	121,055,802	4,572,438	3.9%
Institutional Support	175,004,979	26,523,734	201,528,713	182,982,364	16,322,887	199,305,251	191,496,294	31,177,642	222,673,936	23,368,685	11.7%
Operations & Maintenance of Plant	146,589,495	451,669	147,041,164	159,870,122	425,900	160,296,022	163,876,076	222,830	164,098,906	3,802,884	2.4%
Scholarships & Fellowships	142,839,827	216,046,232	358,886,060	152,346,074	225,616,292	377,962,366	162,280,289	258,297,030	420,577,319	42,614,953	11.3%
Subtotal Expenditures	\$ 1,490,827,395	\$ 782,620,732	\$ 2,273,448,127	\$ 1,644,839,082	\$ 790,026,735	\$ 2,434,865,817	\$ 1,733,662,379	\$ 850,382,488	\$ 2,584,044,867	\$ 149,179,050	6.1%
Mandatory Transfers	13,034,781		13,034,781	11,171,450		11,171,450	10,232,428		10,232,428	(939,022)	-8.4%
Non-Mandatory Transfers	107,678,171		107,678,171	(1,285,920)		(1,285,920)	(54,550,758)		(54,550,758)	(53,264,838)	-4142.2%
Total Expenditures & Transfers	\$ 1,611,540,347	\$ 782,620,732	\$ 2,394,161,079	\$ 1,654,724,612	\$ 790,026,735	\$ 2,444,751,347	\$ 1,689,344,049	\$ 850,382,488	\$ 2,539,726,537	\$ 94,975,190	3.9%
Fund Balance Addition / (Reduction)	\$ 15,695,691	\$ 32,591,549	\$ 48,287,240	\$ 3,023,715	\$ -	\$ 3,023,715	\$ (17,727,175)	\$ -	\$ (17,727,175)		
AUXILIARIES											
Revenues	\$ 240,192,478	\$ 1,733,624	\$ 241,926,102	\$ 266,044,551	\$ 260,000	\$ 266,304,551	\$ 267,060,742	\$ 260,000	\$ 267,320,742	\$ 1,016,191	0.4%
Expenditures and Transfers											
Expenditures	\$ 189,764,399	\$ 1,480,895	\$ 191,245,294	\$ 214,971,034	\$ 260,000	\$ 215,231,034	\$ 216,367,202	\$ 260,000	\$ 216,627,202	\$ 1,396,168	0.6%
Mandatory Transfers	45,342,299		45,342,299	40,098,980		40,098,980	40,098,980		40,098,980		0.0%
Non-Mandatory Transfers	4,006,341		4,006,341	10,806,107		10,806,107	10,434,560		10,434,560	(371,547)	-3.4%
Total Expenditures & Transfers	\$ 239,113,039	\$ 1,480,895	\$ 240,593,934	\$ 265,876,121	\$ 260,000	\$ 266,136,121	\$ 266,900,742	\$ 260,000	\$ 267,160,742	\$ 1,024,621	0.4%
Fund Balance Addition / (Reduction)	\$ 1,079,439	\$ 252,728	\$ 1,332,168	\$ 168,430	\$ -	\$ 168,430	\$ 160,000	\$ -	\$ 160,000		
TOTALS											
Revenues	\$ 1,867,428,516	\$ 816,945,905	\$ 2,684,374,421	\$ 1,923,792,878	\$ 790,286,735	\$ 2,714,079,613	\$ 1,938,677,616	\$ 850,642,488	\$ 2,789,320,104	\$ 75,240,491	2.5%
Expenditures and Transfers											
Expenditures	\$ 1,680,591,794	\$ 784,101,628	\$ 2,464,693,421	\$ 1,859,810,116	\$ 790,286,735	\$ 2,650,096,851	\$ 1,950,029,581	\$ 850,642,488	\$ 2,800,672,069	\$ 150,575,218	5.4%
Mandatory Transfers	58,377,080		58,377,080	51,270,430		51,270,430	50,331,408		50,331,408	(939,022)	-1.8%
Non-Mandatory Transfers	111,684,512		111,684,512	9,520,187		9,520,187	(44,116,198)		(44,116,198)	(53,636,385)	-563.4%
Total Expenditures & Transfers	\$ 1,850,653,386	\$ 784,101,628	\$ 2,634,755,013	\$ 1,920,600,733	\$ 790,286,735	\$ 2,710,887,468	\$ 1,956,244,791	\$ 850,642,488	\$ 2,806,887,279	\$ 95,999,811	3.3%
Fund Balance Addition / (Reduction)	\$ 16,775,131	\$ 32,844,277	\$ 49,619,408	\$ 3,192,145	\$ -	\$ 3,192,145	\$ (17,567,175)	\$ -	\$ (17,567,175)		

University of Tennessee System

FY 2021-22 Revised Budget

Natural Classifications by Unit

Unrestricted Current Funds Expenditures

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
EDUCATIONAL AND GENERAL									
Salaries and Benefits									
Salaries									
Academic	\$ 402,571,470	\$ 51,641,814	\$ 198,885,032	\$ 25,796,877	\$ 3,320,435	\$ 88,601,701	\$ 33,763,606	\$ 426,825	\$ 135,180
Non-Academic	422,640,195	46,138,886	171,095,922	24,562,585	3,945,806	82,663,465	54,223,633	12,540,489	27,469,409
Students	8,489,938	1,006,444	4,951,065	1,262,811	78,000	554,780	429,773	12,772	194,293
Total Salaries	\$ 833,701,603	\$ 98,787,144	\$ 374,932,019	\$ 51,622,273	\$ 7,344,241	\$ 171,819,946	\$ 88,417,012	\$ 12,980,086	\$ 27,798,882
Staff Benefits	282,627,473	37,009,172	124,415,707	20,578,052	2,322,781	50,192,343	34,105,889	4,420,541	9,582,988
Total Salaries and Benefits	\$ 1,116,329,076	\$ 135,796,316	\$ 499,347,726	\$ 72,200,325	\$ 9,667,022	\$ 222,012,289	\$ 122,522,901	\$ 17,400,627	\$ 37,381,870
Operating	591,744,482	61,941,431	349,795,439	32,308,415	6,098,249	66,571,346	41,275,201	7,038,152	26,716,249
Equipment and Capital Outlay	25,588,821	1,085,354	16,025,564	1,686,243	147,892	6,012,497	449,171	182,100	
Total Expenditures	\$ 1,733,662,379	\$ 198,823,101	\$ 865,168,729	\$ 106,194,983	\$ 15,913,163	\$ 294,596,132	\$ 164,247,273	\$ 24,620,879	\$ 64,098,119
AUXILIARIES									
Salaries and Benefits									
Salaries									
Academic	\$ 735,575	\$ 36,000	\$ 699,575						
Non-Academic	65,588,491	3,928,210	58,464,786	\$ 1,530,097	\$ 49,824	\$ 1,615,574			
Students	5,175,808	253,085	4,426,420	496,303					
Total Salaries	\$ 71,499,874	\$ 4,217,295	\$ 63,590,781	\$ 2,026,400	\$ 49,824	\$ 1,615,574			
Staff Benefits	17,991,942	1,158,886	16,026,468	652,860		153,728			
Total Salaries and Benefits	\$ 89,491,816	\$ 5,376,181	\$ 79,617,249	\$ 2,679,260	\$ 49,824	\$ 1,769,302			
Operating	123,324,836	9,539,815	105,184,029	4,227,923	1,902,420	2,470,649			
Equipment and Capital Outlay	3,550,550	2,500	3,543,050	5,000					
Total Expenditures	\$ 216,367,202	\$ 14,918,496	\$ 188,344,328	\$ 6,912,183	\$ 1,952,244	\$ 4,239,951			
TOTALS									
Salaries and Benefits									
Salaries									
Academic	\$ 403,307,045	\$ 51,677,814	\$ 199,584,607	\$ 25,796,877	\$ 3,320,435	\$ 88,601,701	\$ 33,763,606	\$ 426,825	\$ 135,180
Non-Academic	488,228,686	50,067,096	229,560,708	26,092,682	3,995,630	84,279,039	54,223,633	12,540,489	27,469,409
Students	13,665,746	1,259,529	9,377,485	1,759,114	78,000	554,780	429,773	12,772	194,293
Total Salaries	\$ 905,201,477	\$ 103,004,439	\$ 438,522,800	\$ 53,648,673	\$ 7,394,065	\$ 173,435,520	\$ 88,417,012	\$ 12,980,086	\$ 27,798,882
Staff Benefits	300,619,415	38,168,058	140,442,175	21,230,912	2,322,781	50,346,071	34,105,889	4,420,541	9,582,988
Total Salaries and Benefits	\$ 1,205,820,892	\$ 141,172,497	\$ 578,964,975	\$ 74,879,585	\$ 9,716,846	\$ 223,781,591	\$ 122,522,901	\$ 17,400,627	\$ 37,381,870
Operating	715,069,318	71,481,246	454,979,468	36,536,338	8,000,669	69,041,995	41,275,201	7,038,152	26,716,249
Equipment and Capital Outlay	29,139,371	1,087,854	19,568,614	1,691,243	147,892	6,012,497	449,171	182,100	
Total Expenditures	\$ 1,950,029,581	\$ 213,741,597	\$ 1,053,513,057	\$ 113,107,166	\$ 17,865,407	\$ 298,836,083	\$ 164,247,273	\$ 24,620,879	\$ 64,098,119

Knoxville includes UTK Knoxville and UT Space Institute.

University of Tennessee System
FY 2021-22 Revised Budget
Natural Classifications
Unrestricted Current Funds Expenditures

	FY 2020-21		FY 2021-22		FY 2021-22		Change	
	Actual		Original		Revised		Original to Revised	
							Amount	%
EDUCATIONAL AND GENERAL								
Salaries and Benefits								
Salaries								
Academic	\$ 390,275,978	\$	401,684,088	\$	402,571,470	\$	887,382	0.2%
Non-Academic	387,427,784		408,357,270		422,640,195		14,282,925	3.5%
Students	8,145,247		8,177,824		8,489,938		312,114	3.8%
Total Salaries	\$ 785,849,008	\$	818,219,182	\$	833,701,603	\$	15,482,421	1.9%
Staff Benefits	274,484,986		283,825,979		282,627,473		(1,198,506)	-0.4%
Total Salaries and Benefits	\$ 1,060,333,994	\$	1,102,045,161	\$	1,116,329,076	\$	14,283,915	1.3%
Operating	395,530,362		518,763,342		591,744,482		72,981,140	14.1%
Equipment and Capital Outlay	34,963,039		24,030,579		25,588,821		1,558,242	6.5%
Total Expenditures	\$ 1,490,827,395	\$	1,644,839,082	\$	1,733,662,379	\$	88,823,297	5.4%
AUXILIARIES								
Salaries and Benefits								
Salaries								
Academic	\$ 518,111	\$	721,325	\$	735,575	\$	14,250	2.0%
Non-Academic	63,619,905		64,649,829		65,588,491		938,662	1.5%
Students	4,049,859		5,185,565		5,175,808		(9,757)	-0.2%
Total Salaries	\$ 68,187,875	\$	70,556,719	\$	71,499,874	\$	943,155	1.3%
Staff Benefits	16,826,830		17,992,008		17,991,942		(66)	0.0%
Total Salaries and Benefits	\$ 85,014,705	\$	88,548,727	\$	89,491,816	\$	943,089	1.1%
Operating	104,656,802		122,871,757		123,324,836		453,079	0.4%
Equipment and Capital Outlay	92,892		3,550,550		3,550,550			
Total Expenditures	\$ 189,764,399	\$	214,971,034	\$	216,367,202	\$	1,396,168	0.6%
TOTALS								
Salaries and Benefits								
Salaries								
Academic	\$ 390,794,089	\$	402,405,413	\$	403,307,045	\$	901,632	0.2%
Non-Academic	451,047,689		473,007,099		488,228,686		15,221,587	3.2%
Students	12,195,105		13,363,389		13,665,746		302,357	2.3%
Total Salaries	\$ 854,036,883	\$	888,775,901	\$	905,201,477	\$	16,425,576	1.8%
Staff Benefits	291,311,816		301,817,987		300,619,415		(1,198,572)	-0.4%
Total Salaries and Benefits	\$ 1,145,348,699	\$	1,190,593,888	\$	1,205,820,892	\$	15,227,004	1.3%
Operating	500,187,163		641,635,099		715,069,318		73,434,219	11.4%
Equipment and Capital Outlay	35,055,932		27,581,129		29,139,371		1,558,242	5.6%
Total Expenditures	\$ 1,680,591,794	\$	1,859,810,116	\$	1,950,029,581	\$	90,219,465	4.9%

University of Tennessee System

FY 2021-22 Revised Budget

Natural Classifications

Recurring Unrestricted Expenditures

	FY 2020-21	FY 2021-22	FY 2021-22	Change	
	Actual	Original	Revised	Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Academic	\$ 390,275,978	\$ 401,254,218	\$ 403,938,798	\$ 2,684,580	0.7%
Non-Academic	387,427,784	409,481,493	423,063,935	13,582,442	3.3%
Students	8,145,247	8,177,824	8,350,558	172,734	2.1%
Total Salaries	\$ 785,849,008	\$ 818,913,535	\$ 835,353,291	\$ 16,439,756	2.0%
Staff Benefits	274,484,986	283,584,777	284,202,583	617,806	0.2%
Total Salaries and Benefits	\$ 1,060,333,994	\$ 1,102,498,312	\$ 1,119,555,874	\$ 17,057,562	1.5%
Operating	395,530,362	516,599,713	512,271,785	(4,327,928)	-0.8%
Equipment and Capital Outlay	34,963,039	26,236,858	29,309,016	3,072,158	11.7%
Total Expenditures	\$ 1,490,827,395	\$ 1,645,334,883	\$ 1,661,136,675	\$ 15,801,792	1.0%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Academic	\$ 518,111	\$ 721,325	\$ 735,575	\$ 14,250	2.0%
Non-Academic	63,619,905	64,649,829	65,624,491	974,662	1.5%
Students	4,049,859	5,185,565	5,175,808	(9,757)	-0.2%
Total Salaries	\$ 68,187,875	\$ 70,556,719	\$ 71,535,874	\$ 979,155	1.4%
Staff Benefits	16,826,830	17,992,008	18,016,942	24,934	0.1%
Total Salaries and Benefits	\$ 85,014,705	\$ 88,548,727	\$ 89,552,816	\$ 1,004,089	1.1%
Operating	104,656,802	122,669,822	123,122,901	453,079	0.4%
Equipment and Capital Outlay	92,892	3,550,550	3,550,550	0	0.0%
Total Expenditures	\$ 189,764,399	\$ 214,769,099	\$ 216,226,267	\$ 1,457,168	0.7%
TOTALS					
Salaries and Benefits					
Salaries					
Academic	\$ 390,794,089	\$ 401,975,543	\$ 404,674,373	\$ 2,698,830	0.7%
Non-Academic	451,047,689	474,131,322	488,688,426	14,557,104	3.1%
Students	12,195,105	13,363,389	13,526,366	162,977	1.2%
Total Salaries	\$ 854,036,883	\$ 889,470,254	\$ 906,889,165	\$ 17,418,911	2.0%
Staff Benefits	291,311,816	301,576,785	302,219,525	642,740	0.2%
Total Salaries and Benefits	\$ 1,145,348,699	\$ 1,191,047,039	\$ 1,209,108,690	\$ 18,061,651	1.5%
Operating	500,187,163	639,269,535	635,394,686	(3,874,849)	-0.6%
Equipment and Capital Outlay	35,055,932	29,787,408	32,859,566	3,072,158	10.3%
Total Expenditures	\$ 1,680,591,794	\$ 1,860,103,982	\$ 1,877,362,942	\$ 17,258,960	0.9%

University of Tennessee System
FY 2021-22 Revised Budget
Current Unrestricted Net Assets by Unit
Unrestricted Educational & General (E&G) and Auxiliary Funds

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
FY 2019-20 Actual									
Net Assets at Beginning of Year	\$ 126,965,002	\$ 13,811,862	\$ 58,329,021	\$ 6,654,235		\$ 12,148,949	\$ 9,149,837	\$ 1,775,777	\$ 25,095,322
Operating Funds									
Revenue	\$ 1,837,170,451	\$ 208,131,358	\$ 998,443,860	\$ 113,018,688		\$ 291,073,757	\$ 153,962,073	\$ 25,774,349	\$ 46,766,366
Less: Expenditures and Transfers	(1,832,040,123)	(206,422,889)	(1,001,507,125)	(110,288,807)		(291,424,868)	(153,440,843)	(25,812,887)	(43,142,704)
Carryover Funds To/(From) Net Assets	\$ 5,130,328	\$ 1,708,469	\$ (3,063,265)	\$ 2,729,881		\$ (351,111)	\$ 521,230	\$ (38,538)	\$ 3,623,662
Net Assets Detail:									
ALLOCATED									
Working Capital	\$ 29,782,200	\$ 6,345,330	\$ 9,229,849	\$ 1,108,791		\$ 6,949,001	\$ 1,995,119	\$ 39,594	\$ 4,114,516
Revolving Funds	18,929,223		4,019,443						14,909,780
Encumbrances	3,490,491		1,788,069	10,847		\$ 421,771	1,269,804		
Reserve for Reappropriations	11,779,034			3,000,000				\$ 700,000	8,079,034
Total Allocated Net Assets	\$ 63,980,948	\$ 6,345,330	\$ 15,037,361	\$ 4,119,638		\$ 7,370,772	\$ 3,264,923	\$ 739,594	\$ 27,103,330
UNALLOCATED	\$ 68,114,382	\$ 9,175,000	\$ 40,228,395	\$ 5,264,478		\$ 4,427,065	\$ 6,406,145	\$ 997,645	\$ 1,615,654
Total Net Assets - June 30, 2020	\$ 132,095,329	\$ 15,520,331	\$ 55,265,756	\$ 9,384,116		\$ 11,797,837	\$ 9,671,067	\$ 1,737,239	\$ 28,718,984
Percent Unallocated of Expend. & Transfers	3.72%	4.44%	4.02%	4.77%		1.52%	4.17%	3.86%	2.60%
FY 2020-21 Actual									
Net Assets at Beginning of Year	\$ 132,095,329	\$ 15,520,331	\$ 55,265,756	\$ 9,384,116		\$ 11,797,837	\$ 9,671,067	\$ 1,737,239	\$ 28,718,984
Operating Funds									
Revenue	\$ 1,867,428,517	\$ 212,878,556	\$ 1,013,302,628	\$ 117,162,056		\$ 297,967,746	\$ 167,075,868	\$ 26,216,483	\$ 32,825,180
Less: Expenditures and Transfers	(1,850,653,388)	(212,605,899)	(999,364,553)	(115,655,620)		(301,189,569)	(166,260,025)	(26,133,823)	(29,443,899)
Carryover Funds To/(From) Net Assets	\$ 16,775,129	\$ 272,657	\$ 13,938,075	\$ 1,506,436		\$ (3,221,823)	\$ 815,843	\$ 82,660	\$ 3,381,281
Net Assets Detail:									
ALLOCATED									
Working Capital	\$ 41,706,996	\$ 4,419,259	\$ 23,289,528	\$ 929,739		\$ 7,642,150	\$ 2,298,251	\$ 80,674	\$ 3,047,395
Revolving Funds	19,808,052		4,781,399						15,026,653
Encumbrances	5,935,719	\$ 1,373,727	2,057,321	\$ 199,317		\$ 848,381	1,362,479	\$ 94,494	
Reserve for Reappropriations	19,176,127			5,750,000				\$ 700,000	12,726,127
Total Allocated Net Assets	\$ 86,626,894	\$ 5,792,986	\$ 30,128,248	\$ 6,879,056		\$ 8,490,531	\$ 3,660,730	\$ 875,168	\$ 30,800,175
UNALLOCATED	\$ 62,263,425	\$ 10,000,000	\$ 39,075,586	\$ 4,011,496		\$ 85,500	\$ 6,826,183	\$ 944,728	\$ 1,319,932
Total Net Assets - June 30, 2021	\$ 148,870,458	\$ 15,792,988	\$ 69,203,831	\$ 10,890,552		\$ 8,576,014	\$ 10,486,910	\$ 1,819,896	\$ 32,100,265
Percent Unallocated of Expend. & Transfers	3.36%	4.70%	3.91%	3.47%		0.03%	4.11%	3.61%	2.72%
FY 2021-22 Revised Budget									
Net Assets at Beginning of Year	\$ 149,656,808	\$ 15,792,988	\$ 69,203,831	\$ 10,890,552	\$ 766,512	\$ 8,576,014	\$ 10,486,910	\$ 1,819,896	\$ 32,120,106
Operating Funds									
Revenue	\$ 1,938,677,616	\$ 218,596,508	\$ 1,050,551,290	\$ 116,270,526	21,793,448	\$ 309,655,627	\$ 165,395,081	\$ 28,167,843	\$ 28,247,293
Less: Expenditures and Transfers	(1,956,244,791)	(218,596,508)	(1,050,551,290)	(116,270,526)	(21,348,348)	(309,655,627)	(165,649,673)	(28,117,923)	(46,054,896)
Carryover Funds To/(From) Net Assets	\$ (17,567,175)	\$ -	\$ -	\$ -	\$ 445,100	\$ -	\$ (254,592)	\$ 49,920	\$ (17,807,603)
Net Assets Detail:									
ALLOCATED									
Working Capital	\$ 41,642,704	\$ 5,792,986	\$ 21,401,513	\$ 929,739	\$ 450,000	\$ 7,642,150	\$ 2,298,248	\$ 80,673	\$ 3,047,395
Revolving Funds	14,919,495		6,669,413			(18)			8,250,100
Encumbrances	4,222,302		2,057,319	199,317		\$ 367,810	1,503,361	\$ 94,495	
Reserve for Reappropriations	6,650,000			5,750,000	200,000			\$ 700,000	
Total Allocated Net Assets	\$ 67,434,501	\$ 5,792,986	\$ 30,128,245	\$ 6,879,056	650,000	\$ 8,009,942	\$ 3,801,609	\$ 875,168	\$ 11,297,495
UNALLOCATED	\$ 65,748,191	\$ 10,000,000	\$ 40,168,646	\$ 4,011,496	\$ 561,612	\$ 566,072	\$ 6,430,709	\$ 994,648	\$ 3,015,008
Estimated Total Net Assets - June 30, 2022	\$ 132,089,633	\$ 15,792,988	\$ 69,203,831	\$ 10,890,552	\$ 1,211,612	\$ 8,576,014	\$ 10,232,318	\$ 1,869,816	\$ 14,312,503
Percent Unallocated of Expend. & Transfers	3.36%	4.57%	3.82%	3.45%	2.63%	0.18%	3.88%	3.54%	4.54%

Recommended percent unallocated of expenditures and transfers is 2% to 5% is 2.5% for unrestricted E&G and 3% to 5% for auxiliaries. For System Administration, transfers-in for system charge is excluded from the calculation. Knoxville includes UT Knoxville and UT Space Institute.

University of Tennessee System
FY 2021-22 Revised Budget
Current Unrestricted Net Assets by Unit
Educational & General (E&G) Funds

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
FY 2019-20 Actual									
Net Assets at Beginning of Year	\$ 106,109,458	\$ 11,744,367	\$ 40,298,875	\$ 5,982,963		\$ 12,062,317	\$ 9,149,837	\$ 1,775,777	\$ 25,095,322
Operating Funds									
Revenue	\$ 1,583,629,248	\$ 188,427,260	\$ 774,466,033	\$ 104,719,233		\$ 289,513,934	\$ 153,962,073	\$ 25,774,349	\$ 46,766,366
Less: Expenditures and Transfers	\$ (1,576,557,529)	\$ (188,168,585)	\$ (774,121,444)	\$ (102,021,024)		\$ (289,850,042)	\$ (153,440,843)	\$ (25,812,887)	\$ (43,142,704)
Carryover Funds To/(From) Net Assets	\$ 7,071,719	\$ 258,675	\$ 344,589	\$ 2,698,209		\$ (336,108)	\$ 521,230	\$ (38,538)	\$ 3,623,662
Net Assets Detail:									
ALLOCATED									
Working Capital	\$ 31,808,129	\$ 3,753,043	\$ 4,209,389	\$ 762,854		\$ 16,933,618	\$ 1,995,117	\$ 39,594	\$ 4,114,514
Revolving Funds	17,214,498		2,304,718						14,909,780
Encumbrances	3,490,492		1,788,069	10,847		421,771	1,269,805		
Reserve for Reappropriations	11,779,034			3,000,000				\$ 700,000	8,079,034
Total Allocated Net Assets	\$ 64,292,153	\$ 3,753,043	\$ 8,302,176	\$ 3,773,701		\$ 17,355,389	\$ 3,264,922	\$ 739,594	\$ 27,103,328
UNALLOCATED	\$ 58,889,023	\$ 8,250,000	\$ 32,341,288	\$ 4,907,471		\$ 4,370,820	\$ 6,406,145	\$ 997,645	\$ 1,615,654
Estimated Total Net Assets - June 30, 2020	\$ 113,181,176	\$ 12,003,043	\$ 40,643,463	\$ 8,681,171		\$ 11,726,210	\$ 9,671,067	\$ 1,737,238	\$ 28,718,984
Percent Unallocated of Expend. & Transfers	3.74%	4.38%	4.18%	4.81%		1.51%	4.17%	3.86%	2.60%
FY 2020-21 Actual									
Net Assets at Beginning of Year	\$ 113,201,017	\$ 12,003,043	\$ 40,643,463	\$ 8,681,171		\$ 11,726,210	\$ 9,671,067	\$ 1,737,238	\$ 28,738,825
Operating Funds									
Revenue	\$ 1,627,236,038	\$ 192,314,862	\$ 807,012,395	\$ 106,292,714		\$ 295,498,536	\$ 167,075,868	\$ 26,216,483	\$ 32,825,180
Less: Expenditures and Transfers	\$ (1,611,540,346)	\$ (190,231,213)	\$ (795,666,587)	\$ (104,858,659)		\$ (298,946,140)	\$ (166,260,025)	\$ (26,133,823)	\$ (29,443,899)
Carryover Funds To/(From) Net Assets	\$ 15,695,692	\$ 2,083,649	\$ 11,345,808	\$ 1,434,055		\$ (3,447,604)	\$ 815,843	\$ 82,660	\$ 3,381,281
Net Assets Detail:									
ALLOCATED									
Working Capital	\$ 32,079,594	\$ 3,712,964	\$ 14,849,438	\$ 660,630		\$ 7,430,243	\$ 2,298,250	\$ 80,674	\$ 3,047,395
Revolving Funds	18,093,308		3,066,673			(18)			15,026,653
Encumbrances	5,935,687	1,373,727	2,057,321	199,317		848,381	1,362,447	94,494	
Reserve for Reappropriations	19,176,127			5,750,000				\$ 700,000	12,726,127
Total Allocated Net Assets	\$ 75,284,716	\$ 5,086,691	\$ 19,973,432	\$ 6,609,947		\$ 8,278,606	\$ 3,660,697	\$ 875,168	\$ 30,800,175
UNALLOCATED	\$ 53,611,990	\$ 9,000,000	\$ 32,015,838	\$ 3,505,279		\$ -	\$ 6,826,213	\$ 944,728	\$ 1,319,932
Total Net Assets - June 30, 2021	\$ 128,896,709	\$ 14,086,692	\$ 51,989,271	\$ 10,115,226		\$ 8,278,606	\$ 10,486,910	\$ 1,819,896	\$ 32,120,107
Percent Unallocated of Expend. & Transfers	3.33%	4.73%	4.02%	3.34%		0.00%	4.11%	3.61%	2.72%
FY 2021-22 Revised Budget									
Net Assets at Beginning of Year	\$ 129,363,218	\$ 14,086,692	\$ 51,989,271	\$ 10,115,226	\$ 466,512	\$ 8,278,606	\$ 10,486,910	\$ 1,819,896	\$ 32,120,106
Operating Funds									
Revenue	\$ 1,671,616,874	\$ 196,961,274	\$ 823,205,104	\$ 105,994,330	18,398,838	\$ 305,247,111	\$ 165,395,081	\$ 28,167,843	\$ 28,247,293
Less: Expenditures and Transfers	\$ (1,689,344,049)	\$ (196,961,274)	\$ (823,205,104)	\$ (105,994,330)	(18,063,738)	\$ (305,297,111)	\$ (165,649,673)	\$ (28,117,923)	\$ (46,054,896)
Carryover Funds To/(From) Net Assets	\$ (17,727,175)	\$ -	\$ -	\$ -	\$ 335,100	\$ (50,000)	\$ (254,592)	\$ 49,920	\$ (17,807,603)
Net Assets Detail:									
ALLOCATED									
Working Capital	\$ 33,653,321	\$ 5,086,691	\$ 14,849,438	\$ 660,630	\$ 200,000	\$ 7,430,243	\$ 2,298,250	\$ 80,673	\$ 3,047,395
Revolving Funds	11,316,756		3,066,674			(18)			8,250,100
Encumbrances	4,222,301		2,057,321	199,317		367,810	1,503,359	94,495	
Reserve for Reappropriations	6,650,000			5,750,000	200,000			\$ 700,000	
Total Allocated Net Assets	\$ 55,842,378	\$ 5,086,691	\$ 19,973,433	\$ 6,609,947	\$ 400,000	\$ 7,798,035	\$ 3,801,609	\$ 875,168	\$ 11,297,495
UNALLOCATED	\$ 55,793,664	\$ 9,000,000	\$ 32,015,837	\$ 3,505,279	\$ 401,612	\$ 430,571	\$ 6,430,709	\$ 994,648	\$ 3,015,008
Estimated Total Net Assets - June 30, 2022	\$ 111,636,043	\$ 14,086,692	\$ 51,989,271	\$ 10,115,226	\$ 801,612	\$ 8,228,606	\$ 10,232,318	\$ 1,869,816	\$ 14,312,503
Percent Unallocated of Expend. & Transfers	3.30%	4.57%	3.89%	3.31%	2.22%	0.14%	3.88%	3.54%	4.54%

Recommended percent unallocated of expenditures and transfers is 2% to 5%. For System Administration, transfers-in for system charge is excluded from the calculation.
 Knoxville includes UT Knoxville and UT Space Institute.

University of Tennessee System
FY 2021-22 Revised Budget
Current Unrestricted Net Assets by Unit
Auxiliary Funds

	Total System	Chattanooga	Knoxville	UT Southern	Martin	Health Science Center
FY 2019-20 Actual						
Net Assets at Beginning of Year	\$ 20,855,542	\$ 2,067,494	\$ 18,030,147		\$ 671,272	\$ 86,630
Operating Funds						
Revenue	\$ 253,541,205	\$ 19,704,098	\$ 223,977,828		\$ 8,299,456	\$ 1,559,823
Less: Expenditures and Transfers	\$ (255,482,593)	\$ (18,254,304)	\$ (227,385,680)		\$ (8,267,783)	\$ (1,574,826)
Carryover Funds To/(From) Net Assets	\$ (1,941,388)	\$ 1,449,794	\$ (3,407,852)		\$ 31,673	\$ (15,003)
Net Assets at End of Year	\$ 18,914,154	\$ 3,517,288	\$ 14,622,295		\$ 702,945	\$ 71,627
Net Assets Detail:						
ALLOCATED						
Working Capital	\$ 7,974,071	\$ 2,592,287	\$ 5,020,463		\$ 345,938	\$ 15,383
Revolving Funds	1,714,725		1,714,725			
Encumbrances						
Total Allocated Net Assets	\$ 9,688,796	\$ 2,592,287	\$ 6,735,188		\$ 345,938	\$ 15,383
UNALLOCATED	9,225,358	925,000	7,887,107		357,007	56,244
Total Net Assets - June 30, 2020	\$ 18,914,154	\$ 3,517,287	\$ 14,622,295		\$ 702,945	\$ 71,627
Percent Unallocated of Expend. & Transfers	3.61%	5.07%	3.47%		4.32%	3.57%
FY 2020-21 Actual						
Net Assets at Beginning of Year	\$ 18,914,154	\$ 3,517,287	\$ 14,622,295		\$ 702,945	\$ 71,627
Operating Funds						
Revenue	\$ 240,192,479	\$ 20,563,694	\$ 206,290,233		\$ 10,869,342	\$ 2,469,210
Less: Expenditures and Transfers	(239,113,041)	(22,374,686)	(203,697,965)		(10,796,961)	(2,243,429)
Carryover Funds To/(From) Net Assets	\$ 1,079,438	\$ (1,810,992)	\$ 2,592,268		\$ 72,381	\$ 225,781
Net Assets at End of Year	\$ 19,993,592	\$ 1,706,295	\$ 17,214,563		\$ 775,326	\$ 297,408
Net Assets Detail:						
ALLOCATED						
Working Capital	\$ 7,739,386	\$ 706,295	\$ 6,552,075		\$ 269,109	\$ 211,907
Revolving Funds	3,602,739		3,602,739			
Encumbrances						
Total Allocated Net Assets	\$ 11,342,125	\$ 706,295	\$ 10,154,814		\$ 269,109	\$ 211,907
UNALLOCATED	8,651,466	1,000,000	7,059,749		506,217	85,500
Total Net Assets - June 30, 2021	\$ 19,993,592	\$ 1,706,295	\$ 17,214,563		\$ 775,326	\$ 297,408
Percent Unallocated of Expend. & Transfers	3.62%	4.47%	3.47%		4.69%	3.81%
FY 2021-22 Revised Budget						
Net Assets at Beginning of Year	\$ 20,293,592	\$ 1,706,295	\$ 17,214,563	\$ 300,000	\$ 775,326	\$ 297,408
Operating Funds						
Revenue	\$ 267,060,742	\$ 21,635,234	\$ 227,346,186	\$ 3,394,610	\$ 10,276,196	\$ 4,408,516
Less: Expenditures and Transfers	(266,900,741)	(21,635,234)	(227,346,186)	(3,284,610)	(10,276,195)	(4,358,516)
Carryover Funds To/(From) Net Assets	\$ 160,001	\$ -	\$ -	\$ 110,000	\$ -	\$ 50,000
Net Assets at End of Year	\$ 20,453,593	\$ 1,706,295	\$ 17,214,563	\$ 410,000	\$ 775,326	\$ 347,408
Net Assets Detail:						
ALLOCATED						
Working Capital	\$ 7,989,385	\$ 706,295	\$ 6,552,075	\$ 250,000	\$ 269,108	\$ 211,907
Revolving Funds	3,602,739		3,602,739			
Encumbrances						
Reappropriations						
Total Allocated Net Assets	\$ 11,592,124	\$ 706,295	\$ 10,154,814	\$ 250,000	\$ 269,108	\$ 211,907
UNALLOCATED	8,861,468	1,000,000	7,059,749	160,000	506,218	135,501
Estimated Total Net Assets - June 30, 2022	\$ 20,453,593	\$ 1,706,295	\$ 17,214,563	\$ 410,000	\$ 775,326	\$ 347,408
Percent Unallocated of Expend. & Transfers	3.32%	4.62%	3.11%	4.87%	4.93%	3.11%

Recommended percent unallocated of expenditures and transfers is 3% to 5%.
Knoxville includes UT Knoxville and UT Space Institute.

University of Tennessee System
FY 2021-22 Revised Budget
State Appropriations Summary
Unrestricted Current Educational and General Funds

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
STATE APPROPRIATIONS					
Chattanooga	\$ 60,975,006	\$ 64,752,805	\$ 64,729,305	\$ (23,500)	-0.04%
Knoxville					
<i>Knoxville</i>	\$ 252,727,556	\$ 267,966,355	\$ 268,430,555	\$ 464,200	0.2%
<i>Space Institute</i>	9,471,203	9,734,503	9,758,403	23,900	0.2%
Subtotal Knoxville	\$ 262,198,759	\$ 277,700,858	\$ 278,188,958	\$ 488,100	0.2%
 Martin	35,718,897	37,357,097	37,372,897	15,800	0.04%
UT Southern	-	6,230,000	6,230,000	-	0.0%
Health Science Center	165,262,724	177,535,124	177,543,924	8,800	0.005%
Institute of Agriculture					
<i>AgResearch</i>	\$ 31,563,388	\$ 32,558,188	\$ 32,602,388	\$ 44,200	0.1%
<i>Extension</i>	38,919,517	42,494,517	42,391,517	(103,000)	-0.2%
<i>College of Veterinary Medicine</i>	22,951,258	24,421,759	24,454,559	32,800	0.1%
Subtotal Institute of Agriculture	\$ 93,434,163	\$ 99,474,464	\$ 99,448,464	\$ (26,000)	-0.03%
 Institute for Public Service					
<i>Institute for Public Service</i>	\$ 6,178,685	\$ 6,842,185	\$ 6,832,285	\$ (9,900)	-0.1%
<i>Municipal Technical Advisory Service</i>	3,789,751	3,975,751	3,972,451	(3,300)	-0.1%
<i>County Technical Assistance Service</i>	3,263,250	3,397,351	3,397,851	500	0.0%
<i>Tennessee Language Center</i>	748,000	794,600	810,000	15,400	1.9%
Subtotal Institute for Public Service	\$ 13,979,686	\$ 15,009,887	\$ 15,012,587	\$ 2,700	0.02%
 System Administration	6,180,617	6,389,317	6,348,417	(40,900)	-0.6%
Total State Appropriations	\$ 637,749,852	\$ 684,449,552	\$ 684,874,552	\$ 425,000	0.1%

University of Tennessee System
FY 2021-22 Revised Budget
State Appropriations Five Year History
Unrestricted Current Educational and General Funds

	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Revised	Change FY 2017-18 TO FY 2021-22	
						Amount	%
STATE APPROPRIATIONS							
Chattanooga	\$ 51,840,105	\$ 55,430,905	\$ 59,726,805	\$ 60,975,006	\$ 64,729,305	\$ 12,889,200	24.9 %
Knoxville							
<i>Knoxville</i>	\$ 226,290,355	\$ 232,311,655	\$ 249,914,955	\$ 252,727,556	\$ 268,430,555	\$ 42,140,200	18.6 %
<i>Space Institute</i>	8,990,803	9,132,803	9,380,503	9,471,203	9,758,403	767,600	8.5 %
Subtotal Knoxville	\$ 235,281,158						%
Martin	\$ 33,208,097	\$ 34,410,197	\$ 36,452,197	\$ 35,718,897	\$ 37,372,897	\$ 4,164,800	12.5 %
UT Southern	\$ -				6,230,000	6,230,000	
Health Science Center	149,955,324	154,589,424	162,456,024	165,262,724	177,543,924	27,588,600	18.4 %
Institute of Agriculture							
<i>AgResearch</i>	\$ 29,161,888	\$ 30,008,688	\$ 31,206,388	\$ 31,563,388	\$ 32,602,388	\$ 3,440,500	11.8 %
<i>Extension</i>	35,701,417	36,651,817	38,387,017	38,919,517	42,391,517	6,690,100	18.7 %
<i>College of Veterinary Medicine</i>	20,036,359	21,236,259	22,518,259	22,951,258	24,454,559	4,418,200	22.1 %
Subtotal Institute of Agriculture	\$ 84,899,664	\$ 87,896,764	\$ 92,111,664	\$ 93,434,163	\$ 99,448,464	\$ 14,548,800	17.1 %
Institute for Public Service							
<i>Institute for Public Service</i>	\$ 5,841,485	\$ 5,929,385	\$ 6,124,885	\$ 6,178,685	\$ 6,832,285	\$ 990,800	17.0 %
<i>Municipal Technical Advisory Service</i>	3,410,551	3,535,751	3,715,551	3,789,751	3,972,451	561,900	16.5 %
<i>County Technical Assistance Service</i>	2,964,551	3,056,451	3,205,751	3,263,250	3,397,851	433,300	14.6 %
<i>Tennessee Language Center</i>	-	665,600	719,900	748,000	810,000	810,000	
Subtotal Institute for Public Service	\$ 12,216,587	\$ 13,187,187	\$ 13,766,087	\$ 13,979,686	\$ 15,012,587	\$ 2,796,000	22.9 %
System Administration	5,615,617	5,654,017	16,109,917	6,180,617	6,348,417	732,800	13.0 %
Total State Appropriations	\$ 573,016,552	\$ 592,612,952	\$ 639,918,152	\$ 637,749,852	\$ 684,874,552	\$ 111,858,000	19.5 %

University of Tennessee System

FY 2021-22 Revised Budget

Auxiliary Enterprises

Unrestricted Auxiliary Current Funds Revenues, Expenditures and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Original to Revised	
				Amount	%
HOUSING					
Revenues	\$ 67,457,683	\$ 81,260,458	\$ 82,321,462	\$ 1,061,004	1.3%
Expenditures and Transfers					
Expenditures	\$ 40,150,414	\$ 51,347,541	\$ 52,616,170	\$ 1,268,629	2.5%
Mandatory Transfers	21,600,949	22,005,035	22,005,035		
Non-Mandatory Transfers	5,677,147	7,895,127	7,463,847	\$ (431,280)	-5.5%
Total Expenditures and Transfers	\$ 67,428,510	\$ 81,247,703	\$ 82,085,052	\$ 837,349	1.0%
Fund Balance Addition/(Reduction)	\$ 29,172	\$ 12,755	\$ 236,410		
FOOD SERVICE					
Revenues	\$ 9,812,002	\$ 13,375,270	\$ 13,437,021	\$ 61,751	0.5%
Expenditures and Transfers					
Expenditures	\$ 3,960,220	\$ 6,196,111	\$ 6,287,616	\$ 91,505	1.5%
Mandatory Transfers	5,859,489				
Non-Mandatory Transfers	357,546	7,041,759	7,138,870	97,111	1.4%
Total Expenditures and Transfers	\$ 10,177,255	\$ 13,237,870	\$ 13,426,486	\$ 188,616	1.4%
Fund Balance Addition/(Reduction)	\$ (365,253)	\$ 137,400	\$ 10,535		
BOOKSTORES					
Revenues	\$ 21,224,399	\$ 23,658,352	\$ 23,626,954	\$ (31,398)	-0.1%
Expenditures and Transfers					
Expenditures	\$ 20,907,342	\$ 22,269,221	\$ 22,323,043	\$ 53,822	0.2%
Mandatory Transfers	-	109,418	109,418		
Non-Mandatory Transfers	88,567	1,261,438	1,281,438	20,000	1.6%
Total Expenditures and Transfers	\$ 20,995,909	\$ 23,640,077	\$ 23,713,899	\$ 73,822	0.3%
Fund Balance Addition/(Reduction)	\$ 228,490	\$ 18,275	\$ (86,945)		
PARKING					
Revenues	\$ 11,442,664	\$ 15,680,722	\$ 15,605,556	\$ (75,166)	-0.5%
Expenditures and Transfers					
Expenditures	\$ 6,669,265	\$ 8,730,530	\$ 8,655,364	\$ (75,166)	-0.9%
Mandatory Transfers	5,686,384	6,312,992	6,312,992		
Non-Mandatory Transfers	(1,133,770)	637,200	637,200		
Total Expenditures and Transfers	\$ 11,221,879	\$ 15,680,722	\$ 15,605,556	\$ (75,166)	-0.5%
Fund Balance Addition/(Reduction)	\$ 220,785				
ATHLETICS					
Revenues	\$ 128,118,736	\$ 128,517,000	\$ 128,517,000		
Expenditures and Transfers					
Expenditures	\$ 114,609,726	\$ 122,219,409	\$ 122,219,409		
Mandatory Transfers	11,627,455	11,103,513	11,103,513		
Non-Mandatory Transfers	1,201,959	(4,805,922)	(4,805,922)		
Total Expenditures and Transfers	\$ 127,439,140	\$ 128,517,000	\$ 128,517,000		
Fund Balance Addition/(Reduction)	\$ 679,597				
OTHER					
Revenues	\$ 2,136,995	\$ 3,552,749	\$ 3,552,749		
Expenditures and Transfers					
Expenditures	\$ 3,467,432	\$ 4,208,221	\$ 4,265,600	\$ 57,379	1.4%
Mandatory Transfers	568,022	568,022	568,022		
Non-Mandatory Transfers	(2,185,108)	(1,223,494)	(1,280,873)	(57,379)	4.7%
Total Expenditures and Transfers	\$ 1,850,346	\$ 3,290,249	\$ 3,552,749	\$ 262,500	8.0%
Fund Balance Addition/(Reduction)	\$ 286,649				
TOTAL					
Revenues	\$ 240,192,478	\$ 266,044,551	\$ 267,060,742	\$ 1,016,191	0.4%
Expenditures and Transfers					
Expenditures	\$ 189,764,399	\$ 214,971,033	\$ 216,367,202	\$ 1,396,169	0.6%
Mandatory Transfers	45,342,299	40,098,980	40,098,980		
Non-Mandatory Transfers	4,006,341	10,806,108	10,434,560	(371,548)	-3.4%
Total Expenditures and Transfers	\$ 239,113,039	\$ 265,876,121	\$ 266,900,742	\$ 1,024,621	0.4%
Fund Balance Addition/(Reduction)	\$ 1,079,439	\$ 168,430	\$ 160,000		

University of Tennessee System

FY 2021-22 Revised Budget Summary

Athletics

Unrestricted and Restricted Current Funds for Men's and Women's Athletics

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
TOTAL ATHLETICS					
Revenues					
General Funds	\$ 13,732,806	\$ 20,082,496	\$ 19,366,698	\$ (715,798)	-3.6%
Student Fees for Athletics	8,821,225	8,546,663	8,566,663	20,000	
Ticket Sales	9,846,486	31,482,023	30,522,000	(960,023)	-3.0%
Gifts	26,109,978	30,920,000	31,697,118	777,118	2.5%
Other	99,794,805	73,991,687	74,860,210	868,523	1.2%
Total Revenues	<u>\$ 158,305,299</u>	<u>\$ 165,022,869</u>	<u>\$ 165,012,689</u>	<u>\$ (10,180)</u>	<u>0.0%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 66,170,468	\$ 70,309,657	\$ 70,585,969	\$ 276,312	0.4%
Travel	7,237,124	11,527,294	11,449,456	(77,838)	-0.7%
Student Aid	24,972,096	28,046,536	28,199,730	153,194	0.5%
Other Operating	44,881,855	46,336,346	46,896,213	559,867	1.2%
Subtotal Expenditures	<u>\$ 143,261,546</u>	<u>\$ 152,227,286</u>	<u>\$ 153,138,821</u>	<u>\$ 911,535</u>	<u>0.6%</u>
Debt Service Transfers	11,906,443	16,909,505	15,817,790	(1,091,715)	
Other Transfers	2,201,959	(3,805,922)	(3,805,922)		
Total Expenditures and Transfers	<u>\$ 157,369,947</u>	<u>\$ 163,971,876</u>	<u>\$ 163,767,001</u>	<u>\$ (204,875)</u>	<u>-0.1%</u>
Fund Balance Addition / (Reduction)	<u>\$ 935,352</u>	<u>\$ 1,050,993</u>	<u>\$ 1,245,688</u>		
KNOXVILLE					
Revenues					
General Funds					
Student Fees for Athletics	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000		
Ticket Sales	9,652,085	30,377,000	30,377,000		
Gifts	24,306,078	28,270,000	28,270,000		
Other	94,714,184	70,130,000	70,130,000		
Total Revenues	<u>\$ 129,672,347</u>	<u>\$ 129,777,000</u>	<u>\$ 129,777,000</u>		
Expenditures and Transfers					
Salaries and Benefits	\$ 54,217,735	\$ 54,027,276	\$ 54,027,276		
Travel	5,758,416	9,683,974	9,683,974		
Student Aid	15,245,595	17,261,183	17,261,183		
Other Operating	39,685,837	41,506,976	41,506,976		
Subtotal Expenditures	<u>\$ 114,907,583</u>	<u>\$ 122,479,409</u>	<u>\$ 122,479,409</u>		
Debt Service Transfers	11,627,453	11,103,513	11,103,513		
Other Transfers	2,201,959	(3,805,922)	(3,805,922)		
Total Expenditures and Transfers	<u>\$ 128,736,995</u>	<u>\$ 129,777,000</u>	<u>\$ 129,777,000</u>		
Fund Balance Addition / (Reduction)	<u>\$ 935,352</u>				
CHATTANOOGA					
Revenues					
General Funds	\$ 7,112,655	\$ 8,821,173	\$ 8,117,318	\$ (703,855)	-8.0%
Student Fees for Athletics	5,605,320	5,334,663	5,334,663		
Ticket Sales	39,146	960,023		(960,023)	-100.0%
Gifts	737,735	2,000,000	2,000,000		
Other	2,927,593	1,855,000	2,723,523	868,523	46.8%
Total Revenues	<u>\$ 16,422,449</u>	<u>\$ 18,970,859</u>	<u>\$ 18,175,504</u>	<u>\$ (795,355)</u>	<u>-4.2%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 7,401,938	\$ 7,477,611	\$ 7,650,471	\$ 172,860	2.3%
Travel	599,094	1,369,082	1,369,082		
Student Aid	5,198,801	5,881,894	5,881,894		
Other Operating	3,059,856	3,150,557	3,104,057	(46,500)	-1.5%
Subtotal Expenditures	<u>\$ 16,259,689</u>	<u>\$ 17,879,144</u>	<u>\$ 18,005,504</u>	<u>\$ 126,360</u>	<u>0.7%</u>
Debt Service Transfers	162,760	1,091,715		(1,091,715)	-100.0%
Other Transfers					
Total Expenditures and Transfers	<u>\$ 16,422,449</u>	<u>\$ 18,970,859</u>	<u>\$ 18,005,504</u>	<u>\$ (965,355)</u>	<u>-5.1%</u>
Fund Balance Addition / (Reduction)			<u>\$ 170,000</u>	<u>\$ 170,000</u>	

Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

University of Tennessee System

FY 2021-22 Revised Budget Summary

Athletics

Unrestricted and Restricted Current Funds for Men's and Women's Athletics

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
MARTIN					
Revenues					
General Funds	\$ 6,620,151	\$ 6,965,776	\$ 6,953,833	\$ (11,943)	-0.2%
Student Fees for Athletics	2,215,905	2,212,000	2,232,000	20,000	0.9%
Ticket Sales	155,255	140,000	140,000		
Gifts	1,066,165	650,000	1,427,118	777,118	119.6%
Other	2,153,028	1,698,687	1,698,687		
Total Revenues	<u>\$ 12,210,503</u>	<u>\$ 11,666,463</u>	<u>\$ 12,451,638</u>	<u>\$ 785,175</u>	<u>6.7%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 4,550,795	\$ 4,509,223	\$ 4,612,675	\$ 103,452	2.3%
Travel	879,614	474,238	396,400	(77,838)	-16.4%
Student Aid	4,527,700	4,898,459	5,051,653	153,194	3.1%
Other Operating	2,136,162	1,678,813	2,285,180	606,367	36.1%
Subtotal Expenditures	<u>\$ 12,094,274</u>	<u>\$ 11,560,733</u>	<u>\$ 12,345,908</u>	<u>\$ 785,175</u>	<u>6.8%</u>
Debt Service Transfers	116,230	105,730	105,730		
Other Transfers					
Total Expenditures and Transfers	<u>\$ 12,210,503</u>	<u>\$ 11,666,463</u>	<u>\$ 12,451,638</u>	<u>\$ 785,175</u>	<u>6.7%</u>
Fund Balance Addition / (Reduction)					
SOUTHERN					
Revenues					
General Funds		\$ 4,295,547	\$ 4,295,547		
Student Fees for Athletics					
Ticket Sales		5,000	5,000		
Gifts					
Other		308,000	308,000		
Total Revenues	<u></u>	<u>\$ 4,608,547</u>	<u>\$ 4,608,547</u>	<u></u>	<u></u>
Expenditures and Transfers					
Salaries and Benefits		\$ 1,562,554	\$ 1,562,554		
Travel		250,000	250,000		
Student Aid		1,375,000	1,375,000		
Other Operating		370,000	345,305	(24,695)	-6.7%
Subtotal Expenditures	<u></u>	<u>\$ 3,557,554</u>	<u>\$ 3,532,859</u>	<u>\$ (24,695)</u>	<u>-0.7%</u>
Debt Service Transfers					
Other Transfers					
Total Expenditures and Transfers	<u></u>	<u>\$ 3,557,554</u>	<u>\$ 3,532,859</u>	<u>\$ (24,695)</u>	<u>-0.7%</u>
Fund Balance Addition / (Reduction)					
		\$ 1,050,993	\$ 1,075,688		

Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

University of Tennessee System

FY 2021-22 Revised Budget

Full-Time Equivalent (FTE) Budgeted Positions

Budget Unit	Faculty	Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga	529	158	339	342	1,368
Knoxville	1,745	385	1,020	1,691	4,841
Martin	330	71	140	283	824
Space Institute	18	10	21	40	89
Health Science Center	717	155	316	973	2,161
UT Southern	57	19	39	40	154
<u>Institute of Agriculture</u>					
Agricultural Experiment Station	97	19	80	116	313
UT Extension	53	19	302	238	612
Veterinary Medicine	112	16	38	259	424
Sub-total Institute of Agriculture	262	54	420	613	1,348
<u>Public Service Units</u>					
Institute for Public Service		5	25	14	44
MTAS		2	37	9	48
CTAS			32	4	37
TLC (Tennessee Language Center)		1	12	5	18
Sub-total Public Service Units		8	106	31	146
System Administration	1	71	167	71	310
Total Unrestricted E&G	3,658	930	2,569	4,084	11,241
AUXILIARIES					
		Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga		19	14	56	89
Knoxville		65	234	488	787
Martin		2	10	32	44
Space Institute				3	3
Health Science Center			5	38	43
UT Southern				2	2
Total Auxiliaries		86	263	618	967
RESTRICTED EDUCATION AND GENERAL (E&G)					
	Faculty	Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga	23	9	32	34	98
Knoxville	109	22	358	122	611
Martin	2	2	23	10	37
Space Institute	4	0	5		8
Health Science Center	725	31	286	478	1,520
UT Southern	3		2		5
<u>Institute of Agriculture</u>					
Agricultural Experiment Station	4	1	11	17	33
UT Extension	11	0	184	238	433
Veterinary Medicine	0		1	2	4
Sub-total Institute of Agriculture	15	1	196	258	470
<u>Public Service Units</u>					
Institute for Public Service		0	23		23
MTAS			4		4
CTAS				1	1
TLC					-
Sub-total Public Service Units			27	1	28
UWA			1	1	2
Total Restricted E&G	882	64	929	905	2,780
TOTAL UNIVERSITY POSITIONS	4,540	1,080	3,761	5,607	14,988
	30%	7%	25%	37%	100%

University of Tennessee System

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 796,442,074	\$ 800,209,342	\$ 811,751,902	\$ 11,542,560	1.4 %
State Appropriations	637,749,852	684,449,552	684,874,552	425,000	0.1 %
Grants & Contracts	58,474,905	47,251,909	47,660,985	409,076	0.9 %
Sales & Service	63,844,595	62,394,332	64,987,278	2,592,946	4.2 %
Other Sources	70,724,613	63,443,192	62,342,157	(1,101,035)	(1.7) %
Total Revenues	\$ 1,627,236,038	\$ 1,657,748,327	\$ 1,671,616,874	\$ 13,868,547	0.8 %
Expenditures and Transfers					
Instruction	\$ 515,072,267	\$ 611,698,468	\$ 602,746,830	\$ (8,951,638)	(1.5) %
Research	152,948,873	141,778,905	197,843,019	56,064,114	39.5 %
Public Service	78,506,063	90,538,269	95,615,729	5,077,460	5.6 %
Academic Support	180,342,080	192,306,850	201,588,635	9,281,785	4.8 %
Student Services	99,523,809	113,318,030	118,215,507	4,897,477	4.3 %
Institutional Support	175,004,979	182,982,364	191,496,294	8,513,930	4.7 %
Operation & Maintenance of Plant	146,589,495	159,870,122	163,876,076	4,005,954	2.5 %
Scholarships & Fellowships	142,839,827	152,346,074	162,280,289	9,934,215	6.5 %
Subtotal Expenditures	\$ 1,490,827,395	\$ 1,644,839,082	\$ 1,733,662,379	\$ 88,823,297	5.4 %
Mandatory Transfers	13,034,781	11,171,450	10,232,428	(939,022)	(8.4) %
Non-Mandatory Transfers	107,678,171	(1,285,920)	(54,550,758)	(53,264,838)	(4,142.2) %
Total Expenditures & Transfers	\$ 1,611,540,347	\$ 1,654,724,612	\$ 1,689,344,049	\$ 34,619,437	2.1 %
Fund Balance Addition/(Reduction)	\$ 15,695,691	\$ 3,023,715	\$ (17,727,175)		
AUXILIARIES					
Revenues					
	\$ 240,192,478	\$ 266,044,551	\$ 267,060,742	\$ 1,016,191	0.4 %
Expenditures and Transfers					
Expenditures	189,764,399	214,971,034	216,367,202	1,396,168	0.6 %
Mandatory Transfers	45,342,299	40,098,980	40,098,980		%
Non-Mandatory Transfers	4,006,341	10,806,107	10,434,560	(371,547)	(3.4) %
Total Expenditures & Transfers	\$ 239,113,039	\$ 265,876,121	\$ 266,900,742	\$ 1,024,621	0.4 %
Fund Balance Addition/(Reduction)	\$ 1,079,439	\$ 168,430	\$ 160,000		
TOTALS					
Revenues					
	\$ 1,867,428,516	\$ 1,923,792,878	\$ 1,938,677,616	\$ 14,884,738	0.8 %
Expenditures and Transfers					
Expenditures	\$ 1,680,591,794	\$ 1,859,810,116	\$ 1,950,029,581	\$ 90,219,465	4.9 %
Mandatory Transfers	58,377,080	51,270,430	50,331,408	(939,022)	(1.8) %
Non-Mandatory Transfers	111,684,512	9,520,187	(44,116,198)	(53,636,385)	(563.4) %
Total Expenditures & Transfers	\$ 1,850,653,386	\$ 1,920,600,733	\$ 1,956,244,791	\$ 35,644,058	1.9 %
Fund Balance Addition/(Reduction)	\$ 16,775,131	\$ 3,192,145	\$ (17,567,175)		

University of Tennessee System

FY 2021-22 Revised Budget (Recurring)

Recurring Unrestricted Revenues, Expenditures, and Transfers

	FY 2020-21	FY 2021-22	FY 2021-22	Change	
	Actual	Original	Revised	Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 796,442,074	\$ 800,209,342	\$ 810,116,558	\$ 9,907,216	1.2 %
State Appropriations	637,749,852	682,088,752	682,513,752	425,000	0.1 %
Grants & Contracts	58,474,905	47,251,909	47,660,985	409,076	0.9 %
Sales & Service	63,844,595	62,394,332	64,964,342	2,570,010	4.1 %
Other Sources	70,724,613	63,443,192	59,104,895	(4,338,297)	(6.8) %
Total Revenues	\$ 1,627,236,038	\$ 1,655,387,527	\$ 1,664,360,532	\$ 8,973,005	0.5 %
Expenditures and Transfers					
Instruction	\$ 515,072,267	\$ 611,123,348	\$ 602,870,290	\$ (8,253,058)	(1.4) %
Research	152,948,873	141,594,715	150,648,481	9,053,766	6.4 %
Public Service	78,506,063	89,444,519	91,838,177	2,393,658	2.7 %
Academic Support	180,342,080	191,942,916	190,087,991	(1,854,925)	(1.0) %
Student Services	99,523,809	113,138,030	113,290,081	152,051	0.1 %
Institutional Support	175,004,979	184,546,464	186,176,073	1,629,609	0.9 %
Operation & Maintenance of Plant	146,589,495	162,001,483	167,339,019	5,337,536	3.3 %
Scholarships & Fellowships	142,839,827	151,543,408	158,886,563	7,343,155	4.8 %
Subtotal Expenditures	\$ 1,490,827,395	\$ 1,645,334,883	\$ 1,661,136,675	\$ 15,801,792	1.0 %
Mandatory Transfers	13,034,781	8,937,671	8,920,364	(17,307)	(0.2) %
Non-Mandatory Transfers	107,678,171	1,030,108	7,723,488	6,693,380	649.8 %
Total Expenditures & Transfers	\$ 1,611,540,347	\$ 1,655,302,662	\$ 1,677,780,527	\$ 22,477,865	1.4 %
Fund Balance Addition/(Reduction)	\$ 15,695,691	\$ 84,865	\$ (13,419,995)		
AUXILIARIES					
Revenues	\$ 240,192,478	\$ 266,044,551	\$ 266,543,742	\$ 499,191	0.20 %
Expenditures and Transfers					
Expenditures	189,764,399	214,769,099	216,226,267	1,457,168	0.7 %
Mandatory Transfers	45,342,299	40,300,915	40,300,915		%
Non-Mandatory Transfers	4,006,341	10,856,107	9,906,560	(949,547)	(8.7) %
Total Expenditures & Transfers	\$ 239,113,039	\$ 265,926,121	\$ 266,433,742	\$ 507,621	0.2 %
Fund Balance Addition/(Reduction)	\$ 1,079,439	\$ 118,430	\$ 110,000		
TOTALS					
Revenues	\$ 1,867,428,516	\$ 1,921,432,078	\$ 1,930,904,274	\$ 9,472,196	0.5 %
Expenditures and Transfers					
Expenditures	\$ 1,680,591,794	\$ 1,860,103,982	\$ 1,877,362,942	\$ 17,258,960	0.9 %
Mandatory Transfers	58,377,080	49,238,586	49,221,279	(17,307)	- %
Non-Mandatory Transfers	111,684,512	11,886,215	17,630,048	5,743,833	48.3 %
Total Expenditures & Transfers	\$ 1,850,653,386	\$ 1,921,228,783	\$ 1,944,214,269	\$ 22,985,486	1.2 %
Fund Balance Addition/(Reduction)	\$ 16,775,131	\$ 203,295	\$ (13,309,995)		

Chattanooga

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 124,662,858	\$ 125,750,596	\$ 126,067,557	\$ 316,961	0.3 %
State Appropriations	60,975,006	64,752,805	64,729,305	(23,500)	- %
Grants & Contracts	1,183,965	1,049,400	1,049,400		
Sales & Service	5,367,874	4,845,512	4,845,512		
Other Sources	125,159	269,500	269,500		
Total Revenues	\$ 192,314,862	\$ 196,667,813	\$ 196,961,274	\$ 293,461	0.1 %
Expenditures and Transfers					
Instruction	\$ 73,518,932	\$ 86,230,518	\$ 87,213,381	\$ 982,863	1.1 %
Research	5,042,690	5,467,779	4,926,262	(541,517)	(9.9) %
Public Service	2,047,768	2,794,952	2,813,035	18,083	0.6 %
Academic Support	18,064,234	19,730,004	20,426,458	696,454	3.5 %
Student Services	26,943,821	28,786,456	30,305,236	1,518,780	5.3 %
Institutional Support	13,961,148	14,168,637	14,554,120	385,483	2.7 %
Operation & Maintenance of Plant	17,517,087	19,514,732	19,538,223	23,491	0.1 %
Scholarships & Fellowships	18,515,260	19,046,386	19,046,386		
Subtotal Expenditures	\$ 175,610,941	\$ 195,739,464	\$ 198,823,101	\$ 3,083,637	1.6 %
Mandatory Transfers	3,165,278	4,663,880	3,742,165	(921,715)	(19.8) %
Non-Mandatory Transfers	11,454,995	(3,735,531)	(5,603,992)	(1,868,461)	(50.0) %
Total Expenditures & Transfers	\$ 190,231,214	\$ 196,667,813	\$ 196,961,274	\$ 293,461	0.1 %
Fund Balance Addition/(Reduction)	\$ 2,083,648				
AUXILIARIES					
Revenues	\$ 20,563,694	\$ 21,635,234	\$ 21,635,234		
Expenditures and Transfers					
Expenditures	11,697,825	14,918,496	14,918,496		
Mandatory Transfers	5,552,014	5,753,253	5,753,253		
Non-Mandatory Transfers	5,124,846	963,485	963,485		
Total Expenditures & Transfers	\$ 22,374,685	\$ 21,635,234	\$ 21,635,234		
Fund Balance Addition/(Reduction)	\$ (1,810,991)				
TOTALS					
Revenues	\$ 212,878,556	\$ 218,303,047	\$ 218,596,508	\$ 293,461	0.1 %
Expenditures and Transfers					
Expenditures	\$ 187,308,766	\$ 210,657,960	\$ 213,741,597	\$ 3,083,637	1.5 %
Mandatory Transfers	8,717,292	10,417,133	9,495,418	(921,715)	(8.8) %
Non-Mandatory Transfers	16,579,841	(2,772,046)	(4,640,507)	(1,868,461)	(67.4) %
Total Expenditures & Transfers	\$ 212,605,899	\$ 218,303,047	\$ 218,596,508	\$ 293,461	0.1 %
Fund Balance Addition/(Reduction)	\$ 272,657				

Knoxville

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 504,139,517	\$ 500,284,565	\$ 511,542,123	\$ 11,257,558	2.3 %
State Appropriations	262,198,759	277,700,858	278,188,958	488,100	0.2 %
Grants & Contracts	29,074,611	23,910,000	23,910,000		
Sales & Service	6,917,780	5,167,587	5,158,114	(9,473)	(0.2) %
Other Sources	4,681,728	4,416,010	4,405,909	(10,101)	(0.2) %
Total Revenues	<u>\$ 807,012,395</u>	<u>\$ 811,479,020</u>	<u>\$ 823,205,104</u>	<u>\$ 11,726,084</u>	<u>1.4 %</u>
Expenditures and Transfers					
Instruction	\$ 243,315,181	\$ 289,215,183	\$ 299,406,305	\$ 10,191,122	3.5 %
Research	80,686,010	83,991,685	119,977,170	35,985,485	42.8 %
Public Service	7,503,515	5,942,016	9,013,344	3,071,328	51.7 %
Academic Support	84,321,900	91,955,129	98,216,052	6,260,923	6.8 %
Student Services	51,629,352	59,357,799	61,344,191	1,986,392	3.3 %
Institutional Support	58,422,118	64,177,607	67,090,918	2,913,311	4.5 %
Operation & Maintenance of Plant	75,131,733	88,086,489	91,278,854	3,192,365	3.6 %
Scholarships & Fellowships	104,931,101	111,564,887	118,841,895	7,277,008	6.5 %
Subtotal Expenditures	<u>\$ 705,940,908</u>	<u>\$ 794,290,795</u>	<u>\$ 865,168,729</u>	<u>\$ 70,877,934</u>	<u>8.9 %</u>
Mandatory Transfers	4,198,414	310,624	310,624		
Non-Mandatory Transfers	85,527,265	16,877,601	(42,274,249)	(59,151,850)	(350.5) %
Total Expenditures & Transfers	<u>\$ 795,666,587</u>	<u>\$ 811,479,020</u>	<u>\$ 823,205,104</u>	<u>\$ 11,726,084</u>	<u>1.4 %</u>
Fund Balance Addition/(Reduction)	<u>\$ 11,345,807</u>				
AUXILIARIES					
Revenues	\$ 206,290,233	\$ 226,136,458	\$ 227,346,186	\$ 1,209,728	0.50 %
Expenditures and Transfers					
Expenditures	168,800,215	186,961,739	188,344,328	1,382,589	0.7 %
Mandatory Transfers	37,522,296	31,801,939	31,801,939		
Non-Mandatory Transfers	(2,624,546)	7,372,780	7,199,919	(172,861)	(2.3) %
Total Expenditures & Transfers	<u>\$ 203,697,965</u>	<u>\$ 226,136,458</u>	<u>\$ 227,346,186</u>	<u>\$ 1,209,728</u>	<u>0.5 %</u>
Fund Balance Addition/(Reduction)	<u>\$ 2,592,268</u>				
TOTALS					
Revenues	\$ 1,013,302,628	\$ 1,037,615,478	\$ 1,050,551,290	\$ 12,935,812	1.2 %
Expenditures and Transfers					
Expenditures	\$ 874,741,123	\$ 981,252,534	\$ 1,053,513,057	\$ 72,260,523	7.4 %
Mandatory Transfers	41,720,710	32,112,563	32,112,563		%
Non-Mandatory Transfers	82,902,719	24,250,381	(35,074,330)	(59,324,711)	(244.6) %
Total Expenditures & Transfers	<u>\$ 999,364,552</u>	<u>\$ 1,037,615,478</u>	<u>\$ 1,050,551,290</u>	<u>\$ 12,935,812</u>	<u>1.2 %</u>
Fund Balance Addition/(Reduction)	<u>\$ 13,938,076</u>				

Knoxville includes UT Knoxville and the UT Space Institute.

Martin**FY 21-22 Revised Budget****Unrestricted Current Funds Revenues, Expenditures, and Transfers**

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 65,508,839	\$ 64,106,542	\$ 64,057,497	\$ (49,045)	(0.1) %
State Appropriations	35,718,897	37,357,097	37,372,897	15,800	- %
Grants & Contracts	170,039	241,400	241,400		
Sales & Service	4,241,208	3,577,096	3,577,096		
Other Sources	653,731	771,000	745,440	(25,560)	(3.3) %
Total Revenues	<u>\$ 106,292,714</u>	<u>\$ 106,053,135</u>	<u>\$ 105,994,330</u>	<u>\$ (58,805)</u>	<u>(0.1) %</u>
Expenditures and Transfers					
Instruction	\$ 43,538,921	\$ 45,709,231	\$ 46,064,195	\$ 354,964	0.8 %
Research	113,311	87,751	115,894	28,143	32.1 %
Public Service	529,359	838,425	860,006	21,581	2.6 %
Academic Support	9,242,253	10,947,253	10,882,030	(65,223)	(0.6) %
Student Services	14,298,635	14,086,977	14,445,686	358,709	2.5 %
Institutional Support	7,922,066	8,016,217	8,259,499	243,282	3.0 %
Operation & Maintenance of Plant	10,399,261	12,231,959	11,490,267	(741,692)	(6.1) %
Scholarships & Fellowships	13,798,135	12,332,906	14,077,406	1,744,500	14.1 %
Subtotal Expenditures	<u>\$ 99,841,941</u>	<u>\$ 104,250,719</u>	<u>\$ 106,194,983</u>	<u>\$ 1,944,264</u>	<u>1.9 %</u>
Mandatory Transfers	544,946	547,667	547,667		
Non-Mandatory Transfers	4,471,772	1,254,749	(748,320)	(2,003,069)	(159.6) %
Total Expenditures & Transfers	<u>\$ 104,858,659</u>	<u>\$ 106,053,135</u>	<u>\$ 105,994,330</u>	<u>\$ (58,805)</u>	<u>(0.1) %</u>
Fund Balance Addition/(Reduction)	<u>\$ 1,434,055</u>				
AUXILIARIES					
Revenues	\$ 10,869,342	\$ 10,375,196	\$ 10,276,196	(99,000)	(1.00) %
Expenditures and Transfers					
Expenditures	\$ 6,224,349	\$ 7,020,175	\$ 6,912,183	(107,992)	(1.5) %
Mandatory Transfers	2,089,270	1,983,779	1,983,779		
Non-Mandatory Transfers	2,483,341	1,371,242	1,380,234	8,992	0.7 %
Total Expenditures & Transfers	<u>\$ 10,796,960</u>	<u>\$ 10,375,196</u>	<u>\$ 10,276,196</u>	<u>(99,000)</u>	<u>(1.0) %</u>
Fund Balance Addition/(Reduction)	<u>\$ 72,382</u>				
TOTALS					
Revenues	\$ 117,162,056	\$ 116,428,331	\$ 116,270,526	\$ (157,805)	(0.1) %
Expenditures and Transfers					
Expenditures	106,066,290	111,270,894	113,107,166	1,836,272	1.7 %
Mandatory Transfers	2,634,216	2,531,446	2,531,446		
Non-Mandatory Transfers	6,955,113	2,625,991	631,914	(1,994,077)	(75.9) %
Total Expenditures & Transfers	<u>\$ 115,655,619</u>	<u>\$ 116,428,331</u>	<u>\$ 116,270,526</u>	<u>\$ (157,805)</u>	<u>(0.1) %</u>
Fund Balance Addition/(Reduction)	<u>\$ 1,506,437</u>				

Southern

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees		\$ 7,406,115	\$ 7,574,290	\$ 168,175	2.3 %
State Appropriations		6,230,000	6,230,000		
Grants & Contracts					
Sales & Service		79,000	85,000	6,000	7.6 %
Other Sources		4,509,548	4,509,548		
Total Revenues		\$ 18,224,663	\$ 18,398,838	\$ 174,175	1.0 %
Expenditures and Transfers					
Instruction		\$ 4,060,765	\$ 4,402,872	\$ 342,107	8.4 %
Research					
Public Service		177,386	271,934	94,548	53.3 %
Academic Support		975,092	1,532,122	557,030	57.1 %
Student Services		4,003,469	4,208,405	204,936	5.1 %
Institutional Support		2,840,094	2,114,374	(725,720)	(25.6) %
Operation & Maintenance of Plant		791,957	1,106,956	314,999	39.8 %
Scholarships & Fellowships		2,117,521	2,276,500	158,979	7.5 %
Subtotal Expenditures		\$ 14,966,284	\$ 15,913,163	\$ 946,879	6.3 %
Mandatory Transfers					
Non-Mandatory Transfers		2,076,400	2,150,575	74,175	3.6 %
Total Expenditures & Transfers		\$ 17,042,684	\$ 18,063,738	\$ 1,021,054	6.0 %
Fund Balance Addition/(Reduction)		\$ 1,181,979	\$ 335,100		
AUXILIARIES					
Revenues		\$ 3,564,000	\$ 3,394,610	\$ (169,390)	(4.80) %
Expenditures and Transfers					
Expenditures		1,905,526	1,952,244	46,718	2.5 %
Mandatory Transfers		391,444	391,444		
Non-Mandatory Transfers		1,148,600	940,922	(207,678)	(18.1) %
Total Expenditures & Transfers		\$ 3,445,570	\$ 3,284,610	\$ (160,960)	(4.7) %
Fund Balance Addition/(Reduction)		\$ 118,430	\$ 110,000		
TOTALS					
Revenues		\$ 21,788,663	\$ 21,793,448	\$ 4,785	- %
Expenditures and Transfers					
Expenditures		\$ 16,871,810	\$ 17,865,407	\$ 993,597	5.9 %
Mandatory Transfers		391,444	391,444		
Non-Mandatory Transfers		3,225,000	3,091,497	(133,503)	(4.1) %
Total Expenditures & Transfers		\$ 20,488,254	\$ 21,348,348	\$ 860,094	4.2 %
Fund Balance Addition/(Reduction)		\$ 1,300,409	\$ 445,100		

Health Science Center

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 89,234,496	\$ 90,015,347	\$ 90,029,528	\$ 14,181	- %
State Appropriations	165,262,724	177,535,124	177,543,924	8,800	- %
Grants & Contracts	21,872,064	16,966,260	17,029,613	63,353	0.40 %
Sales & Service	17,803,432	19,293,881	19,570,126	276,245	1.40 %
Other Sources	1,325,820	1,073,920	1,073,920		
Total Revenues	\$ 295,498,536	\$ 304,884,532	\$ 305,247,111	\$ 362,579	0.1 %
Expenditures and Transfers					
Instruction	\$ 117,472,670	\$ 143,059,679	\$ 121,739,221	\$ (21,320,458)	(14.9) %
Research	24,773,265	8,521,904	26,904,254	18,382,350	215.7 %
Public Service	404,695	595,576	1,058,980	463,404	77.8 %
Academic Support	58,548,766	59,054,218	60,502,263	1,448,045	2.5 %
Student Services	6,652,001	7,083,329	7,911,989	828,660	11.7 %
Institutional Support	34,383,488	33,950,544	33,764,840	(185,704)	(0.5) %
Operation & Maintenance of Plant	39,789,242	34,807,472	34,843,011	35,539	0.1 %
Scholarships & Fellowships	5,479,906	7,160,831	7,871,574	710,743	9.9 %
Subtotal Expenditures	\$ 287,504,032	\$ 294,233,553	\$ 294,596,132	\$ 362,579	0.1 %
Mandatory Transfers	5,015,404	5,519,279	5,519,279		
Non-Mandatory Transfers	6,426,703	5,181,700	5,181,700		
Total Expenditures & Transfers	\$ 298,946,139	\$ 304,934,532	\$ 305,297,111	\$ 362,579	0.1 %
Fund Balance Addition/(Reduction)	\$ (3,447,603)	\$ (50,000)	\$ (50,000)		
AUXILIARIES					
Revenues	\$ 2,469,210	\$ 4,333,663	\$ 4,408,516	\$ 74,853	1.7 %
Expenditures and Transfers					
Expenditures	3,042,010	4,165,098	4,239,951	74,853	1.8 %
Mandatory Transfers	178,719	168,565	168,565		
Non-Mandatory Transfers	(977,300)	(50,000)	(50,000)		
Total Expenditures & Transfers	\$ 2,243,429	\$ 4,283,663	\$ 4,358,516	\$ 74,853	1.7 %
Fund Balance Addition/(Reduction)	\$ 225,781	\$ 50,000	\$ 50,000		
TOTALS					
Revenues	\$ 297,967,746	\$ 309,218,195	\$ 309,655,627	\$ 437,432	0.1 %
Expenditures and Transfers					
Expenditures	\$ 290,546,042	\$ 298,398,651	\$ 298,836,083	\$ 437,432	0.1 %
Mandatory Transfers	5,194,123	5,687,844	5,687,844		
Non-Mandatory Transfers	5,449,403	5,131,700	5,131,700		
Total Expenditures & Transfers	\$ 301,189,568	\$ 309,218,195	\$ 309,655,627	\$ 437,432	0.1 %
Fund Balance Addition/(Reduction)	\$ (3,221,823)				

Institute of Agriculture

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees	\$ 12,896,363	\$ 12,646,177	\$ 12,480,907	\$ (165,270)	(1.3) %
State Appropriations	93,434,163	99,474,464	99,448,464	(26,000)	- %
Grants & Contracts	5,368,736	4,089,470	4,435,193	345,723	8.5 %
Sales & Service	29,514,301	29,431,256	31,751,430	2,320,174	7.9 %
Other Sources	25,862,304	17,114,415	17,279,087	164,672	1.0 %
Total Revenues	\$ 167,075,868	\$ 162,755,782	\$ 165,395,081	\$ 2,639,299	1.6 %
Expenditures and Transfers					
Instruction	\$ 37,226,564	\$ 43,423,092	\$ 43,920,856	\$ 497,764	1.1 %
Research	42,333,598	43,709,786	45,919,439	2,209,653	5.1 %
Public Service	46,336,951	56,066,399	57,789,933	1,723,534	3.1 %
Academic Support	9,907,877	9,387,136	9,764,315	377,179	4.0 %
Student Services					
Institutional Support	2,782,648	2,758,134	2,826,372	68,238	2.5 %
Operation & Maintenance of Plant	3,482,435	3,837,513	3,859,830	22,317	0.6 %
Scholarships & Fellowships	115,425	123,543	166,528	42,985	34.8 %
Subtotal Expenditures	\$ 142,185,497	\$ 159,305,603	\$ 164,247,273	\$ 4,941,670	3.1 %
Mandatory Transfers					
Non-Mandatory Transfers	24,074,528	2,946,600	1,402,400	(1,544,200)	(52.4) %
Total Expenditures & Transfers	\$ 166,260,025	\$ 162,252,203	\$ 165,649,673	\$ 3,397,470	2.1 %
Fund Balance Addition/(Reduction)	\$ 815,843	\$ 503,579	\$ (254,592)	\$ (758,171)	(150.6) %

Institute for Public Service

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees					
State Appropriations	\$ 13,979,686	\$ 15,009,887	\$ 15,012,587	\$ 2,700	- %
Grants & Contracts	805,490	995,379	995,379		
Sales & Service					
Other Sources	11,431,308	12,337,169	12,159,877	(177,292)	(1.4) %
Total Revenues	<u>\$ 26,216,483</u>	<u>\$ 28,342,435</u>	<u>\$ 28,167,843</u>	<u>\$ (174,592)</u>	<u>(0.6) %</u>
Expenditures and Transfers					
Instruction					
Research					
Public Service	\$ 21,683,776	\$ 24,123,515	\$ 23,808,497	\$ (315,018)	(1.3) %
Academic Support	257,050	258,018	265,395	7,377	2.9 %
Student Services					
Institutional Support	651,898	920,155	546,987	(373,168)	(40.6) %
Operation & Maintenance of Plant					
Scholarships & Fellowships					
Subtotal Expenditures	<u>\$ 22,592,724</u>	<u>\$ 25,301,688</u>	<u>\$ 24,620,879</u>	<u>\$ (680,809)</u>	<u>(2.7) %</u>
Mandatory Transfers					
Non-Mandatory Transfers	3,541,099	3,026,013	3,497,044	471,031	15.6 %
Total Expenditures & Transfers	<u>\$ 26,133,823</u>	<u>\$ 28,327,701</u>	<u>\$ 28,117,923</u>	<u>\$ (209,778)</u>	<u>(0.7) %</u>
Fund Balance Addition/(Reduction)	<u>\$ 82,660</u>	<u>\$ 14,734</u>	<u>\$ 49,920</u>		

System Administration

FY 21-22 Revised Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2020-21 Actual	FY 2021-22 Original	FY 2021-22 Revised	Change Original to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition & Fees					
State Appropriations	\$ 6,180,617	\$ 6,389,317	\$ 6,348,417	\$ (40,900)	(0.6) %
Grants & Contracts					
Sales & Service					
Other Sources	26,644,563	22,951,630	21,898,876	(1,052,754)	(4.6) %
Total Revenues	<u>\$ 32,825,180</u>	<u>\$ 29,340,947</u>	<u>\$ 28,247,293</u>	<u>\$ (1,093,654)</u>	<u>(3.7) %</u>
Expenditures and Transfers					
Instruction					
Research					
Public Service					
Academic Support					
Student Services					
Institutional Support	\$ 56,881,613	\$ 56,150,976	\$ 62,339,184	\$ 6,188,208	11.0 %
Operation & Maintenance of Plant	269,738	600,000	1,758,935	1,158,935	193.2 %
Scholarships & Fellowships					
Subtotal Expenditures	<u>\$ 57,151,351</u>	<u>\$ 56,750,976</u>	<u>\$ 64,098,119</u>	<u>\$ 7,347,143</u>	<u>12.9 %</u>
Mandatory Transfers	110,739	130,000	112,693	(17,307)	(13.3) %
Non-Mandatory Transfers	(27,818,191)	(28,913,452)	(18,155,916)	10,757,536	37.2 %
Total Expenditures & Transfers	<u>\$ 29,443,899</u>	<u>\$ 27,967,524</u>	<u>\$ 46,054,896</u>	<u>\$ 18,087,372</u>	<u>64.7 %</u>
Fund Balance Addition/(Reduction)	<u>\$ 3,381,281</u>	<u>\$ 1,373,423</u>	<u>\$ (17,807,603)</u>		



FY 2021-2022 Revised Operating Budget

February 25, 2022



FY 2021-22 Revised Operating Budget

- The revised budget includes adjustments made to the original budget adopted by the Board on June 25, 2021.
- It reflects financial conditions and operating plans as of October 31, 2021.
- These figures have been submitted to THEC and used as the baseline for the Governor's FY 2023 budget proposal.



FY 2021-22 Revised Operating Budget

- No significant adjustments to recurring operations.
- 0.8% increase to unrestricted E&G and auxiliary revenues
- Tuition up 1.4 % (\$11.5 million)
 - FTE enrollments up 3.2% at UTK and UTS
- Improved revenues from fee-based units (e.g. vet clinics)
- Grants up 6.7% due to timing of federal HEERF funds



FY 2021-22 Revised Operating Budget

- Recurring E&G expense budgets up 1.0%.
- Enrollment growth = scholarships/fellowships up 4.8%
- Property insurance rates increased O&M budgets
- \$73 million of carry-overs added to fund non-recurring expenses and contingencies



FY 2021-22 Revised Operating Budget

Operating Revenues (\$-millions)	Original	Revised	Change	
Unrestricted E&G	\$ 1,657.7	\$ 1,671.6	\$ 13.9	0.8%
Unrestricted Auxiliaries	266.0	267.1	1.0	0.4%
Subtotal: Unrestricted Funds	\$ 1,923.8	\$ 1,938.7	\$ 14.9	0.8%
Restricted Funds	797.3	850.6	53.4	6.7%
Total Operating Revenues	\$ 2,721.0	\$ 2,789.3	\$ 68.3	2.5%

Unrestricted Educational & General (E&G): core operations; all tuition/fee revenues; most state appropriations.

Unrestricted Auxiliaries: self-supporting enterprises; housing, dining, bookstores, parking and UTK athletics.

Restricted Funds: grants, contracts, gifts, and endowments; major funding source for research and financial aid.



FY 2021-22 Revised Operating Budget

Unrest. E&G Revenue (\$-millions)	Original	Revised	Change	
Tuition & Fees	\$ 800.2	\$ 811.8	\$ 11.5	1.4%
State Appropriations	684.4	684.9	0.4	0.1%
Other Revenue Sources	173.1	175.0	1.9	1.1%
Total Unrestricted E&G Revenues	\$ 1,657.7	\$ 1,671.6	\$ 13.9	0.8%



FY 2021-22 Revised Operating Budget

Aux. Revenues (\$-millions)	Original	Revised	Change	
Housing	\$ 82.3	\$ 82.3	\$ 0.02	0.2%
Bookstores	23.6	23.6	0.05	0.2%
Parking Services	15.7	15.6	(0.1)	(0.5)%
Food Services	12.4	13.4	1.0	8.2%
Other Auxiliaries	3.6	3.6	-	-
Subtotal	\$ 137.5	\$ 138.5	\$ 1.0	0.7%
UTK Athletics	128.5	128.5	-	-
Total Auxiliary Revenues	\$ 266.0	\$ 267.1	\$ 1.0	0.4%



FY 2021-22 Revised Operating Budget

Total Expenses (\$-millions)	Unrestricted	Restricted	TOTAL
Instruction, Research, Public Svc	\$ 896.2	\$ 503.1	\$ 1,399.3
Student Svcs & Academic Support	319.8	57.6	377.4
Instit. Support & Oper./Maint.	355.4	31.4	386.8
Scholarships & Fellowships	162.3	258.3	420.6
Auxiliary Enterprises	216.1	0.3	216.6
Total Operating Expenses	\$ 1,950.0	\$ 850.6	\$ 2,800.7

Includes recurring and non-recurring, unrestricted and restricted E&G and Auxiliary expenditure budgets.



FY 2021-22 Revised Operating Budget

Recurring E&G Exp. (\$-millions)	Original	Revised	Change	
Instruction, Research, Public Svc	\$ 842.2	\$ 845.4	\$ 3.2	0.4%
Student Svcs & Academic Support	305.1	303.4	(1.7)	(0.6)%
Instit. Support & Oper./Maint.	346.5	353.5	7.0	2.0%
Scholarships & Fellowships	151.5	158.9	7.3	4.8%
Total Recurring Expenses	\$ 1,645.3	\$ 1,66.1	\$ 15.8	1.0%



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

4

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **FY 2022-23 Proposed Tuition Levels for UT Health Science Center**

Type: Action

Presenter: David Miller, Senior Vice President and Chief Financial Officer

The UT Health Science Center is presenting its proposed FY 2022-23 tuition levels at this meeting rather than waiting until the Board meets in June. Although the academic year for the other campuses begins in August of each year, for UTHSC it begins on July 1. Waiting until the June meeting for tuition approval creates a challenge for UTHSC students to have financial plans in place before the academic year begins.

UTHSC proposes no change to tuition during the upcoming fiscal year. A schedule of proposed FY 2022-23 tuition levels for all programs can be found in the following materials.

Committee Action

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.

Resolved: The Board of Trustees hereby approves the FY 2022-23 tuition for the UT Health Science Center as presented in the meeting materials, which shall be attached to this Resolution following adoption.

Health Science Center

FY 2022-23 Annual Tuition and Fees

Tuition

	FY 2020-22	FY 2022-23	Change	
			Amount	Percent
IN-STATE				
Graduate Health Sciences	\$ 10,894	\$ 10,894		
MS Pharmacology & Forensic Dentistry	16,712	16,712		
MS Forensic Dentistry	13,500	13,500		
Medicine				
Doctor of Medicine	34,566	34,566		
Physician Assistant	22,924	22,924		
Dentistry				
General DDS	30,388	30,388		
Transitional DDS	73,028	73,028		
Dental Hygiene Bachelor of Science	9,988	9,988		
Pharmacy	22,370	22,370		
Nursing				
Bachelors	12,705	12,705		
Graduate	18,698	18,698		
Health Professions				
Medical Technology	7,990	7,990		
Audiology & Speech Pathology ****	11,110	11,110		
Entry Level Advanced Degrees *	13,814	13,814		
Masters of Cytopathology Practice	9,900	9,900		
Entry Lev Adv Degrees Audiology/Speech Path**	18,820	18,820		
Post-Professional Degrees ***	10,068	10,068		
Masters of Clinical Lab Science	10,068	10,068		
OUT-OF-STATE				
Graduate Health Sciences	\$ 16,542	\$ 16,542		
MS Pharmacology & Forensic Dentistry	25,140	25,140		
MS Forensic Dentistry	18,500	18,500		
Medicine				
Doctor of Medicine	51,850	51,850		
Physician Assistant	38,962	38,962		
Dentistry				
General DDS	69,148	69,148		
Transitional DDS	73,028	73,028		
Dental Hygiene Bachelor of Science	19,976	19,976		
Pharmacy	27,374	27,374		
Nursing				
Bachelors	36,930	36,930		
Graduate	43,538	43,538		
Health Professions				
Entry Level Bachelor of Science				
Medical Technology	12,000	12,000		
Audiology & Speech Pathology ****	29,300	29,300		
Entry Level Advanced Degrees *	31,796	31,796		
Masters of Cytopathology Practice	14,400	14,400		
Entry Lev Adv Degrees Audiology/Speech Path**	43,396	43,396		
Post-Professional Degrees ***	28,008	28,008		
Masters of Clinical Lab Science	14,400	14,400		

*** Entry Level Advanced Degrees**

Doctor of Physical Therapy
Master of Occupational Therapy

**** Entry Level Advanced Degrees Audiology/Speech Path**

Doctor of Audiology
Master of Science in Speech-Language Pathology
Transitional Doctor of Audiology

***** Post-Professional Degrees**

Doctor of Science in Physical Therapy
Master of Science in Physical Therapy
Transitional Doctor of Physical Therapy

****** Bachelor of Audiology & Speech Pathology**

This is a joint degree with UTK where UTHSC will teach the 4th year of the Bachelor's program but charge the UTK tuition rate.

Tuition and fees are set by the UT Board of Trustees and are subject to change at any regular or called meeting of the Board.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

5

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Master Plan Housing and Campus Boundary Amendments (UTK)**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer
Donde Plowman, Chancellor of UT Knoxville

The UTK Master Plan was developed in 2011 and last updated in 2016. We request to amend the UTK Master Plan to (i) update the Master Plan project list to include new and renovated housing projects and (ii) expand the Campus Boundary to include the acquisition of property on the southeastern side of the Tennessee River.

Housing

Enrollment and the need for additional housing are up significantly since the 2016 Master Plan Update and the University plans to construct two new residence halls. The first, located near Dogwood and Magnolia Halls, would provide approximately 525 beds. The second would be built on vacant University-owned land between Caledonia and Terrace Avenue and provide approximately 750 beds.

In addition to new construction, the University will evaluate existing facilities. Reese and Carrick Halls, two older residence halls constructed in the early 1960's need major renovation or replacement. Following a thorough evaluation, these halls will either be renovated or demolished and replaced. Please see the power point attached as Exhibit A for maps and more details regarding these plans.

Campus Boundary Change

The 2016 Master Plan Update recognized the University's long-range building needs exceed both its currently owned property and that which could be acquired within the existing campus boundary. The City of Knoxville's South Waterfront planning efforts and development provide new opportunities for the community and for potential expansion of the UTK campus. Planning efforts call for the construction of a pedestrian bridge that would originate near Thompson Boling Arena and connect to the South Waterfront, providing easy access for students to this area.

The University seeks approval to amend the Master Plan Boundary to include the property west of W. Blount Avenue and Scottish Pike, Knoxville, Tennessee. Please see the power point attached as Exhibit B for maps and more details.

Chancellor Plowman and Senior Vice President and Chief Financial Officer recommend approval of the Master Plan Amendments as described herein.

Resolved:

The Board of Trustees hereby approves the amendments to the Campus Master Plan for The University of Tennessee, Knoxville, as presented in the meeting materials, which description shall be attached to this Resolution following adoption.

Further, the proper officers of the University shall seek state approvals as may be required in light of the approved amendments.

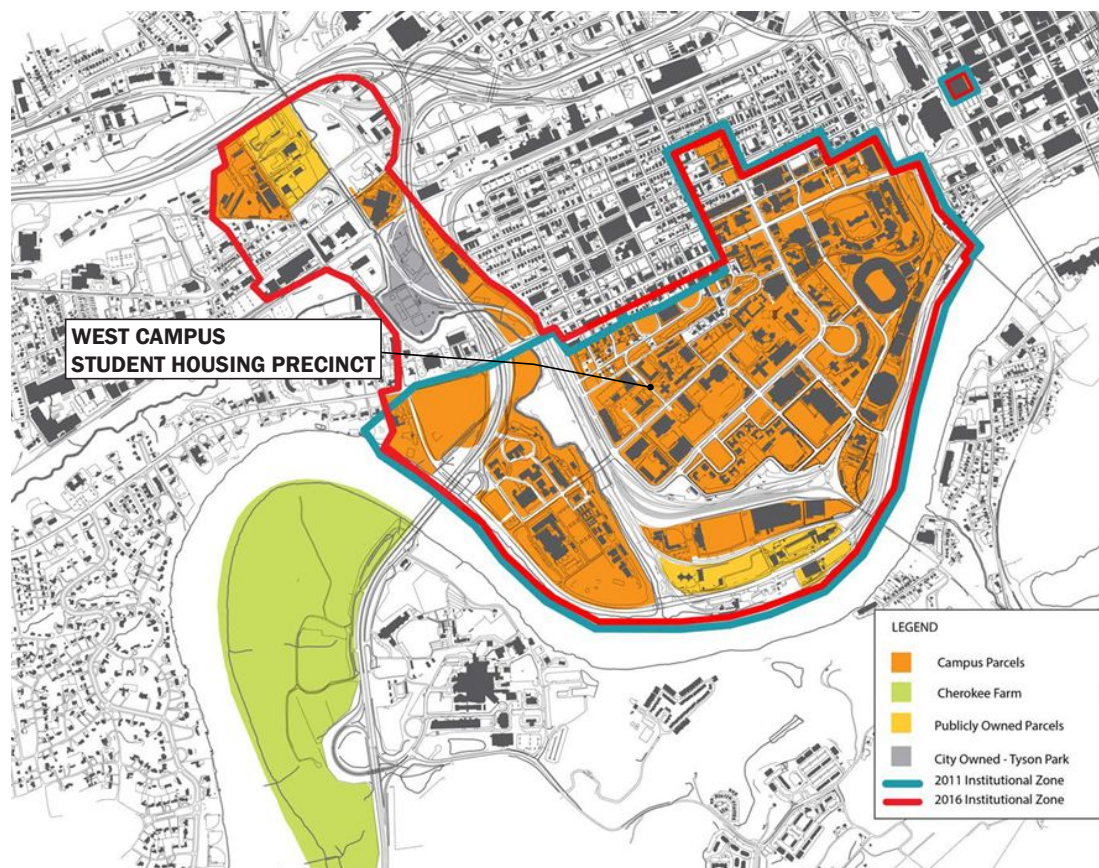


THE UNIVERSITY OF
TENNESSEE
KNOXVILLE



**Master Plan Amendment
Student Housing**
January 24, 2022





Institutional Zone Diagram

Current Housing Inventory

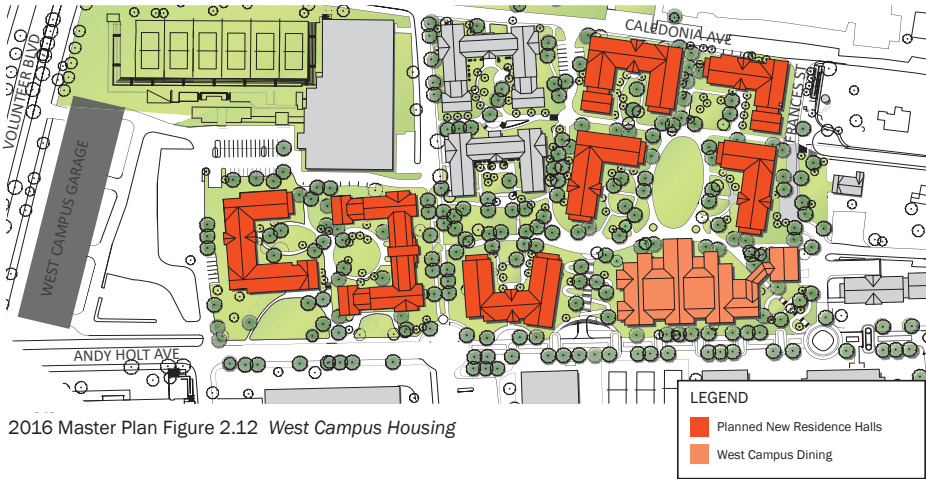
Enrollment at UT Knoxville continues to increase more than expected, creating the need for additional bed capacity for undergraduate students. Undergraduate applications for Fall 2022 have increased by over 30% from last year. UT Knoxville enrolled almost 6,000 new first-time students this fall, and our enrollment management team is projecting that enrollment could increase to 6,200 - 6,300 incoming students for Fall 2022.

First-time students are required to live on campus their first year in college to increase student success and retention. However, the increase in first-time student enrollment will significantly limit on-campus bed availability for continuing students. Historically, nearly 2,300 continuing students live on campus. Based on current enrollment projections, less than 1,000 continuing students will be able to live on campus for Fall 2022, representing a 50% decrease in on-campus options for continuing students.



Long Term Rendered View of the Pedestrian Mall extending west at West Campus Housing.
Figure 2.01, 2016 Master Plan

Student Housing



2016 Master Plan Figure 2.12 West Campus Housing

Projected Housing Need

University Housing has an immediate need to construct new residence halls to help mitigate the current campus housing shortage and to take aging residence halls offline for renovation and/or replacement. The current housing capacity on campus is 8,258. The current capacity was achieved by converting communal spaces, such as floor lounges, into student rooms.

The 2016 Master Plan identified the West Campus Housing Redevelopment within the near-term projects. This precinct is roughly bounded by Volunteer Blvd and the west campus garage to the west, Frances Street to the east, Andy Holt Avenue to the south and Caledonia Avenue on the north. Projects identified both demolition and new construction along with the construction of a new dining hall. Two residence halls were proposed south of the tennis complex. Another building was proposed south of Robinson Hall. The full build out of this precinct was envisioned with the demolition of Carrick and Reese Halls and the Presidential Court building to result in the ability to construct 4 new residence halls north of the new Dining Facility

Much progress has been made to realize the redevelopment envisioned in the 2016 plan. The West Campus Dining hall has opened, and two residence halls have been constructed – Dogwood and Magnolia halls, in the site south of the tennis complex. Critical to the infrastructure of the precinct, a stormwater management area has been constructed on the parcel north of Andy Holt Avenue and south of Robinson Hall. The Site plan on page 4 indicates the extents of the stormwater management area.

Residence Hall	Physical Address	# of Beds	# of Residents	Occupancy %
Fred D. Brown Jr. Hall	1817 Andy Holt Avenue	680	662	97.4%
Clement Hall	1629 W. Cumberland Ave	699	669	95.7%
Dogwood	2113 Andy Holt Ave	464	461	99.4%
Geier Hall	858 20th St	376	372	98.9%
Hess Hall	1720 Melrose Place	1079	1026	95.1%
Laurel Residence Hall	1615 Laurel Ave	707	668	94.5%
Massey Hall	825 Volunteer Blvd	592	551	93.1%
Magnolia	2107 Andy Holt Ave	408	403	98.8%
North Carrick Hall	1021 Francis Street	517	506	97.9%
Reese Hall	1910 Caledonia Ave	520	504	96.9%
Robinson Hall	862 20th St	296	290	98.0%
South Carrick Hall	1023 Francis Street	543	533	98.2%
Stokely Hall	1311 Lake Loudoun Blvd.	666	601	90.2%
Volunteer Hall	1525 White Avenue	711	706	99.3%
Vo Condos	22nd St.	0	0	
Aspen Heights	2223 Cumberland Ave.	107	105	98.1%
		8,365	8,057	96.3%

Fall 2021 Residence Hall Occupancy

This amendment proposes solutions to meet the immediate needs for more beds while still supporting the vision identified for this precinct of campus. Two strategies are employed to accelerate bringing new beds online, proposing construction on vacant sites and renovation of existing buildings. In lieu of renovation, two existing buildings could be razed and rebuilt.

Proposed Building Renovations or Replacement

Reese and Carrick Halls are two older residence halls that were constructed in the early 1960s, and are in need of major renovation or replacement. The ceiling heights and room configurations of these residence halls make renovations difficult and are unappealing to today's college student. These buildings are currently requested by students as a last option and will likely include a significant volume of concerns and dissatisfaction from the students and families of the students assigned to these buildings. Comprehensive infrastructure and architectural renovations are needed to address the undesirability of these buildings for current students. Renovation versus replacement of these buildings will be evaluated further during the design process.

Proposed New Construction

The first project proposed to increase capacity is the construction of a new residence hall near Dogwood and Magnolia Halls on the remaining site of the West Campus Redevelopment near Twentieth Street. This building will have approximately 525 beds. The layout will be double occupancy rooms with a shared bath and comparable amenities to other residence halls on campus. This building will also include some classrooms and offices to assist with campus needs.

The second new student housing building is proposed on the site located between Caledonia and Terrace Avenues, just east of the Advent House. This building will have approximately 750 beds. The proposed unit layout will be double occupancy rooms with a shared bath and comparable amenities to other residence halls on campus. This building will also include some classrooms and offices to assist with campus needs.



Carrick Hall



Reese Hall



Dogwood Hall, opened in 2019

Student Housing

Site Plan

STUDENT HOUSING

EXISTING*

- 1 Dogwood Halls
- 2 Magnolia Halls
- 3 Robinson Hall
- 4 Geier Hall
- 5 Fred D. Brown Jr. Hall
- 6 Hess Hall

PROPOSED RENOVATION OR REPLACEMENT

- 7 Carrick Hall
- 8 Reese Hall

PROPOSED NEW CONSTRUCTION

- 9 New Residence Hall Site
- 10 New Residence Hall Site

CAMPUS BUILDINGS

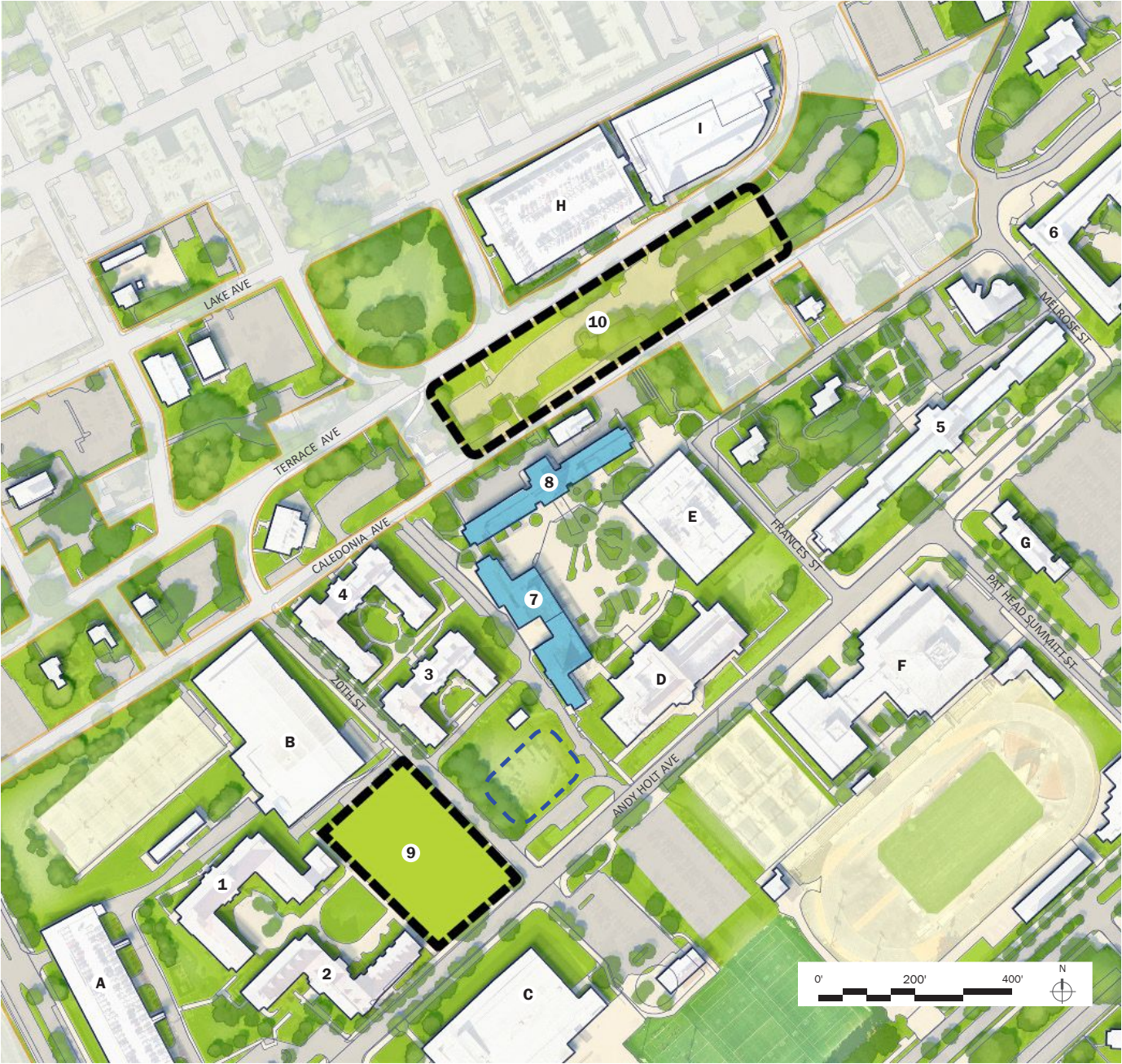
EXISTING

- A West Campus Parking Garage
- B Goodfriend Tennis Center
- C Student Aquatic Center
- D West Campus Dining
- E Presidential Court
- F HPER (Health, Physical Education, and Recreation Building)
- G Temple Hall
- H Lake Avenue Garage
- I Terrace Avenue Garage

**Only includes residence halls located within the extents of the Site Plan map*

LEGEND

- Renovation or Replacement
- New Construction - Residence Hall Site
- Stormwater Management Area



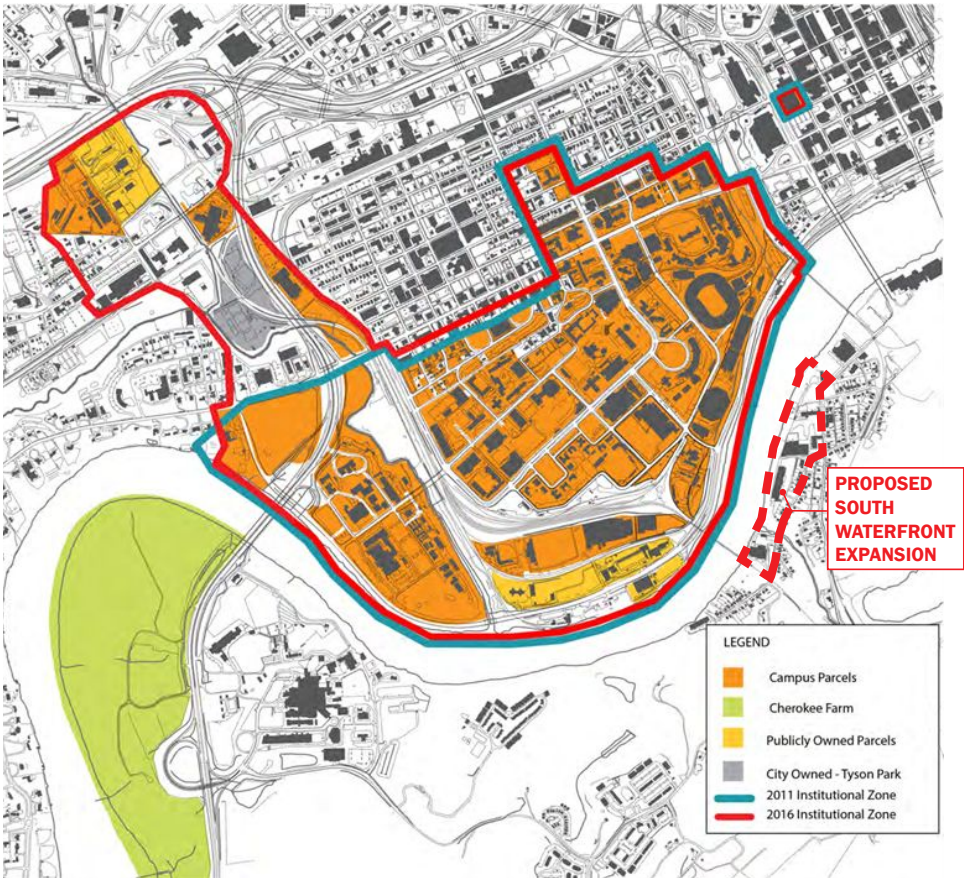


THE UNIVERSITY OF
TENNESSEE
KNOXVILLE



**Master Plan Amendment
South Waterfront**
January 31, 2022





Campus Boundary Diagram

Introduction

The University of Tennessee–Knoxville (UTK) main campus includes approximately 375 acres with an additional 75 acres on the adjacent UT Institute of Agriculture (UTIA) campus. The 2016 UTK/UTIA Campus Master Plan Update recognized the University’s long-range projected building needs exceed both its current acreages and that provided through acquisition within the existing campus boundary. Balancing the need for more academic, research and auxiliary space with the desire for green space and the limited suitable building sites will require the campus to build with more density, taller buildings where appropriate and overall more innovative site design. Also identifying non-academic functions that can be relocated to alternative sites will maximize academic uses in the campus core.

The 2016 Campus Master Plan Update included adding a corridor along Concord Street/ Sutherland Avenue to the campus boundary. This area is largely commercial/ industrial and is best suited to serve off-campus functions. Aside from a land transfer from the Tennessee Department of Military, land in this area has been difficult to acquire as it is either not for sale or priced well above the appraised value.

Enrollment at UTK continues to increase more than expected, creating the need for additional land and buildings. Undergraduate applications for Fall 2022 increased by over 30% from last year. UTK enrolled almost 6,000 new first-time students in Fall 2021, its’ largest freshman class in history, and the enrollment management team is projecting that number could increase to 6,200 - 6,300 incoming students for Fall 2022.

Proposed Campus Boundary Expansion

The southern portion of the campus is bound by the Tennessee River which, in the past, has been viewed as a barrier. However, the City of Knoxville’s extensive South Waterfront planning efforts since 2006 have provided new opportunities for the community. Planning efforts that included extensive public input also call for the construction of a pedestrian bridge designed to provided new connectivity and to spur new private and public investment. The majority of the land directly across the river includes underutilized or vacant commercial/ industrial sites with residential development further south.

With UTK’s continued growth, the need for student housing, parking and other facilities will increase. This property provides a unique opportunity to meet these needs and, with ownership on both sides of the river, treat the river as an asset to the campus rather than a barrier.

As a result, the University seeks approval to amend the campus boundary of the UTK/UTIA Master Plan to include the property as shown on the Campus Boundary Diagram.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Additional Revenue/Institutionally Funded Capital Projects, FY 2022-23**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer
Austin Oakes, Assistant Vice President, Capital Projects

The administration is presenting additional revenue/institutionally-funded projects for FY 2022-23 as detailed on the attached schedule. Except for Melrose Hall (UTK), this list supplements the list of FY2022-23 Revenue/Institutionally-Funded Capital Projects approved previously by the Board of Trustees on June 25, 2021. With respect to Melrose Hall, the estimated amount of the project is being revised from \$60 million to \$80 million. A brief narrative description of the projects, which in aggregate total \$792,200,000, follows the schedule.

These projects were identified by campuses during the last 11 months (past the FY 2022-23 budget submittal date). The list consists of requests fully programmed and ready for design, as well as conceptual projects which will be master planned and programmed during the fiscal year.

Due to the State budget process these requests must be included in the annual capital budget in order to seek State Building Commission approval for design and construction during FY 2022-23. As such, the administration has prepared the list for inclusion in the FY 2022-23 State of Tennessee Budget Document, as amendments to the Governor's Budget. Although, no state funds are requested for these projects, legislative approval is required.

Committee Action

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

Resolved:

The Board of Trustees hereby:

1. Approves the schedule of FY 2022-23 Additional Revenue/Institutionally Funded Capital Projects, and authorizes the administration to submit the schedule to state government, a copy of which shall be attached to this Resolution after adoption;
2. Authorizes the administration to enter into contracts for design and construction of the FY 2022-23 projects within available funds;
3. Authorizes the administration to enter into contracts for design and construction associated with revenue/institutionally funded projects subsequently identified before or during FY 2022-23, subject to the President's approval and subject to any subsequently identified projects being reported to the Board of Trustees at its next regularly scheduled meeting; and
4. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for FY 2022-23 revenue/institutionally funded capital projects.

The proper officers of the University be and hereby are authorized to make any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.

Additional Revenue/Institutionally-Funded Capital Projects: FY2022-23

				Funding Source				
	Project	Project Description**	Project Cost	TSSBA	Gifts	Auxiliary	Gift In Place	Plant Funds
UTC								
1	New Residence Hall	Construction of a new residence hall that will accommodate approximately 725 beds.	\$ 98,000,000	\$ 95,000,000		\$ 3,000,000		
2	Parking Garage	Construction of a new parking garage with approximately 560 spaces.	\$ 18,000,000	\$ 17,000,000		\$ 1,000,000		
UTHSC								
1	Dudley St. & Union Ave. Acquisitions	Acquisition of three properties located at 964 Union, 197 Dudley Street, and 20 Dudley Street, Memphis, TN. These properties will provide campus parking, along with land for the future College of Medicine Building.	\$ 20,000,000	\$ 20,000,000				
UTK								
1	Alumni Memorial Lighting Upgrades	Upgrades of the lighting and controls in the auditorium and classrooms. Includes all related work to complete the project.	\$ 1,750,000					\$ 1,750,000
2	Andy Holt Tower Renovation Ph II	Upgrades and renovations of Andy Holt Tower for changes in users due to the move out of UT System Administration. The work includes room modifications, finishes, and all related work to complete the project.	\$ 5,000,000					\$ 5,000,000
3	Basler Boathouse Improvements	Construction of an addition to the boathouse increasing the facility amenities along with upgrades to the existing building. Includes all related work to complete the project.	\$ 4,430,000	\$ 3,960,000		\$ 470,000		
4	Campus Beautification	Improvements of campus site amenities including landscaping, hardscaping, urban plazas and other associated work.	\$ 5,000,000					\$ 5,000,000
5	Campus Telephone Infrastructure Upgrades	Upgrades of the campus telephone infrastructure. Changing from one main switch to independent switches in each building. Includes all related work to complete the project.	\$ 2,500,000					\$ 2,500,000
6	Composting Facility Upgrades	Construction of a new storage building along with site and utility upgrades to the Composting Facility at Cherokee Trail. Includes all related work to complete the project.	\$ 1,250,000					\$ 1,250,000
7	Goodfriend Tennis Center Renovation	Renovation of shell space in the tennis center including enhancements of the player amenities as well as improvements to building systems and finishes. Includes all related work to complete the project.	\$ 6,550,000	\$ 5,805,000		\$ 745,000		

Additional Capital Disclosure: FY2022-23

	Project	Project Description**	Project Cost	Funding Source				
				TSSBA	Gifts	Auxiliary	Gift In Place	Plant Funds
8	Indoor Track Renovation	Renovation of space at University Commons into an indoor track & field space for both practice and public events. Includes all related work to complete the project.	\$ 8,900,000	\$ 8,000,000		\$ 900,000		
9	Jones Aquatic Center Renovation	Renovation of the existing building upgrading spaces for athletics as well as building systems and event related amenities. Includes all related work to complete the project.	\$ 15,200,000	\$ 13,662,000		\$ 1,538,000		
10	LaPorte Stadium Renovation	Renovations of LaPorte Stadium including upgrades to track and field along with renovations to various site facilities. Includes all related work to complete the project.	\$ 1,650,000	\$ 1,485,000		\$ 165,000		
11	Lee Stadium Improvements	Construction of a new indoor softball facility along with renovation of the existing stadium and team facilities. Includes all related work to complete the project.	\$ 11,600,000	\$ 10,440,000		\$ 1,160,000		
12	Lindsay Nelson Stadium Renovation	Construction of additional amenities including a new indoor infield facility along with expanded site improvements. Renovations include enhancing existing spaces and expanding existing services. Includes all related work to complete the project.	\$ 56,800,000	\$ 50,940,000		\$ 5,860,000		
13	Melrose Hall - REVISED	This project will replace the existing Melrose Hall with new classrooms and administrative offices. (Originally disclosed in FY 22/23 budget cycle for \$60M.)	\$ 80,000,000					\$ 80,000,000
14	New Data Center	Construction of a new data center for all of campus operations. Includes all related work to complete the project.	\$ 30,000,000					\$ 30,000,000
15	New Indoor Track Facility	Construction of a new indoor track and field facility for both practice and competition events as well as all support spaces and amenities. Includes all related work to complete the project.	\$ 38,980,000	\$ 35,082,000		\$ 3,898,000		
16	New Residence Hall #4	Construction of a new 525 bed residence hall. Includes all related work to complete the project.	\$ 92,600,000	\$ 80,000,000		\$ 12,600,000		
17	New Residence Hall #5	Construction of a new 750 bed residence hall. Includes all related work to complete the project.	\$ 134,800,000	\$ 116,000,000		\$ 18,800,000		
18	Neyland Stadium Maintenance	Maintenance of Neyland Stadium including repairs and enhancements to existing building systems and includes all related work to complete the project.	\$ 7,500,000			\$ 7,500,000		

Additional Capital Disclosure: FY2022-23

	Project	Project Description**	Project Cost	Funding Source				
				TSSBA	Gifts	Auxiliary	Gift In Place	Plant Funds
19	Neyland Thompson Sports Center Renovation	Renovation of the second floor of the Neyland Thompson Sports Complex to provide administrative offices and support areas. Includes all related work to complete the project.	\$ 4,100,000	\$ 3,645,000		\$ 455,000		
20	Soccer Coaches Office Building	Construction of a new soccer coaches office building. Includes all related work to complete the project.	\$ 1,610,000	\$ 1,440,000		\$ 170,000		
21	Stokely Management Center Renovation	Renovation of the Stokely Management Center to become a part of the Haslam College of Business. Includes both interior and exterior renovations, and all related work to complete the project.	\$ 85,000,000		\$ 85,000,000			
22	Thornton Athletics Center Improvements	Renovation of the first and second floors for more student services. Includes all related work to complete the project.	\$ 1,370,000	\$ 1,233,000		\$ 137,000		
23	Thompson Boling Arena Club	Renovation of the arena creating premium clubs with enhanced amenities, upgrading food service, and support spaces. Includes all related work to complete the project.	\$ 28,300,000	\$ 25,470,000		\$ 2,830,000		
24	Volleyball Improvements	Construction of a new addition and upgrades to the Cronan Volleyball Center and includes upgrades to the volleyball court at Thompson Boling Arena. Includes all related work to complete the project.	\$ 2,000,000	\$ 1,800,000		\$ 200,000		
25	White Ave Parking Garage Improvement	Construction of additional levels to the existing parking garage along with maintenance of existing building systems. Includes all related work to complete the project.	\$ 20,000,000			\$ 20,000,000		
UTM								
1	Baseball and Track Improvements	Improvements of the baseball and track facility including updating fields and track surfaces along with other site amenities. Includes all related work to complete the project.	\$ 6,950,000	\$ 6,950,000				
2	Elam Center Renovation	Renovations of athletic and general use spaces which cover existing systems and finishes. Includes all related work to complete the project.	\$ 2,360,000		\$ 2,360,000			
Totals			\$ 792,200,000	\$ 497,912,000	\$ 87,360,000	\$ 81,428,000	\$ -	\$ 125,500,000



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date:	February 25, 2022
Committee:	Finance and Administration
Item:	<u>Proposed Acquisitions of 409 W. Flower Street and 600 West Madison Street, Pulaski, TN (UTS)</u>
Type:	Action
Presenter(s):	David L. Miller, Senior Vice President and Chief Financial Robby Shelton, Executive Vice Chancellor and Chief Operating Officer, UT Southern

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UT Southern has the opportunity to acquire two strategic residential properties that adjoin its boundaries. Please see attached map. Because UT Southern does not have a master plan in place, we seek approval for two property acquisitions.

The properties to be acquired include the following:

- 409 West Flower Street – this 0.32 +/- acre property is located on the southern edge of campus and includes a 4,148 +/- square foot residential structure. UT Southern plans to use the house as a Student Resource Center and repurpose the existing Student Resource Center into office space for faculty and staff.
- 600 West Madison Street – this 0.27 +/- acre property is located in the core of campuses and includes a 3,185 +/- square foot residential structure. This property is a strategic priority for the campus as it owns all of the Madison Street property on this block with this one exception. The house is in poor condition and would be demolished. The campus plans to use the property for additional parking in the short-term and new residential or office space long-term.

These properties will be acquired at or below appraised value and subject to satisfactory due diligence by the University. Upon approval by the Board of Trustees, the University will seek all required State approvals for the acquisition of these properties.

Chancellor La Branche and the Senior Vice President and Chief Financial Officer recommend approval of the acquisitions of 409 W. Flower Street and 600 West Madison Street, Pulaski, Tennessee as described herein.

Resolved: The Board of Trustees hereby approves the acquisition of the following properties:

- 1) 409 West Flower Street, Pulaski, Tennessee; and**
- 2) 600 West Madison Street, Pulaski, Tennessee,**

subject to the properties being acquired at or below appraised value following proper due diligence by the administration.

The proper officers of the University are hereby authorized to enter into a purchase agreement and such other related documents as may be necessary or appropriate to accomplish the foregoing in such form as may be acceptable to the Senior Vice President and Chief Financial Officer in consultation with the General Counsel. Further, the University shall seek all required state approvals necessary for the acquisition of such properties.





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Consent Agenda**

Type: Action

Presenter: Bill Rhodes, Chair of the Finance and Administration Committee

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Certain action items and information items have been placed on the Committee Consent Agenda. These items will not be presented or discussed in the Committee unless a Committee member requests removal of an item from the Consent Agenda. In accordance with the Bylaws, before calling for a motion to approve the Consent Agenda, the Committee Chair will ask if any member of the Committee requests that an item be removed from the Consent Agenda. The Bylaws provide that an item will not be removed from the Consent Agenda solely for the purpose of asking questions for clarification. Those questions should be presented to the Secretary before the meeting.

Committee Action

If there are no requests to remove an item from the Consent Agenda, the Committee Chair will call for a motion in support of the following:

1. The reading of the minutes of the October 21, 2021 meeting of the Committee be omitted and that the minutes be approved.
2. The action items set forth on the Consent Agenda be recommended for adoption by the Board of Trustees.

If the motion passes, the action items will go forward to the Consent Agenda of the full Board meeting.



THE UNIVERSITY OF TENNESSEE
BOARD OF TRUSTEES

MINUTES OF THE FINANCE AND ADMINISTRATION COMMITTEE

October 21, 2021
Knoxville, Tennessee

8.1

The Finance and Administration Committee of The University of Tennessee Board of Trustees met at 9:00 a.m. (EDT) on Thursday, October 21, 2021, in the Student Union Ballroom, at The University of Tennessee, Knoxville, Tennessee.

I. Call to Order and Roll Call

Committee Chair Bill Rhodes called the meeting to order. Board Secretary, Cynthia C. Moore, called the roll, and the following members of the Committee were present: William (Bill) C. Rhodes III, Committee Chair; John C. Compton, Board Chair; Amy E. Miles; Christopher L. Patterson; and Kim H. White. Ms. Moore announced the presence of a quorum.

In addition, the following trustees were in attendance: Charles Hatcher, Commissioner of the Tennessee Department of Agriculture; Decosta E. Jenkins; Donald J. Smith; and Jamie R. Woodson. Others present included: President Randy Boyd; David Miller, Senior Vice President and Chief Financial Officer; Mark Paganelli, Treasurer; Chancellor Keith Carver (UT Martin); Chancellor Mark La Branche (UT Southern); Chancellor Donde Plowman (UT Knoxville); Chancellor Steve Schwab (UTHSC); John Zomchick, Provost and Senior Vice Chancellor (UT Knoxville); Austin Oakes, Assistant Vice President, Capital Projects; Brian Dickens, Chief Human Resources Officer; Ron Loewen, Assistant Vice President for Budget and Planning; and other members of the UT senior leadership and administrative staff.

The meeting was webcast for the convenience of the University community, the general public, and the media.

II. Opening Remarks of the Committee Chair

Committee Chair Rhodes welcomed everyone to the meeting, addressed a few administrative matters, and indicated that there were three individuals who registered to speak who have been assigned to address the Finance and Administration Committee.



III. Requests to Address the Board

The following three individuals, who are in the Department of Modern Foreign Languages and Literatures, in the College of Arts and Sciences, at UT Knoxville addressed the Committee.

- *Ms. Andrea Stedman (Academic Advisor)*. Ms. Stedman shared with the Committee some of the challenges that have arisen due to the COVID-19 pandemic, including the loss of employees in various roles (faculty, staff, and advisors) and resulting impact and increased workloads for many within the department. She indicated that as there is no vaccine or mask mandate that remote work options should be available, especially for those who have certain health conditions that place them at higher risk for contracting the virus. Ms. Stedman also shared salary concerns as it relates to the average pay for academic advisors, which is below the reported national average.
- *Ms. Wanessa Velloso (Distinguished Lecturer)*. Ms. Velloso, who serves as a non-tenure track faculty (NTTF) member acknowledged recent efforts to address the starting salaries for NTTF. She shared concerns pertaining to salary compression and salary equity as it relates to the level of education and years of experience. She also highlighted what appears to be salary disparities within the job classification based on discipline. Ms. Velloso called for more transparency and fairness with respect to merit and other annual salary adjustments. She shared her commitment to the University and hope that the University leadership would do more in terms of addressing compensation concerns in order to both attract and retain its employees.
- *Dr. Sarah Eldridge (Associate Professor)*. Dr. Eldridge provided some background information relating to changes in annual starting salaries over time and how these differences have led to a compounding effect over time. She indicated that salary compression is a pressing problem across all job classifications. Dr. Eldridge voiced concerns over how salary adjustments are handled, noting that there are different interpretations by department. She recommended that consideration be given to conducting a compensation study, developing more specific and clear guidance on the administration of salary pools in keeping with the state requirements, and establishing a time line for addressing the salary compression issue for all employees.

Committee Chair Rhodes thanked the speakers for their service to the University and for their comments. He advised that Chancellor Plowman would be speaking on compensation matters later in the meeting. President Boyd also expressed his gratitude and stated that the University wants to be known as a great place to work not only in Tennessee, but in higher education nationally. He advised that the leadership teams are focused on addressing compensation related concerns. He announced that starting January 1, 2022, UT Knoxville will be increasing the minimum wage for workers to \$15/hour and that it will be making certain adjustments for wage compression. Board Chair Compton inquired as to whether the speakers had raised their concerns

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with the Provost and/or Chancellor directly. In response, the faculty presenters indicated that the concerns were shared with the faculty senate.

IV. CFO's Report on the Committee's Strategic Priorities

David Miller, Senior Vice President and Chief Financial Officer, explained that the annual audited financial statements are still in process, but that he was presenting a high-level overview of the University's financial performance for the period from July 1, 2020 through June 30, 2021, as compared against: (i) the FY 2020-21 Budget, and (ii) for the prior fiscal year.

With respect to revenues, actual results exceeded the budgeted figures due, in large part, to the conservative approach that was employed in constructing the budget early in the pandemic. Mr. Miller commented that the University has been very fortunate to have had great financial support from the Governor and the General Assembly. Unlike other universities across the country which have faced state funding reductions, the University has had the benefit of strong state support and stable funding. Revenue increases were reflective of the growth in enrollment at UT Knoxville, along with amount of federal/state COVID-19 relief funding received to support operations or were awarded to students. Total expenses for the year were 7.8% less than budget and a slight increase of 2.1% over the prior year due primarily to the amount of federal/state relief funding received and paid out. Committee Chair Rhodes requested that when these figures are next presented that the annual comparison include more than one year's data so that there is more insight as to how the current operations compare against pre-COVID results given the anomalies associated with the pandemic.

Mr. Miller also provided some early projections regarding the University's financial performance for the first quarter of FY 2021-22 (July 1 through September 30).

In response to questions from members of the Committee, Mr. Miller confirmed that the expense reductions have been the result of reduced travel (savings of approximately \$40 million) and deferred maintenance that would have otherwise been paid from operations. He believes that there will be a permanent reduction in travel expenditures, although the extent of the reduction is difficult to predict. As to maintenance, he expects no long-term significant reductions.

Enterprise Resource Planning (ERP) System

Mr. Miller provided an update on the ERP project noting that it has been and continues to be on schedule. Phase I (Planning and Preparation) is over 50% complete. He highlighted the actions taken since the last update and provided an overview of next steps and the associated timeline. Mr. Miller stated that the product implementation is scheduled to start in July 2022. The Committee members expressed their appreciation to the team for the progress made on this project.

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V. FY 2022-23 Operating Budget Appropriations Request for Specialized Units

Mr. Miller explained that the Tennessee Higher Education Commission (THEC) coordinates appropriation requests for specialized units, which includes the UT Health Science Center (UTHSC); UT Institute for Agriculture (UTIA); UT Space Institute; Institute for Public Service (IPS); and UT System Administration. Mr. Miller reviewed the five priorities identified, totaling approximately \$10.8 million (recurring) and \$3.3 million (non-recurring) funding requests. In response to questions raised, Mr. Miller explained that the University was successful in receiving some recurring funds this past year for all the specialized units and that the current request of approximately \$7 million will help to further close the funding gap that developed and grew over time for various reasons (e.g., inflation). Board Chair Compton inquired as to the University's historical success rate in having these requests funded. In this regard, Mr. Miller stated that the University has been more successful recently than in prior years, as it is now submitting more targeted requests for consideration.

Upon motion duly made and seconded, a roll call vote was taken, and the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the FY 2022-23 Operating Budget Appropriations Request for Specialized Units (as set forth in Tab 2 of the meeting materials).

VI. Amendment to Capital Outlay Funding Request, FY 2022-23 through FY 2026-27

Austin Oakes, Assistant Vice President, Capital Projects, explained that at the Annual Meeting held in June 2021, the Committee recommended and the Board of Trustees approved a five-year schedule of capital outlay projects for FY 2022-23 through FY 2026-27, reflecting \$578 million in requested state funding. Following the June meeting, THEC amended its capital outlay instructions. Under the new instructions the University may submit three capital outlay projects with a renovation and/or demolition focus and three capital outlay projects including new construction. The administration is presenting an amendment in order to make the UT Knoxville College of Business project (originally listed in FY 2024-25), a part of the current FY 2022-23 request for state funding. He closed his remarks by reviewing the three capital outlay priorities under each category. In aggregate, the total outlay costs for the six project requests total approximately \$262 million (\$236.6 million in requested state funding). In responses to questions raised, Mr. Oakes advised that, historically over the last 10 years, the University has averaged funding of approximately \$60-80 million/year for capital outlay projects. He also clarified that with respect to the UT Knoxville College of Business project that the new building will total approximately 150,000 square feet (sf).

Upon motion duly made and seconded, a roll call vote was taken, and the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the Amendment to the Capital Outlay Funding Request, FY 2022-23 through FY 2026-27 (as set forth in Tab 3 of the meeting materials).

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VII. UT System Workforce Update

Brian Dickens, Chief Human Resources Officer, provided an annual update on the University's workforce. The presentation included, among other things: (i) an overview of the composition of employees (faculty, non-exempt staff, and exempt staff) across the UT System; demographic information on the UT workforce; changes in employment levels (including new hires and separations by category); and an update on the compensation project, including restructuring of job families/roles and salary comparisons by category. Dr. Dickens highlighted the overall additional cost (broken down by campus, institute and system administration) that was incurred in order to bring all employees into alignment with the new compensation structure (to meet the minimum salary figure for each pay range), which was effective on July 1, 2021. Dr. Dickens also reviewed 2020 payroll and benefit figures for 2020 as compared to the prior year, along with a number of new initiatives and new benefits for UT employees. He closed his remarks by reviewing the number and types of employee surveys conducted during the past year. The Committee members expressed their gratitude for the comprehensive report.

VIII. UT Knoxville Lecturer Pay

Chancellor Donde Plowman provided some general background context for her presentation pertaining to non-tenure track faculty (NTTF) compensation. She presented the minimum salary (beginning in 2019) for NTTF in English, Math, and Modern Foreign Languages and Literature (MFL), which collectively account for approximately one-third of NTTF. Chancellor Plowman then identified a series of subsequent salary increases for NTTF (for individuals with and without terminal degrees), including one-time investments that were made in connection with the COVID-19 pandemic. In total, the campus has made an investment of more than \$600,000 in recurring funds and almost \$430,000 in non-recurring funds from August 2019 through February 2021, benefiting a total of 264 NTTF.

Chancellor Plowman also presented salary comparison data for full-time NTTF against Board-approved peers and for schools identified as part of the Southeast region based on the latest edition of Oklahoma State's "Faculty Salary Survey by Discipline" (data for the period October 2020-January 2021). For the three largest departments (English, Math, and MFL), the average salaries in each of these departments exceed the average salaries for the Board-approved peers. Additionally, the average salaries for English and Math also exceeded the Southeast region, with MFL being slightly below the average of this group (less than \$400). Chancellor Plowman also shared data on departments with more than 5 NTTF, highlighting those colleges/departments where the UT Knoxville average salary is below the Board-approved peers and/or Southeast region.

8.1



Chancellor Plowman reported that there was a 25% increase for full-time NTTF over 2 years. She also noted that salary compression is anticipated to be addressed through regular compensation processes (e.g., 4% salary pool that went into effect August 1, 2021).

In addition to the prepared presentation, Chancellor Plowman provided additional information regarding the length of the contracts for lecturers, and she expressed a desire to move from 1-year to 2-year contracts for those individuals who should be moving through the ranks of NTTF (lecturer, senior lecturer, and distinguished lecturer), as opposed to those being hired for a 1-year term to fill a short-term vacancy. With respect to tenure-track/tenured faculty, Chancellor Plowman indicated that there are three colleges whose faculty (at every rank – assistant, associate, and professor) exceed the average salary of peer and aspirational peer institutions. The other colleges exceed the average salary of the peer institutions, but some schools/departments lag the aspirational peers. Lastly, as to hourly employees, she advised that salary compression is the biggest compensation concern for this group.

Chancellor Plowman acknowledged that there is still more work to be done but that she is committed to addressing the average salaries where UT Knoxville is below its peers. Committee Chair Rhodes remarked that the Board has heard from speakers on this issue of compensation at multiple meetings. He inquired as to whether the faculty should be raising these concerns with the faculty senate or if they should be addressed through some other process. In this regard, Chancellor Plowman indicated that the most appropriate channel would be for these types of items to be raised with the department chair, college dean, provost, and then to her as chancellor.

In response to questions as to how the change in minimum wage and other efforts to address compression are reflected in the annual operating budget, Mr. Miller explained that the Board of Trustees approves aggregate compensation/benefits expense by institution. Currently, it is anticipated that the costs identified should not exceed the budgeted figure due to vacancies, etc. In the event that the total cost exceeds the budgeted amount, such adjustment would be reflected as part of the revised operating budget presented to the Committee and, upon recommendation, would be presented to Board of Trustees for approval at its Winter Meeting in February.

IX. UT Knoxville Voluntary Retirement Incentive Plan (Faculty Only)

John Zomchick, Provost and Senior Vice Chancellor, reviewed the details of the proposed Voluntary Retirement Incentive Program (VRIP) for UT Knoxville faculty that includes faculty members associated with both the UT Institute for Agriculture and the UT Space Institute. He indicated that the total number of faculty who would be eligible under the VRIP, and the potential salary dollars impact (approximately \$50 million). The estimated maximum cost is projected to be \$12 million (estimate of 30% participation based on historical experience). Dr. Zomchick reviewed the breakdown of potential faculty VRIP participants by college, including the associated salary figures. He explained that NTTF will temporarily be hired to cover teaching assignments as

8.1



necessary and that reserves would be used, if required, to cash flow the cost of VRIP. The key dates for implementing the plan are as follows:

- October – November 2020 - Inform eligible faculty the VRIP details and application process;
- February 15, 2022 – Participant commitment deadline; and
- June 30, 2022 – Participant retirement date.

In responding to questions from the members of the Committee, Dr. Zomchick further explained the rationale behind offering the VRIP at this time. In this regard, the new Strategic Vision, which will be presented to the Board of Trustees for approval, is anticipated to lead the campus in new directions. Like industry, there are changes happening in higher education and UT Knoxville. He explained that there has been high growth in certain colleges/departments and declines in others. The VRIP will provide the campus an opportunity to realign resources to better match teaching needs and to grow research and development in new high demand areas. He also confirmed that the VRIP is available for all those that meet the eligibility requirements, whether tenured faculty or NTTF. Trustee Kim White expressed her support of the VRIP indicating that these types of programs have worked well at UT Chattanooga.

Upon motion duly made and seconded the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the Voluntary Retirement Incentive Program (as set forth in Tab 6 of the meeting materials). No roll call vote was required as Trustee Miles, who was the only member participating electronically, was no longer in attendance.

X. UT Research Park Innovation South

Mr. Oakes advised the members of the Committee that UT Knoxville wishes to enter into a lease agreement (Lease) for space in a proposed building to be constructed at the University of Tennessee Research Park (UTRP) at Cherokee Farm. The new building would be constructed by Innovation South Partners, LLC (ISP) under a long-term ground lease. ISP will construct an approximately 84,000 (sf) building. Approximately 37,000 (sf) would be leased to UT Knoxville and the remaining portion will be leased to external companies, many of which are interested in co-locating and collaborating with the campus. The space would include high-bay/laboratory space to be used for research, which space is very limited and difficult to find.

In connection with his presentation, Mr. Oakes reviewed the key terms of the Lease. Among these, UT Knoxville would prepay \$18.5 million in rent for the cost of designing and constructing the space, with annual rent of \$7.52/(sf). The lease would be for a term of approximately 50 years, with an option to extend for an additional 40 years. In addition, there would be annual escalations in the rent (2% during years 1-40 and 1% thereafter if extended), along with common area maintenance expenses. Mr. Oakes answered questions from the Committee members regarding the approval process and how it varies from what is required for capital outlay projects. With respect to the initial prepayment of rent, Mr. Chris Cimino, Senior Vice Chancellor for Finance and

8.1



Administration (UT Knoxville), indicated that reserve funds set aside for research infrastructure will be used to cover the upfront expense.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the Lease.

XI. FY 2021 Report on Endowment Investment Performance

Mr. Miller provided a review of the performance of the consolidated investment pool (commonly referred to as the University's endowment fund) for the 12-month period ended June 30, 2021. The University received \$66 million in new gifts, and the endowment made spending distributions totaling \$51 million. After the private equity returns were reported, the endowment had a 34.6% annual return and outperformed the benchmark in all categories. As of June 30, 2021, the market value of the endowment was approximately 1.34 billion. Mr. Miller confirmed that this figure does not include the endowment held by the University of Chattanooga Foundation for the benefit of the UT Chattanooga campus. Committee Chair Rhodes commended the team and the new investment advisor, Cambridge Associates, for their efforts in adjusting the investment strategy for the endowment. He noted that real progress has been made in terms of closing some of the longer-term investment performance gaps (endowment return versus benchmark). Mr. Miller also reported that there has been a slight improvement in the returns for operating cash as well.

XII. Consent Agenda

Committee Chair Rhodes called the Committee's attention to the Consent Agenda and asked if there were any requests to remove an item from the agenda. There being none, upon motion duly made and seconded, the Committee approved: (i) the Resolution to adopt the minutes of the June 25, 2021 meeting of the Committee, and (ii) the Resolutions pertaining to the other action items included on the Consent Agenda. (A complete list of the approved items appears at the end of these minutes.)

XIII. Other Business and Adjournment

There being no other business to come before the Committee, the Committee Chair thanked the members of the team for all their efforts in preparing for the meeting, and he adjourned the meeting.

Respectfully Submitted,

Cynthia C. Moore
Secretary and Special Counsel



Approved Consent Agenda Items

- Minutes of the June 25, 2021 Meeting
- Proposed Naming of Nursing Building (UTK)
- Signature Authority of Disbursing University Funds
- Public Chapter 480 Federal Report

List of Information Items Presented to the Committee

- Report on Use of Differential Tuition Funds at UTC
- Report on Use of Differential Tuition Funds at UTK
- FY 2021 Annual Flight Operations Report
- Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2021-22
- Report on FY 2021 Unrestricted Fund Balances

8.1



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Amendment of Ground Lease Agreement and Grant of Easements - Housing Development (UTHSC)**

Type: Action

In March 2019, the Board approved the ground lease of 9.7 +/- acres of University property to Memphis Medical District Apartments, GP ("MMDA") for the development of a 374-unit apartment structure and supporting retail space ("Ground Lease") to help meet the needs of students and faculty at the UT Health Science Center ("UTHSC"). In February 2021, the Board approved an amendment to the Ground Lease to: (i) address expenses related to environmental issues, and (ii) add approximately 0.5 acres of property located at 694-704 Madison Avenue, Memphis, TN, for additional retail development.

Since that time, MMDA has started construction and is securing financing. This request addresses two issues: (i) MMDA's lender requested a lease amendment to add a metes and bounds legal description of the leased premises to the lease agreement; and (ii) granting of easements to relocate existing utilities, for the installation of new utilities to support the development and for sidewalk improvements.

Lease Amendment – Legal Description

Exhibit A of the lease agreement includes a map with the location of the parcels that comprise the leased premises and a table with the property address, parcel ID and acreage of each parcel. MMDA's lender has requested a survey with a metes and bounds description of the leased premises. That description, which does not modify or increase the area currently identified, would replace the map and table in Exhibit A.

Easements and Agreements

To accommodate the relocation of existing utilities which are within the footprint of the development, a 0.11 +/- acre easement will be granted to Memphis Light, Gas and Water (MLGW) to reroute the line(s). In addition, easements for new utilities serving the development will be granted to MLGW. These comprise approximately 0.36 acres.

8.2

Easements and other agreements for sidewalks, sewer, storm drains and ingress/egress totaling approximately 0.85 acres will be executed with the City of Memphis.

Chancellor Buckley and the Senior Vice President and Chief Financial Officer recommend approval of the Ground Lease Amendment and Granting of Easements as described herein.

Resolved:

The Board of Trustees hereby approves:

- 1) an amendment of the Ground Lease entered into by and between the University and Memphis Medical District Apartments, GP (MMDA), which amendment shall replace the current description of the leased premises with a metes and bounds description from a survey; and**
- 2) the granting of such easements, agreements, and/or other related documents as may be necessary for utilities and access to support the development of the apartment structure and retail space associated with the Ground Lease, as amended.**

The lease amendment shall be in form and substance consistent with the approvals contained herein as determined by the Senior Vice President and Chief Financial Officer in consultation with the General Counsel.

The proper officers of the University are authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing, including seeking all necessary approvals required by the appropriate state agencies.

8.2





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Grant of Easement to Tennessee DOT – ETREC Plant Science Unit (UTIA)**

Type: Action

8.3

The University of Tennessee, Knoxville proposes to grant an easement to Tennessee Department of Transportation (TDOT) containing up to 3,000 +/- square feet located at 3209 Alcoa Highway, Knoxville, Tennessee.

The easement is related to TDOT's Alcoa Highway Widening Project and is necessary to direct stormwater drainage. The easement will allow TDOT and their contractors to enter upon, construct, operate, repair and maintain utilities within the defined area. The University reserves the right to relocate the easement at the expense of the University.

Upon approval by the Board of Trustees, the University will seek all required State approvals.

Resolved:

The Board of Trustees hereby approves the transfer by easement of 3,000 +/- square feet located at 3209 Alcoa Highway, Knoxville, Tennessee to the Tennessee Department of Transportation for the Alcoa Highway Widening Project, subject to all required state approvals; provided that consideration for the easement area shall be in an amount equal to or greater than the easement's appraised value.



8.3



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Proposed School Naming (UTK)**

Type: Action

8.4

In accordance with the Board of Trustees Policy on Naming of Facilities and Other Assets and the Board-Approved Guidelines for Naming Opportunities and Endowments, President Boyd recommends the naming of The School of Advertising and Public Relations in the College of Communication and Information at The University of Tennessee, Knoxville, as the "Tombras School of Advertising and Public Relations."

Attached is a copy of the naming request submitted by Chancellor Donde Plowman to President Boyd, which provides additional information regarding the proposed naming.

Resolved: In recognition of the generous and transformational gift being made by Tombras, the Board of Trustees hereby approves naming of The School of Advertising and Public Relations in the College of Communication and Information at The University of Tennessee, Knoxville, as the "Tombras School of Advertising and Public Relations."



January 10, 2022

President Randy Boyd
University of Tennessee System
800 Andy Holt Tower
Knoxville, TN 37996

Dear President Boyd,

In accordance with the Board of Trustees Policy on the Naming of Facilities and Other Assets and the Board-approved Guidelines for Naming Opportunities and Endowments, the University of Tennessee, Knoxville seeks approval to name the School of Advertising and Public Relations in the College of Communication & Information after Tombras.

Tombras is making a transformational investment in the UTK College of Communication & Information (CCI) School of Advertising and Public Relations. Their \$5 million commitment, the largest in college history, will make a significant impact on our advertising & public relations students. The Tombras Agency has a long relationship with the university. Tombras Advertising Agency was founded by Charlie Tombras, Sr. ('36 Haslam Business) in 1946. His son, Charlie Tombras, Jr. ('64 Advertising), assumed leadership of the company in 1982. In 2018, Dooley Tombras, son of Charlie, Jr. and grandson of Charlie Sr. assumed the role of president. The agency employs numerous UTK alumni. The Tombras Agency has a history of philanthropy with the university dating back to 1979, supporting Athletics, WUTK and CCI. Tombras recently created the Future AD Leader Scholarship Endowment in February 2020 to support students in the School of Advertising and Public Relations.

In grateful recognition of their generous support, we request approval from the Board of Trustees to name the School of Advertising and Public Relations to the Tombras School of Advertising and Public Relations. Thank you for considering this fitting endorsement of Tombras' generosity. Please let me know if you have any questions or need further information.

Sincerely,

Donde Plowman
Chancellor
University of Tennessee, Knoxville

Office of the Chancellor
527 Andy Holt Tower 1331 Circle Park Drive Knoxville, TN 37996-0184
office 865-974-2444 chancellor@utk.edu

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THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

INDEX OF INFORMATION ITEMS

- A. Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2021-2022
- B. Report on Endowment Investment Performance
- C. Composite Financial Index Report for FY 2020-2021



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2021-22**

Type: Information

9.1

The University administration has identified additional revenue/institutionally-funded capital projects for FY 2021-22. The projects, totaling \$12,037,000 are as follows:

1. UTC – EMCS Labs Renovation - \$261,000
2. UTC – Intramural Outdoor Basketball Court - \$250,000
3. UTC – Lockmiller Hall HVAC Upgrades - \$432,000
4. UTIA – Cumberland Forest Mgr Residence - \$245,000
5. UTIA – ETREC-Organic Crops Unit Storage Building - \$10,000
6. UTIA – Little River Animal & Envir. Unit – Feed Center Upgrades \$150,000
7. UTK – Baker Center Upgrades - \$357,000
8. UTK – Buehler Hall Structural Repairs - \$860,000
9. UTK – Communications Building Rooms Renovation - \$100,000
10. UTK – Golf Weight Training Facility - \$935,000
11. UTK – Haslam Business – Sales Lab - \$442,000
12. UTK – HPER Building Upgrades - \$1,800,000
13. UTK – JICS Roof Replacement - \$2,500,000
14. UTK – Life Safety Improvements – Multiple Bldgs - \$325,000
15. UTK – Lindsay Nelson Stadium Upgrades - \$420,000
16. UTK – McClung Tower Reno – Africana Studies - \$975,000
17. UTK – Middlebrook Pike Chiller Replacement - \$150,000
18. UTK – Vivarium Facilities HVAC Upgrades - \$320,000
19. UTK – Walters Academic Building Renovation - \$1,505,000

The Board's action in 2020 included authorization, with the President's approval, to enter into design and construction contracts for additional revenue/institutionally funded projects identified during the fiscal year. Accordingly, with the President's approval, the University sought approval by the Tennessee Higher Education Commission and the State Department of Finance and Administration for these additional projects. In accordance with the Board's June 26, 2020 authorization, these additional projects are reported for information, and no action is required.



THE UNIVERSITY OF TENNESSEE

BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 25, 2022

Committee: Finance and Administration

Item: **Report on Endowment Investment Performance**

Type: Information

9.2

Investment of University funds is under the jurisdiction of the Finance and Administration Committee of the Board of Trustees, which makes recommendations to the Board on matters requiring Board action. Prior to each regularly scheduled Board meeting, the Finance and Administration Committee receives for review an investment report provided by the Treasurer and recommends to the Board any actions deemed necessary. At each regularly scheduled Board meeting, the Committee reports its finding and recommendations, if any, to the Board for such actions as the Board deems appropriate.

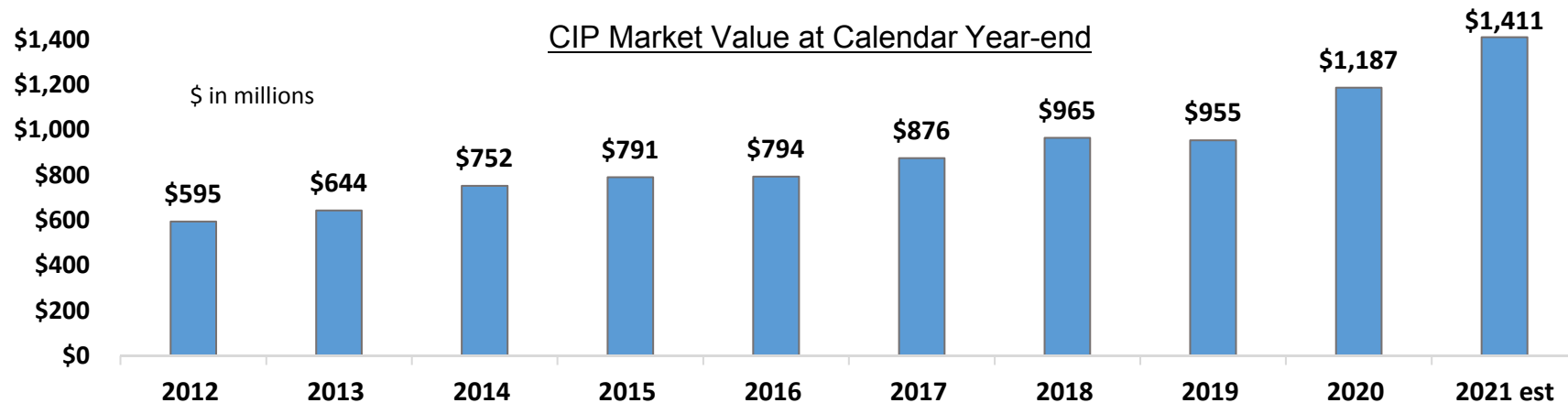
The Report on Endowment Investment Performance for the quarter ended December 31, 2021 is included in the meeting materials.

The following table and accompanying appendix provides a summary of endowment distributions by support and business areas. Monies are distributed quarterly as cash transfers to the benefitting unit or department to be used according to their designated purpose. The amounts provided include only those from endowments invested in the Consolidated Investment Pool.

Investment Summary as of December 31, 2021

- Consolidated Investment Pool (CIP) Cash-flow Activity for 12-month Period:
 - \$78 million in New Gifts
 - \$52 million in Spending Plan Distributions
 - \$11 million in Administrative Support
- Consolidated Investment Pool (CIP)* and Benchmark 1-year Returns:
 - Outperformed the Broad Policy B-mark (60/40 stock & bond mix): +18.07% vs +8.66%
 - Outperformed the Target Weighted B-mark (Multi-asset benchmark): +18.07% vs +14.29%
 - Outperformed CPI+5.5% (Inflation + Spend): +18.07% vs. +12.54%

*CIP returns are estimates. Most private-investment returns (roughly 30% of the portfolio) are held at 0% return for the most recent quarter due to lagged reporting.



University of Tennessee Performance Dashboard as of December 31, 2021

Preliminary CIP Performance (%)

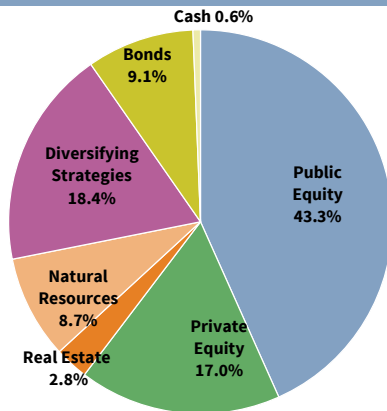
	Cumulative Trailing 1-Year	Annualized Trailing 3-Year	Annualized Trailing 5-Year	Annualized Trailing 10-Year	Annualized Since Inception
CIP	18.07	13.83	9.72	8.44	8.43
Broad Policy Benchmark	8.66	13.61	9.94	8.71	7.52
Value Add	9.41	0.22	-0.22	-0.27	0.91
Target Weighted Benchmark	14.29	14.36	9.32	8.44	8.98
Value Add	3.78	-0.53	0.40	-0.00	-0.55
CPI + 5.5%	12.54	9.04	8.27	7.58	7.88
Value Add	5.53	4.79	1.45	0.86	0.56

Trailing 5Y Performance by CIP Asset Class (%)

Total Assets	9.7
Public Equity	14.0
Private Equity	17.0
Public Real Estate	9.7
Private Real Estate	4.6
Private Infrastructure	11.9
Private Energy	4.4
Timber/Agriculture	0.4
Long/Short	6.8
Absolute Return	2.4
Bonds	3.6
Cash	0.1

9.2

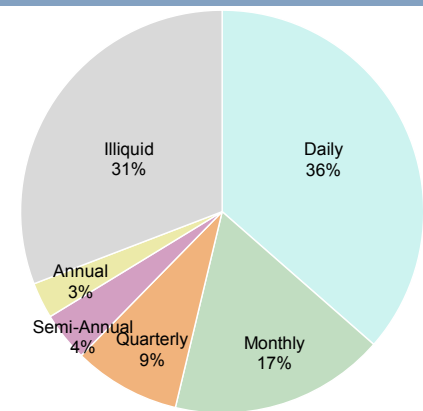
Actual and Interim Target Allocation



Public Equity
Private Equity
Real Estate
Natural Resources
Diversifying Strategies
Bonds
Cash

	Actual Allocation	Long-Term Target Allocation
Public Equity	43.3%	40%
Private Equity	17.0%	20%
Real Estate	2.8%	3%
Natural Resources	8.7%	7%
Diversifying Strategies	18.4%	20%
Bonds	9.1%	10%
Cash	0.6%	

Portfolio Liquidity



Index & Benchmark Summary:

Broad Policy Benchmark: 60.0% MSCI ACWI IMI Index
 + 39.0% Bloomberg Barclays Global Aggregate Bond Index
 + 1.0% U.S. 91-Day Treasury Bills

This benchmark is intended to assess the overall asset allocation and risk profile of the portfolio. The ***Bloomberg Barclays Global Aggregate Bond Index*** consists of a wide range of global investment grade bonds, including sovereigns, corporate bonds, and various asset-backed securities. ***MSCI ACWI IMI Index*** includes large, mid, and small-cap stock market exposure across both Developed and Emerging Markets.

Target Weighted Benchmark:

This benchmark is comprised of multiple public and private indices which represent the various asset classes in which the CIP invests. These include equity, real estate, natural resources, hedged strategies, bonds, and cash. The weightings of the underlying indices are dynamic and rebalanced periodically to align with those of the CIP at the beginning of a measurement period.

CPI + 5.5%:

This is the 1-year inflation-measuring Consumer Price Index + 5.5%.

Cambridge Associates (CA) Notes:

Performance is preliminary as of December 31, 2021. Totals may not sum due to rounding. 86% of Private investment performance is as of September 30, 2021. Private investment market values have been updated with capital calls and distributions through the current month. A 0% return is assumed for all private investments for the current quarter. Returns provided by FEG through October 31, 2018.

Please note that CA uses CPI – All Urban Consumers as a measure of inflation. The primary data source for information is the investment manager and/or fund administrator, therefore data may not match custodial or other client records due to differences in data sourcing, methodology, valuation practices, etc. Estimated values may include prior quarter end data adjusted by a proxy benchmark or by subsequent cash flows. CA makes no representations that data reported by unaffiliated parties is accurate.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 24, 2022

Committee: Finance and Administration

Item: **Composite Financial Index Report for FY 2020-21**

Type: Information

9.3

SUMMARY

The Composite Financial Index (CFI) developed by Prager, Sealy & Co. and KPMG, utilizes four strategic ratios which are weighted and combined to form a single-digit score. The CFI provides an overall picture of an institution's financial health and can also be used in shorter term planning and budgeting.

Traditional accounting methods are useful for developing historical sources and uses of funds, however they do not facilitate comparison to peers or benchmarks or provide easy measures for stakeholders. The industry standard for the appropriate zone for each ratio is recommended in *Strategic Financial Analysis for Higher Education: Identifying, Measuring & Reporting Financial Risks (Seventh Edition)*, by KPMG LLP; Prager, Sealy & Co., LLC; Attain LLC.

Analysis for Fiscal Year 2020-21

To allow monitoring trends in these ratios, each annual report includes three years of CFI analysis. This report provides summary graphs of fiscal years 2018, 2019, 2020, and 2021 for comparison, and a full report for FY 2021.

This report provides each of the four ratios and the weighted CFI for UT Chattanooga, UT Knoxville, UT Martin, UT Health Science Center, and the UT System as a whole. Campus averages, benchmarks and watch indicators are also provided. The CFI was developed for academic campuses therefore the measures do not translate well to System Administration and the Institute for Public Service. However, those units are included in the total University metrics.

- All four campuses and the University as a whole had healthy CFI scores ranging from 2.56 to 5.22.
- Two of the ratios are each weighted at 35% and comprise 70% of the CFI (primary reserve and viability). Both depend heavily on unrestricted net assets.
- All institutions primary reserve and viability ratios increased over last year.

- For the first time since reporting the CFI for UT (FY2016) none of the 20 ratios calculated fell within the watch zone.
- Two of the campuses are below the benchmark in the viability ratio, but not in the watch zone.

Higher Education Emergency Relief Funds (HEERF)

The receipt and cash flow of HEERF create financial conditions which make year-to-year trend analysis complicated. University campuses received approximately \$189 million in federal HEERF and state CRF COVID relief grants. Approximately \$83 million provided direct aid to students and approximately \$106 million offset operating costs and revenue losses. Some of these funds were carried into FY22. In addition, institutions expenses were constrained in FY21 especially in areas such as travel and campus events.

9.3

BACKGROUND

The four ratios are the primary reserve, net operating revenue, return on net assets, and viability.

Primary Reserve Ratio

The primary reserve ratio measures the financial strength and sufficiency of resources of the institution by comparing expendable net assets to total expenses.

$$\frac{\text{Expendable Net Assets}}{\text{Total Expense}}$$

Expendable net assets represent those funds an institution can access quickly and spend to satisfy its obligations. Expendable net assets is calculated by total net assets less permanently restricted net assets.

This ratio indicates how long an institution could function by using expendable assets without additional operating revenue which provides a measure of financial strength and flexibility. Year-to-year analysis can indicate whether an institution is increasing net worth in relation to its growth in operations. It is recommended this ratio be at least 0.40. However, a lower ratio for public institutions is acceptable. A negative ratio or a decrease over time indicates a weakening financial condition.

Net Operating Revenue Ratio

The net operating revenues ratio indicates whether total operating activities resulted in a surplus or deficit.

$$\frac{\text{Operating Surplus or Deficit}}{\text{Operating Revenue}}$$

This ratio is an indicator of whether an institution is living within available resources. A large surplus or deficit directly impacts the amount of funds an institution adds to, or

subtracts from, net assets. This activity directly affects the primary reserve ratio, the return on net assets ratio, and the viability ratio. Large surpluses may indicate strong financial performance from the year's activities, but may indicate under-spending on mission-critical investments. An operating loss for the year results in a negative ratio and may be relatively unimportant if the institution is financially strong. The institution should be aware of the causes of the deficit, and implement remedies. Similar to the return on net assets ratio, volatility should be measured over a two to three-year average. A recommended zone is 2% to 4% over the long term.

Return on Net Assets Ratio

The return on net assets ratio indicates an institution's financial strength compared to previous years by measuring total economic return.

$$\frac{\text{Change in Net Assets}}{\text{Beginning Total Net Assets}}$$

The ratio may reasonably be volatile from year-to-year due to several factors. The ratio may temporarily decline if it reflects a strategy to better fulfill the institution's mission. However, an increasing trend may be the result of planned savings for future planned expansion. Therefore, it is better applied over an extended period. It is recommended the zone be 3% above the consumer price index over the long term; the watch metric is CPI.

Viability Ratio

The viability ratio is fundamental to measuring financial health because it reveals the capacity to repay total debt through available funds.

$$\frac{\text{Expendable Net Assets}}{\text{Long-term Debt}}$$

A ratio of 1:1 or greater indicates that an institution has sufficient expendable net assets to satisfy debt obligations, however this is insufficient for long-term strategic management. There is no absolute threshold that will indicate whether the institution is financially viable. As the viability ratio falls below 1:1, the institution's ability to respond to adverse conditions from internal resources diminishes, as does its ability to attract capital from external sources and its flexibility to fund new objectives. It is recommended the ratio be at least 1.25:1.

Fiscal Year 2020-21 Composite Financial Index

		Knoxville 2021	Chattanooga 2021	Martin 2021	Health Science Ctr 2021	Total University 2021	Campus Average	Bench- mark	Watch
1	PRIMARY RESERVE Weight 35%								
	Total expendable net assets	975,460,256	67,354,031	70,159,929	146,302,033	1,412,279,029			
	Total expenses	1,301,384,699	224,001,997	117,497,101	619,470,338	2,366,027,967			
	RATIO =	0.750	0.301	0.597	0.236	0.597	0.471	0.400	0.130
2	NET OPERATING REVENUE Weight 10%								
	Operating surplus or deficit	207,700,014	12,171,791	17,499,566	29,535,768	268,035,190			
	Total revenues	1,575,094,338	252,114,788	162,437,203	666,852,053	2,762,694,934			
	RATIO =	0.132	0.048	0.108	0.044	0.097	0.083	.02 to .04	0.000
3	RETURN ON NET ASSETS Weight 20%								
	Change in net assets	273,709,639	28,112,791	44,940,102	47,381,715	396,666,967			
	Total net assets (beginning of year)	2,318,336,697	310,719,555	156,333,324	495,779,413	3,473,073,498		CPI + 3%	CPI
	RATIO =	0.118	0.090	0.287	0.096	0.114	0.148	0.084	0.054
4	VIABILITY Weight 35%								
	Expendable net assets	975,460,256	67,354,031	70,159,929	146,302,033	1,412,279,029			
	Long-term debt	777,191,725	114,201,739	60,339,029	89,636,627	1,047,938,333			
	RATIO =	1.255	0.590	1.163	1.632	1.348	1.16	1.25X	0.40X
		Knoxville 2021	Chattanooga 2021	Martin 2021	Health Science Ctr 2021	Total University 2021	*Includes System Administration and Institute for Public Service		
	STRENGTHS AND WEIGHTS WORKSHEET	CFI SCORE	CFI SCORE	CFI SCORE	CFI SCORE	CFI SCORE			
	Primary Reserve	1.97	0.79	1.57	0.62	1.57			
	Net Operating Revenue	1.01	0.37	0.83	0.34	0.75			
	Return on Net Assets	1.18	0.90	2.87	0.96	1.14			
	Viability	1.05	0.50	0.98	1.37	1.13			
	CFI SCORE (Total of Last Column)	5.22	2.56	6.25	3.29	4.59	4.33	1 to 3	< 1

9.3



Composite Financial Index Trends FY 2018 – FY 2021

9.3

February 25, 2022

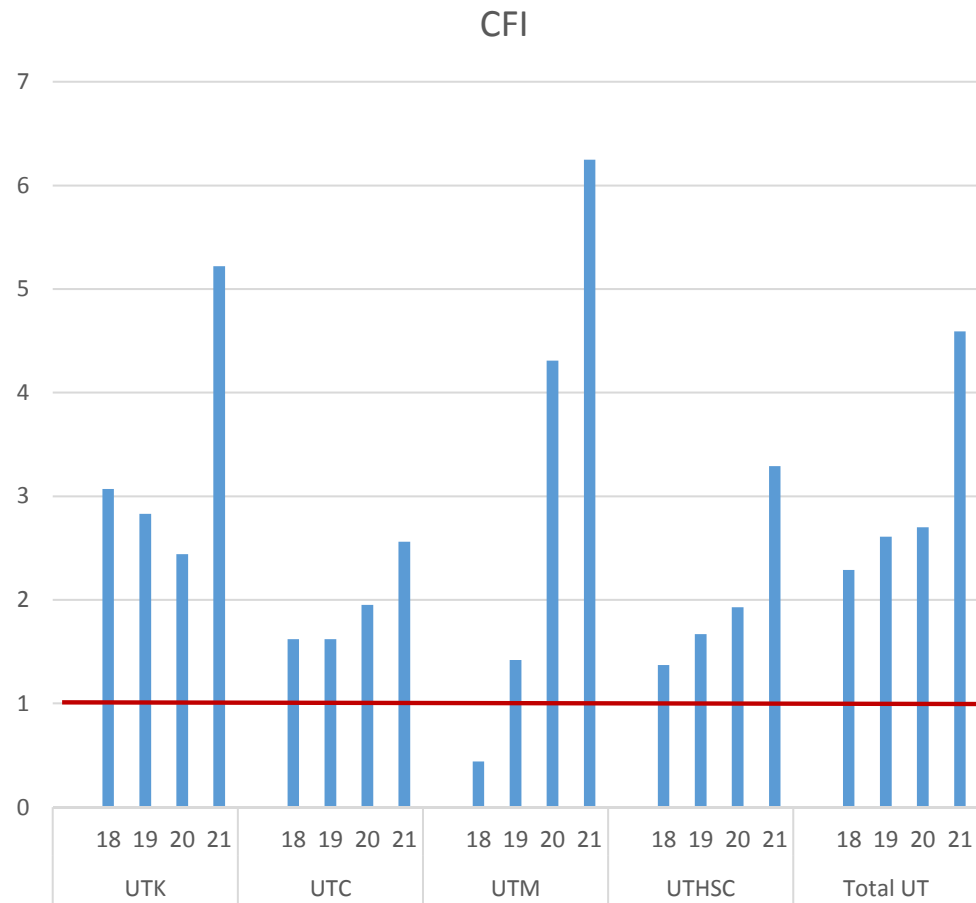


Overall CFI Scores

FY21
Campus Average 4.33

Benchmark > 1.0

Watch < 1.0

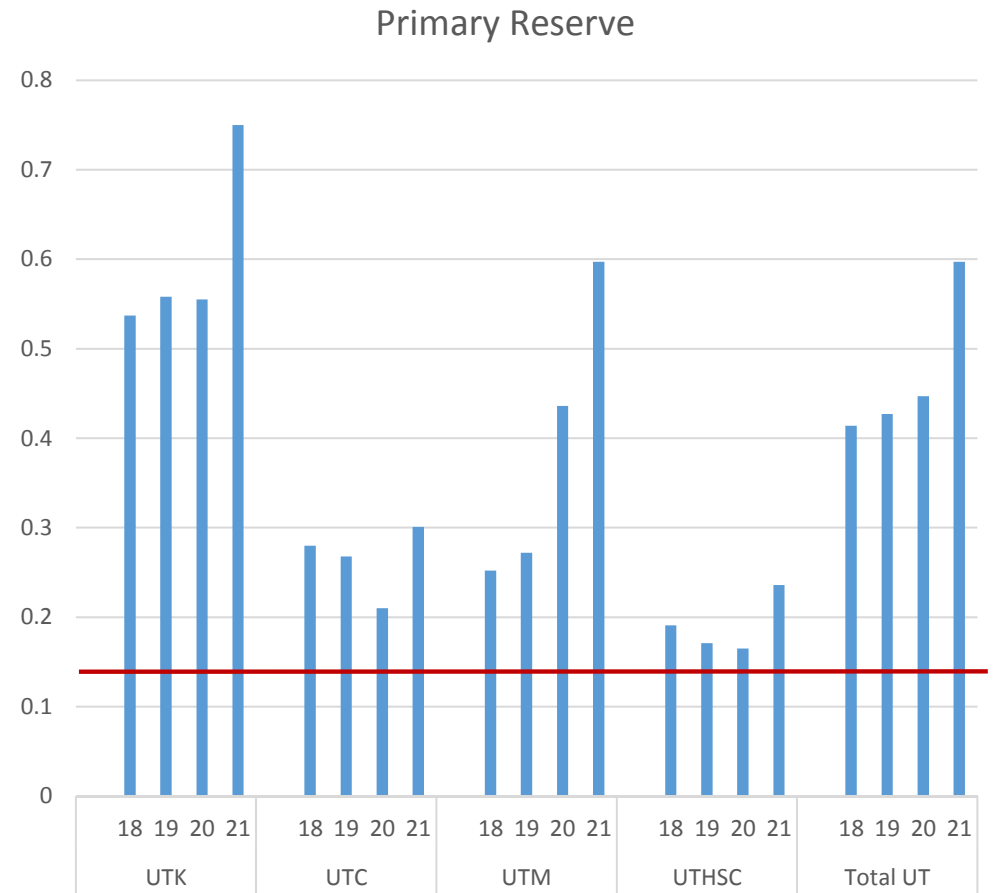


9.3



Primary Reserve Ratio

FY21
 Campus Average .471
 Benchmark .400
 Watch .130

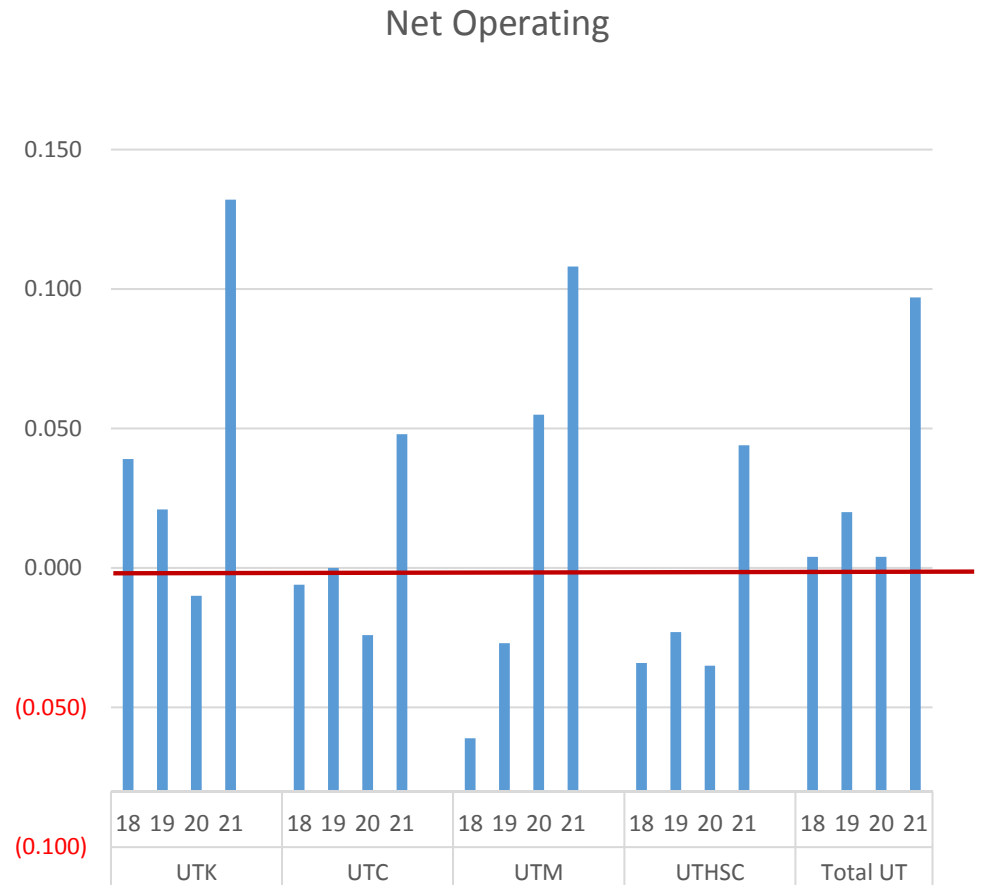


9.3



Net Operating Ratio

FY21
Campus Average .083
Benchmark .02 to .04
Watch 0.0



9.3



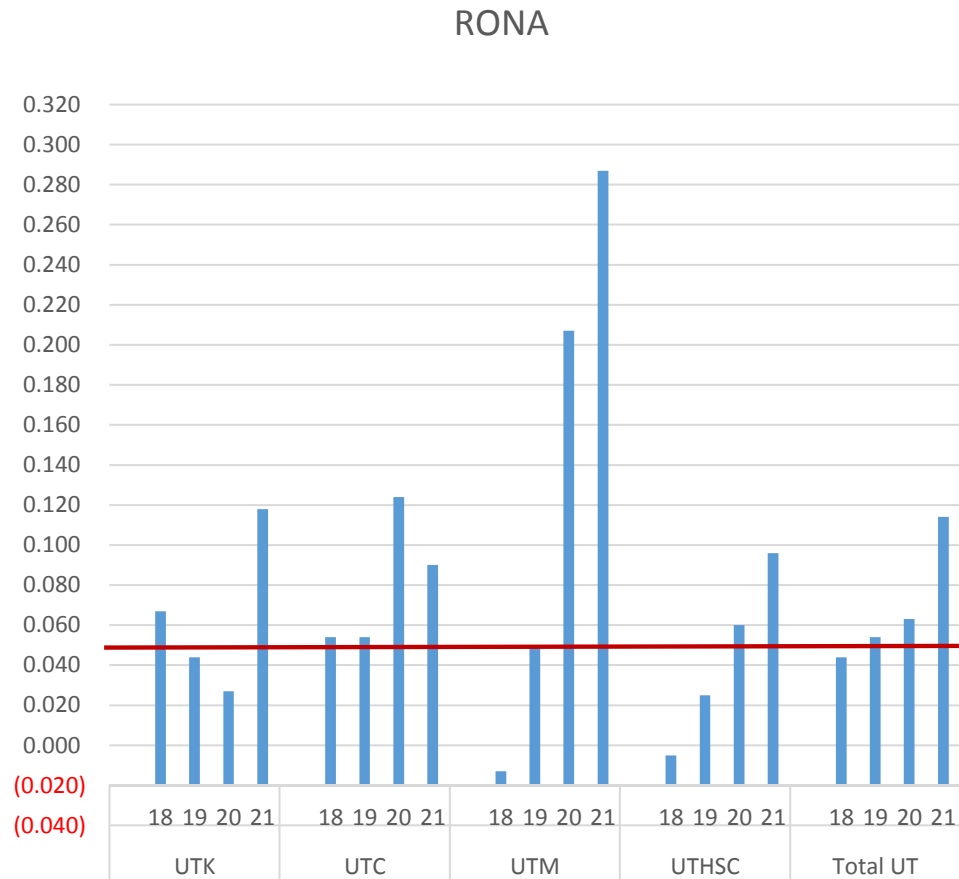
Return on Net Assets Ratio

FY21
Campus Average .148

Benchmark .084

Watch .054

Metric is CPI + 3%



9.3

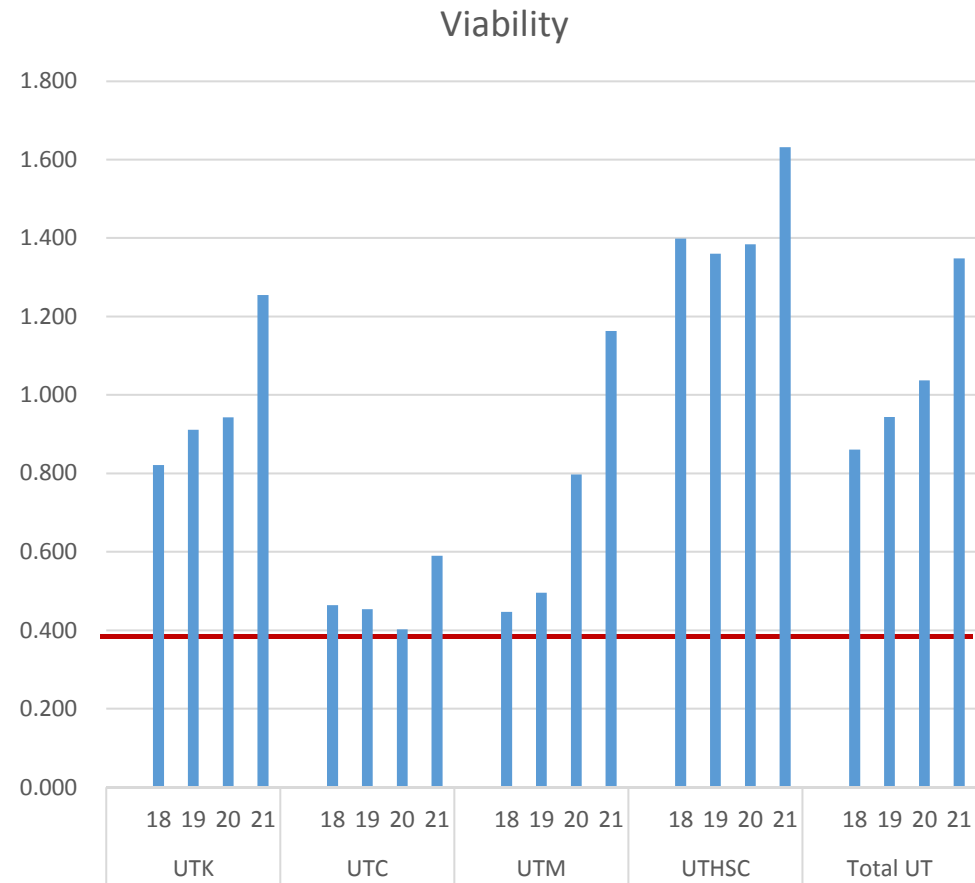


Viability Ratio

FY21
Campus Average 1.16

Benchmark 1.25

Watch 0.40



9.3