



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

2026 WINTER MEETING OF THE BOARD OF TRUSTEES	
Friday, February 27, 2026	Mooney Library
8:30 a.m. (CST)/9:30 a.m. (EST)	UT Health Science Center, Memphis, TN

AGENDA

- I. Call to Order and Invocation
- II. Roll Call
- III. Welcome and Opening Remarks of the Chair
- IV. Requests to Address the Board (*if not assigned to be heard in a committee*)
- V. Campus Updates – Information/Discussion..... Tab 1
 - A. [UT Health Science Center, Chancellor Buckley](#) Tab 1.1
 - B. [UT Martin, Chancellor Freeman](#)..... Tab 1.2
 - C. [UT Southern, Chancellor Arnold](#)..... Tab 1.3
 - D. [UT Chattanooga, Chancellor Bruce](#)..... Tab 1.4
 - E. [UT Knoxville, Chancellor Plowman](#) Tab 1.5
- **Brief Recess****
- VI. President’s Update..... Tab 2
 - A. [UT System Strategic Plan](#) – Action..... Tab 2.1
 - B. [2026 Goals and Objectives](#) – Information/Discussion Tab 2.2
- VII. [UT Chattanooga Strategic Plan](#) – Action..... Tab 3
- VIII. [Committee Reports](#)..... Tab 4
 - A. Report of the Audit and Compliance Committee
 - B. Report and Recommendation of the Education, Research, and Service Committee
 - Action Item:
 - 1. [Revised Student Code of Conduct, UTM](#)..... Tab 4.2.1
 - C. Report and Recommendations of the Finance and Administration Committee
 - Action Items:
 - 1. [Revised FY 2025-26 Operating Budget](#) Tab 4.3.1
 - 2. [FY 2026-27 State Budget Amendment Request](#) Tab 4.3.2
 - 3. [FY 2026-27 Tuition & Fees Proposal, UTHSC](#)..... Tab 4.3.3



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

- IX. [Consent Agenda](#) – Action..... Tab 5
 - A. [Minutes of the Prior Meeting](#) Tab 5.1
 - B. [Resolution Appointing a Managerial Group for U.S. Government Contracts](#).... Tab 5.2
 - C. [Items from the Education, Research, and Service Committee](#) Tab 5.3
 - D. [Items from the Finance and Administration Committee](#)..... Tab 5.4

[Note: The Bylaws of the Board provide that any item unanimously approved by a committee that is meeting in conjunction with a meeting of the Board will be placed on the consent agenda of the Board meeting. Therefore, if any item listed under VIII.B or VIII.C is not unanimously approved in committee, the item will be moved to the regular agenda of the Board. Further, any Trustee may request that an item on the consent agenda be moved to the regular agenda even if unanimously approved in committee.]

X. Other Business

[Note: Under the Bylaws of the Board, items not appearing on the agenda may be considered only upon an affirmative vote representing a majority of the total voting membership of the Board. Other business necessary to come before the Board at this meeting should be brought to the attention of the Board Secretary before the meeting.]

XI. Closing Remarks and Adjournment



THE UNIVERSITY OF
TENNESSEE
HEALTH SCIENCE CENTER.

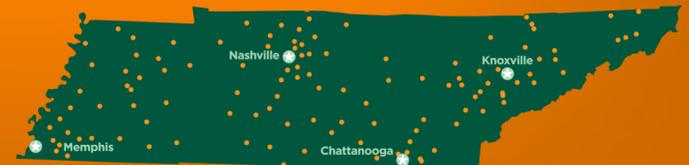


New People...Places... Programs



Peter F. Buckley, MD
Chancellor

Healthy Tennesseans. Thriving Communities.



New People



14 of 17 cabinet leaders new to UT Health Sciences and/or their role



Highly successful VRIP Program creates (new) recurring funding to reinvest in new people



Inaugural Health Sciences Senior Leadership Academy



New leadership endorsed by resolution of gratitude from Faculty Senate (2024) and Staff Senate (2025)

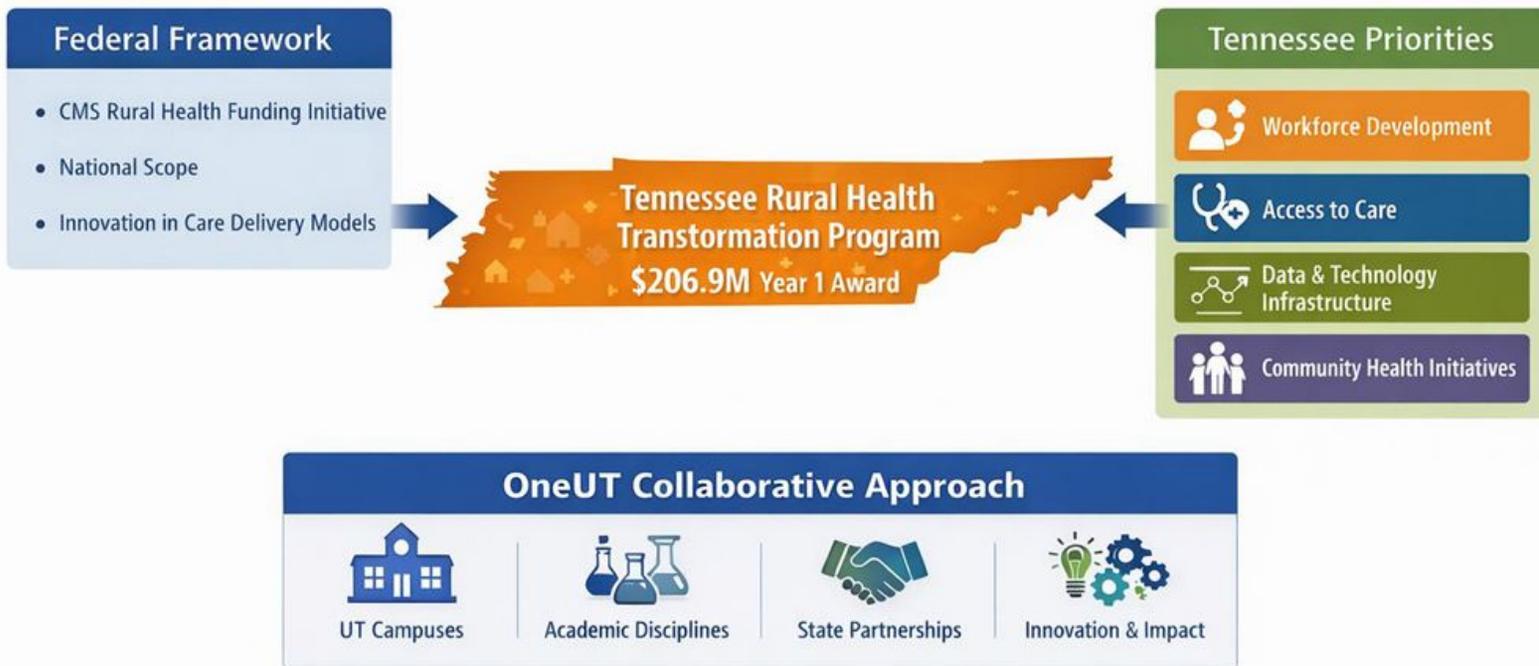
UT Health Sciences College of Medicine Interdisciplinary Building



Healthy Tennesseans. Thriving Communities.

UT HEALTH SCIENCES

Tennessee Rural Health Transformation Program



We Appreciate Your Collaboration and Support!



Healthy Tennesseans. Thriving Communities.

UT HEALTH SCIENCES



People: UTM Enrollment Projections

- *Goals:*

10,000 Students
79% First-Year Retention;
45% Four-Year Retention
55% Six-Year Retention

- Spring 2026 Enrollment
(6% increase vs. Spring 2025)
- Fall 2026 Enrollment Goal
8487 students *Goal 1, Strategy 1*

- *What's New?*

New professional advisors *Goal 1, Strategy 4*
Tennessee Direct Admissions (218 applicants)
Learning Commons *Goal 3, Strategy 2*
New Academic Programs *UTM Strategic Enrollment Plan*



Places: Capital Projects Progress

- College of Business and Global Affairs Building *Goal 3, Strategy 1*
- New Residence Hall *Goal 1, Strategy 3*
- Reopening Hall Moody Administration Building
- TEST Hub starting *Goal 3, Strategy 1*
- New Parking

New Priorities

- Cattle Outreach and Workforce Building (COW) *Goal 3, Strategy 1*
- Student Health and Counseling Center *Goal 3, Strategy 4*



Partnerships and Achievement:

- Center for Teaching and Learning Goal 2, Strategy 4
- Center for Rural Innovation Goal 4, Strategy 2
- Center for Southern Art Goal 4, Strategy 4
- Chancellor's Leadership Academy Goal 5, Strategy 3
- TCAT articulation agreements Goal 3, Strategy 2
- Tractor Team Victory places 10th Goal 5, Strategy 1



New UT Martin Campus Leadership

Goal 1, Strategy 3



Dr. Laurie Couch
Provost and Senior Vice
Chancellor for Academic Affairs



Dr. Matthew Bice
Dean, College of Education,
Health and Behavioral Sciences



Dr. Debbie Stairs
Director of Human Resources

UT Southern: A Purpose-Built Model for Enrollment, Completion, and Regional Impact

UT Board of Trustees Meeting
February 26 & 27, 2026

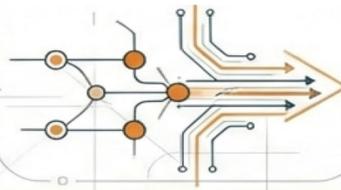
Scalable

Designed to Grow
without Breaking



Integrated

Aligns Strategies with
Outcomes



Visionary

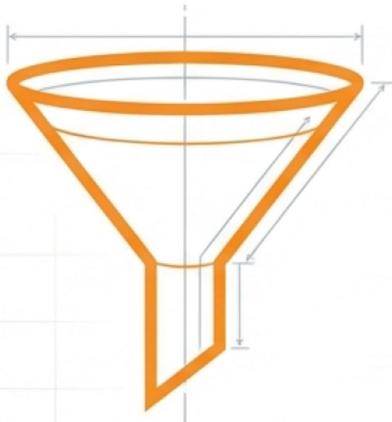
Reframes Higher
Education Delivery



Enrollment Growth by Design: An Intentional, Differentiated Model

More.

1. MORE (Widening the Funnel)



Expanding beyond traditional pathways to include adult learners, veterans, graduate students, and place-bound regional students.

Better.

2. BETTER (Alignment)



Aligning recruitment with delivery so students persist and complete. Moving UT Southern to a 'first-choice institution' status.

Local.

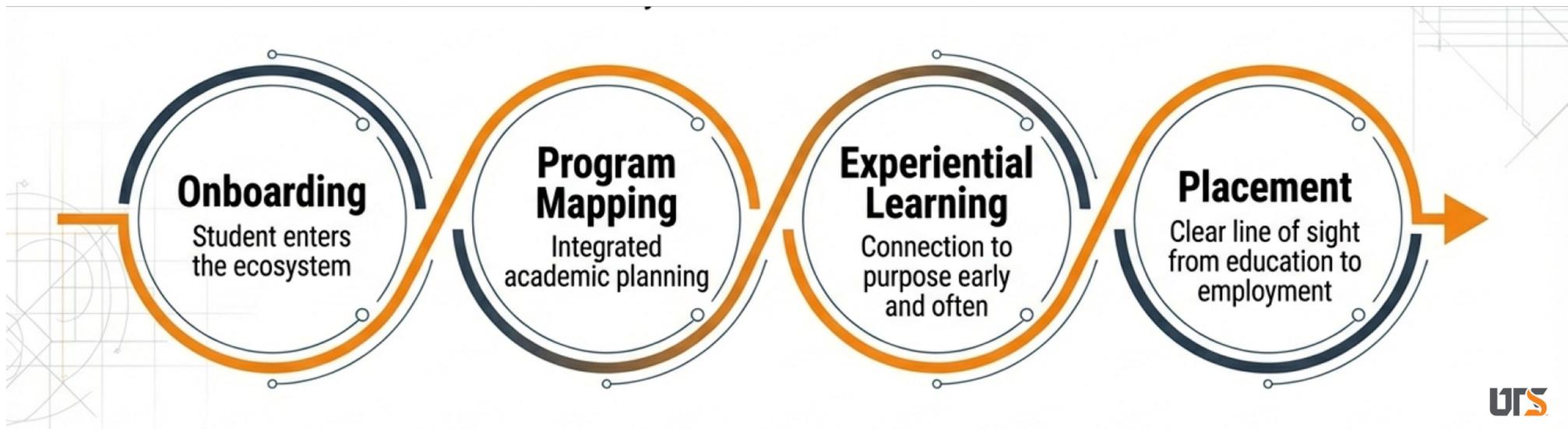
3. LOCAL (Ownership)



Clear ownership of the corridor. A community-embedded model that serves the region and advances System goals.

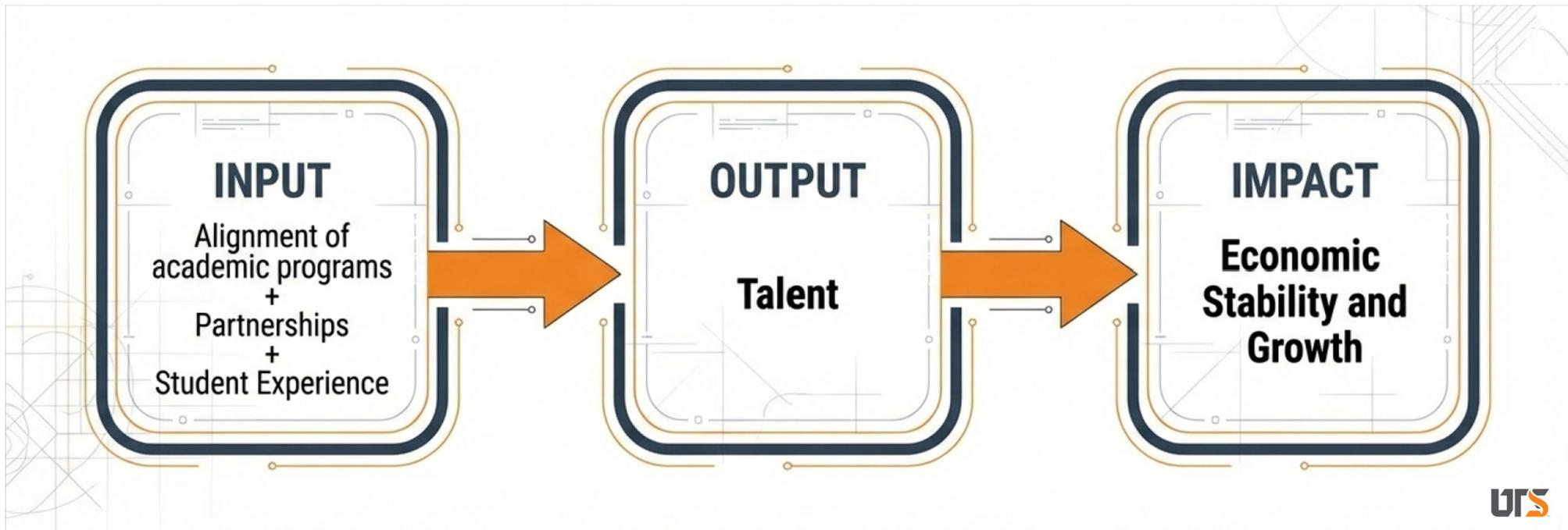
From Enrollment to Completion: An Integrated Student Lifecycle

A single pathway reduces handoffs and improves accountability and outcomes.



Extending Impact Beyond Campus: Talent, Workforce, and Regional Growth

UT Southern as an economic engine.





Chancellor's Update



February 2026

Academic Excellence & Student Outcomes

Spring Semester 2026...

- Record Enrollments and Retention Rates
- Executing the Strategic Enrollment Plan

Looking Forward

- Putting Big Ideas for Enrollment Growth into Action
 - Revamping merit-based scholarships
 - Enhancing our yield events
 - Expanding the Power C tours to community colleges
 - Strengthening our retention efforts via data analytics
- Wind Ensemble performing at Carnegie Hall
- Chamber Singers performing in Ireland



Innovative and Impactful Research

Fostering a Productive R&D Culture on Campus

- Increasing engagement ... approximately 1 in 4 faculty serving as principal investigators on external grant/contract proposals
- Broadening the portfolio ... proposals submitted to 70+ unique sponsors
- Aiming high ... Increased the funding requests to \$65+ million with 40+ high-value proposals at \$500,000 or higher

Looking Forward

- Recognition regionally and nationally as a leader in quantum R&D
- \$1.33 million NSF planning grant to protect nation's power grid
- Record-setting year for students earning doctoral degrees



Community Engagement & Impact

Carnegie Designation as Community Engagement University

Looking Forward

Rollins College of Business

- Partnering with Journey Health Foundation to serve as a healthcare data hub with the goal of increasing life expectancy of our citizens

College of Nursing

- Increased partnerships with Erlanger
- Inclusive Care Conference centered on “Caring for Aging Populations”
- MobileMOC expanding services to seniors in rural settings, e.g. accounting students will soon be offering free tax preparation to seniors

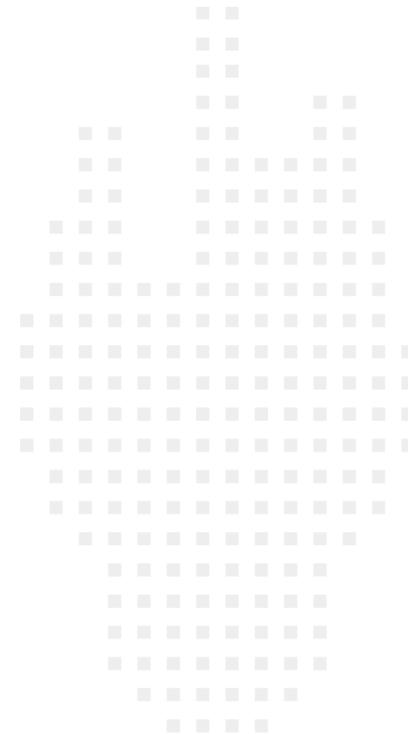


Next Level: Update

February 2026
Chancellor Donde Plowman



THE UNIVERSITY OF
TENNESSEE
KNOXVILLE



Next-Level Priorities



Unparalleled student experience



High-impact research

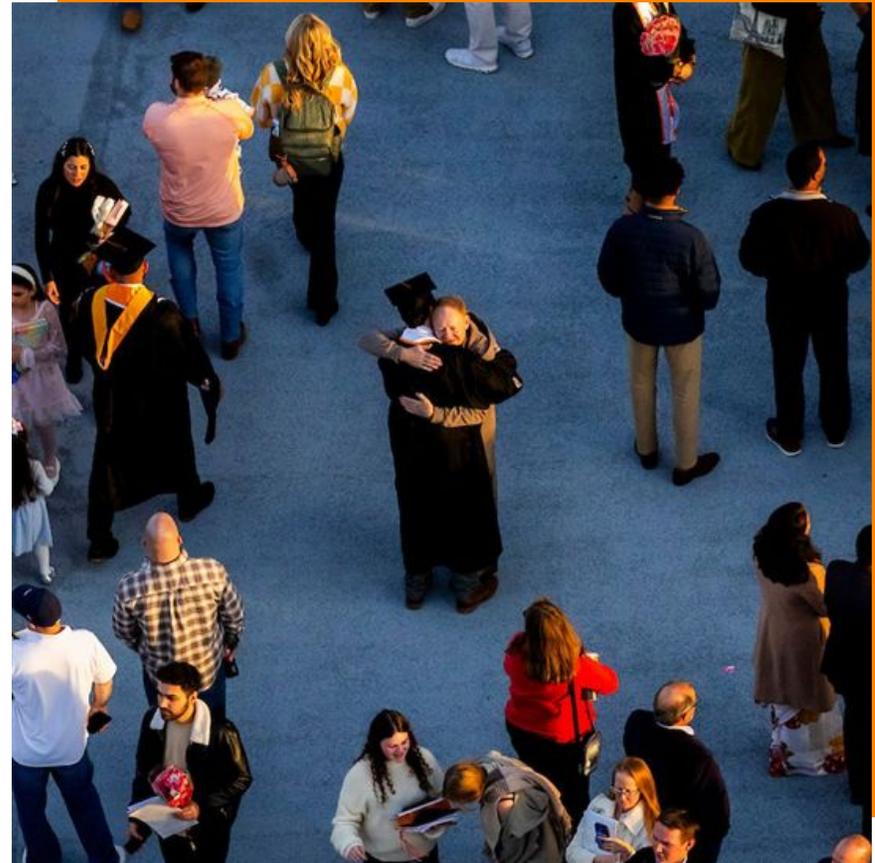


World-class athletics

Student Success

Current areas of focus include:

- Honors program
- Rocky Top Scholars
- Vol Edge



UT's Student Success Trends

	2019	2025	2030 Goal
Retention Rate	86.5%	92.4%	93%
6-Year Graduation Rate	72.2%	74.5%	80%
6-Year Pell Graduation Rate	62.1%	62.8%	72%
6-Year Grad Rate Gap Between Pell & Non-Pell	-14.1	-15.4	
4-Year Graduation Rate	53.8%	66.8%	70%

Source: Data gathered from IPEDS and US News websites

Student Success Metrics vs. AAU

	UT Knoxville	AAU Public Institutions	2023 AAU Inductees
Retention Rate	92.4%	92%	89%
6-Year Graduation Rate	74.5%	82%	74%
6-Year Pell Graduation Rate	62.8%	77%	71%
6-Year Grad Rate Gap Between Pell & Non-Pell	-15.4	-7	-4
4-Year Graduation Rate	66.8%	n/a	n/a

Source: U.S. News & World Report's 2026 Best Colleges rankings.
 Note: UT data is from Fall 2025; AAU data is latest available, mostly collected Fall 2024, submitted in Fall 2025 and published as 2026 rankings

National Reputation

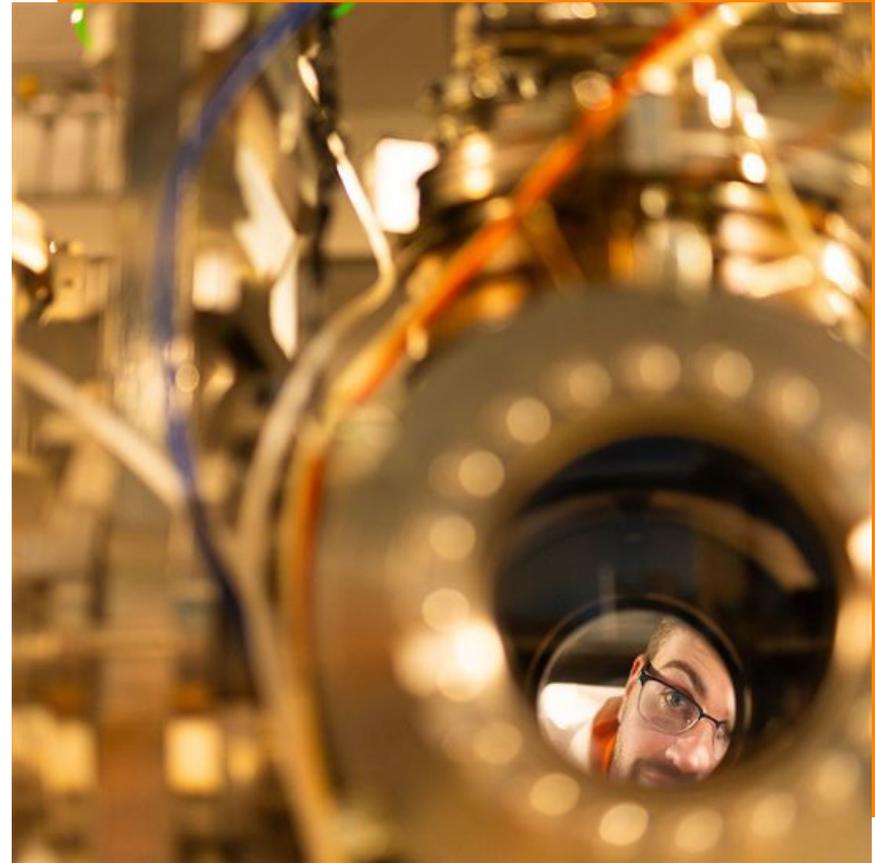
Aspirational rankings goals include:

- Top 50 in Social Mobility
- Top 10 Honors Program
- Best First-Year Experience
- Best Undergraduate Research
- Best Student Life



Research Goals

- Top 10 research institution among public universities without medical school
- Research KPIs in line with AAU public institutions
- Tennessee economic prosperity through research and innovation



Research Metrics vs. AAU

	UT Knoxville	UT 2030 Goal	AAU Publics, no medical schools (Avg.)
Total Research Expenditures	\$386.9M	\$550M	\$750.6M
Federal Research Expenditures	\$180.0M	\$250M	\$442.6M
Industry Research Expenditures	\$8.6M	\$15M	\$29.1M
Non-Ag R&D Facilities (in SF)	572K	1M	1.4M
Science & Engineering Researchers	1,893	2,500	3,638
Average Citations	86,866	110,000	134,988
Faculty w/ Highly Prestigious Award	2.5%	7%	9.1%

Source: 2024 NSF Higher Education Research & Development (HERD) report; 2023 NSF Science & Engineering Research Facilities Survey

Benchmark Institutions

Like UT Knoxville, these institutions are R1 public universities without a medical school.

	NC State	U. of Georgia	UC Santa Barbara	UT Knoxville Current
Non-Ag R&D Expenditures	\$492M	\$439M	\$305M	\$285M
Non-Ag R&D Facilities (in SF)	1.56M	1.99M	905K	572K

Source: 2023 NSF Higher Education Research & Development (HERD) report; 2023 NSF Science & Engineering Research Facilities Survey

Faculty Prospects Pipeline

61

total prospects currently
in the pipeline

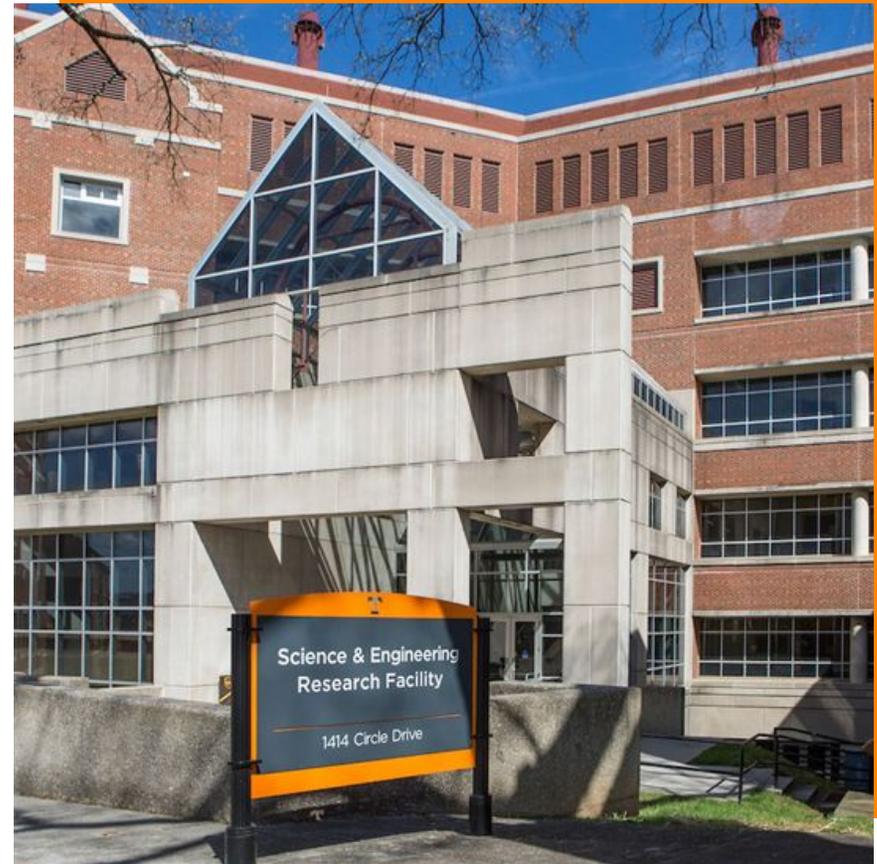
Prospects By Discipline

Bio/Health Innovation	19
Computing/AI/Quantum	12
Materials & Manufacturing	11
Next-Gen Energy	11
Cross-Cutting	8
Total	61

Research Infrastructure

We have plans to add **495,000 square feet** of R&D facilities between 2027-2030.

- High-bay labs
- Wet labs
- Experimental labs
- Computational labs



Innovation Districts

Approximately 495,000 square feet of research space currently in the pipeline.

- **National Security Prototype Center**
60,000 SF | 2027 | Oak Ridge Corridor
- **Next Gen Computing Building**
90,000 SF | 2029 | Maplehurst
- **Quantum Foundry & BioSciences and Engineering Buildings**
140,000 SF each | 2030 | Peninsula
- **UTMC Cancer Center**
65,000 SF | 2030 | Peninsula



National Reputation

Aspirational goals include:

- **15** members of National Academies
- **10** top-10 graduate programs
- **250** start-ups accelerated and incubated in UT programs annually





Conversation



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 27, 2026

Item: **UT System Strategic Plan**

Type: Action

Presenter: President Randy Boyd

Background Information

The Bylaws of the Board of Trustees provide that the Board is responsible for approving the strategic plan for the University system. A preview of the Be One UT Strategic Plan (2025-2030) was shared with the Board of Trustees at its Fall Meeting (October 24, 2025) to solicit feedback. On January 9, 2026, the proposed strategic plan, including key performance indicators, was presented to the Executive Committee for its review.

President Boyd is recommending approval of the attached Be One UT Strategic Plan (2025-2030).

Board Action

The Chair will call for a motion to adopt the following resolution.

Resolved:

The Board of Trustees hereby approves the Be One UT Strategic Plan (2025-2030) for the University system, as presented in the meeting materials.

Be One UT STRATEGIC PLAN

2025-2030



A roadmap to the Greatest Decade and beyond





Our **Mission, Vision, and Values** Remain Unchanged

Mission

Serving all Tennesseans and beyond through education, discovery and outreach that enables strong economic, social and environmental well-being

Vision

Greatest Decade in the history of the University of Tennessee

UT Values



2030 Strategic Priorities & Enablers

Strategic Priority Areas

Accelerate Access, Academic Excellence & Student Success

Drive Research & Innovation

Fuel the Workforce of Tennessee & Beyond

Advance Community Engagement

Priority Enablers

Develop Talent to Advance Our Mission

Administrative Excellence

Advocacy & Investment

Infrastructure Modernization

Strategic Priority



1

Accelerate Access, Academic Excellence & Student Success

VISION

Elevate the well-being and economic standing of Tennesseans and beyond through a transformative academic experience, leading to valued credentials, rewarding careers and prosperous futures for all learners.

Be One UT Goals

Measurable aspirations in alignment with each priority

Expand Access

Drive Academic Excellence

Improve Learner Outcomes

Priority Initiatives

- Broaden the scope & deepen the impact of state & federal financial aid
- Enhance UT Promise
- Improve academic articulation across campuses
- Enhance collaborative enrollment planning across campuses
- Improve nimbleness & reduce time to market for new degree programs

Strategic Priority

VISION



1

Accelerate Access, Academic Excellence & Student Success

Elevate the well-being and economic standing of Tennesseans and beyond through a transformative academic experience, leading to valued credentials, rewarding careers and prosperous futures for all learners.

TARGETS*

KPI:	2025 Baseline	2030 Target	2026 Target
Enrollment: total enrollment and fully online enrollment	64,866/6,880	85,000/17,000	67,876
Students who graduate without debt (undergraduate)	55.3%	64%	57.5%
Average in-state student debt (undergraduate)	\$24,761	\$20,000	\$22,864
First-year retention rate	85.8%	90%	86.6%
Four-year graduation rate	57.7%	61%	58.4%
Positive post-graduation career outcomes (undergraduate)	86%	90%	87%

**To be discussed with Chancellors and their teams in the near future.*

Strategic Priority



2

Drive Research & Innovation

VISION

Position UT as a global leader in research and innovation that delivers economic and societal benefits to Tennessee and the world.

Be One UT Goals

Measurable aspirations in alignment with each priority

Expand State & Federal Advocacy

Strengthen Collaboration

Deepen National Lab Partnerships

Accelerate Commercialization

Priority Initiatives

- Increase state & federal advocacy for research funding, showcasing research capabilities
- Expand partnership with Oak Ridge National Laboratory & other National Labs
- Grow intellectual property, licensing & drive entrepreneurship
- Leverage research administration tools
- Enhance research security & compliance

Strategic Priority



2

Drive Research & Innovation

VISION

Position UT as a global leader in research and innovation that delivers economic and societal benefits to Tennessee and the world.

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
Total annual research expenditures	\$524.1M	\$730M	\$565.2M
Federal funding attributed to UT advocacy	\$42.5M	\$300M (2026-2030)	\$67M
Total research funding associated with National Labs	\$24M	\$30M	\$25.2M
Licenses executed annually	47 licenses	52 licenses	35 licenses

Strategic Priority



3

Fuel the Workforce of Tennessee and Beyond

VISION

Leverage the unique potential of UT to be the workforce engine of Tennessee, setting a nationwide example for the value of higher education

Be One UT Goals

Measurable aspirations in alignment with each priority

Expand UT's Position as a Nimble Workforce Partner

Transform Workforce Development Approaches

Produce More Graduates in High-Demand Fields (e.g., teachers, engineers, physicians, etc.)

Priority Initiatives

- Explore & develop new credentials with academic & market value
- Support UT's campuses to scale workforce initiatives and develop employer-driven upskilling, apprenticeships and learning
- Increase the production of healthcare providers to meet future workforce demands
- Establish pipeline programs from high school through graduate education through collaborative enrollment planning

Strategic Priority



VISION

Leverage the unique potential of UT to be the workforce engine of Tennessee, setting a nationwide example for the value of higher education

3

Fuel the Workforce of Tennessee and Beyond

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
New units of measure for degrees/credentials of value	0	2	1
Workforce-aligned microcredentials awarded	12,906	20,900	14,505
Undergraduates who participated in work-based learning (internships/co-ops)	23% of graduates	35% of graduates	25% of graduates
Learners earning credentials in in-demand occupations	In development with state partners	TBD	TBD
Increase cohorts of medical doctors (MDs) and physician assistants	175 (MD)/30 (PA)	225 (MD)/60 (PA)	TBD

Strategic Priority



4

Advance Community Engagement

VISION

Transform communities across Tennessee by forging powerful alliances that drive positive change, improve health and quality of life, and deliver tangible benefits for all Tennesseans.

Be One UT Goals

Measurable aspirations in alignment with each priority

Strengthen Community Partnerships & Expand Outreach

Expand Community-Focused Research & Scholarship

Improve Rural Health

Priority Initiatives

- Launch systemwide tracking, marketing & socialization of UT's community impact
- Enhance & leverage the statewide impact of IPS & UTIA
- Scale civic engagement and education efforts to improve civil discourse
- Increase partnerships that strengthen TN communities

Strategic Priority



VISION

Transform communities across Tennessee by forging powerful alliances that drive positive change, improve health and quality of life, and deliver tangible benefits for all Tennesseans.

4

Advance Community Engagement

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
The Economic Impact of the University of Tennessee (total and by campus/institute)	In development	TBD*	TBD*
Grow community impact of IPS	\$49M (Total Revenue)	\$80M (Total Revenue)	\$55M
Increase the number of campuses classified as Community Engaged Institutions by the Carnegie Foundation	2 of 5	5 of 5	TBD
Increase rural dental residencies	0	4	2

*IPS customer supported economic impact in 2025 was \$2.7 billion, 2026 target is \$3 billion

Strategic Enabler



5

Develop Talent to Advance Our Mission

VISION

Attract, retain, and develop the exceptional talent, anchored in the Be One UT values, needed to position UT as the employer of choice in Tennessee and set UT on a trajectory of continued excellence.

Be One UT Goals

Measurable aspirations in alignment with each priority

Develop & Empower Our People to Excel

Enhance Ability to Attract & Retain Talent

Further a Culture of Well-Being & Belonging

Priority Initiatives

- Invest in employee wellness & well-being support
- Expand leadership development programming
- Establish clear career pathways for staff systemwide
- Continued transparency and engagement with faculty leadership
- Engage in robust succession planning

Strategic Enabler

VISION



5

Develop Talent to Advance Our Mission

Attract, retain, and develop the exceptional talent, anchored in the Be One UT values, needed to position UT as the employer of choice in Tennessee and set UT on a trajectory of continued excellence.

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
Faculty Net Satisfaction Score (COACHE)	71% (Satisfied/Very Sat.)	75% (S/VS)	72% (S/VS)
Staff Net Promoter Score (McLean)	28	50	30
Professional development participation rate (internal)	59.9%	75.0%	TBD
Internal promotion rate	18.9%	30%	TBD
Employee turnover rate	12%	10%	11.5%

Strategic Enabler



VISION

Drive streamlined operations, processes, security and analytical decision-making through the scaling of our enterprise technology infrastructure.

6

Administrative Excellence

Be One UT Goals

Measurable aspirations in alignment with each priority

Enhance Operational Excellence Through Enabling Technology & Continuous Process Improvement

Expand Data Infrastructure & Drive Data-Informed Decision-Making

Continue to Optimize the Financial Health of the University

Priority Initiatives

- Establish & maintain robust data governance across the system
- Implement unified business services
- Implement a cloud-based student information system
- Train and develop UT administrators, faculty and staff for enhanced data literacy and utilization
- Increase operating and endowment revenue while ensuring each institution maintains adequate reserves

Strategic Enabler



VISION

Drive streamlined operations, processes, security and analytical decision-making through the scaling of our enterprise technology infrastructure.

6

Administrative Excellence

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
Implement a common student information system	Launch Phase 1: Student Financial Aid (SFA)	SFA complete; OSM in final phase	Begin Phase 1 implementation
User satisfaction with technology solutions	In development	TBD	TBD
Total University revenue	\$3.5B	\$4.6B	\$3.765M
University endowment	\$1.7B	\$2.5B	\$75M
All campuses with 90 to 180 days cash	3 of 5	5 of 5	3 of 5

Strategic Enabler



VISION

Demonstrate and strategically communicate UT's collective strengths and impacts across the state and nation to build public support, inform policy and attract continued investment for long-term vitality.

7

Advocacy & Investment

Be One UT Goals

Measurable aspirations in alignment with each priority

Strengthen Strategic Advocacy & Engagement

Bolster & Expand Partnerships for Investment

Priority Initiatives

- Measure the long-term impact of UT degrees, return on state investment & communicate the value of a college degree to the public
- Leverage UT's strengths to address critical state & federal challenges
- Strengthen fundraising & alumni ties through smarter technology and data use & increase resources
- Leverage state and federal resources to increase the production and retention of rural healthcare providers in Tennessee

Strategic Enabler



VISION

Drive streamlined operations, processes, security and analytical decision-making through the scaling of our enterprise technology infrastructure.

7

Advocacy & Investment

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
UT state policy and budget priorities advanced	84.6%	100%	100%
Tennessee residents agree that UT offers a high-quality education	73.0%	85.0%	n/a*
State-supported sponsored projects secured by GRAED (cumulative)	\$183.3M	\$275M	\$60M
Private support raised	\$2.45B (last decade)	\$4B (this decade)	\$504M

**Survey conducted biennially*

Strategic Enabler



8

Infrastructure Modernization

VISION

Continue to modernize UT's physical infrastructure to empower the mission and strengthen statewide impact for decades to come.

Be One UT Goals

Measurable aspirations in alignment with each priority

Enhance, Maintain & Transform UT's Physical Infrastructure

Priority Initiatives

- Create and pursue innovative sources of funding for new physical infrastructure
- Pursue and execute bonding as a strategy to meet infrastructure needs
- Collaborate with internal & external stakeholders to accelerate the capital projects timeline
- Enhance facilities at Health Sciences campuses across the state

Strategic Enabler



VISION

Continue to modernize UT’s physical infrastructure to empower the mission and strengthen statewide impact for decades to come.

8

Infrastructure Modernization

TARGETS

KPI:	2025 Baseline	2030 Target	2026 Target
Infrastructure projects supported by non-traditional funding	\$350M	\$800M	\$400M
Number of student residential beds added	1,956	3,600	Nothing online in 2026
Total infrastructure investment for the decade	\$4.1B	\$6B	TBD



2026 OBJECTIVES

**ACCELERATE ACCESS,
ACADEMIC EXCELLENCE
AND STUDENT SUCCESS**

Support campus efforts to increase UT's educational footprint while enhancing student outcomes

- Work with campus leaders to support enrollment growth, increasing total enrollment from 64,866 to a record 67,876 students (+4.6%).
- Support campus leaders to increase undergraduate student outcomes:
 - › UTK: First-year retention: 92.5%; four-year graduation: 67.6%
 - › UTC: First-year retention: 74.7%; four-year graduation: 43.1%
 - › UT Southern: First-year retention: 78%; four-year graduation: 38%
 - › UTM: First-year retention: 76%; four-year graduation: 41%

Leverage the Tennessee Higher Education Commission's (THEC) new expedited program approval policy

Work with campuses to guide multiple, new academic programs proposals through THEC expedited approval process.

Enhance the UT Promise program and other related efforts to increase affordability and reduce student debt for Tennesseans

Consider increasing the income threshold for UT Promise recipients, helping the program reach even more Tennesseans.

Launch Oracle Student Information System (SIS) and Student Financial Aid (SFA) foundational work and implementation

Working in close partnership with the UT System administration, campuses and our Huron implementation partners, begin the foundational elements of the Oracle SIS and SFA Implementation, including data quality and data integration as well as the initial steps of student aid eligibility preparation and implementation.


**DRIVE RESEARCH AND
INNOVATION**
Operationalize UT Ventures

Establish UT Ventures as a fully functioning angel investment network by building a committed membership base of 20–30 accredited UT alumni and friends of the university. Demonstrate operational readiness and execution capability by successfully closing at least two UT-related company funding transactions supported by network members.

Establish the Center for Agricultural Innovation

Position UTIA and the University of Tennessee as the leader in agricultural technology and research with the establishment of the Center for Agricultural Innovation in Spring Hill at the Middle Tennessee Research and Education Center.

Turf grass development

Become the first world-wide educational research partner for turf grass development for international athletics and recreational competitions with the FIFA World Cup organization.

Modernize research administration through DASH Research

Implement additional components of the Huron Research Suite (HRS) in 2026, offering modern, scalable, cloud-based solutions for research management. Key modules to be launched include the Institutional Review Board module, the Grants and Agreements Module, and the Institutional Animal Care and Use Committee (IACUC) and Animal Operations.

Finalize the development of a best-in-class research security infrastructure

Implement new policies across research security, compliance, ethics and operations while building a comprehensive research security program that includes a robust website, updated federally compliant training modules, and the establishment of a Chief Research Security Officer. In parallel, develop a secure research environment to support federally funded work, meeting regulatory requirements while providing researchers with a high-performance, compliant space that supports innovation.

**FUEL THE WORKFORCE
OF TENNESSEE
AND BEYOND**

Develop new, non-traditional degree programs

Develop new types of degree programs that align with workforce needs and represent new units of measure.


**ADVANCE COMMUNITY
ENGAGEMENT**
Advance the “Everywhere You Look, UT” campaign

Continue increasing awareness of the UT System’s statewide presence and impact through the iconic mural campaign by adding 15 new high-visibility murals in 2026 and extending expiring mural commitments. This work will expand the total to 92 murals across 85 counties and position the Division of Communications and Marketing to complete the initiative by the end of 2027, three years ahead of schedule.

Strengthen county partnerships and policy support

The Center for Local Planning (CLP) will fill 11 positions to become fully staffed. The CLP will establish initial in-person contact with all 95 County Mayors as well as all County Highway Chief Administrative Officers and will utilize ongoing lessons learned from those meetings to publish at least 5 policy guides for local governments regarding important current local issues. (Aligns with Connect communities with UT experts and resources to collectively solve local challenges).

Tennessee Rural Health Center of Excellence

Strengthen and elevate the Tennessee Rural Health Care Center of Excellence to expand access to care, support workforce development and improve health outcomes in rural Tennessee communities. This effort will focus on increasing visibility, coordination and impact across partners while aligning the Center’s work with broader UT System priorities for statewide health and wellbeing.

Expand Healthy Smiles

Expand the Healthy Smiles Initiative to increase access to dental care across underserved and rural communities by strengthening collaborations, expanding training sites and boosting the dental workforce. This effort will build on the existing multi-year, \$53 million program led by the UT Health Science Center College of Dentistry to improve oral health outcomes statewide through increased student training, new clinical sites and enhanced support for dental care delivery.

**DEVELOP TALENT TO
ADVANCE OUR MISSION****Develop comprehensive employee job training**

Develop a comprehensive training program for specific roles (such as business managers) and general processes (like procurement to payment) in collaboration with departments throughout the UT System. The program will ensure all employees receive appropriate training, aiming to decrease audit findings and policy violations while also standardizing knowledge and skills to unify business services.

Improve and standardize the employee onboarding experience

Human Resources will streamline and standardize onboarding across the UT System to create a unified One UT employee orientation that strengthens connection to the University of Tennessee, enhances employee engagement and delivers a more consistent, welcoming new-hire experience while reducing process friction.

**ADMINISTRATIVE
EXCELLENCE****Implement the DASH 2026 process improvement and innovation roadmap**

The roadmap contains configuration and workflow changes, new functionality and new reporting requested by UT System institutions. Complete 80% of the roadmap by July 1, 2026, and 100% by Dec. 31, 2026.

Finalize long-range financial plans for every campus and institute

Work to collaboratively to complete long-range financial plans for each campus and institute, building on the 2025 planning foundation. These plans will support long-term financial sustainability and align strategic priorities with funding decisions across the UT System.

Workforce compensation implementation

Use the completed Huron Consulting compensation analysis to integrate additional job titles and launch workforce compensation for annual increase cycles across the UT System, supporting merit, market and equity adjustments. This work will include system configuration and testing, targeted training and communications for HR, managers and budget offices, and redesigned compensation processes aligned with streamlined budget workflows.

ADVOCACY AND INVESTMENT

Advance funding for UT's top capital priorities

Successfully advance the University's top capital priority, the UT Health Science Center's College of Medicine Interdisciplinary Building, which is nearly twice the largest higher education capital project request in state history at \$311 million.

Secure more than \$60 million in state partnerships

UT will prioritize funding for the Healthy Smiles Initiative and unlock new emerging funding for rural health, workforce development and other statewide priorities.

Grow federal appropriations funding attributed to UT advocacy by 12%

Develop and advocate for priorities that allow for 12% growth and align with the UT System strategic plan target to deliver \$300 million in federal funding attributed to UT advocacy by 2030.

Establish the UT Embassy in Washington, DC

Establish a visible, strategically located presence in Washington, DC, aligned with the UT System Strategic Plan. This presence will strengthen UT's federal engagement, enhance competitiveness and expand opportunities for students, faculty, staff and stakeholders.

Advancing philanthropy and engagement

The UT Foundation will continue advancing its mission to raise private, public and political support for the UT System, with goals of securing \$504 million in private support, expanding the donor base to 87,000 and engaging 330,000 alumni by year-end. These record-setting targets support progress toward the Greatest Fundraising Decade, with a goal of generating \$4 billion over ten years and reaching \$2.6 billion, or 65 percent of the total, by 2026.

Expand Foundation support for campus advancement programs

The Foundation will enhance support for the advancement units by centrally funded staff growth in critical areas of gift processing, business intelligence and prospect development, and through the launch of two platforms that enhance the capabilities of the current CRM and utilize data to identify and prioritize potential donors.

Promote the value of higher education through the "Future Focused" campaign

Increase public understanding of the value of higher education through the "Future Focused" marketing campaign, positioning the UT enterprise as a statewide economic driver for talent development and Tennessee's future. In 2026, the campaign will use a coordinated mix of owned, earned, and paid channels with targeted messaging to influence Tennesseans who remain neutral on key perceptions such as the value and affordability of a UT degree.



**INFRASTRUCTURE
MODERNIZATION**

Deferred maintenance

Develop specific long-term strategies to address deferred maintenance funding challenges facing the University based on the results of a recent system-wide assessment.

Accelerate design and delivery of the UT Health Science College of Medicine

In partnership with the UT Health Science Center and the UT Government Relations, Advocacy and Economic Development division, seek full funding for the new College of Medicine Interdisciplinary Building. Capital Projects will concurrently advance the design of the project with UTHSC leadership to expedite the delivery of this critical new facility for opening in Fall 2030.





THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 27, 2026
Item: **Strategic Plan, UT Chattanooga**
Type: Action
Presenter: Dr. Lori Mann Bruce, Chancellor, UT Chattanooga

Background Information

The Bylaws of the Board of Trustees provide that the Board is responsible for approving the strategic plan for each University of Tennessee campus. Tennessee law requires the campus Advisory Board to submit a recommendation to the President on the proposed strategic plan for the campus prior to approval by the Board of Trustees. Tennessee law also requires that the Advisory Board submit the recommendation to the President in accordance with the process established by the Board of Trustees (Board Policy BT0020). The responsibilities of the Executive Committee of the Board of Trustees include making a recommendation to the Board on the strategic plan for each campus and institute. As permitted by the Bylaws, the Board Chair has placed this item on the agenda of the full Board meeting for presentation, discussion, and action.

Chancellor Bruce will present an overview of UT Chattanooga’s Strategic Plan – Momentum (2025-2030), and a copy of the plan is attached. The Strategic Plan has the support and recommendation of the UT Chattanooga Advisory Board, Chancellor Bruce, and President Boyd.

Board Action

The Chair will call for a motion to adopt the following resolution.

Resolved:

The Board of Trustees hereby approves The University at Chattanooga’s Strategic Plan – Momentum (2025-2030), as presented in the meeting materials.

C THE UNIVERSITY OF TENNESSEE
CHATTANOOGA

MOMENTUM
MOMENTUM
MOMENTUM

2025–2030 Strategic Plan



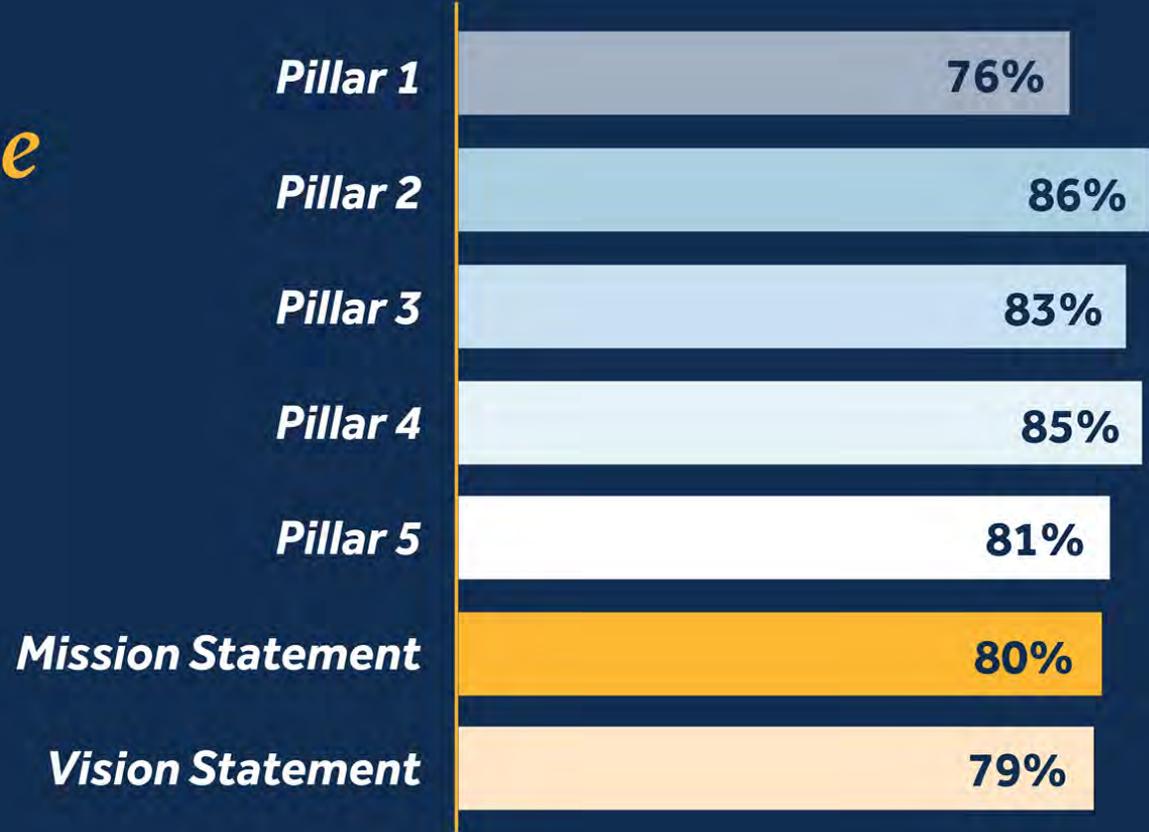


Planning Process

- **Started** spring of 2024
- Under the leadership of Chancellor Steven Angle, Vice Chancellor Bryan Johnson started the initial charge with the planning committee.
- Vice Chancellor Vicki Farnsworth led an effort to collect **over 2,000 data points**.
- Dr. Robert Dooley assumed the role of Interim Chancellor in January 2025 with the directive from UT System President Randy Boyd to **finish the plan**.
- The current draft was developed by Richard X. Zhang Endowed Professor in Business, Dr. Frank Butler.
- **Road shows and surveys** conducted during the spring semester
- Appropriate metrics were identified.
- Baseline data was collected.

Agree and Strongly Agree Responses

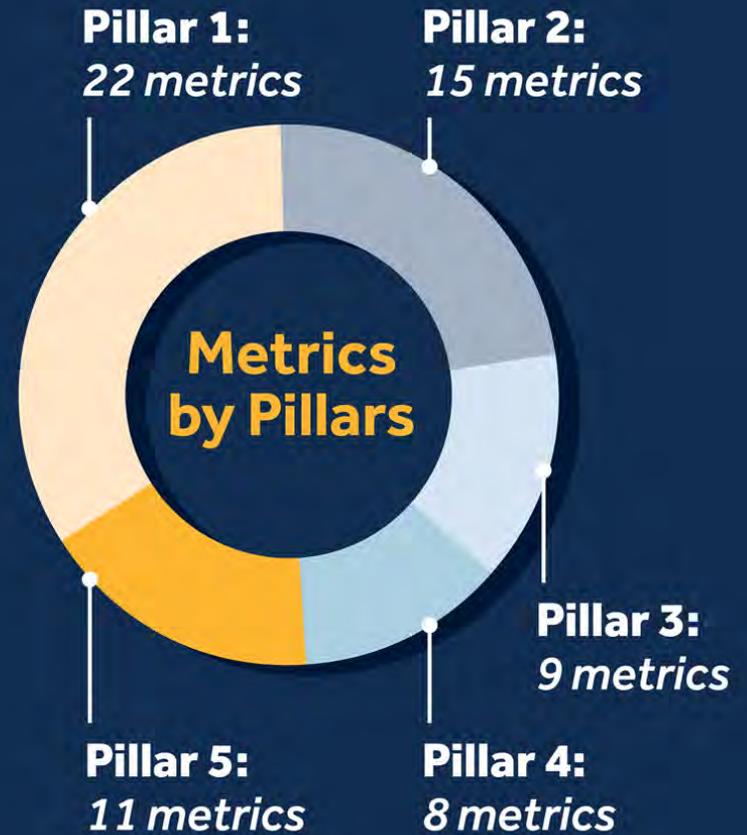
81%
AVERAGE SCORE



The goal of this plan is to be **measurable**.

METRIC DRIVEN

65 trackable data points in the plan.



Vision

To be a model metropolitan university that unites learner success, innovative research, and community partnerships to spark transformative growth and prosperity.

Mission

The University of Tennessee at Chattanooga enriches lives through accessible and innovative education, impactful research, and dynamic community partnerships, driving progress and well-being across Tennessee and beyond.





Values

BE ONE UTC

B: Bold and impactful

E: Embrace differences

O: Optimistic and visionary

N: Nimble and innovative

E: Excel in all we do

U: United and connected

T: Transparent and trusted

C: Community engaged

Aspirations by 2030

The University of Tennessee at Chattanooga will:

- ⌘ **Strategically expand to 15,000 students.**
- ⌘ **Become a Carnegie Classified R2 University,** a designation for "Doctoral University: High Research Activity."





PILLARS

- 1** Academic Excellence and Student Outcomes
- 2** Developing and Supporting Our People
- 3** Innovative and Impactful Research
- 4** Operational Excellence
- 5** Community Engagement and Impact

PILLAR 1

Academic Excellence and Student Outcomes

Leveraging innovative curricula to ensure lifelong learner success through the Moc Experience from recruitment to retention to employment and beyond.

KEY GOALS

- Increase freshman-to-sophomore fall-to-fall first-year retention rates to **80%**.
- Increase 4-year and 6-year graduation rates to **45%** and **60%**, respectively.
- Offer high-demand degrees/ credentialing programs aligned with UTC's faculty **expertise** and our community's **workforce needs**.

PILLAR 2

Developing and Supporting Our People

Create a workplace that inspires excellence by cultivating talent and making UTC a great place to work.

KEY GOALS

- Strategically adjust qualified faculty/staff salaries to align with peer institution medians.
- Improve faculty/staff performance evaluation and feedback processes through management training.



PILLAR 3

Innovative and Impactful Research

Faculty, staff, and students at UTC will advance solutions for the Chattanooga region and Tennessee's future through cutting-edge research and practical solutions while attaining national Carnegie R2 status as a university recognized for high research activity.

KEY GOALS

- **Expand** the number of doctoral research programs that prepare graduates to address the needs of the Chattanooga region and beyond.
- Increase the number of research Ph.D. graduates to **25** per year.



PILLAR 4

Operational Excellence

We promote operational excellence through service excellence focus, responsible resource management, and the strategic development of diverse revenue streams.

KEY GOALS

- Optimize business processes throughout the university to ensure **fiscal stability**, enabling the university to invest in future growth and emerging opportunities.
- Achieve and sustain a minimum of **\$40 million** in annual donations, reflecting a strong and lasting culture of philanthropy.



PILLAR 5

Community Engagement and Impact

Through community engagement and impact, UTC brings together diverse partners to transform and solve regional challenges.

KEY GOALS

- Ensure each key academic unit has an advisory board that includes community partners and UTC Alumni.
- Track and boldly showcase UTC's impact on urban, rural, and suburban regions (e.g., number of patients treated, new programs to support these areas).





MOMENTUM

**STRATEGIC
PILLARS**

C THE UNIVERSITY OF TENNESSEE
CHATTANOOGA

- 1**
Academic
Excellence
and Student
Outcomes
- 2**
Developing
and Supporting
Our People
- 3**
Innovative
and Impactful
Research
- 4**
Operational
Excellence
- 5**
Community
Engagement
and Impact



MOMENTUM
MOMENTUM
MOMENTUM
MOMENTUM
MOMENTUM

2025-2030 STRATEGIC PLAN

Message from the Chancellor

Dear Members of the UTC Community,

At the University of Tennessee at Chattanooga, our work has always been driven by purpose—and by momentum. That shared energy fuels our 2025–2030 Strategic Plan, a clear and measurable roadmap for what comes next.

Built through extensive campus and community engagement, this plan reflects our collective commitment to education and student success, innovative research, operational excellence, and meaningful community impact.

Anchored by five strategic pillars, the plan positions UTC to expand opportunity, empower our people, elevate our research profile, and strengthen the partnerships that move our region and state forward. It challenges us to think boldly, act nimbly, and remain united in our mission.

Together, we will build on our strengths, seize new opportunities, and ensure UTC continues to be a model metropolitan university—creating lasting impact for generations to come.

Sincerely,



Chancellor Lori Bruce
University of Tennessee
at Chattanooga





Aspirations by 2030

The University of Tennessee at Chattanooga will:

- **Strategically expand to 15,000 students.**
- **Become a Carnegie Classified R2 University,** a designation for "Doctoral University: High Research Activity."



Planning Process

- **Started** spring of 2024
- Under the leadership of Chancellor Steven Angle, Vice Chancellor Bryan Johnson started the initial charge with the planning committee.
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- The current draft was developed by Richard X. Zhang Endowed Professor in Business Dr. Frank Butler.
- **Road shows and surveys** conducted during the spring semester
- Appropriate metrics were identified.
- Baseline data was collected.

Agree and Strongly Agree Responses

- Vision Statement:** 79%
- Mission Statement:** 80%
- Pillar 1:** 76%
- Pillar 2:** 86%
- Pillar 3:** 83%
- Pillar 4:** 85%
- Pillar 5:** 81%



81%
AVERAGE SCORE

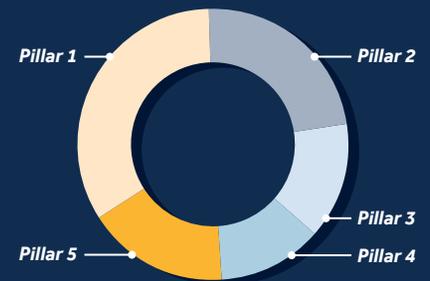
METRIC DRIVEN

The goal of this plan is to be **measurable**.

65 trackable data points in the plan.

Metrics by Pillars

- Pillar 1:** 22 metrics
- Pillar 2:** 15 metrics
- Pillar 3:** 9 metrics
- Pillar 4:** 8 metrics
- Pillar 5:** 11 metrics





PILLAR 1

Academic Excellence and Student Outcomes

Leveraging innovative curricula to ensure lifelong learner success through the Moc Experience from recruitment to retention to employment and beyond.

PILLAR 1 CONTINUED

1.1 Goal 1.1 | Expand UTC’s Educational Footprint

By 2030, we will:

Objective 1.1.1 Grow UTC to 15,000 students through strategic recruiting at the undergraduate and graduate levels to meet institutional growth while providing a pipeline of talent meeting workforce demands.

1.2 Goal 1.2 | Enhance Learner Success

By 2030, we will:

Objective 1.2.1 Increase freshman-to-sophomore, fall-to-fall first-year retention rates to 80%.

Objective 1.2.2 Increase 4-year and 6-year graduation rates to 45% and 60%, respectively.

Objective 1.2.3 Every undergraduate student will have completed one high-impact practice designated course.

Objective 1.2.4 Increase the number of scholarship opportunities or financial support for student experiences to 65% (e.g., study abroad, unpaid internships).

Objective 1.2.5 Develop new programming that provides lifelong learning opportunities (e.g., micro-credentialing, certifications, professional development units).

1.3 Goal 1.3 | Placement

By 2030, we will:

Objective 1.3.1 Offer high-demand degrees/credentialing programs aligned with UTC’s faculty expertise and our community’s workforce needs.

Objective 1.3.2 Increase the percentage of graduates who are gainfully employed or enrolled in graduate/professional study within six months of graduation.

Objective 1.3.3 Advance upward mobility by ensuring UTC graduates earn competitive salaries that reflect the value of their degree within one year of graduation.

1.4 Goal 1.4 | Alumni Development and Engagement

By 2030, we will:

Objective 1.4.1 Increase total engaged alumni to 75%.

Objective 1.4.2 Increase the number of alumni returning for advanced degrees.





PILLAR 2 *Developing and Supporting Our People*

Create a workplace that inspires excellence by cultivating talent and making UTC a great place to work.

2.1 Goal 2.1 | Faculty/Staff Experience

By 2030, we will:

Objective 2.1.1 Strategically adjust qualified faculty/staff salaries to align with peer institution medians.

Objective 2.1.2 Improve faculty/staff performance evaluation and feedback processes through management training.

Objective 2.1.3 Enhance the university's workplace environment to increase faculty/staff overall satisfaction.

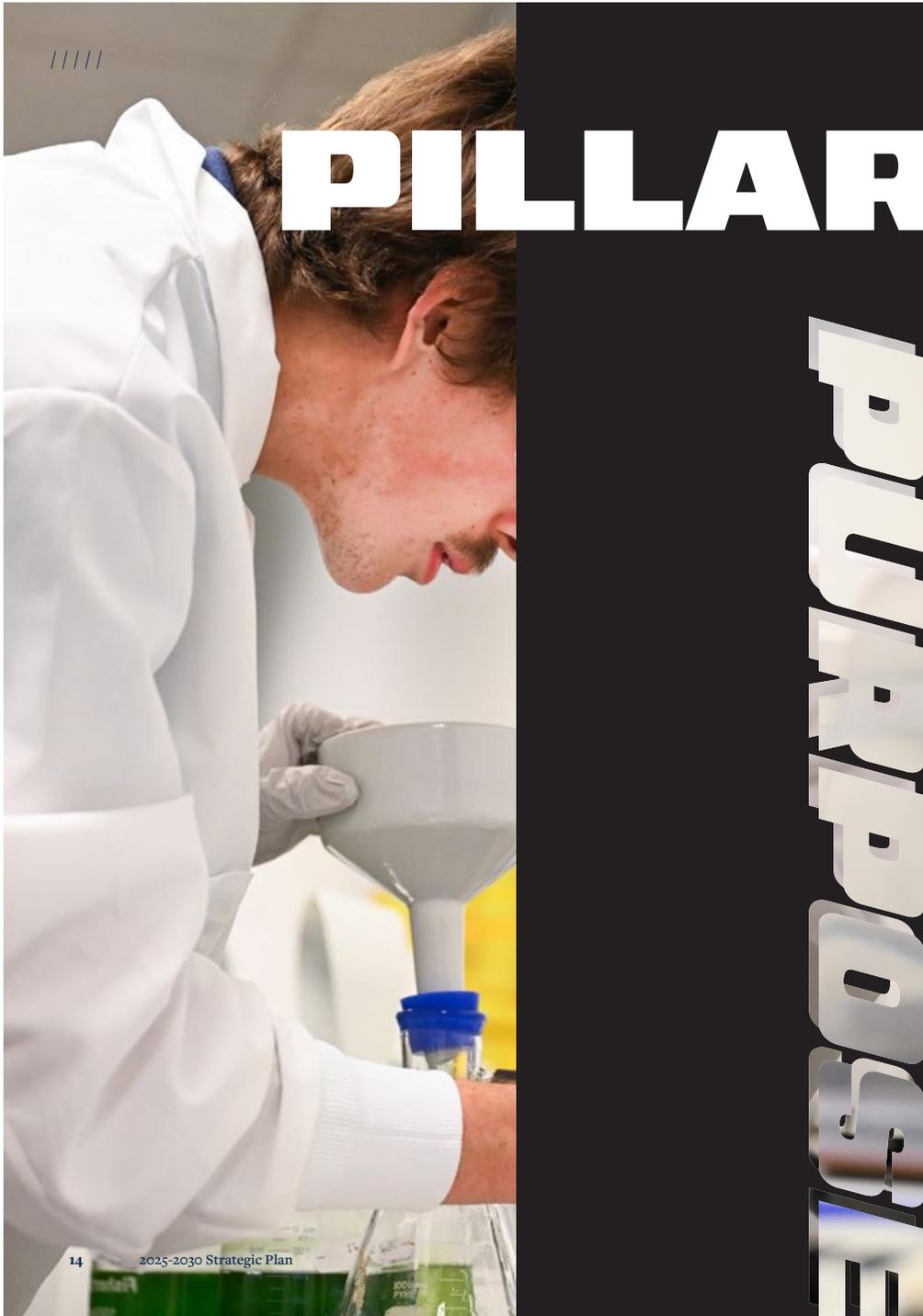
2.2 Goal 2.2 | Faculty/Staff Success

By 2030, we will:

Objective 2.2.1 Enhance faculty/staff recognition programs that focus on our mission around education, research, and service.

Objective 2.2.2 Increase faculty/staff participation in professional development activities (e.g., degree programs, conferences).

Objective 2.2.3 Increase staff retention to over 90% and faculty retention to over 95%.



3

Innovative and Impactful Research

Faculty, staff, and students at UTC will advance solutions for the Chattanooga region and Tennessee’s future through cutting-edge research and practical solutions while attaining national Carnegie R2 status as a university recognized for high research activity.

3.1 Goal 3.1 | Innovative and Impactful Research

By 2030, we will:

Objective 3.1.1 Create and support research centers that address critical societal and workforce needs in the Chattanooga region and beyond.

Objective 3.1.2 Expand the number of doctoral research programs that prepare graduates to address the needs of the Chattanooga region and beyond.

Objective 3.1.3 Increase the number of research Ph.D. graduates to 25 per year.

Objective 3.1.4 Increase the recognition of faculty/staff and students receiving prestigious external research awards.

Objective 3.1.5 Increase support for and the number of graduate assistantships.

Objective 3.1.6 Increase research expenditures by 3%, on average, each year.

Objective 3.1.7 Increase support for translational research resulting in new commercial licenses, patents, and other intellectual property.



PILLAR 4

Operational Excellence

We promote operational excellence through service, responsible resource management, and the strategic development of diverse revenue streams.



PILLAR 4 CONTINUED

4.1 Goal 4.1 | Service Excellence Focus

By 2030, we will:

Objective 4.1.1 Implement student and employee satisfaction surveys that holistically evaluate the campus community experience.

Objective 4.1.2 Develop a center dedicated to virtual learners to ensure they receive the Moc Experience and satisfaction with online programming to ensure a lifelong connection with UTC.

4.2 Goal 4.2 | Responsible Resource Management

By 2030, we will:

Objective 4.2.1 Optimize business processes throughout the university to ensure fiscal stability, enabling the university to invest in future growth and emerging opportunities.

Objective 4.2.2 Strategically invest in university facilities to meet the growth of the campus community.

4.3 Goal 4.3 | Diverse Revenue Streams

By 2030, we will:

Objective 4.3.1 Achieve and sustain a minimum of \$40 million in annual donations, reflecting a strong and lasting culture of philanthropy.

Objective 4.3.2 Increase the university endowment to \$260 million.

Objective 4.3.3 Increase total donors to 7,500.

Objective 4.3.4 Identify and cultivate new major gifts that support the research, facilities, and instructional growth.

Objective 4.3.5 Align and expand non-credit bearing programs to meet the diverse needs of employers and the workforce in the Chattanooga region.



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PILLAR 5

Community Engagement and Impact

Through community engagement and impact, UTC brings together diverse partners to transform and solve regional challenges.



5.1 Goal 5.1 | Community Engagement

By 2030, we will:

Objective 5.1.1 Earn the Carnegie Community Engagement Classification by 2026, recognizing UTC’s commitment to meaningful community partnerships.

Objective 5.1.2 Develop and publish a dashboard that tracks and provides information on community engagement by UTC faculty/ staff and students.

Objective 5.1.3 Foster, expand, and track community partnerships to drive economic, social, and cultural growth.

Objective 5.1.4 Ensure each key academic unit has an advisory board that includes community partners and UTC Alumni.

Objective 5.1.5 Increase attendance in ticketed sports at UTC athletics events by 3% year-over-year.

Objective 5.1.6 Expand UTC’s role in hosting and sponsoring campus and civic events that engage members of the community.

5.2 Goal 5.2 | Community Impact

By 2030, we will:

Objective 5.2.1 Assess UTC’s regional economic impact.

Objective 5.2.2 Increase UTC’s measurable impact on economic development in the region by 15%.

Objective 5.2.3 Track and boldly showcase UTC’s impact on urban, rural, and suburban regions (e.g., number of patients treated, new programs to support these areas).



Vision

To be a model metropolitan university that unites learner success, innovative research, and community partnerships to spark transformative growth and prosperity.

Mission

The University of Tennessee at Chattanooga enriches lives through accessible and innovative education, impactful research, and dynamic community partnerships, driving progress and well-being across Tennessee and beyond.

Values

- B:** Bold and impactful
- E:** Embrace differences

- O:** Optimistic and visionary
- N:** Nimble and innovative
- E:** Excel in all we do

- U:** United and connected
- T:** Transparent and trusted
- C:** Community engaged







THE UNIVERSITY OF TENNESSEE

4.B. Report of the Education, Research, and Service Committee

AGENDA ITEM SUMMARY

Meeting Date: February 26, 2026

Item: **Proposed Revisions to Student Code of Conduct, UTM**

Type: Action

Background Information

The University of Tennessee at Martin (UT Martin) is proposing certain amendments to its student code of conduct (Student Code of Conduct), which is a rule under the Tennessee Uniform Administrative Procedures Act (Act), Tennessee Code Annotated §§ 4-5-101 *et seq.*

The proposed amendments to the Student Code of Conduct (currently known as Student Rights and Responsibilities) primarily focus on simplifying, modernizing, and clarifying the document's language while reorganizing certain sections for improved coherence. The standards of conduct themselves remain unchanged, but new definitions have been added, terminology has been updated, and several sections have been revised to better reflect current practices and processes—particularly regarding investigations, reporting, proof standards, interim measures, appeals, and sanctions.

A copy of the Notice of Rulemaking Hearing (Notice), updated Student Code of Conduct, and redline changes from the prior version are available at: [Notice](#).

Rulemaking Hearing and Public Comment

In accordance with the Act, the Notice and proposed rule amendments were filed on September 25, 2025 with the Tennessee Secretary of State and published online. Additionally, the Notice and proposed rule amendments were also announced and published on the Board of Trustees website.

The public was invited to submit written comments by November 16, 2025, although none were received. Oral and written comments were invited at the hearing. The University held a public rulemaking hearing on November 21, 2025 at UT Martin, to gather public input on the changes before adoption. No members of the public preregistered or spoke at the hearing.

Next Steps

As

4.B. Report of the Education, Research, and Service Committee

Conduct is approval of the Board.

Upon approval by the Board, the rule will be sent to the State Attorney General’s Office for legal review. If the Attorney General’s Office approves the rule, the University will file the rule with the Tennessee Secretary of State, and then the Secretary of State will post the rule on its website. The rule will become effective 90 days after such filing. During that time, the University will present the revised rule to the Joint Government Operations Committee of the General Assembly.

Action

The Board Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.

Resolved:

The Board of Trustees hereby approves the revised student code of conduct rule for The University of Tennessee at Martin, titled “Chapter 1720-05-01: Student Code of Conduct.” The revised rule, as presented in the meeting materials, shall be attached to this Resolution after adoption and the rule shall become effective after completion of the rulemaking procedures under the Tennessee Uniform Administrative Procedures Act.



THE UNIVERSITY OF TENNESSEE

4.C. Report and Recommendations of the Finance and Administration Committee

AGENDA ITEM SUMMARY

Meeting Date: February 27, 2026
 Item: Revised FY 2025-26 Operating Budget
 Type: Action

Background Information

The University develops a revised operating budget proposal each fiscal year to adjust for changes that occur after the original budget is adopted in June. The primary revisions made each year include updating beginning net asset balances to reflect actual rather than projected beginning balances; state appropriations adjustments made by the state Department of Finance and Administration; and adjustments reflecting changes in enrollments, operating plans, organizational structure, and revenue and expense projections.

The revised Unrestricted Educational and General (E&G) Operating Budget is \$2,406,518,434, a decrease of 0.06% over the original budget, and the revised Unrestricted Auxiliary Operating Budget is \$445,365,883, an increase of 0.01% from the original budget. Additionally, Restricted funds were adjusted upward by 2.82%. Collectively, revised Total Revenues represent a 0.63% increase over the original budget.

Unit	Unrestricted E&G	Unrestricted Auxiliary	Restricted	Total
Chattanooga	235,566,760	28,693,756	79,792,911	344,053,427
Health Science Center	382,397,977	4,151,808	337,398,511	723,948,296
Institute for Public Service	37,895,477		11,914,706	49,810,183
Knoxville	1,520,262,685	396,949,421	433,866,002	2,351,078,108
Martin	130,424,363	12,154,330	41,528,622	184,107,315
Southern	20,492,455	3,416,568	6,839,685	30,748,708
System Administration	79,478,717		2,090,000	81,568,717
Total	\$2,406,518,434	\$445,365,883	\$913,430,437	\$3,765,314,754

Detailed information on the revised operating budget follows this summary.

Action

The Board Chair will call for a motion to recommend adoption by the Board of Trustees of the following resolution.



THE UNIVERSITY OF TENNESSEE

4.C. Report and Recommendations of the Finance and Administration Committee

Resolution ___-2026*
Resolution to Approve the
FY 2025-26 Revised Operating Budget

WHEREAS, by state law, the Board of Trustees must approve an annual operating budget for the University; and

WHEREAS, the Board approved the FY 2025-26 operating budget on July 1, 2025; and

WHEREAS, the operating budget must be revised during the year to update revenue and expenditure projections for the remainder of the fiscal year, taking into consideration final fall enrollments (which are estimated when the original budget is prepared), the impact of the prior year's activities carried forward into the current year, and adjustments in state appropriations occurring since the budget was approved on July 1, 2025; and

WHEREAS, the 2025-26 Revised Operating Budget includes adjustments allocating revisions to budgeted revenues and carry forward of unexpended non-recurring funds from 2024-25; and

WHEREAS, further adjustments may be required if material changes in revenues or expenditures arise during the remainder of FY 2025-26; and

WHEREAS, the FY 2025-26 Revised Budgets for Unrestricted Education and General (E&G) and Auxiliary Enterprises are balanced, and within available resources and comply with all applicable policies and guidelines;

NOW, THEREFORE, BE IT RESOLVED:

The FY 2025-26 Revised Operating Budget (Revised Budget) is hereby approved. A copy of the Revised Budget shall be attached to this resolution. If material changes in revenues or expenditures arise during the remainder of FY 2025-26, University Administration is authorized to modify budgets accordingly so expenditures will not exceed available resources and sufficient net assets will be available as of June 30, 2026 to meet outstanding commitments, satisfy liquidity requirements, fund activities deferred to the following fiscal year, and provide a reasonable reserve for contingencies for the beginning of FY 2026-27.

(*) Number will be inserted after adoption.

4.C. Report and Recommendations of the Finance and Administration Committee

Revised Budget

Fiscal Year 2025-26



THE UNIVERSITY OF
TENNESSEE
SYSTEM

FINANCE AND ADMINISTRATION
System Budget and Planning

4.C. Report and Recommendations of the Finance and Administration Committee

UT Chattanooga

UT Knoxville

UT Space Institute

UT Institute of Agriculture

AgResearch - Extension - College of Veterinary Medicine

UT Martin

UT Health Science Center

UT Institute for Public Service

Municipal Technical Advisory Service

County Technical Assistance Service

Tennessee Language Center

UT Southern

UT System Administration

The University of Tennessee is a statewide system of higher education with campuses in Knoxville, Chattanooga, Martin, Memphis and Pulaski; the UT Space Institute in Tullahoma; the UT Institute of Agriculture with a presence in every Tennessee county; and the statewide Institute for Public Service. The UT system manages Oak Ridge National Laboratory through its UT-Battelle partnership; enrolls almost 59,000 students statewide; produces over 13,000 new graduates every year; and represents more than 445,000 alumni around the world.

4.C. Report and Recommendations of the Finance and Administration Committee

FY 2025-26 Revised Budget

MESSAGE FROM THE CHIEF FINANCIAL OFFICER	A-1
OVERVIEW	A-2
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AUXILIARY ENTERPRISES	A-10
UNRESTRICTED NET ASSETS	A-12
RESTRICTED FUNDS	A-13
SUPPORTING SCHEDULES	B-1
TERMINOLOGY	C-1

Message from the Chief Financial Officer

4.C. Report and Recommendations of the Finance and Administration Committee

operating plans and financial projections as of October 31. This budget is reported to the Tennessee Higher Education Commission (THEC) and Department of Finance and Administration (F&A) to be used as a baseline to develop state appropriations for the following fiscal year. This document is a summary and analysis of the budget details provided to THEC and F&A last fall per state guidelines.

The revised budget includes revisions made to the original operating budget approved by the Board of Trustees during its annual meeting in June. Such revisions are needed to adjust for the following mid-year developments:

- The university's original budget is developed before the end of the previous fiscal year using budgeted net assets as an estimate of July 1 beginning fund balances. The revised budget uses actual net assets as the starting point. In most years, the change in beginning balances is offset by an increase in non-recurring expense budgets.
- State appropriations are adjusted in September, requiring minor budget revisions in most years.
- Other adjustments may be needed if there are material changes to operating plans, organizational structure, revenue projections, or inflation.

There are no material changes to the FY26 operating budget. Total operating revenues are \$3.77 billion, up 0.6% from the original budget adopted in June. Revenues for basic educational and general operations (unrestricted E&G) are set at \$2.4 billion, revenues from auxiliary enterprises (housing, dining, parking, bookstores,

contracts, gifts, and endowments are \$913 million.

Unrestricted E&G revenue budgets are essentially unchanged (down 0.06%). The same is true for Auxiliary enterprise revenue budgets (up 0.01%). Restricted grants, contracts, gifts, and endowments will fund 55% of student financial aid, 50% of UT research activity, and 52% of UT's service to Tennessee citizens, communities, and businesses. Expectations for these restricted revenues were adjusted upwards by 2.8%.

The following document includes further information on the university's plans and expectations for FY 2025-26. Revenue and expenditure data for each operating unit are provided.

Respectfully,

David L. Miller

David L. Miller

Senior Vice President & Chief Financial Officer

University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

There are no material changes in budgeted operating revenues. Current fund revenues for the University of Tennessee (UT) Fiscal Year 2025-26 (FY26) revised operating budget are nearly \$3.8 billion, up 0.6% from the original budget adopted in June 2025. This includes \$2.9 billion in unrestricted educational and general (E&G) and auxiliary enterprise revenues and \$913 million of revenues from restricted funds.

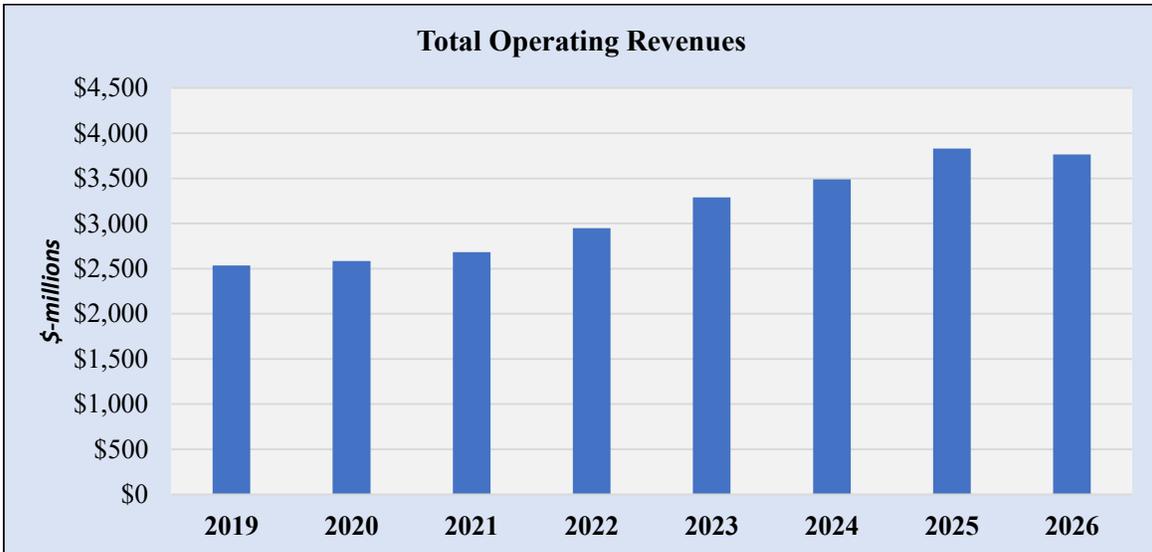
FY26 Operating Revenues by Fund Group

Fund Group	Original	Revised	\$-change	%
Unrestricted E&G	\$2,407,848,120	\$2,406,518,434	(\$1,329,686)	(0.06%)
Unrestricted Auxiliaries	445,304,748	445,365,883	61,135	0.01%
Subtotal: Unrestricted	\$2,853,152,868	\$2,851,884,317	(\$1,268,551)	(0.04%)
Restricted Funds	888,419,757	913,430,437	25,010,680	2.82%
Total Revenues	\$3,741,572,625	\$3,765,314,754	\$23,742,129	0.63%

Unrestricted E&G funds support the core operations of the university. They are funded primarily through tuition and student fees, state appropriations, and other unrestricted revenues including grants and contracts, federal and local appropriations, sales and services, and investment income.

Auxiliaries are self-supporting enterprises that provide services to students, faculty, and staff such as housing, bookstores, food services, and UT Knoxville (UTK) athletics. They complement the core operations of each campus and are vital components of student life and campus culture.

Restricted funds include primarily grants, contracts, gifts, and endowments. These are the major revenue sources for research, scholarships, and fellowships.



University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

By Unit and Source	E&G	Auxiliaries	Funds	Total Revenues
Knoxville	\$1,520,262,685	\$396,949,421	\$433,866,002	\$2,351,078,108
Health Science Center	382,397,977	4,151,808	337,398,511	723,948,296
Chattanooga	235,566,760	28,693,756	79,792,911	344,053,427
Martin	130,424,363	12,154,330	41,528,622	184,107,315
Public Service	37,895,477	-	11,914,706	49,810,183
Southern	20,492,455	3,416,568	6,839,685	30,748,708
System Administration	79,478,717	-	2,090,000	81,568,717
Total Revenues	\$2,406,518,434	\$445,365,883	\$913,430,437	\$3,765,314,754
Tuition & Fees	\$1,211,777,738	-	-	\$1,211,777,738
State Appropriations	933,110,952	-	17,587,888	950,698,840
Grants & Contracts	73,345,455	-	786,972,191	860,317,646
Sales & Services	68,386,782	-	-	68,386,782
Other	119,897,507	445,365,883	108,870,358	674,133,748
Total Revenues	\$2,406,518,434	\$445,365,883	\$913,430,437	\$3,765,314,754

A third of UT's FY26 revised operating revenues come from student tuition and fees. State appropriations and grants and contracts each account for around a quarter of total operating revenues. Most state appropriations are unrestricted (i.e., available to be allocated to general operations), while most grant and contract revenues are restricted (i.e., contractually dedicated to specific projects and unavailable to fund general operations). Revenue from self-supporting auxiliary enterprises makes up 12% of FY26 operating revenues.

Operating Revenue Changes by Major Unit

By Unit	Original	Revised	\$-change	%
Knoxville	\$2,341,422,171	\$2,351,078,108	\$9,655,937	0.4%
Health Science Center	713,143,232	723,948,296	10,805,064	1.5%
Chattanooga	342,841,428	344,053,427	1,211,999	0.4%
Martin	183,036,835	184,107,315	1,070,480	0.6%
Public Service	49,308,434	49,810,183	501,749	1.0%
Southern	30,563,008	30,748,708	185,700	0.6%
System Administration	81,257,517	81,568,717	311,200	0.4%
Total Revenues	\$3,741,572,625	\$3,765,314,754	\$23,742,129	0.6%

University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

The FY26 revised expenditure budget allocates projected revenues plus a portion of unrestricted reserves to the following activities. The relative share of total funding allocated to each function is characteristic of long-term allocations; UT's expenditure profile is very stable across time. The largest resources allocations are found in instruction (26%), research (12%), scholarships & fellowship (12%), academic support (11%), and auxiliary operations (10%).

FY26 Revised Expenditures and Transfers

By Functional Area	Unrestricted	Restricted	Total	% of total
Instruction	\$768,233,950	\$217,423,001	\$985,656,951	26.2%
Research	227,302,328	231,791,560	459,093,888	12.2%
Public Service	127,369,627	138,351,284	265,720,911	7.1%
Academic Support	346,453,840	66,268,606	412,722,446	11.0%
Student Services	162,262,931	4,047,327	166,310,258	4.4%
Institutional Support	288,437,422	7,833,957	296,271,379	7.9%
Operation & Maintenance	227,061,541	579,550	227,641,091	6.0%
Scholarships & Fellowships	200,246,688	245,490,703	445,737,391	11.8%
Auxiliary Operations	393,345,122	260,000	393,605,122	10.4%
Total Expenses	\$2,740,713,449	\$912,045,988	\$3,652,759,437	97.0%
Transfers for Debt Service	87,872,828	-	87,872,828	2.3%
Non-Mandatory Transfers	26,786,270	-	26,786,269	0.7%
Expenses & Transfers	\$2,855,372,546	\$912,045,988	\$3,767,418,534	100.0%

Mandatory Transfers are allocations from current operations to UT's retirement of debt fund required to fulfill debt obligations. Nearly 67% of the \$88 million set aside for transfers for debt service is related to debt for construction of auxiliary facilities such as residence halls, parking structures, and UTK athletics facilities. Non-mandatory transfers include operating funds allocated to capital expenditure and set aside to long term reserves for future needs such as the renewal and replacement of equipment, strategic initiatives, and future contingencies.

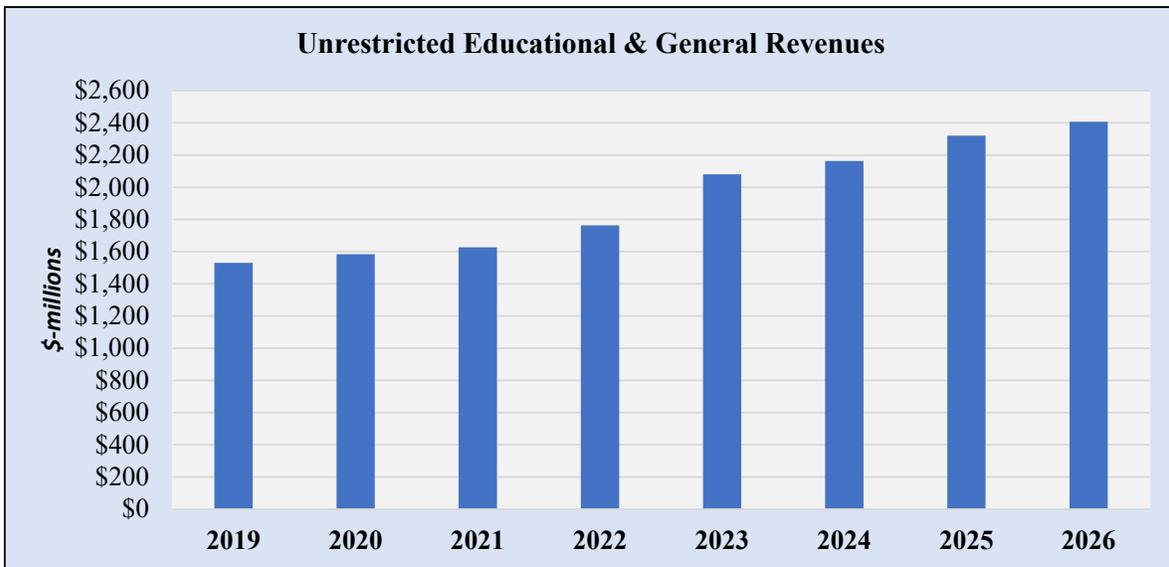
University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

There are no material changes to revenue budgets for core E&G operations. Health Science Center revenues were adjusted to correct the classification of cost for Clinical Fees from Other Revenue Sources to Tuition and Fee Revenue. State Appropriations were also reduced due to zero-sum reductions in state funding, as well as a reclassification in type of funding for a portion of funding that is Restricted in nature (further explained in the State Appropriations section).

Unrestricted E&G Revenues

By Unit and Source	Original	Revised	\$-change	%
Knoxville	\$1,521,964,185	\$1,520,262,685	(\$1,701,500)	(0.1%)
Health Science Center	384,241,426	382,397,977	(1,843,449)	(0.5%)
Chattanooga	234,362,161	235,566,760	1,204,599	0.5%
Martin	129,417,863	130,424,363	1,006,500	0.8%
Public Service	37,823,213	37,895,477	72,264	0.2%
Southern	20,481,755	20,492,455	10,700	0.1%
System Administration	79,557,517	79,478,717	(78,800)	(0.1%)
Total	\$2,407,848,120	\$2,406,518,434	(\$1,329,686)	(0.1%)
Tuition & Fees	1,199,029,735	1,211,777,738	12,748,003	1.1%
State Appropriations	937,663,100	933,110,952	(4,552,148)	(0.5%)
Other Revenues	271,155,285	261,629,744	(9,525,541)	(3.6%)
Total	\$2,407,848,120	\$2,406,518,434	(\$1,329,686)	(0.1%)



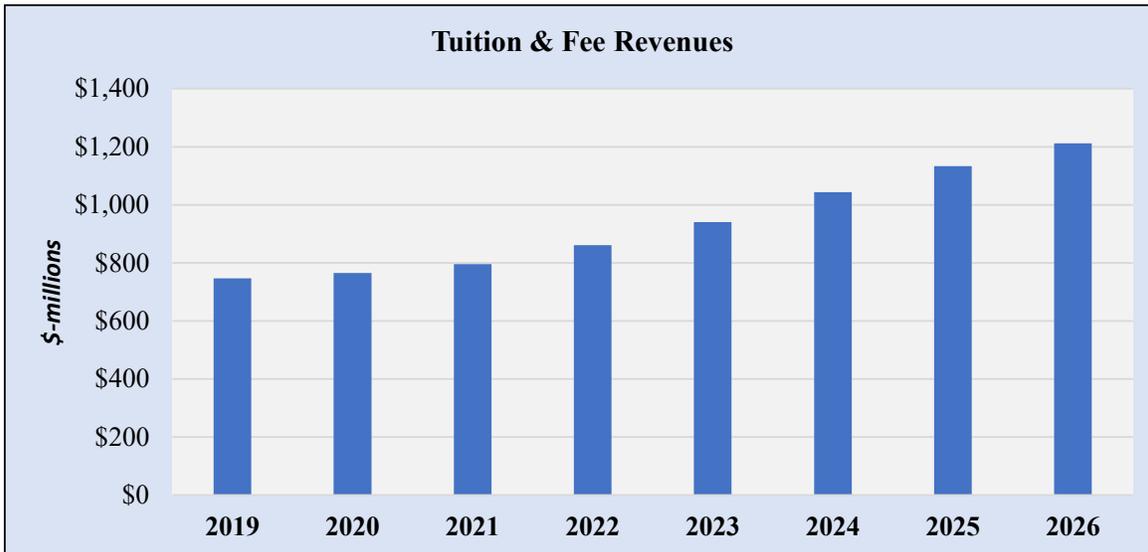
University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Three campuses made minor adjustments to revenue budgets to reflect the actual fall 2025 enrollments. The net increase of \$12.7 million represents the tuition and fee revenue budget approved in June 2025, as well as a correction to the classification of cost for UT Health Science Center’s Clinical Fees from Other Revenue Sources to Tuition and Fee Revenue.

Tuition & Fee Revenues

By Unit and Fee Type	Original	Revised	\$-change	%
Knoxville	\$874,593,475	\$874,593,475	-	-
Chattanooga	141,364,622	142,832,721	1,468,099	1.0%
Health Science Center	97,493,997	107,534,201	10,040,204	9.4%
Martin	73,950,136	75,189,836	1,239,700	1.7%
Southern	11,627,505	11,627,505	-	-
Total	\$1,199,029,735	\$1,211,777,738	\$12,748,003	1.1%
Maintenance Fee	\$719,574,766	\$721,767,766	\$2,193,000	0.3%
Out-of-State Tuition	245,187,308	245,187,308	-	-
Programs & Services Fee	117,074,029	117,751,713	677,684	0.6%
Non-Credit Courses	7,787,512	7,787,512	-	-
Other Student Fees	109,406,120	119,283,439	9,877,319	8.3%
Total	\$1,199,029,735	\$1,211,777,738	\$12,748,003	1.1%



University of Tennessee FY 2025-26 Revised Operating Budget

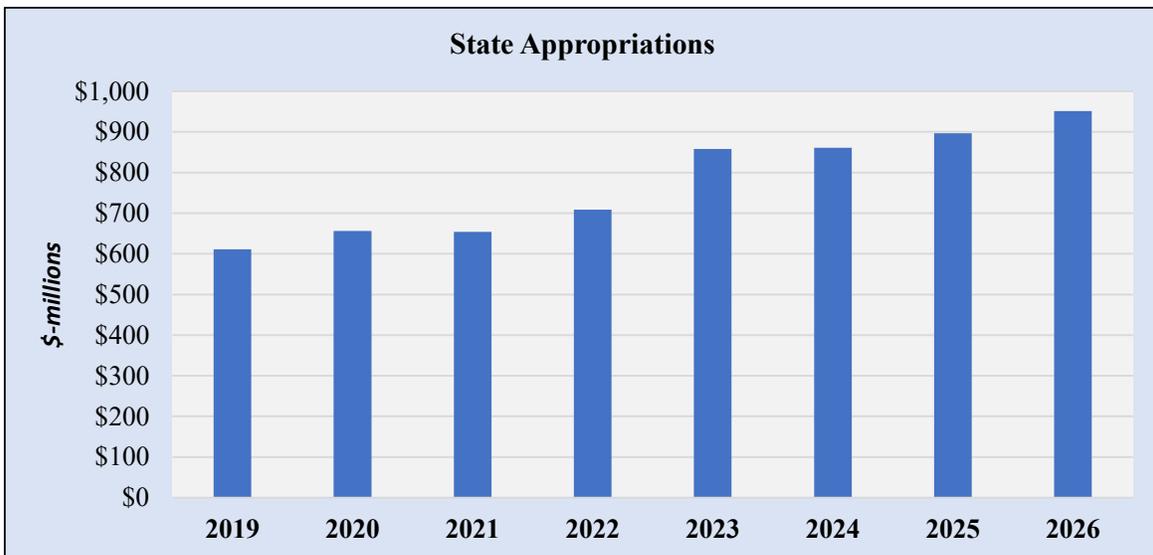
4.C. Report and Recommendations of the Finance and Administration Committee

managed employee benefits programs such as health insurance, dental insurance, retirement, and other post-employment benefits (OPEB); the state’s risk management program; and other miscellaneous programs. These are zero-sum adjustments: each change in state funding is matched by an equal and opposite change in university expenditures. Health Science Center State also had an adjustment from Unrestricted to Restricted to correct the accounting treatment for these funds. Below is a summary of mid-year adjustments to FY26 appropriations.

FY 2025-26 State Appropriations

	Unrestricted	Restricted	Total
FY 2025-26 Adopted	\$937,663,100	\$16,411,586	\$954,074,686
Mid-year adjustments:			
Employee Insurance Premiums	117,000	-	117,000
Employee Retirement Benefits	(355,500)	-	(355,500)
OPEB Liability Funding	(3,508,200)	-	(3,508,200)
Property & Claims Premiums	204,300	-	204,300
UTHSC Correction to Fund Type	(1,089,448)	1,089,448	-
Other Adjustments	79,700	-	79,700
Total Adjustments	(4,552,148)	1,089,448	(3,462,700)
FY 2025-26 Revised	\$ 933,110,952	\$ 17,501,034	\$ 950,611,986

The overall trend in state funding has been very strong in recent years.



University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

FY26 unrestricted E&G expenditure budgets total \$2.3 billion. Half is allocated to instruction, research, and public service; 30% is allocated to academic support, student services, scholarships, and fellowships; and 22% is directed to institutional support and operation and maintenance of facilities, grounds, and mechanical systems.

FY26 Unrestricted E&G Expenditures

\$-millions	UTK	HSC	UTC	UTM	IPS	UTS	UTSA	Total
Instruction	\$446.3	\$154.2	\$103.2	\$57.0	-	\$7.4	-	\$768.2
Research	173.0	47.0	7.3	0.1	-	-	-	227.3
Public Service	88.4	0.4	4.4	1.0	33.1	0.0	-	127.4
Academic Support	228.5	75.7	26.6	12.8	0.4	2.6	-	346.5
Student Services	93.1	9.2	35.8	17.6	-	6.5	-	162.3
Institutional Support	120.7	49.2	20.0	10.8	0.8	3.6	83.3	288.4
Operations & Maintenance	126.2	58.4	23.0	15.3	-	2.5	1.6	227.1
Scholarships & Fellowships	151.0	8.6	20.6	16.7	-	3.4	-	200.2
TOTAL	\$1,427	\$402	\$241	\$131	\$34	\$26	\$84	\$2,347

The revised E&G expenditure budget is \$49 million above the original budget approved in June 2025. This reflects reserves released to fund non-recurring needs such as faculty start-up funds, equipment for instruction and research, bridge-funding for grant and contract programs, campus improvements, and one-time projects. These are spending authorizations delegated to colleges and departments which may or may not be used during FY26. Much of this funding will remain unspent at year end and carry forward to the following fiscal year.

University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring expenditures are essentially unchanged (up 0.3% or \$6.2 million). Most of this is due to a net reduction in the costs of state-managed benefit programs (insurance, retirement, post-employment benefits). State funding was reduced along with these costs, resulting in no net fiscal impact (explained further in the State Appropriations section).

Recurring Unrestricted E&G Expenditures

By Unit/Function/Type	Original	Revised	\$-change	%
Knoxville	\$1,423,244,458	\$1,421,005,141	(\$2,239,317)	(0.2%)
Health Science Center	363,360,084	365,835,389	2,475,305	0.7%
Chattanooga	226,473,200	227,595,065	1,121,865	0.5%
Martin	125,452,122	126,731,386	1,279,264	1.0%
System Administration	79,303,164	81,836,277	2,533,113	3.2%
Public Service	34,735,709	34,051,529	(684,180)	(2.0%)
Southern	23,907,085	25,633,744	1,726,659	7.2%
Total	\$2,276,475,823	\$2,282,688,531	\$6,212,709	0.3%
Instruction	748,096,680	749,023,966	927,286	0.1%
Research	194,246,112	201,096,871	6,850,759	3.5%
Public Service	130,299,697	126,308,533	(3,991,164)	(3.1%)
Academic Support	341,739,431	342,888,444	1,149,013	0.3%
Student Services	158,472,584	160,842,324	2,369,740	1.5%
Institutional Support	280,852,950	284,998,428	4,145,478	1.5%
Operation & Maintenance	224,464,762	219,105,383	(5,359,379)	(2.4%)
Scholarships & Fellowships	198,303,607	198,424,581	120,974	0.1%
Total	\$2,276,475,823	\$2,282,688,531	\$6,212,707	0.3%
Salaries & Benefits	1,554,236,204	1,565,586,705	11,350,501	0.7%
Operating & Equipment	481,115,638	476,242,220	(4,873,418)	(1.0%)
Scholarships & Fellowships	241,123,980	240,859,606	(264,374)	(0.1%)
Total	\$2,276,475,823	\$2,282,688,531	\$6,212,709	0.3%

University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Auxiliaries are self-supporting enterprises providing services to students, faculty, and staff such as housing, bookstores, food services, and UTK athletics. (The athletic programs at UTC, UTM, and UTS are included in unrestricted E&G funds). Most are funded through fee models such as housing rentals, meal plan prices, parking permits, and sales of books and supplies. UTK athletics has a variety of funding sources including ticket sales and television revenues. These revenues fund salaries and benefits, general operating, utilities, capital expenditures and debt service. UT Martin did have a 0.5% increase in Auxiliary Revenues due to increased enrollment and thus Housing revenue. Otherwise, there were no material changes to auxiliary budgets.

FY26 Auxiliary Revenues by Campus and Enterprise

\$-thousands	UTK	UTC	UTM	UTS	HSC	Total
UTK Athletics	\$261,183	-	-	-	-	\$261,183
Housing	63,350	\$22,008	\$9,951	\$1,769	-	97,078
Bookstores	41,000	500	310	150	1,515	43,475
Parking	15,973	4,466	452	-	1,426	22,316
Food Services	15,444	1,351	1,016	1,498	1,114	20,423
Other	-	369	426	-	97	892
Total	\$396,949	\$28,694	\$12,154	\$3,417	\$4,152	\$445,366

Changes to Auxiliary Enterprise Revenues

Campus/Institute	Original	Revised	\$-change	%
Knoxville	\$396,949,421	\$396,949,421	-	-
Chattanooga	28,693,756	28,693,756	-	-
Martin	12,093,195	12,154,330	\$61,135	0.5%
Health Science Center	4,151,808	4,151,808	-	-
UT Southern	3,416,568	3,416,568	-	-
Total	\$445,304,748	\$445,365,883	\$61,135	0.01%
Athletics	\$261,183,464	\$261,183,464	-	-
Housing	97,015,818	97,076,953	\$61,135	0.1%
Bookstores	20,422,631	20,422,631	-	-
Parking	43,474,591	43,474,591	-	-
Food Services	22,316,338	22,316,338	-	-
Other	891,906	891,906	-	-
Total	\$445,304,748	\$445,365,883	\$61,135	0.01%

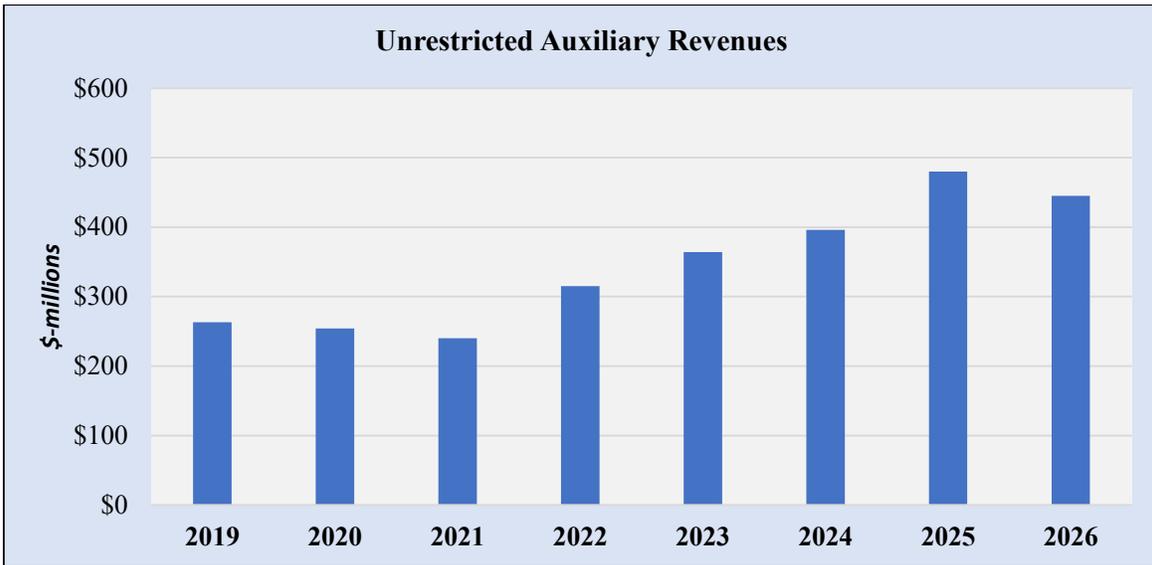
University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Changes to Auxiliary Enterprise Expenses & Transfers

Campus/Institute	Original	Revised	\$-change	%
Salaries & Benefits	\$141,643,032	\$141,294,566	(\$348,466)	(0.25%)
Operating & Equipment	251,628,764	252,050,556	421,792	0.17%
Total Expenses	\$393,271,796	\$393,345,122	\$73,326	0.02%
Mandatory Transfers	\$58,740,706	\$58,740,706	-	-
Other Transfers	(6,840,359)	(6,799,753)	40,606	(0.59%)
Total Expenses & Transfers	\$445,172,143	\$445,286,075	\$113,932	0.03%

Auxiliary enterprises rely heavily on the presence of students, faculty, staff, and visitors on campus, the increase of enrollment, attendance at sporting events, concerts, and conferences influenced the increase of auxiliary revenues. While UT did experience higher Auxiliary Revenues in 2025 than previously budgeted, FY26 budgeted numbers have not significantly changed from FY26 the budget originally approved by the Board in June 2025.



University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

The university maintains sufficient levels of unrestricted net assets to comply with state regulations on working capital, properly account for revolving funds, and meet contractual obligations and operational plans for the next year. The revised budget results in fund balances of \$173 million as of June 30, including \$136 million for E&G operations and \$35 million for auxiliaries.

Unrestricted Current Fund Net Assets

Budgeted for June 30, 2026

Fund Balances	E&G	Auxiliary	Total
Beginning Balances	\$139,819,769	\$35,668,042	\$175,487,811
Revenue	2,406,518,434	445,365,883	2,851,884,317
Total Available Funding	\$2,546,338,203	\$481,033,925	\$3,027,372,128
Expenses & Transfers	2,410,086,474	445,286,075	2,855,372,549
Ending Balances	\$136,251,730	\$35,747,850	\$172,999,580
Net Asset Allocations:			
Working Capital	\$28,113,266	\$12,494,556	\$40,607,822
Revolving Funds	3,736,492	2,170,041	5,906,533
Encumbrances	7,634,777	-	7,634,777
Reappropriations	4,017,000	-	4,017,000
Unallocated Reserve	92,750,195	21,083,252	113,833,448
% of Expense & Transfers	3.85%	4.73%	3.99%

Working capital provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds include fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrance is carried over for commitments to purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations are funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.

Unallocated Reserves are contingency funds used to respond to fluctuations in revenues and expenses. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenses and transfers; the auxiliary target range is 3% to 5% of expenses and transfers.

University of Tennessee FY 2025-26 Revised Operating Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Restricted funds must be used for purposes established by an external party and in accordance with the contractual terms and conditions negotiated with the sponsor of each grant and contract or the administrative provisions set by donors for each gift fund and endowment. They are the largest funding sources for scholarships & fellowships (54%) and research (52%) and play an important role in funding the university's public service initiatives (48%). Restricted funds are not part of the proposed budget resolution. They are presented to provide a complete picture of total operating funds for FY2025-26.

Restricted Operating Revenues & Expenses

\$-millions	Knoxville	Health Science Center	Chattanooga	Martin	Public Service	Southern	System Admin.	Total
Grants & Contracts	\$360.5	\$308.4	\$63.6	\$36.5	\$10.8	\$6.0	\$1.1	\$787.0
Gifts & Endowments	60.1	25.7	15.3	4.7	1.1	0.8	1.0	108.6
Other	13.3	3.3	0.9	0.3	-	-	-	17.8
Revenues	\$433.9	\$337.4	\$79.8	\$41.5	\$11.9	\$6.8	\$2.1	\$913.4
Scholarships/ Fellowships	\$139.8	\$7.7	\$59.2	\$33.0	-	\$5.7	-	\$245.5
Instruction	19.9	188.1	6.2	2.2	-	0.6	0.5	217.4
Research	162.4	64.0	5.2	0.1	-	-	-	231.8
Public Service	94.8	25.4	3.1	2.4	11.9	0.2	0.6	138.4
Other	15.9	52.2	6.2	3.8	-	0.3	0.6	79.0
Expenses	\$432.8	\$337.4	\$79.8	\$41.5	\$11.9	\$6.8	\$1.7	\$912.0

4.C. Report and Recommendations of the Finance and Administration Committee

FF 2025-26 Revised Budget Supporting Schedules

UT System Schedules

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Health Science Center	B – 54
Institute for Public Service	B – 63
System Administration	B – 71

Unrestricted Current Operating Funds

University of Tennessee System
FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 1,210,729,412	\$ 1,048,326	\$ 1,211,777,738
State Appropriations	921,864,452	11,246,500	933,110,952
Sales & Services	68,381,782	5,000	68,386,782
Grants & Contracts	73,345,455	-	73,345,455
Other Sources	83,897,507	36,000,000	119,897,507
Total Revenues	<u>\$ 2,358,218,608</u>	<u>\$ 48,299,826</u>	<u>\$ 2,406,518,434</u>

Expenditures and Transfers

Instruction	\$ 749,023,966	\$ 19,209,984	\$ 768,233,950
Research	201,096,871	26,205,457	227,302,328
Public Service	126,308,533	1,061,094	127,369,627
Academic Support	342,888,444	3,565,396	346,453,840
Student Services	160,842,324	1,420,607	162,262,931
Institutional Support	284,998,428	3,438,994	288,437,422
Scholarships & Fellowships	198,424,581	1,822,107	200,246,688
Operation & Maintenance	219,105,383	7,956,158	227,061,541
Subtotal Expenditures	<u>\$ 2,282,688,531</u>	<u>\$ 64,679,797</u>	<u>\$ 2,347,368,328</u>
Mandatory Transfers	29,132,122	-	29,132,122
Non Mandatory Transfers	56,267,798	(22,681,775)	33,586,023
Total Expenditures & Transfers	<u>\$ 2,368,088,451</u>	<u>\$ 41,998,022</u>	<u>\$ 2,410,086,473</u>
Net Asset Addition/(Reduction)	\$ (9,869,843)	\$ 6,301,804	\$ (3,568,039)

AUXILIARIES

Revenues

Revenues	\$ 445,365,883	-	\$ 445,365,883
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Expenditures and Transfers

Expenditures	393,345,122	-	393,345,122
Mandatory Transfers	58,740,706	-	58,740,706
Non Mandatory Transfers	(8,272,563)	1,472,810	(6,799,753)
Total Expenditures and Transfers	<u>\$ 443,813,265</u>	<u>\$ 1,472,810</u>	<u>\$ 445,286,075</u>
Net Asset Addition/(Reduction)	\$ 1,552,618	\$ (1,472,810)	\$ 79,808

TOTALS

Revenues	\$ 2,803,584,491	\$ 48,299,826	\$ 2,851,884,317
Expenditures and Transfers			
Expenditures	2,676,033,653	64,679,797	2,740,713,450
Mandatory Transfers	87,872,828	-	87,872,828
Non-Mandatory Transfers	47,995,236	(21,208,965)	26,786,271
Total Expenditures and Transfers	<u>\$ 2,811,901,717</u>	<u>\$ 43,470,832</u>	<u>\$ 2,855,372,549</u>
Net Asset Addition/(Reduction)	\$ (8,317,226)	\$ 4,828,994	\$ (3,488,232)

Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 139,819,769	\$ 35,668,042	\$ 175,487,811
Revenues	\$ 2,406,518,434	\$ 445,365,883	\$ 2,851,884,317
Expenditures	2,347,368,328	393,345,122	2,740,713,450
Transfers	62,718,145	51,940,953	114,659,099
Total Expenditures & Transfers	\$ 2,410,086,473	\$ 445,286,075	\$ 2,855,372,549
Net Asset Addition/(Reduction)	\$ (3,568,039)	\$ 79,808	\$ (3,488,232)
Total Ending Fund Balance	\$ 136,251,730	\$ 35,747,850	\$ 171,999,580
Allocations:			
Working Capital	28,113,266	12,494,556	40,607,822
Revolving Funds	3,736,492	2,170,041	5,906,533
Encumbrances	7,634,777	-	7,634,777
Reappropriations	4,017,000	-	4,017,000
Unallocated	92,750,195	21,083,252	113,833,448
<i>Unallocated as % of Expenses + Transfers</i>	3.8%	4.7%	4.0%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring
University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 1,132,526,401	\$ 1,198,093,444	\$ 1,210,729,412	\$ 12,635,968	1.1%
State Appropriations	879,644,357	925,965,600	921,864,452	(4,101,148)	(0.4)%
Sales & Services	89,865,806	78,042,187	68,381,782	(9,660,405)	(12.4)%
Grants & Contracts	80,572,073	73,157,647	73,345,455	187,808	0.3%
Other Sources	137,265,799	83,955,451	83,897,507	(57,944)	(0.1)%
Revenues	<u>\$ 2,319,874,436</u>	<u>\$ 2,359,214,329</u>	<u>\$ 2,358,218,608</u>	<u>\$ (995,721)</u>	<u>-</u>
Expenditures and Transfers					
Instruction	\$ 654,294,200	\$ 748,096,680	\$ 749,023,966	\$ 927,286	0.1%
Research	217,960,420	194,246,112	201,096,871	6,850,760	3.5%
Public Service	118,810,296	130,299,697	126,308,533	(3,991,164)	(3.1)%
Academic Support	278,078,997	341,739,431	342,888,444	1,149,013	0.3%
Student Services	151,660,657	158,472,584	160,842,324	2,369,739	1.5%
Institutional Support	274,430,320	280,852,950	284,998,428	4,145,478	1.5%
Scholarships & Fellowships	212,870,261	198,303,607	198,424,581	120,975	0.1%
Operation & Maintenance	222,244,542	224,464,762	219,105,383	(5,359,378)	(2.4)%
Subtotal Expenditures	<u>\$ 2,130,349,692</u>	<u>\$ 2,276,475,822</u>	<u>\$ 2,282,688,531</u>	<u>\$ 6,212,709</u>	<u>0.3%</u>
Mandatory Transfers	23,593,765	29,131,473	29,132,122	649	-
Non Mandatory Transfers	147,939,908	53,800,121	56,267,798	2,467,677	4.6%
Total Expenditures & Transfers	<u>\$ 2,301,883,366</u>	<u>\$ 2,359,407,417</u>	<u>\$ 2,368,088,451</u>	<u>\$ 8,681,035</u>	<u>0.4%</u>
Net Asset Addition/(Reduction)	<u>\$ 17,991,070</u>	<u>\$ (193,088)</u>	<u>\$ (9,869,843)</u>	<u>\$ (9,676,756)</u>	<u>5,011.6%</u>
AUXILIARIES					
Revenues	\$ 480,027,493	\$ 445,304,748	\$ 445,365,883	\$ 61,135	-
Expenditures and Transfers					
Expenditures	393,363,877	393,271,795	393,345,122	73,327	-
Mandatory Transfers	49,809,909	58,740,706	58,740,706	-	-
Non Mandatory Transfers	25,487,328	(8,204,826)	(8,272,563)	(67,737)	0.8%
Total Expenditures and Transfers	<u>\$ 468,661,114</u>	<u>\$ 443,807,676</u>	<u>\$ 443,813,265</u>	<u>\$ 5,590</u>	<u>-</u>
Net Asset Addition/(Reduction)	<u>\$ 11,366,379</u>	<u>\$ 1,497,072</u>	<u>\$ 1,552,618</u>	<u>\$ 55,545</u>	<u>3.7%</u>
TOTALS					
Revenues	\$ 2,799,901,928	\$ 2,804,519,077	\$ 2,803,584,491	\$ (934,586)	-
Expenditures and Transfers					
Expenditures	2,523,713,569	2,669,747,618	2,676,033,653	6,286,035	0.2%
Mandatory Transfers	73,403,674	87,872,179	87,872,828	649	-
Non-Mandatory Transfers	173,427,237	45,595,296	47,995,236	2,399,940	5.3%
Total Expenditures and Transfers	<u>\$ 2,770,544,480</u>	<u>\$ 2,803,215,092</u>	<u>\$ 2,811,901,717</u>	<u>\$ 8,686,624</u>	<u>0.3%</u>
Net Asset Addition/(Reduction)	<u>\$ 29,357,449</u>	<u>\$ 1,303,985</u>	<u>\$ (8,317,226)</u>	<u>\$ (9,621,210)</u>	<u>(737.8)%</u>

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring and NonRecurring
University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 1,132,526,401	\$ 1,199,029,735	\$ 1,211,777,738	\$ 12,748,003	1.1%
State Appropriations	879,644,357	937,663,100	933,110,952	(4,552,148)	(0.5)%
Sales & Services	89,865,806	78,042,187	68,386,782	(9,655,405)	(12.4)%
Grants & Contracts	80,572,073	73,157,647	73,345,455	187,808	0.3%
Other Sources	137,265,799	119,955,451	119,897,507	(57,944)	-
Revenues	<u>\$ 2,319,874,436</u>	<u>\$ 2,407,848,120</u>	<u>\$ 2,406,518,434</u>	<u>\$ (1,329,686)</u>	<u>(0.1)%</u>
Expenditures and Transfers					
Instruction	\$ 654,294,200	\$ 755,804,585	\$ 768,233,950	\$ 12,429,365	1.6%
Research	217,960,420	195,711,634	227,302,328	31,590,695	16.1%
Public Service	118,810,296	130,479,112	127,369,627	(3,109,485)	(2.4)%
Academic Support	278,078,997	342,298,707	346,453,840	4,155,133	1.2%
Student Services	151,660,657	158,472,584	162,262,931	3,790,346	2.4%
Institutional Support	274,430,320	283,752,950	288,437,422	4,684,472	1.7%
Scholarships & Fellowships	212,870,261	199,341,602	200,246,688	905,087	0.5%
Operation & Maintenance	222,244,542	232,724,841	227,061,541	(5,663,299)	(2.4)%
Subtotal Expenditures	<u>\$ 2,130,349,692</u>	<u>\$ 2,298,586,014</u>	<u>\$ 2,347,368,328</u>	<u>\$ 48,782,314</u>	<u>2.1%</u>
Mandatory Transfers	23,593,765	29,131,473	29,132,122	649	-
Non Mandatory Transfers	147,939,908	79,592,631	33,586,023	(46,006,608)	(57.8)%
Total Expenditures & Transfers	<u>\$ 2,301,883,366</u>	<u>\$ 2,407,310,119</u>	<u>\$ 2,410,086,473</u>	<u>\$ 2,776,355</u>	<u>0.1%</u>
Net Asset Addition/(Reduction)	<u>\$ 17,991,070</u>	<u>\$ 538,001</u>	<u>\$ (3,568,039)</u>	<u>\$ (4,106,041)</u>	<u>(763.2)%</u>
AUXILIARIES					
Revenues	\$ 480,027,493	\$ 445,304,748	\$ 445,365,883	\$ 61,135	-
Expenditures and Transfers					
Expenditures	393,363,877	393,271,795	393,345,122	73,327	-
Mandatory Transfers	49,809,909	58,740,706	58,740,706	-	-
Non Mandatory Transfers	25,487,328	(6,840,359)	(6,799,753)	40,606	(0.6)%
Total Expenditures and Transfers	<u>\$ 468,661,114</u>	<u>\$ 445,172,143</u>	<u>\$ 445,286,075</u>	<u>\$ 113,933</u>	<u>-</u>
Net Asset Addition/(Reduction)	<u>\$ 11,366,379</u>	<u>\$ 132,605</u>	<u>\$ 79,808</u>	<u>\$ (52,798)</u>	<u>(39.8)%</u>
TOTALS					
Revenues	\$ 2,799,901,928	\$ 2,853,152,868	\$ 2,851,884,317	\$ (1,268,551)	-
Expenditures and Transfers					
Expenditures	2,523,713,569	2,691,857,810	2,740,713,450	48,855,640	1.8%
Mandatory Transfers	73,403,674	87,872,179	87,872,828	649	-
Non-Mandatory Transfers	173,427,237	72,752,273	26,786,271	(45,966,002)	(63.2)%
Total Expenditures and Transfers	<u>\$ 2,770,544,480</u>	<u>\$ 2,852,482,261</u>	<u>\$ 2,855,372,549</u>	<u>\$ 2,890,287</u>	<u>0.1%</u>
Net Asset Addition/(Reduction)	<u>\$ 29,357,449</u>	<u>\$ 670,607</u>	<u>\$ (3,488,232)</u>	<u>\$ (4,158,838)</u>	<u>(620.2)%</u>

Expenses by Natural Classifications

Unrestricted Current Operating Funds - Recurring
University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 453,257,650	\$ 492,838,972	\$ 497,719,975	\$ 4,881,002	1.0%
Staff	544,178,149	607,297,947	619,600,161	12,302,214	2.0%
Students & Graduate Assistants	65,440,813	66,310,334	67,590,609	1,280,274	1.9%
Salaries and Wages	\$ 1,062,957,917	\$ 1,166,447,253	\$ 1,184,910,744	\$ 18,463,490	1.6%
Fringe Benefits	356,338,947	387,788,951	380,675,961	(7,112,989)	(1.8)%
Subtotal	\$ 1,419,296,864	\$ 1,554,236,204	\$ 1,565,586,705	\$ 11,350,501	0.7%
Operating, Equipment, and Student Aid					
Operating	404,111,577	413,481,659	411,155,881	(2,325,778)	(0.6)%
Travel	34,146,742	23,524,349	23,943,439	419,090	1.8%
Student Aid	221,676,306	241,123,980	240,859,606	(264,374)	(0.1)%
Equipment	51,118,203	44,109,630	41,142,900	(2,966,730)	(6.7)%
Subtotal	\$ 711,052,828	\$ 722,239,618	\$ 717,101,826	\$ (5,137,792)	(0.7)%
Total E&G Expenditures	\$ 2,130,349,692	\$ 2,276,475,822	\$ 2,282,688,531	\$ 6,212,709	0.3%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Faculty	\$ 419,111	-	-	-	-
Staff	97,500,435	109,312,251	109,377,699	65,448	0.1%
Students & Graduate Assistants	8,742,146	7,759,744	7,752,994	(6,750)	(0.1)%
Salaries and Wages	\$ 106,661,691	\$ 117,071,995	\$ 117,130,692	\$ 58,698	0.1%
Fringe Benefits	28,745,751	24,571,037	24,163,874	(407,164)	(1.7)%
Subtotal	\$ 135,407,442	\$ 141,643,032	\$ 141,294,566	\$ (348,466)	(0.2)%
Operating, Equipment, and Student Aid					
Operating	208,383,151	202,360,766	202,782,558	421,793	0.2%
Travel	22,113,428	20,589,895	20,589,895	-	-
Student Aid	25,618,649	27,534,603	27,534,603	-	-
Equipment	1,841,207	1,143,500	1,143,500	-	-
Subtotal	\$ 257,956,434	\$ 251,628,764	\$ 252,050,556	\$ 421,793	0.2%
Total Auxiliary Expenditures	\$ 393,363,877	\$ 393,271,795	\$ 393,345,122	\$ 73,327	-

Expenses by Natural Classifications

Unrestricted Current Operating Funds - Recurring and NonRecurring
University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 453,257,650	\$ 492,838,972	\$ 497,746,473	\$ 4,907,500	1.0%
Staff	544,178,149	607,297,947	614,642,137	7,344,190	1.2%
Students & Graduate Assistants	65,440,813	66,310,334	66,850,393	540,058	0.8%
Salaries and Wages	\$ 1,062,957,917	\$ 1,166,447,253	\$ 1,179,239,002	\$ 12,791,748	1.1%
Fringe Benefits	356,338,947	387,788,951	380,699,200	(7,089,750)	(1.8)%
Subtotal	\$ 1,419,296,864	\$ 1,554,236,204	\$ 1,559,938,202	\$ 5,701,998	0.4%
Operating, Equipment, and Student Aid					
Operating	404,111,577	424,212,281	469,851,491	45,639,210	10.8%
Travel	34,146,742	23,565,924	24,370,034	804,110	3.4%
Student Aid	221,676,306	242,161,975	241,738,270	(423,705)	(0.2)%
Equipment	51,118,203	54,409,630	51,470,331	(2,939,299)	(5.4)%
Subtotal	\$ 711,052,828	\$ 744,349,810	\$ 787,430,126	\$ 43,080,316	5.8%
Total E&G Expenditures	\$ 2,130,349,692	\$ 2,298,586,014	\$ 2,347,368,328	\$ 48,782,314	2.1%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Faculty	\$ 419,111	-	-	-	-
Staff	97,500,435	109,312,251	109,377,699	65,448	0.1%
Students & Graduate Assistants	8,742,146	7,759,744	7,752,994	(6,750)	(0.1)%
Salaries and Wages	\$ 106,661,691	\$ 117,071,995	\$ 117,130,692	\$ 58,698	0.1%
Fringe Benefits	28,745,751	24,571,037	24,163,874	(407,164)	(1.7)%
Subtotal	\$ 135,407,442	\$ 141,643,032	\$ 141,294,566	\$ (348,466)	(0.2)%
Operating, Equipment, and Student Aid					
Operating	208,383,151	202,360,766	202,782,558	421,793	0.2%
Travel	22,113,428	20,589,895	20,589,895	-	-
Student Aid	25,618,649	27,534,603	27,534,603	-	-
Equipment	1,841,207	1,143,500	1,143,500	-	-
Subtotal	\$ 257,956,434	\$ 251,628,764	\$ 252,050,556	\$ 421,793	0.2%
Total Auxiliary Expenditures	\$ 393,363,877	\$ 393,271,795	\$ 393,345,122	\$ 73,327	-

Unrestricted Current Operating Funds by Unit
Unrestricted Current Operating Funds - Recurring and NonRecurring
 University of Tennessee System
 FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

Revenues									
Tuition and Fees	\$ 1,211,777,738	\$ 874,593,475	- \$	142,832,721	\$ 107,534,201	\$ 75,189,836	- \$	11,627,505	
State Appropriations	933,110,952	521,440,322	20,343,787	85,529,405	240,376,624	50,172,497	6,803,717	8,444,600	
Sales & Services	68,386,782	47,355,300	-	5,467,434	11,301,309	4,178,989	-	83,750	
Grants & Contracts	73,345,455	47,903,264	1,677,269	1,479,400	21,996,922	287,000	-	1,600	
Other Sources	119,897,507	28,970,324	15,874,421	257,800	1,188,921	596,041	72,675,000	335,000	
Revenues	\$ 2,406,518,434	\$ 1,520,262,685	\$ 37,895,477	\$ 235,566,760	\$ 382,397,977	\$ 130,424,363	\$ 79,478,717	\$ 20,492,455	
Expenditures and Transfers									
Instruction	\$ 768,233,950	\$ 446,339,555	- \$	103,211,528	\$ 154,209,495	\$ 57,042,471	- \$	7,430,902	
Research	227,302,328	172,994,222	-	7,282,845	46,974,614	50,648	-	-	
Public Service	127,369,627	88,417,502	33,056,953	4,441,858	434,352	1,017,637	-	1,325	
Academic Support	346,453,840	228,490,627	376,040	26,569,134	75,654,119	12,777,521	-	2,586,398	
Student Services	162,262,930	93,103,486	-	35,809,032	9,239,655	17,567,132	-	6,543,625	
Institutional Support	288,437,422	120,673,034	797,951	19,984,581	49,237,186	10,845,699	83,276,190	3,622,781	
Operation & Maintenance	227,061,541	126,177,090	-	23,008,669	58,421,582	15,288,782	1,627,613	2,537,806	
Scholarships & Fellowships	200,246,688	150,991,643	-	20,644,554	8,558,746	16,673,451	-	3,378,294	
Subtotal Expenditures	\$ 2,347,368,327	\$ 1,427,187,159	\$ 34,230,944	\$ 240,952,201	\$ 402,729,749	\$ 131,263,340	\$ 84,903,803	\$ 26,101,131	
Mandatory Transfers	29,132,122	16,779,038	-	5,143,716	6,989,976	101,392	118,000	-	
Non Mandatory Transfers	33,586,022	76,295,281	3,717,350	(10,529,157)	(28,910,284)	(940,370)	129,233	(6,176,031)	
Total Expenditures & Transfers	\$ 2,410,086,471	\$ 1,520,261,478	\$ 37,948,294	\$ 235,566,760	\$ 380,809,441	\$ 130,424,362	\$ 85,151,036	\$ 19,925,100	
Net Asset Addition/(Reduction)	\$ (3,568,037)	\$ 1,207	\$ (52,817)	\$ -	\$ 1,588,536	\$ 1	\$ (5,672,319)	\$ 567,355	
E&G Net Assets									
Beginning Fund Balance	139,819,769	80,843,976	1,379,513	17,685,585	11,151,809	11,290,550	17,468,337	-	
Total Ending Fund Balance	136,251,730	80,845,183	1,326,696	17,685,585	12,740,344	11,290,550	11,796,017	567,355	
Unallocated	92,750,195	63,157,858	1,326,696	9,250,000	9,739,383	5,412,886	3,296,017	567,355	
Unallocated as % of Expenses + Transfers	3.8%	4.2%	3.5%	3.9%	2.6%	4.2%	3.9%	2.8%	
AUXILIARIES									
Revenues	\$ 445,365,883	\$ 396,949,421	- \$	28,693,756	\$ 4,151,808	\$ 12,154,330	- \$	3,416,568	
Expenditures and Transfers									
Operating Expenses	393,345,122	357,137,952	-	21,445,140	3,902,246	8,740,952	-	2,118,832	
Mandatory Transfers	58,740,706	50,532,716	-	5,493,430	270,500	2,444,060	-	-	
Non Mandatory Transfers	(6,799,753)	(10,720,040)	-	1,755,186	(107,027)	969,318	-	1,302,810	
Total Expenditures and Transfers	\$ 445,286,075	\$ 396,950,628	- \$	28,693,756	\$ 4,065,719	\$ 12,154,330	- \$	3,421,642	
Net Asset Addition/(Reduction)	\$ 79,808	\$ (1,207)	- \$	\$ -	\$ 86,089	\$ -	- \$	\$ (5,074)	
Auxiliary Net Assets									
Beginning Fund Balance	35,668,042	29,894,578	-	4,838,770	(30,449)	850,078	-	115,065	
Total Ending Fund Balance	35,747,850	29,893,371	-	4,838,770	55,640	850,077	-	109,991	
Unallocated	21,083,252	19,579,430	-	1,050,000	(197,663)	541,494	-	109,991	
Unallocated as % of Expenses + Transfers	4.7%	4.9%	-	3.7%	(4.9%)	4.5%	-	3.2%	
TOTALS									
Revenues	\$ 2,851,884,317	\$ 1,917,212,106	\$ 37,895,477	\$ 264,260,516	\$ 386,549,785	\$ 142,578,693	\$ 79,478,717	\$ 23,909,023	
Expenditures and Transfers									
Expenditures	2,740,713,449	1,784,325,110	34,230,944	262,397,341	406,631,995	140,004,293	84,903,803	28,219,964	
Mandatory Expenditures	87,872,828	67,311,754	-	10,637,146	7,260,476	2,545,452	118,000	-	
Non-Mandatory Expenditures	26,786,270	65,575,242	3,717,350	(8,773,971)	(29,017,311)	28,948	129,233	(4,873,221)	
Total Expenditures and Transfers	\$ 2,855,372,547	\$ 1,917,212,106	\$ 37,948,294	\$ 264,260,516	\$ 384,875,160	\$ 142,578,693	\$ 85,151,036	\$ 23,346,743	
Net Asset Addition/(Reduction)	\$ (3,488,230)	\$ -	\$ (52,817)	\$ -	\$ 1,674,625	\$ -	\$ (5,672,319)	\$ 562,280	

Current Operating Revenue by Unit

University of Tennessee System

EY26 Revised Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Major Units

Chattanooga Consolidated	\$ 235,566,760	\$ 28,693,756	\$ 79,792,911	\$ 344,053,427
Health Science Center	382,397,977	4,151,808	337,398,511	723,948,296
Knoxville Consolidated	1,520,262,685	396,949,421	433,866,002	2,351,078,108
UT Martin	130,424,363	12,154,330	41,528,622	184,107,315
Institute For Public Service Consolidated	37,895,477	-	11,914,706	49,810,183
University of Tennessee System Administration	79,478,717	-	2,090,000	81,568,717
UT Southern	20,492,455	3,416,568	6,839,685	30,748,708
Total Revenues	\$ 2,406,518,434	\$ 445,365,883	\$ 913,430,437	\$ 3,765,314,754

All Entities

Chattanooga Campus	\$ 235,566,760	\$ 28,693,756	\$ 79,792,911	\$ 344,053,427
Health Science Center	382,397,977	4,151,808	337,398,511	723,948,296
AgResearch	50,447,317	-	34,482,000	84,929,317
Extension	75,700,412	-	48,507,000	124,207,412
Veterinary Medicine	81,536,637	-	6,738,145	88,274,782
Knoxville Campus	1,299,139,716	396,832,830	337,810,997	2,033,783,543
Space Institute	13,438,603	116,591	6,327,860	19,883,054
Martin Campus	130,424,363	12,154,330	41,528,622	184,107,315
Institute For Public Service - central programs	13,755,384	-	10,634,359	24,389,743
Municipal Technical Advisory Service	10,568,455	-	625,400	11,193,855
County Technical Assistance Service	8,692,958	-	316,622	9,009,580
Tennessee Language Center	4,878,680	-	338,325	5,217,005
System Administration	79,478,717	-	2,090,000	81,568,717
Southern	20,492,455	3,416,568	6,839,685	30,748,708
Total Revenues	\$ 2,406,518,434	\$ 445,365,883	\$ 913,430,437	\$ 3,765,314,754

Knoxville includes the Knoxville Campus, Space Institute, AgResearch, Extension, and Veterinary Medicine.

Institute for Public Service includes Public Service, County Technical Assistance Service, Municipal Technical Advisory Service, and Tennessee Language Center.

Auxiliary Budget Summary
Unrestricted Current Auxiliary Funds- Recurring and Non-Recurring
 University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring and Non-Recurring	Actual	Adopted	Revised	Amount	%
HOUSING					
Revenues	\$ 101,882,837	\$ 97,015,818	\$ 97,076,953	\$ 61,135	0.1%
Expenditures and Transfers					
Operating Expenses	65,406,295	70,518,397	70,635,911	117,514	0.2%
Mandatory Transfers	23,840,382	25,189,849	25,189,849	-	-
Non Mandatory Transfers	11,312,933	1,525,704	1,577,668	51,964	3.4%
Total Expenditures & Transfers	\$ 100,559,610	\$ 97,233,950	\$ 97,403,428	\$ 169,478	0.2%
Fund Balance Addition/(Reduction)	\$ 1,323,227	\$ (218,132)	\$ (326,475)	\$ (108,343)	49.7%
FOOD SERVICE					
Revenues	\$ 22,760,320	\$ 20,422,631	\$ 20,422,631	-	-
Expenditures and Transfers					
Operating Expenses	14,772,896	13,012,147	13,028,672	16,525	0.1%
Mandatory Transfers	6,803,890	6,351,732	6,351,732	-	-
Non Mandatory Transfers	2,729,206	1,178,159	1,166,801	(11,358)	(1.0)%
Total Expenditures & Transfers	\$ 24,305,992	\$ 20,542,038	\$ 20,547,205	\$ 5,167	-
Fund Balance Addition/(Reduction)	\$ (1,545,672)	\$ (119,407)	\$ (124,574)	\$ (5,167)	4.3%
PARKING					
Revenues	\$ 21,173,242	\$ 22,316,338	\$ 22,316,338	-	-
Expenditures and Transfers					
Operating Expenses	11,955,139	15,993,972	16,007,112	13,140	0.1%
Mandatory Transfers	6,433,293	6,398,557	6,398,557	-	-
Non Mandatory Transfers	1,658,559	(580,056)	(580,056)	-	-
Total Expenditures & Transfers	\$ 20,046,991	\$ 21,812,473	\$ 21,825,613	\$ 13,140	0.1%
Fund Balance Addition/(Reduction)	\$ 1,126,251	\$ 503,865	\$ 490,725	\$ (13,140)	(2.6)%
BOOKSTORES					
Revenues	\$ 46,374,231	\$ 43,474,591	\$ 43,474,591	-	-
Expenditures and Transfers					
Operating Expenses	41,912,938	40,400,898	40,327,046	(73,853)	(0.2)%
Mandatory Transfers	-	1,209,418	1,209,418	-	-
Non Mandatory Transfers	4,760,872	1,915,995	1,915,995	-	-
Total Expenditures & Transfers	\$ 46,673,810	\$ 43,526,311	\$ 43,452,459	\$ (73,853)	(0.2)%
Fund Balance Addition/(Reduction)	\$ (299,579)	\$ (51,720)	\$ 22,132	\$ 73,853	(142.8)%
ATHLETICS					
Revenues	\$ 286,347,971	\$ 261,183,464	\$ 261,183,464	-	-
Expenditures and Transfers					
Operating Expenses	257,679,073	252,243,715	252,243,715	-	-
Mandatory Transfers	12,732,343	19,591,150	19,591,150	-	-
Non Mandatory Transfers	7,850,292	(10,838,667)	(10,838,667)	-	-
Total Expenditures & Transfers	\$ 278,261,708	\$ 260,996,198	\$ 260,996,198	-	-
Fund Balance Addition/(Reduction)	\$ 8,086,262	\$ 187,266	\$ 187,266	-	-
OTHER					
Revenues	\$ 1,349,489	\$ 891,906	\$ 891,906	-	-
Expenditures and Transfers					
Operating Expenses	1,637,536	1,102,666	1,102,666	-	-
Non Mandatory Transfers	(2,824,533)	(41,494)	(41,494)	-	-
Total Expenditures & Transfers	\$ (1,186,998)	\$ 1,061,172	\$ 1,061,172	-	-
Fund Balance Addition/(Reduction)	\$ 2,536,487	\$ (169,266)	\$ (169,266)	-	-
TOTAL					
Revenues	\$ 479,888,090	\$ 445,304,748	\$ 445,365,883	\$ 61,135	-
Expenditures and Transfers					
Operating Expenses	393,363,877	393,271,795	393,345,122	73,327	-
Mandatory Transfers	49,809,909	58,740,706	58,740,706	-	-
Non Mandatory Transfers	25,487,328	(6,840,359)	(6,799,753)	40,606	(0.6)%
Total Expenditures and Transfers	\$ 468,661,114	\$ 445,172,143	\$ 445,286,075	\$ 113,933	-
Fund Balance Addition/(Reduction)	\$ 11,226,976	\$ 132,605	\$ 79,808	\$ (52,798)	(39.8)%

Athletics

4.C. Report and Recommendations of the Finance and Administration Committee

FY 2025-26 Revised Budget

	FY 2024-25 Actual	FY 2025-26 Adopted	FY 2025-26 Revised	Change	
				FY26 Adopted to FY26 Revised Amount	%
TOTAL ATHLETICS					
Revenues					
General Funds	\$ 25,437,565	\$ 24,602,456	\$ 24,833,103	\$ 230,647	0.9%
Student Fees for Athletics	2,062,464	\$ 2,911,716	\$ 2,911,716	-	0.0%
Athletic Fees	7,055,088	\$ 7,005,409	\$ 7,005,409	-	0.0%
Ticket Sales	63,286,575	\$ 55,097,570	\$ 55,097,570	-	0.0%
Gifts	126,143,373	\$ 84,262,373	\$ 84,262,373	-	0.0%
Other	120,868,724	\$ 130,847,184	\$ 131,123,684	276,500	0.2%
Total Revenues	<u>\$ 344,853,789</u>	<u>\$ 304,726,708</u>	<u>\$ 305,233,855</u>	<u>\$ 507,147</u>	<u>0.2%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 111,099,542	\$ 116,673,632	\$ 116,651,259	\$ (22,373)	5.3
Travel	25,365,457	22,850,833	22,790,831	(60,002)	(10.6)
Student Aid	37,820,511	40,967,801	40,889,801	(78,000)	6.2
Other Operating	130,390,040	113,504,851	114,172,373	667,522	27.2
Subtotal Expenditures	\$ 304,675,550	\$ 293,997,117	\$ 294,504,264	\$ 507,147	11.3
Debt Service Transfers	13,721,906	21,568,258	21,568,258	-	76.1
Other Transfers	7,850,292	(10,838,667)	(10,838,667)	-	(54.8)
Total Expenditures and Transfers	<u>\$ 326,247,748</u>	<u>\$ 304,726,708</u>	<u>\$ 305,233,855</u>	<u>\$ 507,147</u>	<u>0.2%</u>
Fund Balance Addition / (Reduction)	<u>\$ 18,606,041</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>

*Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

University of Tennessee System

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
Tuition and Fees	\$ 1,211,777,738	\$ -	\$ -	1,211,777,738
State Appropriations	933,110,952	-	17,587,888	950,698,840
Sales & Services	68,386,782	-	-	68,386,782
Grants & Contracts	73,345,455	-	786,972,191	860,317,646
Other Sources	119,897,507	445,365,883	108,870,358	674,133,748
Total Revenues	\$ 2,406,518,434	\$ 445,365,883	\$ 913,430,437	\$ 3,765,314,754
Expenditures and Transfers				
Instruction	768,233,950	-	217,423,001	985,656,951
Research	227,302,328	-	231,791,560	459,093,888
Public Service	127,369,627	-	138,351,284	265,720,911
Academic Support	346,453,840	-	66,268,606	412,722,446
Student Services	162,262,931	-	4,047,327	166,310,258
Institutional Support	288,437,422	-	7,833,957	296,271,379
Scholarships & Fellowships	200,246,688	-	245,490,703	445,737,391
Auxiliaries	-	393,345,122	260,000	393,605,122
Operation & Maintenance	227,061,541	-	579,550	227,641,091
Subtotal Expenditures	\$ 2,347,368,328	\$ 393,345,122	\$ 912,045,988	\$ 3,652,759,438
Mandatory Transfers	29,132,122	58,740,706	-	87,872,828
Non Mandatory Transfers	33,586,022	(6,799,753)	-	26,786,270
Total Expenditures and Transfers	\$ 2,410,086,473	\$ 445,286,075	\$ 912,045,988	\$ 3,767,418,536
Net Asset Addition/Reduction	\$ (3,568,039)	\$ 79,808	\$ 1,384,449	\$ (2,103,782)

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
University of Tennessee System

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 1,132,526,401	- \$	1,132,526,401	\$ 1,199,029,735	- \$	1,199,029,735	\$ 1,211,777,738	- \$	1,211,777,738
State Appropriations	879,644,357	17,501,033	897,145,390	937,663,100	16,411,586	954,074,686	933,110,952	17,587,888	950,698,840
Sales & Services	89,865,806	360,686	90,226,492	78,042,187	-	78,042,187	68,386,782	-	68,386,782
Grants & Contracts	80,572,073	849,627,306	930,199,379	73,157,647	768,811,648	841,969,295	73,345,455	786,972,191	860,317,646
Other Sources	137,265,799	149,633,576	286,899,376	119,955,451	103,361,573	223,317,024	119,897,507	108,610,358	228,507,865
Total Revenue	\$ 2,319,874,436	\$ 1,017,122,602	\$ 3,336,997,038	\$ 2,407,848,120	\$ 888,584,807	\$ 3,296,432,927	\$ 2,406,518,434	\$ 913,170,437	\$ 3,319,688,871

Expenditures and Transfers

Instruction	\$ 654,294,200	\$ 213,516,701	\$ 867,810,901	\$ 755,804,585	\$ 197,499,416	\$ 953,304,001	\$ 768,233,950	\$ 217,423,001	\$ 985,656,951
Research	217,960,420	232,050,799	450,011,219	195,711,634	225,552,544	421,264,178	227,302,328	231,791,560	459,093,888
Public Service	118,810,296	137,361,599	256,171,895	130,479,112	127,710,767	258,189,879	127,369,627	138,351,284	265,720,911
Academic Support	278,078,997	70,485,306	348,564,303	342,298,707	71,635,798	413,934,505	346,453,840	66,268,606	412,722,446
Student Services	151,660,657	4,769,984	156,430,640	158,472,584	4,081,627	162,554,211	162,262,931	4,047,327	166,310,258
Institutional Support	274,430,320	6,882,260	281,312,580	283,752,950	10,018,221	293,771,171	288,437,422	7,833,957	296,271,379
Scholarships & Fellowships	212,870,261	268,216,410	481,086,671	199,341,602	248,541,416	447,883,018	200,246,688	245,490,703	445,737,391
Operation & Maintenance	222,244,542	932,566	223,177,108	232,724,841	556,149	233,280,990	227,061,541	579,550	227,641,091
Subtotal Expenditures	\$ 2,130,349,692	\$ 934,215,625	\$ 3,064,565,317	\$ 2,298,586,014	\$ 885,595,938	\$ 3,184,181,953	\$ 2,347,368,328	\$ 911,785,988	\$ 3,259,154,316
Mandatory Transfers	23,593,765	-	23,593,765	29,131,473	-	29,131,473	29,132,122	-	29,132,122
Non Mandatory Transfers	147,939,908	-	147,939,908	79,592,631	-	79,592,631	33,586,023	-	33,586,023
Total Expenditures & Transfers	\$ 2,301,883,366	\$ 934,215,625	\$ 3,236,098,991	\$ 2,407,310,119	\$ 885,595,938	\$ 3,292,906,057	\$ 2,410,086,473	\$ 911,785,988	\$ 3,321,872,461
Net Asset Addition/(Reduction)	\$ 17,991,070	\$ 82,906,977	\$ 100,898,047	\$ 538,001	\$ 2,988,869	\$ 3,526,870	\$ (3,568,039)	\$ 1,384,449	\$ (2,183,590)

AUXILIARIES

Revenues	\$ 480,027,493	\$ 11,605,126	\$ 491,632,619	\$ 445,304,748	\$ 260,000	\$ 445,564,748	\$ 445,365,883	\$ 260,000	\$ 445,625,883
Expenditures and Transfers									
Expenditures	393,363,877	988,826	394,352,703	393,271,795	260,000	393,531,795	393,345,122	260,000	393,605,122
Mandatory Transfers	49,809,909	-	49,809,909	58,740,706	-	58,740,706	58,740,706	-	58,740,706
Non Mandatory Transfers	25,487,328	-	25,487,328	(6,840,359)	-	(6,840,359)	(6,799,753)	-	(6,799,753)
Total Expenditures and Transfers	\$ 468,661,114	\$ 988,826	\$ 469,649,940	\$ 445,172,143	\$ 260,000	\$ 445,432,143	\$ 445,286,075	\$ 260,000	\$ 445,546,075
Net Asset Addition/(Reduction)	\$ 11,366,379	\$ 10,616,300	\$ 21,982,679	\$ 132,605	\$ -	\$ 132,605	\$ 79,808	\$ -	\$ 79,808

TOTALS

Revenues	\$ 2,799,901,928	\$ 1,028,727,728	\$ 3,828,629,657	\$ 2,853,152,868	\$ 888,844,807	\$ 3,741,997,675	\$ 2,851,884,317	\$ 913,430,437	\$ 3,765,314,754
Expenditures and Transfers									
Operating Expenses	2,523,713,569	935,204,451	3,458,918,020	2,691,857,810	885,855,938	3,577,713,748	2,740,713,450	912,045,988	3,652,759,438
Mandatory Transfers	73,403,674	-	73,403,674	87,872,179	-	87,872,179	87,872,828	-	87,872,828
Non Mandatory Transfers	173,427,237	-	173,427,237	72,752,273	-	72,752,273	26,786,270	-	26,786,270
Total Expenditures and Transfers	\$ 2,770,544,480	\$ 935,204,451	\$ 3,705,748,931	\$ 2,852,482,261	\$ 885,855,938	\$ 3,738,338,199	\$ 2,855,372,548	\$ 912,045,988	\$ 3,767,418,536
Net Asset Addition/(Reduction)	\$ 29,357,449	\$ 93,523,277	\$ 122,880,726	\$ 670,607	\$ 2,988,869	\$ 3,659,476	\$ (3,488,231)	\$ 1,384,449	\$ (2,103,782)

4.C. Report and Recommendations of the Finance and Administration Committee

Revised FY26

Budget Unit	Faculty	Administrative	Professional	Staff	Total
Chattanooga	564	187	354	330	1,435
<u>Knoxville</u>					
Knoxville Campus	1,962	480	1,540	1,705	5,688
Space Institute	15	11	28	40	94
AgResearch	96	21	90	108	315
Extension	54	18	325	259	657
Veterinary Medicine	118	16	47	285	466
Sub-total Knoxville	2,246	547	2,031	2,397	7,221
Martin Campus	293	70	148	268	778
Southern	57	13	47	25	142
Health Science Center	597	132	351	890	1,971
<u>Public Service Units</u>					
Institute For Public Service - central programs	-	4	42	12	59
Municipal Technical Advisory Service	-	1	41	8	50
County Technical Assistance Service	-	1	36	4	41
Tennessee Language Center	-	1	12	3	16
Sub-total Public Service Units	-	7	131	28	166
System Administration	1	84	228	52	364
Total Unrestricted E&G	3,757	1,040	3,289	3,990	12,077
UNRESTRICTED AUXILIARIES					
Chattanooga	-	14	19	52	85
<u>Knoxville</u>					
Knoxville Campus	-	86	277	393	756
Space Institute	-	-	-	4	4
Sub-total Knoxville	-	86	277	397	760
Martin Campus	-	4	9	25	38
Southern	-	-	-	1	1
Health Science Center	-	-	5	23	28
Total Unrestricted Auxiliaries	-	104	310	498	912
RESTRICTED EDUCATION AND GENERAL (E&G)					
Chattanooga	27	9	37	18	90
<u>Knoxville</u>					
Knoxville Campus	62	4	151	37	254
Space Institute	2	-	-	-	2
AgResearch	4	-	8	8	21
Extension	6	1	181	198	386
Veterinary Medicine	1	-	2	1	3
Sub-total Knoxville	75	5	343	244	667
Martin Campus	1	1	16	12	30
Health Science Center	888	32	436	525	1,880
<u>Public Service Units</u>					
Institute For Public Service - central programs	-	1	42	-	43
Municipal Technical Advisory Service	-	-	3	-	3
Tennessee Language Center	-	-	1	-	1
Sub-total Public Service Units	-	1	46	-	47
System Administration	-	1	3	1	4
Total Restricted E&G	991	49	880	800	2,719
TOTAL UNIVERSITY POSITIONS	4,748	1,193	4,479	5,288	15,708
	30.2%	7.6%	28.5%	33.7%	100.0%

Unrestricted Current Operating Funds

Knoxville Consolidated
FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 874,593,475	-	\$ 874,593,475
State Appropriations	518,580,022	2,860,300	521,440,322
Sales & Services	47,350,300	5,000	47,355,300
Grants & Contracts	47,903,264	-	47,903,264
Other Sources	28,970,324	-	28,970,324
Total Revenues	<u>\$ 1,517,397,385</u>	<u>\$ 2,865,300</u>	<u>\$ 1,520,262,685</u>

Expenditures and Transfers

Instruction	\$ 445,370,610	\$ 968,945	\$ 446,339,555
Research	170,545,045	2,449,177	172,994,222
Public Service	87,744,402	673,100	88,417,502
Academic Support	228,490,627	-	228,490,627
Student Services	92,211,464	892,022	93,103,486
Institutional Support	120,638,034	35,000	120,673,034
Scholarships & Fellowships	149,699,769	1,291,874	150,991,643
Operation & Maintenance	126,305,190	(128,100)	126,177,090
Subtotal Expenditures	<u>\$ 1,421,005,141</u>	<u>\$ 6,182,018</u>	<u>\$ 1,427,187,159</u>
Mandatory Transfers	16,779,038	-	16,779,038
Non Mandatory Transfers	76,416,289	(121,008)	76,295,281
Total Expenditures & Transfers	<u>\$ 1,514,200,468</u>	<u>\$ 6,061,010</u>	<u>\$ 1,520,261,478</u>
Net Asset Addition/(Reduction)	\$ 3,196,917	\$ (3,195,710)	\$ 1,207

AUXILIARIES

Revenues

Revenues	\$ 396,949,421	-	\$ 396,949,421
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Expenditures and Transfers

Expenditures	357,137,952	-	357,137,952
Mandatory Transfers	50,532,716	-	50,532,716
Non Mandatory Transfers	(10,720,040)	-	(10,720,040)
Total Expenditures and Transfers	<u>\$ 396,950,628</u>	<u>-</u>	<u>\$ 396,950,628</u>

Net Asset Addition/(Reduction)

	\$ (1,207)	-	\$ (1,207)
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TOTALS

Revenues	\$ 1,914,346,806	\$ 2,865,300	\$ 1,917,212,106
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Expenditures and Transfers

Expenditures	1,778,143,092	6,182,018	1,784,325,110
Mandatory Transfers	67,311,754	-	67,311,754
Non-Mandatory Transfers	65,696,250	(121,008)	65,575,242
Total Expenditures and Transfers	<u>\$ 1,911,151,096</u>	<u>\$ 6,061,010</u>	<u>\$ 1,917,212,106</u>

Net Asset Addition/(Reduction)

	\$ 3,195,710	\$ (3,195,710)	-
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Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 Knoxville Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 80,843,976	\$ 29,894,578	\$ 110,738,554
Revenues	\$ 1,520,262,685	\$ 396,949,421	\$ 1,917,212,106
Expenditures	1,427,187,159	357,137,952	1,784,325,110
Transfers	93,074,319	39,812,676	132,886,996
Total Expenditures & Transfers	<u>\$ 1,520,261,478</u>	<u>\$ 396,950,628</u>	<u>\$ 1,917,212,106</u>
Net Asset Addition/(Reduction)	\$ 1,207	\$ (1,207)	-
Total Ending Fund Balance	\$ 80,845,183	\$ 29,893,371	\$ 110,738,554
Allocations:			
Working Capital	11,533,234	8,144,673	19,677,906
Revolving Funds	236,492	2,169,268	2,405,760
Encumbrances	5,917,600	-	5,917,600
Unallocated	63,157,858	19,579,430	82,737,288
<i>Unallocated as % of Expenses + Transfers</i>	4.2%	4.9%	4.3%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring
Knoxville Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 812,847,744	\$ 874,593,475	\$ 874,593,475	-	-
State Appropriations	492,788,922	520,120,122	518,580,022	(1,540,100)	(0.3)%
Sales & Services	56,094,911	47,350,300	47,350,300	-	-
Grants & Contracts	53,781,333	47,903,264	47,903,264	-	-
Other Sources	39,220,148	28,970,324	28,970,324	-	-
Revenues	<u>\$ 1,454,733,057</u>	<u>\$ 1,518,937,485</u>	<u>\$ 1,517,397,385</u>	<u>\$ (1,540,100)</u>	<u>(0.1)%</u>
Expenditures and Transfers					
Instruction	\$ 374,363,635	\$ 444,302,799	\$ 445,370,610	1,067,811	0.2%
Research	179,316,583	169,820,588	170,545,045	724,457	0.4%
Public Service	83,747,638	91,089,204	87,744,402	(3,344,802)	(3.7)%
Academic Support	174,319,676	229,690,780	228,490,627	(1,200,153)	(0.5)%
Student Services	85,416,902	92,214,572	92,211,464	(3,108)	-
Institutional Support	106,100,100	120,477,676	120,638,034	160,358	0.1%
Scholarships & Fellowships	168,927,343	149,721,319	149,699,769	(21,549)	-
Operation & Maintenance	138,869,788	125,927,520	126,305,190	377,670	0.3%
Subtotal Expenditures	<u>\$ 1,311,061,665</u>	<u>\$ 1,423,244,458</u>	<u>\$ 1,421,005,141</u>	<u>\$ (2,239,317)</u>	<u>(0.2)%</u>
Mandatory Transfers	11,048,997	16,779,038	16,779,038	-	-
Non Mandatory Transfers	123,834,705	78,919,012	76,416,289	(2,502,723)	(3.2)%
Total Expenditures & Transfers	<u>\$ 1,445,945,367</u>	<u>\$ 1,518,942,508</u>	<u>\$ 1,514,200,468</u>	<u>\$ (4,742,040)</u>	<u>(0.3)%</u>
Net Asset Addition/(Reduction)	<u>\$ 8,787,691</u>	<u>\$ (5,023)</u>	<u>\$ 3,196,917</u>	<u>\$ 3,201,940</u>	<u>(63,742.4)%</u>
AUXILIARIES					
Revenues	\$ 430,626,318	\$ 396,949,421	\$ 396,949,421	-	-
Expenditures and Transfers					
Expenditures	358,528,452	357,125,386	357,137,952	12,565	-
Mandatory Transfers	41,904,416	50,532,716	50,532,716	-	-
Non Mandatory Transfers	20,658,499	(10,708,682)	(10,720,040)	(11,358)	0.1%
Total Expenditures and Transfers	<u>\$ 421,091,367</u>	<u>\$ 396,949,421</u>	<u>\$ 396,950,628</u>	<u>\$ 1,207</u>	<u>-</u>
Net Asset Addition/(Reduction)	<u>\$ 9,534,951</u>	<u>\$ -</u>	<u>\$ (1,207)</u>	<u>\$ (1,207)</u>	<u>(376,230.0)%</u>
TOTALS					
Revenues	\$ 1,885,359,376	\$ 1,915,886,906	\$ 1,914,346,806	(1,540,100)	(0.1)%
Expenditures and Transfers					
Expenditures	1,669,590,116	1,780,369,844	1,778,143,092	(2,226,752)	(0.1)%
Mandatory Transfers	52,953,413	67,311,754	67,311,754	-	-
Non-Mandatory Transfers	144,493,204	68,210,331	65,696,250	(2,514,081)	(3.7)%
Total Expenditures and Transfers	<u>\$ 1,867,036,733</u>	<u>\$ 1,915,891,929</u>	<u>\$ 1,911,151,096</u>	<u>\$ (4,740,833)</u>	<u>(0.2)%</u>
Net Asset Addition/(Reduction)	<u>\$ 18,322,642</u>	<u>\$ (5,023)</u>	<u>\$ 3,195,710</u>	<u>\$ 3,200,733</u>	<u>(63,722.4)%</u>

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring and NonRecurring
Knoxville Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 812,847,744	\$ 874,593,475	\$ 874,593,475	-	-
State Appropriations	492,788,922	523,146,822	521,440,322	(1,706,500)	(0.3)%
Sales & Services	56,094,911	47,350,300	47,355,300	5,000	-
Grants & Contracts	53,781,333	47,903,264	47,903,264	-	-
Other Sources	39,220,148	28,970,324	28,970,324	-	-
Revenues	<u>\$ 1,454,733,057</u>	<u>\$ 1,521,964,185</u>	<u>\$ 1,520,262,685</u>	<u>\$ (1,701,500)</u>	<u>(0.1)%</u>
Expenditures and Transfers					
Instruction	\$ 374,363,635	\$ 446,802,799	\$ 446,339,555	(463,244)	(0.1)%
Research	179,316,583	169,820,588	172,994,222	3,173,634	1.9%
Public Service	83,747,638	91,089,204	88,417,502	(2,671,702)	(2.9)%
Academic Support	174,319,676	229,690,780	228,490,627	(1,200,153)	(0.5)%
Student Services	85,416,902	92,214,572	93,103,486	888,914	1.0%
Institutional Support	106,100,100	120,477,676	120,673,034	195,358	0.2%
Scholarships & Fellowships	168,927,343	150,248,019	150,991,643	743,625	0.5%
Operation & Maintenance	138,869,788	125,927,520	126,177,090	249,570	0.2%
Subtotal Expenditures	<u>\$ 1,311,061,665</u>	<u>\$ 1,426,271,158</u>	<u>\$ 1,427,187,159</u>	<u>\$ 916,001</u>	<u>0.1%</u>
Mandatory Transfers	11,048,997	16,779,038	16,779,038	-	-
Non Mandatory Transfers	123,834,705	78,919,012	76,295,281	(2,623,731)	(3.3)%
Total Expenditures & Transfers	<u>\$ 1,445,945,367</u>	<u>\$ 1,521,969,208</u>	<u>\$ 1,520,261,478</u>	<u>\$ (1,707,730)</u>	<u>(0.1)%</u>
Net Asset Addition/(Reduction)	<u>\$ 8,787,691</u>	<u>\$ (5,023)</u>	<u>\$ 1,207</u>	<u>\$ 6,230</u>	<u>(124.0)%</u>
AUXILIARIES					
Revenues	\$ 430,626,318	\$ 396,949,421	\$ 396,949,421	-	-
Expenditures and Transfers					
Expenditures	358,528,452	357,125,386	357,137,952	12,565	-
Mandatory Transfers	41,904,416	50,532,716	50,532,716	-	-
Non Mandatory Transfers	20,658,499	(10,708,682)	(10,720,040)	(11,358)	0.1%
Total Expenditures and Transfers	<u>\$ 421,091,367</u>	<u>\$ 396,949,421</u>	<u>\$ 396,950,628</u>	<u>\$ 1,207</u>	<u>-</u>
Net Asset Addition/(Reduction)	<u>\$ 9,534,951</u>	<u>\$ -</u>	<u>\$ (1,207)</u>	<u>\$ (1,207)</u>	<u>(376,230.0)%</u>
TOTALS					
Revenues	\$ 1,885,359,376	\$ 1,918,913,606	\$ 1,917,212,106	(1,701,500)	(0.1)%
Expenditures and Transfers					
Expenditures	1,669,590,116	1,783,396,544	1,784,325,110	928,566	0.1%
Mandatory Transfers	52,953,413	67,311,754	67,311,754	-	-
Non-Mandatory Transfers	144,493,204	68,210,331	65,575,242	(2,635,089)	(3.9)%
Total Expenditures and Transfers	<u>\$ 1,867,036,733</u>	<u>\$ 1,918,918,629</u>	<u>\$ 1,917,212,106</u>	<u>\$ (1,706,523)</u>	<u>(0.1)%</u>
Net Asset Addition/(Reduction)	<u>\$ 18,322,642</u>	<u>\$ (5,023)</u>	<u>\$ -</u>	<u>\$ 5,023</u>	<u>(100.0)%</u>

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring
Knoxville Consolidated*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 269,011,956	\$ 301,900,707	\$ 302,603,117	\$ 702,410	0.2%
Staff	318,574,490	365,174,526	368,045,556	2,871,030	0.8%
Students & Graduate Assistants	54,674,527	56,554,940	57,187,020	632,080	1.1%
Salaries and Wages	\$ 643,148,738	\$ 723,630,173	\$ 727,835,693	\$ 4,205,520	0.6%
Fringe Benefits	213,166,725	230,635,129	223,800,514	(6,834,615)	(3.0)%
Subtotal	\$ 856,315,463	\$ 954,265,302	\$ 951,636,207	\$ (2,629,094)	(0.3)%
Operating, Equipment, and Student Aid					
Operating	218,223,328	244,359,744	244,314,453	(45,291)	-
Travel	22,470,625	15,360,391	15,811,794	451,403	2.9%
Student Aid	170,541,197	182,889,632	182,850,027	(39,605)	-
Equipment	43,511,052	26,369,389	26,392,659	23,270	0.1%
Subtotal	\$ 454,746,202	\$ 468,979,156	\$ 469,368,933	\$ 389,777	0.1%
Total E&G Expenditures	\$ 1,311,061,665	\$ 1,423,244,458	\$ 1,421,005,141	\$ (2,239,317)	(0.2)%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Faculty	\$ 418,051	-	-	-	-
Staff	90,145,316	101,008,312	101,018,328	10,015	-
Students & Graduate Assistants	7,852,439	7,098,332	7,098,332	-	-
Salaries and Wages	\$ 98,415,806	\$ 108,106,645	\$ 108,116,660	\$ 10,015	-
Fringe Benefits	25,968,208	21,793,149	21,412,797	(380,353)	(1.7)%
Subtotal	\$ 124,384,013	\$ 129,899,794	\$ 129,529,456	\$ (370,337)	(0.3)%
Operating, Equipment, and Student Aid					
Operating	185,046,280	178,628,612	179,011,514	382,903	0.2%
Travel	22,004,167	20,515,128	20,515,128	-	-
Student Aid	25,365,659	27,138,853	27,138,853	-	-
Equipment	1,728,333	943,000	943,000	-	-
Subtotal	\$ 234,144,438	\$ 227,225,593	\$ 227,608,495	\$ 382,903	0.2%
Total Auxiliary Expenditures	\$ 358,528,452	\$ 357,125,386	\$ 357,137,952	\$ 12,565	-

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Knoxville Consolidated*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 269,011,956	\$ 301,900,707	\$ 302,562,451	\$ 661,744	0.2%
Staff	318,574,490	365,174,526	368,045,556	2,871,030	0.8%
Students & Graduate Assistants	54,674,527	56,554,940	57,187,020	632,080	1.1%
Salaries and Wages	\$ 643,148,738	\$ 723,630,173	\$ 727,795,027	\$ 4,164,854	0.6%
Fringe Benefits	213,166,725	230,635,129	223,800,514	(6,834,615)	(3.0)%
Subtotal	\$ 856,315,463	\$ 954,265,302	\$ 951,595,541	\$ (2,669,760)	(0.3)%
Operating, Equipment, and Student Aid					
Operating	218,223,328	244,359,744	246,845,000	2,485,256	1.0%
Travel	22,470,625	15,360,391	16,029,795	669,404	4.4%
Student Aid	170,541,197	183,416,332	183,622,735	206,403	0.1%
Equipment	43,511,052	28,869,389	29,094,087	224,698	0.8%
Subtotal	\$ 454,746,202	\$ 472,005,856	\$ 475,591,617	\$ 3,585,761	0.8%
Total E&G Expenditures	\$ 1,311,061,665	\$ 1,426,271,158	\$ 1,427,187,159	\$ 916,001	0.1%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Faculty	\$ 418,051	-	-	-	-
Staff	90,145,316	101,008,312	101,018,328	10,015	-
Students & Graduate Assistants	7,852,439	7,098,332	7,098,332	-	-
Salaries and Wages	\$ 98,415,806	\$ 108,106,645	\$ 108,116,660	\$ 10,015	-
Fringe Benefits	25,968,208	21,793,149	21,412,797	(380,353)	(1.7)%
Subtotal	\$ 124,384,013	\$ 129,899,794	\$ 129,529,456	\$ (370,337)	(0.3)%
Operating, Equipment, and Student Aid					
Operating	185,046,280	178,628,612	179,011,514	382,903	0.2%
Travel	22,004,167	20,515,128	20,515,128	-	-
Student Aid	25,365,659	27,138,853	27,138,853	-	-
Equipment	1,728,333	943,000	943,000	-	-
Subtotal	\$ 234,144,438	\$ 227,225,593	\$ 227,608,495	\$ 382,903	0.2%
Total Auxiliary Expenditures	\$ 358,528,452	\$ 357,125,386	\$ 357,137,952	\$ 12,565	-

Auxiliary Budget Summary

Unrestricted Current Auxiliary Funds- Recurring and Non-Recurring
Knoxville Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring and Non-Recurring	Actual	Adopted	Revised	Amount	%
HOUSING					
Revenues	\$ 71,724,205	\$ 63,349,720	\$ 63,349,720	-	-
Expenditures and Transfers					
Operating Expenses	44,866,360	46,403,694	46,403,694	-	-
Mandatory Transfers	17,240,029	18,479,893	18,479,893	-	-
Non Mandatory Transfers	8,145,420	(1,533,867)	(1,533,867)	-	-
Total Expenditures & Transfers	\$ 70,251,809	\$ 63,349,720	\$ 63,349,720	-	-
Fund Balance Addition/(Reduction)	\$ 1,472,396	\$ -	\$ -	-	-
FOOD SERVICE					
Revenues	\$ 11,788,056	\$ 15,443,591	\$ 15,443,591	-	-
Expenditures and Transfers					
Operating Expenses	6,171,708	8,338,357	8,350,923	12,565	0.2%
Mandatory Transfers	6,803,890	6,351,732	6,351,732	-	-
Non Mandatory Transfers	42,910	753,501	742,143	(11,358)	(1.5)%
Total Expenditures & Transfers	\$ 13,018,508	\$ 15,443,591	\$ 15,444,798	\$ 1,207	-
Fund Balance Addition/(Reduction)	\$ (1,230,452)	\$ -	\$ (1,207)	\$ (1,207)	(384,467.4)%
PARKING					
Revenues	\$ 15,667,640	\$ 15,972,646	\$ 15,972,646	-	-
Expenditures and Transfers					
Operating Expenses	8,814,521	11,660,734	11,660,734	-	-
Mandatory Transfers	5,128,154	5,009,941	5,009,941	-	-
Non Mandatory Transfers	470,029	(698,029)	(698,029)	-	-
Total Expenditures & Transfers	\$ 14,412,704	\$ 15,972,646	\$ 15,972,646	-	-
Fund Balance Addition/(Reduction)	\$ 1,254,936	\$ -	\$ -	-	-
BOOKSTORES					
Revenues	\$ 45,098,447	\$ 41,000,000	\$ 41,000,000	-	-
Expenditures and Transfers					
Operating Expenses	40,991,375	38,291,620	38,291,620	-	-
Mandatory Transfers	-	1,100,000	1,100,000	-	-
Non Mandatory Transfers	4,128,504	1,608,380	1,608,380	-	-
Total Expenditures & Transfers	\$ 45,119,879	\$ 41,000,000	\$ 41,000,000	-	-
Fund Balance Addition/(Reduction)	\$ (21,432)	\$ -	\$ -	-	-
ATHLETICS					
Revenues	\$ 286,347,971	\$ 261,183,464	\$ 261,183,464	-	-
Expenditures and Transfers					
Operating Expenses	257,679,073	252,243,715	252,243,715	-	-
Mandatory Transfers	12,732,343	19,591,150	19,591,150	-	-
Non Mandatory Transfers	7,850,292	(10,838,667)	(10,838,667)	-	-
Total Expenditures & Transfers	\$ 278,261,708	\$ 260,996,198	\$ 260,996,198	-	-
Fund Balance Addition/(Reduction)	\$ 8,086,262	\$ 187,266	\$ 187,266	-	-
OTHER					
Expenditures and Transfers					
Operating Expenses	5,415	187,266	187,266	-	-
Non Mandatory Transfers	21,344	-	-	-	-
Total Expenditures & Transfers	\$ 26,759	\$ 187,266	\$ 187,266	-	-
Fund Balance Addition/(Reduction)	\$ (26,759)	\$ (187,266)	\$ (187,266)	-	-
TOTAL					
Revenues	\$ 430,626,318	\$ 396,949,421	\$ 396,949,421	-	-
Expenditures and Transfers					
Operating Expenses	358,528,452	357,125,386	357,137,952	12,565	-
Mandatory Transfers	41,904,416	50,532,716	50,532,716	-	-
Non Mandatory Transfers	20,658,499	(10,708,682)	(10,720,040)	(11,358)	0.1%
Total Expenditures and Transfers	\$ 421,091,367	\$ 396,949,421	\$ 396,950,628	\$ 1,207	-
Fund Balance Addition/(Reduction)	\$ 9,534,951	\$ -	\$ (1,207)	\$ (1,207)	(376,230.0)%

Athletics

4.C. Report and Recommendations of the Finance and Administration Committee

FY 2025-26 Revised Budget

	FY 2024-25 Actual	FY 2025-26 Adopted	FY 2025-26 Revised	Change	
				FY26 Adopted to FY26 Revised Amount	%
Revenues					
General Funds					
Student Fees for Athletics	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	-
Ticket Sales	62,145,120	54,022,547	54,022,547	-	-
Gifts	121,225,331	81,012,373	81,012,373	-	-
Other*	114,573,699	126,408,544	126,408,544	-	-
Total Revenues	<u>\$ 298,944,150</u>	<u>\$ 262,443,464</u>	<u>\$ 262,443,464</u>	<u>\$ -</u>	<u>\$ -</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 94,122,559	\$ 100,010,865	\$ 99,752,165	\$ (258,700)	-0.3%
Travel	22,226,236	20,212,678	20,212,678	-	0.0%
Student Aid	25,040,327	27,348,853	27,270,853	(78,000)	-0.3%
Other Operating	118,366,352	106,118,585	106,455,285	336,700	0.3%
Subtotal Expenditures	<u>\$ 259,755,474</u>	<u>\$ 253,690,981</u>	<u>\$ 253,690,981</u>	<u>\$ -</u>	<u>0.0%</u>
Debt Service Transfers	12,732,343	19,591,150	19,591,150	-	0.0%
Other Transfers	7,850,292	(10,838,667)	(10,838,667)	-	0.0%
Total Expenditures and Transfers	<u>\$ 280,338,109</u>	<u>\$ 262,443,464</u>	<u>\$ 262,443,464</u>	<u>\$ -</u>	<u>0.0%</u>
Fund Balance Addition / (Reduction)	<u>\$ 18,606,041</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>

*Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

Knoxville Consolidated

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
Tuition and Fees	\$ 874,593,475	-	- \$	874,593,475
State Appropriations	521,440,322	-	13,028,002	534,468,324
Sales & Services	47,355,300	-	-	47,355,300
Grants & Contracts	47,903,264	-	360,517,000	408,420,264
Other Sources	28,970,324	396,949,421	60,321,000	486,240,745
Total Revenues	\$ 1,520,262,685	\$ 396,949,421	\$ 433,866,002	\$ 2,351,078,108
Expenditures and Transfers				
Instruction	446,339,555	-	19,898,000	466,237,555
Research	172,994,222	-	162,385,096	335,379,318
Public Service	88,417,502	-	94,838,549	183,256,051
Academic Support	228,490,627	-	13,310,500	241,801,127
Student Services	93,103,486	-	800,500	93,903,986
Institutional Support	120,673,034	-	1,027,000	121,700,034
Scholarships & Fellowships	150,991,643	-	139,781,908	290,773,551
Auxiliaries	-	357,137,952	260,000	357,397,952
Operation & Maintenance	126,177,090	-	530,000	126,707,090
Subtotal Expenditures	\$ 1,427,187,159	\$ 357,137,952	\$ 432,831,553	\$ 2,217,156,663
Mandatory Transfers	16,779,038	50,532,716	-	67,311,754
Non Mandatory Transfers	76,295,281	(10,720,040)	-	65,575,242
Total Expenditures and Transfers	\$ 1,520,261,478	\$ 396,950,628	\$ 432,831,553	\$ 2,350,043,659
Net Asset Addition/Reduction	\$ 1,207	\$ (1,207)	\$ 1,034,449	\$ 1,034,449

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
Knoxville Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

	2025			2024			2023		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
EDUCATIONAL AND GENERAL									
Revenues									
Tuition and Fees	\$ 812,847,744	-	\$ 812,847,744	\$ 874,593,475	-	\$ 874,593,475	\$ 874,593,475	-	\$ 874,593,475
State Appropriations	492,788,922	11,459,086	504,248,008	523,146,822	12,965,547	536,112,369	521,440,322	13,028,002	534,468,324
Sales & Services	56,094,911	163,432	56,258,343	47,350,300	-	47,350,300	47,355,300	-	47,355,300
Grants & Contracts	53,781,333	413,811,400	467,592,733	47,903,264	352,253,018	400,156,282	47,903,264	360,517,000	408,420,264
Other Sources	39,220,148	65,357,362	104,577,509	28,970,324	57,065,050	86,035,374	28,970,324	60,061,000	89,031,324
Total Revenue	\$ 1,454,733,057	\$ 490,791,280	\$ 1,945,524,337	\$ 1,521,964,185	\$ 422,283,615	\$ 1,944,247,800	\$ 1,520,262,685	\$ 433,606,002	\$ 1,953,868,687
Expenditures and Transfers									
Instruction	\$ 374,363,635	\$ 17,961,958	\$ 392,325,593	\$ 446,802,799	\$ 18,003,000	\$ 464,805,799	\$ 446,339,555	\$ 19,898,000	\$ 466,237,555
Research	179,316,583	163,021,334	342,337,917	169,820,588	159,395,208	329,215,796	172,994,222	162,385,096	335,379,318
Public Service	83,747,638	95,291,739	179,039,377	91,089,204	85,536,849	176,626,053	88,417,502	94,838,549	183,256,051
Academic Support	174,319,676	17,450,243	191,769,919	229,690,780	12,739,000	242,429,780	228,490,627	13,310,500	241,801,127
Student Services	85,416,902	860,023	86,276,925	92,214,572	852,000	93,066,572	93,103,486	800,500	93,903,986
Institutional Support	106,100,100	966,257	107,066,357	120,477,676	1,202,000	121,679,676	120,673,034	1,027,000	121,700,034
Scholarships & Fellowships	168,927,343	151,697,377	320,624,721	150,248,019	144,013,908	294,261,927	150,991,643	139,781,908	290,773,551
Operation & Maintenance	138,869,788	301,038	139,170,826	125,927,520	506,600	126,434,120	126,177,090	530,000	126,707,090
Subtotal Expenditures	\$ 1,311,061,665	\$ 447,549,969	\$ 1,758,611,633	\$ 1,426,271,158	\$ 422,248,565	\$ 1,848,519,723	\$ 1,427,187,159	\$ 432,571,553	\$ 1,859,758,712
Mandatory Transfers	11,048,997	-	11,048,997	16,779,038	-	16,779,038	16,779,038	-	16,779,038
Non Mandatory Transfers	123,834,705	-	123,834,705	78,919,012	-	78,919,012	76,295,281	-	76,295,281
Total Expenditures & Transfers	\$ 1,445,945,367	\$ 447,549,969	\$ 1,893,495,335	\$ 1,521,969,208	\$ 422,248,565	\$ 1,944,217,773	\$ 1,520,261,478	\$ 432,571,553	\$ 1,952,833,031
Net Asset Addition/(Reduction)	\$ 8,787,691	\$ 43,241,311	\$ 52,029,002	\$ (5,023)	\$ 35,050	\$ 30,026	\$ 1,207	\$ 1,034,449	\$ 1,035,656
AUXILIARIES									
Revenues	\$ 430,626,318	\$ 11,605,126	\$ 442,231,444	\$ 396,949,421	\$ 260,000	\$ 397,209,421	\$ 396,949,421	\$ 260,000	\$ 397,209,421
Expenditures and Transfers									
Expenditures	358,528,452	988,826	359,517,278	357,125,386	260,000	357,385,386	357,137,952	260,000	357,397,952
Mandatory Transfers	41,904,416	-	41,904,416	50,532,716	-	50,532,716	50,532,716	-	50,532,716
Non Mandatory Transfers	20,658,499	-	20,658,499	(10,708,682)	-	(10,708,682)	(10,720,040)	-	(10,720,040)
Total Expenditures and Transfers	\$ 421,091,367	\$ 988,826	\$ 422,080,193	\$ 396,949,421	\$ 260,000	\$ 397,209,421	\$ 396,950,628	\$ 260,000	\$ 397,210,628
Net Asset Addition/(Reduction)	\$ 9,534,951	\$ 10,616,300	\$ 20,151,252	\$ -	\$ -	\$ -	\$ (1,207)	\$ -	\$ (1,207)
TOTALS									
Revenues	\$ 1,885,359,376	\$ 502,396,406	\$ 2,387,755,781	\$ 1,918,913,606	\$ 422,543,615	\$ 2,341,457,221	\$ 1,917,212,106	\$ 433,866,002	\$ 2,351,078,108
Expenditures and Transfers									
Operating Expenses	1,669,590,116	448,538,795	2,118,128,911	1,783,396,544	422,508,565	2,205,905,110	1,784,325,110	432,831,553	2,217,156,663
Mandatory Transfers	52,953,413	-	52,953,413	67,311,754	-	67,311,754	67,311,754	-	67,311,754
Non Mandatory Transfers	144,493,204	-	144,493,204	68,210,331	-	68,210,331	65,575,242	-	65,575,242
Total Expenditures and Transfers	\$ 1,867,036,733	\$ 448,538,795	\$ 2,315,575,528	\$ 1,918,918,629	\$ 422,508,565	\$ 2,341,427,194	\$ 1,917,212,106	\$ 432,831,553	\$ 2,350,043,659
Net Asset Addition/(Reduction)	\$ 18,322,642	\$ 53,857,611	\$ 72,180,253	\$ (5,023)	\$ 35,050	\$ 30,027	\$ -	\$ 1,034,449	\$ 1,034,449

Unrestricted Current Operating Funds

Chattanooga Campus
FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 142,720,686	\$ 112,035	\$ 142,832,721
State Appropriations	85,382,305	147,100	85,529,405
Sales & Services	5,467,434	-	5,467,434
Grants & Contracts	1,479,400	-	1,479,400
Other Sources	257,800	-	257,800
Total Revenues	\$ 235,307,625	\$ 259,135	\$ 235,566,760

Expenditures and Transfers

Instruction	\$ 92,978,070	\$ 10,233,458	\$ 103,211,528
Research	6,142,337	1,140,508	7,282,845
Public Service	4,389,592	52,266	4,441,858
Academic Support	24,889,733	1,679,401	26,569,134
Student Services	35,747,949	61,083	35,809,032
Institutional Support	19,984,581	-	19,984,581
Scholarships & Fellowships	20,497,459	147,095	20,644,554
Operation & Maintenance	22,965,344	43,325	23,008,669
Subtotal Expenditures	\$ 227,595,065	\$ 13,357,136	\$ 240,952,201
Mandatory Transfers	5,143,716	-	5,143,716
Non Mandatory Transfers	2,557,958	(13,087,115)	(10,529,157)
Total Expenditures & Transfers	\$ 235,296,739	\$ 270,021	\$ 235,566,760

Net Asset Addition/(Reduction)

\$ 10,886 \$ (10,886) \$ -

AUXILIARIES

Revenues

Revenues \$ 28,693,756 - \$ 28,693,756

Expenditures and Transfers

Expenditures	21,445,140	-	21,445,140
Mandatory Transfers	5,493,430	-	5,493,430
Non Mandatory Transfers	1,755,186	-	1,755,186
Total Expenditures and Transfers	\$ 28,693,756	- \$	\$ 28,693,756

Net Asset Addition/(Reduction)

\$ - - \$ -

TOTALS

Revenues \$ 264,001,381 \$ 259,135 \$ 264,260,516

Expenditures and Transfers

Expenditures	249,040,205	13,357,136	262,397,341
Mandatory Transfers	10,637,146	-	10,637,146
Non-Mandatory Transfers	4,313,144	(13,087,115)	(8,773,971)
Total Expenditures and Transfers	\$ 263,990,495	\$ 270,021	\$ 264,260,516

Net Asset Addition/(Reduction)

\$ 10,886 \$ (10,886) \$ -

Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 Chattanooga Campus

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 17,685,585	\$ 4,838,770	\$ 22,524,355
Revenues	\$ 235,566,760	\$ 28,693,756	\$ 264,260,516
Expenditures	240,952,201	21,445,140	262,397,341
Transfers	(5,385,441)	7,248,616	1,863,175
Total Expenditures & Transfers	\$ 235,566,760	\$ 28,693,756	\$ 264,260,516
Total Ending Fund Balance	\$ 17,685,585	\$ 4,838,770	\$ 22,524,355
Allocations:			
Working Capital	7,169,596	3,787,997	10,957,593
Revolving Funds	-	773	773
Encumbrances	1,265,989	-	1,265,989
Unallocated	9,250,000	1,050,000	10,300,000
<i>Unallocated as % of Expenses + Transfers</i>	3.9%	3.7%	3.9%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring
Chattanooga Campus

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 145,224,887	\$ 141,364,622	\$ 142,720,686	1,356,064	1.0%
State Appropriations	83,442,205	85,736,505	85,382,305	(354,200)	(0.4)%
Sales & Services	7,910,563	5,347,434	5,467,434	120,000	2.2%
Grants & Contracts	1,492,396	1,479,400	1,479,400	-	-
Other Sources	231,012	257,800	257,800	-	-
Revenues	<u>\$ 238,301,063</u>	<u>\$ 234,185,761</u>	<u>\$ 235,307,625</u>	<u>\$ 1,121,864</u>	<u>0.5%</u>
Expenditures and Transfers					
Instruction	\$ 92,305,375	\$ 96,736,272	\$ 92,978,070	(3,758,202)	(3.9)%
Research	6,341,223	6,127,181	6,142,337	15,155	0.2%
Public Service	3,345,571	4,390,548	4,389,592	(956)	-
Academic Support	22,478,723	21,580,796	24,889,733	3,308,938	15.3%
Student Services	35,616,829	34,920,257	35,747,949	827,692	2.4%
Institutional Support	18,986,986	19,951,129	19,984,581	33,451	0.2%
Scholarships & Fellowships	19,845,956	20,497,459	20,497,459	-	-
Operation & Maintenance	26,640,948	22,269,558	22,965,344	695,786	3.1%
Subtotal Expenditures	<u>\$ 225,561,610</u>	<u>\$ 226,473,200</u>	<u>\$ 227,595,065</u>	<u>\$ 1,121,865</u>	<u>0.5%</u>
Mandatory Transfers	3,718,694	5,143,716	5,143,716	-	-
Non Mandatory Transfers	5,987,352	2,557,958	2,557,958	-	-
Total Expenditures & Transfers	<u>\$ 235,267,657</u>	<u>\$ 234,174,874</u>	<u>\$ 235,296,739</u>	<u>\$ 1,121,865</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ 3,033,407</u>	<u>\$ 10,887</u>	<u>\$ 10,886</u>	<u>(1)</u>	<u>-</u>
AUXILIARIES					
Revenues	\$ 26,130,261	\$ 28,693,756	\$ 28,693,756	-	-
Expenditures and Transfers					
Expenditures	16,405,168	21,445,141	21,445,140	(1)	-
Mandatory Transfers	5,136,111	5,493,430	5,493,430	-	-
Non Mandatory Transfers	2,089,171	1,755,186	1,755,186	-	-
Total Expenditures and Transfers	<u>\$ 23,630,450</u>	<u>\$ 28,693,757</u>	<u>\$ 28,693,756</u>	<u>(1)</u>	<u>-</u>
Net Asset Addition/(Reduction)	<u>\$ 2,499,811</u>	<u>\$ (1)</u>	<u>\$ -</u>	<u>1</u>	<u>(106.5)%</u>
TOTALS					
Revenues	\$ 264,431,325	\$ 262,879,517	\$ 264,001,381	1,121,864	0.4%
Expenditures and Transfers					
Expenditures	241,966,779	247,918,340	249,040,205	1,121,865	0.5%
Mandatory Transfers	8,854,805	10,637,146	10,637,146	-	-
Non-Mandatory Transfers	8,076,524	4,313,144	4,313,144	-	-
Total Expenditures and Transfers	<u>\$ 258,898,107</u>	<u>\$ 262,868,630</u>	<u>\$ 263,990,495</u>	<u>\$ 1,121,865</u>	<u>0.4%</u>
Net Asset Addition/(Reduction)	<u>\$ 5,533,218</u>	<u>\$ 10,887</u>	<u>\$ 10,886</u>	<u>(1)</u>	<u>-</u>

Current Operating Budget Summary

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Chattanooga Campus*

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 145,224,887	\$ 141,364,622	\$ 142,832,721	1,468,099	1.0%
State Appropriations	83,442,205	85,912,905	85,529,405	(383,500)	(0.4)%
Sales & Services	7,910,563	5,347,434	5,467,434	120,000	2.2%
Grants & Contracts	1,492,396	1,479,400	1,479,400	-	-
Other Sources	231,012	257,800	257,800	-	-
Revenues	<u>\$ 238,301,063</u>	<u>\$ 234,362,161</u>	<u>\$ 235,566,760</u>	<u>\$ 1,204,599</u>	<u>0.5%</u>
Expenditures and Transfers					
Instruction	\$ 92,305,375	\$ 101,944,177	\$ 103,211,528	1,267,351	1.2%
Research	6,341,223	7,592,703	7,282,845	(309,859)	(4.1)%
Public Service	3,345,571	4,390,548	4,441,858	51,310	1.2%
Academic Support	22,478,723	22,140,072	26,569,134	4,429,063	20.0%
Student Services	35,616,829	34,920,257	35,809,032	888,775	2.5%
Institutional Support	18,986,986	19,951,129	19,984,581	33,451	0.2%
Scholarships & Fellowships	19,845,956	20,673,854	20,644,554	(29,300)	(0.1)%
Operation & Maintenance	26,640,948	22,280,450	23,008,669	728,219	3.3%
Subtotal Expenditures	<u>\$ 225,561,610</u>	<u>\$ 233,893,190</u>	<u>\$ 240,952,201</u>	<u>\$ 7,059,011</u>	<u>3.0%</u>
Mandatory Transfers	3,718,694	5,143,716	5,143,716	-	-
Non Mandatory Transfers	5,987,352	(4,674,745)	(10,529,157)	(5,854,412)	125.2%
Total Expenditures & Transfers	<u>\$ 235,267,657</u>	<u>\$ 234,362,161</u>	<u>\$ 235,566,760</u>	<u>\$ 1,204,599</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ 3,033,407</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>(42.1)%</u>
AUXILIARIES					
Revenues	\$ 26,130,261	\$ 28,693,756	\$ 28,693,756	-	-
Expenditures and Transfers					
Expenditures	16,405,168	21,445,141	21,445,140	(1)	-
Mandatory Transfers	5,136,111	5,493,430	5,493,430	-	-
Non Mandatory Transfers	2,089,171	1,755,186	1,755,186	-	-
Total Expenditures and Transfers	<u>\$ 23,630,450</u>	<u>\$ 28,693,757</u>	<u>\$ 28,693,756</u>	<u>(1)</u>	<u>-</u>
Net Asset Addition/(Reduction)	<u>\$ 2,499,811</u>	<u>\$ (1)</u>	<u>\$ -</u>	<u>1</u>	<u>(106.5)%</u>
TOTALS					
Revenues	\$ 264,431,325	\$ 263,055,917	\$ 264,260,516	1,204,599	0.5%
Expenditures and Transfers					
Expenditures	241,966,779	255,338,330	262,397,341	7,059,011	2.8%
Mandatory Transfers	8,854,805	10,637,146	10,637,146	-	-
Non-Mandatory Transfers	8,076,524	(2,919,559)	(8,773,971)	(5,854,412)	200.5%
Total Expenditures and Transfers	<u>\$ 258,898,107</u>	<u>\$ 263,055,917</u>	<u>\$ 264,260,516</u>	<u>\$ 1,204,599</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ 5,533,218</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>(185.0)%</u>

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring
Chattanooga Campus*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 57,898,821	\$ 61,110,160	\$ 60,072,111	\$ (1,038,049)	(1.7)%
Staff	55,886,446	57,670,443	59,708,290	2,037,846	3.5%
Students & Graduate Assistants	4,308,084	1,466,591	1,339,259	(127,332)	(8.7)%
Salaries and Wages	\$ 117,219,371	\$ 120,247,194	\$ 121,119,660	\$ 872,465	0.7%
Fringe Benefits	40,818,727	43,113,184	43,599,934	486,751	1.1%
Subtotal	\$ 158,038,098	\$ 163,360,378	\$ 164,719,594	\$ 1,359,216	0.8%
Operating, Equipment, and Student Aid					
Operating	39,087,884	36,939,092	36,487,277	(451,815)	(1.2)%
Travel	3,450,678	1,748,241	1,754,459	6,218	0.4%
Student Aid	22,510,664	23,334,250	23,532,496	198,246	0.8%
Equipment	2,474,286	1,091,239	1,101,239	10,000	0.9%
Subtotal	\$ 67,523,512	\$ 63,112,822	\$ 62,875,471	\$ (237,351)	(0.4)%
Total E&G Expenditures	\$ 225,561,610	\$ 226,473,200	\$ 227,595,065	\$ 1,121,865	0.5%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Faculty	\$ 1,060	-	-	-	-
Staff	4,499,110	5,127,720	5,131,873	4,153	0.1%
Students & Graduate Assistants	530,246	162,098	155,348	(6,750)	(4.2)%
Salaries and Wages	\$ 5,030,416	\$ 5,289,818	\$ 5,287,221	\$ (2,597)	-
Fringe Benefits	1,649,701	1,603,219	1,577,840	(25,380)	(1.6)%
Subtotal	\$ 6,680,116	\$ 6,893,038	\$ 6,865,061	\$ (27,977)	(0.4)%
Operating, Equipment, and Student Aid					
Operating	9,348,031	14,148,603	14,176,579	27,976	0.2%
Travel	83,779	7,000	7,000	-	-
Student Aid	252,990	394,000	394,000	-	-
Equipment	40,252	2,500	2,500	-	-
Subtotal	\$ 9,725,052	\$ 14,552,103	\$ 14,580,079	\$ 27,976	0.2%
Total Auxiliary Expenditures	\$ 16,405,168	\$ 21,445,141	\$ 21,445,140	\$ (1)	-

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Chattanooga Campus*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 57,898,821	\$ 61,110,160	\$ 60,072,111	\$ (1,038,049)	(1.7)%
Staff	55,886,446	57,670,443	59,708,290	2,037,846	3.5%
Students & Graduate Assistants	4,308,084	1,466,591	1,339,259	(127,332)	(8.7)%
Salaries and Wages	\$ 117,219,371	\$ 120,247,194	\$ 121,119,660	\$ 872,465	0.7%
Fringe Benefits	40,818,727	43,113,184	43,599,934	486,751	1.1%
Subtotal	\$ 158,038,098	\$ 163,360,378	\$ 164,719,594	\$ 1,359,216	0.8%
Operating, Equipment, and Student Aid					
Operating	39,087,884	44,182,687	49,594,113	5,411,426	12.2%
Travel	3,450,678	1,748,241	1,928,964	180,723	10.3%
Student Aid	22,510,664	23,510,645	23,590,291	79,646	0.3%
Equipment	2,474,286	1,091,239	1,119,239	28,000	2.6%
Subtotal	\$ 67,523,512	\$ 70,532,812	\$ 76,232,607	\$ 5,699,795	8.1%
Total E&G Expenditures	\$ 225,561,610	\$ 233,893,190	\$ 240,952,201	\$ 7,059,011	3.0%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Faculty	\$ 1,060	-	-	-	-
Staff	4,499,110	5,127,720	5,131,873	4,153	0.1%
Students & Graduate Assistants	530,246	162,098	155,348	(6,750)	(4.2)%
Salaries and Wages	\$ 5,030,416	\$ 5,289,818	\$ 5,287,221	\$ (2,597)	-
Fringe Benefits	1,649,701	1,603,219	1,577,840	(25,380)	(1.6)%
Subtotal	\$ 6,680,116	\$ 6,893,038	\$ 6,865,061	\$ (27,977)	(0.4)%
Operating, Equipment, and Student Aid					
Operating	9,348,031	14,148,603	14,176,579	27,976	0.2%
Travel	83,779	7,000	7,000	-	-
Student Aid	252,990	394,000	394,000	-	-
Equipment	40,252	2,500	2,500	-	-
Subtotal	\$ 9,725,052	\$ 14,552,103	\$ 14,580,079	\$ 27,976	0.2%
Total Auxiliary Expenditures	\$ 16,405,168	\$ 21,445,141	\$ 21,445,140	\$ (1)	-

Auxiliary Budget Summary

Unrestricted Current Auxiliary Funds- Recurring and Non-Recurring

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring and Non-Recurring	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
HOUSING					
Revenues	\$ 18,789,152	\$ 22,007,735	\$ 22,007,735	-	-
Expenditures and Transfers					
Operating Expenses	12,902,747	16,478,271	16,478,271	-	-
Mandatory Transfers	4,031,966	4,265,896	4,265,896	-	-
Non Mandatory Transfers	1,845,681	1,263,568	1,263,568	-	-
Total Expenditures & Transfers	\$ 18,780,395	\$ 22,007,735	\$ 22,007,735	\$ -	-
Fund Balance Addition/(Reduction)	\$ 8,757	\$ -	\$ -	\$ -	(125.8)%
FOOD SERVICE					
Revenues	\$ 1,989,587	\$ 1,351,054	\$ 1,351,054	-	-
Expenditures and Transfers					
Operating Expenses	248,612	1,223,571	1,223,571	-	-
Non Mandatory Transfers	1,741,805	127,483	127,483	-	-
Total Expenditures & Transfers	\$ 1,990,417	\$ 1,351,054	\$ 1,351,054	\$ -	-
Fund Balance Addition/(Reduction)	\$ (830)	\$ -	\$ -	\$ -	-
PARKING					
Revenues	\$ 3,812,496	\$ 4,466,167	\$ 4,466,167	-	-
Expenditures and Transfers					
Operating Expenses	1,919,562	3,123,051	3,123,051	-	-
Mandatory Transfers	1,104,144	1,118,116	1,118,116	-	-
Non Mandatory Transfers	1,004,309	225,000	225,000	-	-
Total Expenditures & Transfers	\$ 4,028,014	\$ 4,466,167	\$ 4,466,167	\$ -	-
Fund Balance Addition/(Reduction)	\$ (215,519)	\$ -	\$ -	\$ -	(81.3)%
BOOKSTORES					
Revenues	\$ 501,844	\$ 500,000	\$ 500,000	-	-
Expenditures and Transfers					
Operating Expenses	130,586	251,447	251,447	-	-
Mandatory Transfers	-	109,418	109,418	-	-
Non Mandatory Transfers	371,578	139,135	139,135	-	-
Total Expenditures & Transfers	\$ 502,163	\$ 500,000	\$ 500,000	\$ -	-
Fund Balance Addition/(Reduction)	\$ (319)	\$ -	\$ -	\$ -	-
OTHER					
Revenues	\$ 897,780	\$ 368,800	\$ 368,800	-	-
Expenditures and Transfers					
Operating Expenses	1,203,662	368,800	368,800	(1)	-
Non Mandatory Transfers	(2,874,200)	-	-	-	-
Total Expenditures & Transfers	\$ (1,670,539)	\$ 368,800	\$ 368,800	\$ (1)	-
Fund Balance Addition/(Reduction)	\$ 2,568,319	\$ -	\$ -	\$ 1	(146.8)%
TOTAL					
Revenues	\$ 25,990,858	\$ 28,693,756	\$ 28,693,756	-	-
Expenditures and Transfers					
Operating Expenses	16,405,168	21,445,141	21,445,140	(1)	-
Mandatory Transfers	5,136,111	5,493,430	5,493,430	-	-
Non Mandatory Transfers	2,089,171	1,755,186	1,755,186	-	-
Total Expenditures and Transfers	\$ 23,630,450	\$ 28,693,757	\$ 28,693,756	\$ (1)	-
Fund Balance Addition/(Reduction)	\$ 2,360,408	\$ (1)	\$ -	\$ 1	(106.5)%

Athletics

4.C. Report and Recommendations of the Finance and Administration Committee

FY 2025-26 Revised Budget

	FY 2023-24 Actual	FY 2024-25 Budget	FY 2025-26 Proposed	Change FY25 to FY26 Budget	
				Amount	%
Revenues					
General Funds	\$ 11,459,924	\$ 11,532,431	\$ 11,532,431	\$ -	0.0%
Student Fees for Athletics	825,682	1,705,716	1,705,716	-	0.0%
Athletic Fees	5,406,018	5,334,663	5,334,663	-	0.0%
Ticket Sales	886,767	870,023	870,023	-	0.0%
Gifts	3,060,685	2,000,000	2,000,000	-	0.0%
Other*	3,643,729	1,945,000	2,245,000	300,000	15.42%
Total Revenues	\$ 25,282,805	\$ 23,387,833	\$ 23,687,833	300,000	1.28%
Expenditures and Transfers					
Salaries and Benefits	\$ 9,625,101	\$ 9,141,177	\$ 9,141,177	-	0.0%
Travel	1,475,149	1,506,893	1,506,893	-	0.0%
Student Aid	6,091,582	6,409,782	6,409,782	-	0.0%
Other Operating	7,101,410	4,454,265	4,754,265	300,000	6.74%
Subtotal Expenditures	\$ 24,293,242	\$ 21,512,117	\$ 21,812,117	300,000	1.39%
Debt Service Transfers	989,563	1,875,716	1,875,716	-	0.0%
Other Transfers	-	-	-	-	-
Total Expenditures and Transfers	\$ 25,282,805	\$ 23,387,833	\$ 23,687,833	\$ 300,000	1.28%
Fund Balance Addition / (Reduction)	\$ -	\$ -	\$ -	\$ -	-

*Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

Chattanooga Campus

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
Tuition and Fees	\$ 142,832,721	\$ -	\$ -	142,832,721
State Appropriations	85,529,405	-	906,830	86,436,235
Sales & Services	5,467,434	-	-	5,467,434
Grants & Contracts	1,479,400	-	63,585,010	65,064,410
Other Sources	257,800	28,693,756	15,301,071	44,252,627
Total Revenues	\$ 235,566,760	\$ 28,693,756	\$ 79,792,911	\$ 344,053,427
Expenditures and Transfers				
Instruction	103,211,528	-	6,180,151	109,391,679
Research	7,282,845	-	5,184,078	12,466,923
Public Service	4,441,858	-	3,059,825	7,501,683
Academic Support	26,569,134	-	3,111,192	29,680,326
Student Services	35,809,032	-	2,414,427	38,223,459
Institutional Support	19,984,581	-	669,736	20,654,317
Scholarships & Fellowships	20,644,554	-	59,168,952	79,813,506
Auxiliaries	-	21,445,140	-	21,445,140
Operation & Maintenance	23,008,669	-	4,550	23,013,219
Subtotal Expenditures	\$ 240,952,201	\$ 21,445,140	\$ 79,792,911	\$ 342,190,252
Mandatory Transfers	5,143,716	5,493,430	-	10,637,146
Non Mandatory Transfers	(10,529,157)	1,755,186	-	(8,773,971)
Total Expenditures and Transfers	\$ 235,566,760	\$ 28,693,756	\$ 79,792,911	\$ 344,053,427

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
Chattanooga Campus

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 145,224,887	-	\$ 145,224,887	\$ 141,364,622	-	\$ 141,364,622	\$ 142,832,721	-	\$ 142,832,721
State Appropriations	83,442,205	941,377	84,383,582	85,912,905	899,432	86,812,337	85,529,405	906,830	86,436,235
Sales & Services	7,910,563	-	7,910,563	5,347,434	-	5,347,434	5,467,434	-	5,467,434
Grants & Contracts	1,492,396	73,657,859	75,150,255	1,479,400	63,585,008	65,064,408	1,479,400	63,585,010	65,064,410
Other Sources	231,012	12,219,607	12,450,618	257,800	15,301,071	15,558,871	257,800	15,301,071	15,558,871
Total Revenue	\$ 238,301,063	\$ 86,818,842	\$ 325,119,906	\$ 234,362,161	\$ 79,785,511	\$ 314,147,672	\$ 235,566,760	\$ 79,792,911	\$ 315,359,671

Expenditures and Transfers

Instruction	\$ 92,305,375	\$ 6,349,656	\$ 98,655,031	\$ 101,944,177	\$ 6,180,151	\$ 108,124,328	\$ 103,211,528	\$ 6,180,151	\$ 109,391,679
Research	6,341,223	4,747,559	11,088,782	7,592,703	5,176,680	12,769,383	7,282,845	5,184,078	12,466,923
Public Service	3,345,571	2,733,068	6,078,639	4,390,548	3,059,824	7,450,372	4,441,858	3,059,825	7,501,683
Academic Support	22,478,723	3,758,470	26,237,193	22,140,072	3,111,192	25,251,264	26,569,134	3,111,192	29,680,326
Student Services	35,616,829	2,606,299	38,223,129	34,920,257	2,414,427	37,334,684	35,809,032	2,414,427	38,223,459
Institutional Support	18,986,986	862,846	19,849,832	19,951,129	669,736	20,620,865	19,984,581	669,736	20,654,317
Scholarships & Fellowships	19,845,956	63,438,549	83,284,505	20,673,854	59,168,952	79,842,806	20,644,554	59,168,952	79,813,506
Operation & Maintenance	26,640,948	89,726	26,730,673	22,280,450	4,549	22,284,999	23,008,669	4,550	23,013,219
Subtotal Expenditures	\$ 225,561,610	\$ 84,586,173	\$ 310,147,784	\$ 233,893,190	\$ 79,785,511	\$ 313,678,701	\$ 240,952,201	\$ 79,792,911	\$ 320,745,112
Mandatory Transfers	3,718,694	-	3,718,694	5,143,716	-	5,143,716	5,143,716	-	5,143,716
Non Mandatory Transfers	5,987,352	-	5,987,352	(4,674,745)	-	(4,674,745)	(10,529,157)	-	(10,529,157)
Total Expenditures & Transfers	\$ 235,267,657	\$ 84,586,173	\$ 319,853,830	\$ 234,362,161	\$ 79,785,511	\$ 314,147,672	\$ 235,566,760	\$ 79,792,911	\$ 315,359,671

Net Asset Addition/(Reduction)

	\$ 3,033,407	\$ 2,232,669	\$ 5,266,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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AUXILIARIES

Revenues	\$ 26,130,261	-	\$ 26,130,261	\$ 28,693,756	-	\$ 28,693,756	\$ 28,693,756	-	\$ 28,693,756
Expenditures and Transfers									
Expenditures	16,405,168	-	16,405,168	21,445,141	-	21,445,141	21,445,140	-	21,445,140
Mandatory Transfers	5,136,111	-	5,136,111	5,493,430	-	5,493,430	5,493,430	-	5,493,430
Non Mandatory Transfers	2,089,171	-	2,089,171	1,755,186	-	1,755,186	1,755,186	-	1,755,186
Total Expenditures and Transfers	\$ 23,630,450	-	\$ 23,630,450	\$ 28,693,757	-	\$ 28,693,757	\$ 28,693,756	-	\$ 28,693,756
Net Asset Addition/(Reduction)	\$ 2,499,811	-	\$ 2,499,811	\$ (1)	-	\$ (1)	\$ -	-	\$ -

TOTALS

Revenues	\$ 264,431,325	\$ 86,818,842	\$ 351,250,167	\$ 263,055,917	\$ 79,785,511	\$ 342,841,428	\$ 264,260,516	\$ 79,792,911	\$ 344,053,427
Expenditures and Transfers									
Operating Expenses	241,966,779	84,586,173	326,552,952	255,338,330	79,785,511	335,123,841	262,397,341	79,792,911	342,190,252
Mandatory Transfers	8,854,805	-	8,854,805	10,637,146	-	10,637,146	10,637,146	-	10,637,146
Non Mandatory Transfers	8,076,524	-	8,076,524	(2,919,559)	-	(2,919,559)	(8,773,971)	-	(8,773,971)
Total Expenditures and Transfers	\$ 258,898,107	\$ 84,586,173	\$ 343,484,281	\$ 263,055,917	\$ 79,785,511	\$ 342,841,428	\$ 264,260,516	\$ 79,792,911	\$ 344,053,427
Net Asset Addition/(Reduction)	\$ 5,533,218	\$ 2,232,669	\$ 7,765,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Unrestricted Current Operating Funds

Martin Campus
FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$	75,189,836	-	\$ 75,189,836
State Appropriations		50,038,497	134,000	50,172,497
Sales & Services		4,178,989	-	4,178,989
Grants & Contracts		287,000	-	287,000
Other Sources		596,041	-	596,041
Total Revenues	\$	130,290,363	\$ 134,000	\$ 130,424,363

Expenditures and Transfers

Instruction	\$	53,971,233	\$ 3,071,238	\$ 57,042,471
Research		31,144	19,504	50,648
Public Service		861,324	156,313	1,017,637
Academic Support		12,312,093	465,428	12,777,521
Student Services		17,099,631	467,502	17,567,133
Institutional Support		10,857,813	(12,114)	10,845,699
Scholarships & Fellowships		16,310,813	362,638	16,673,451
Operation & Maintenance		15,287,336	1,446	15,288,782
Subtotal Expenditures	\$	126,731,386	\$ 4,531,955	\$ 131,263,341
Mandatory Transfers		101,392	-	101,392
Non Mandatory Transfers		3,699,949	(4,640,318)	(940,369)
Total Expenditures & Transfers	\$	130,532,727	\$ (108,363)	\$ 130,424,364
Net Asset Addition/(Reduction)	\$	(242,364)	\$ 242,363	\$ (1)

AUXILIARIES

Revenues

Revenues	\$	12,154,330	-	\$ 12,154,330
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Expenditures and Transfers

Expenditures	\$	8,740,952	-	\$ 8,740,952
Mandatory Transfers		2,444,060	-	2,444,060
Non Mandatory Transfers		969,318	-	969,318
Total Expenditures and Transfers	\$	12,154,330	-	\$ 12,154,330
Net Asset Addition/(Reduction)	\$	-	-	-

TOTALS

Revenues	\$	142,444,693	\$ 134,000	\$ 142,578,693
Expenditures and Transfers		135,472,339	4,531,955	140,004,294
Expenditures		135,472,339	4,531,955	140,004,294
Mandatory Transfers		2,545,452	-	2,545,452
Non-Mandatory Transfers		4,669,267	(4,640,318)	28,949
Total Expenditures and Transfers	\$	142,687,058	\$ (108,363)	\$ 142,578,695
Net Asset Addition/(Reduction)	\$	(242,365)	\$ 242,363	\$ (2)

Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 Martin Campus

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 11,290,550	\$ 850,078	\$ 12,140,628
Revenues	\$ 130,424,363	\$ 12,154,330	\$ 142,578,693
Expenditures	131,263,341	8,740,952	140,004,294
Transfers	(838,977)	3,413,378	2,574,401
Total Expenditures & Transfers	<u>\$ 130,424,364</u>	<u>\$ 12,154,330</u>	<u>\$ 142,578,695</u>
Net Asset Addition/(Reduction)	\$ (1)	\$ -	(2)
Total Ending Fund Balance	\$ 11,290,550	\$ 850,077	\$ 12,140,627
Allocations:			
Working Capital	1,409,474	308,583	1,718,058
Encumbrances	451,189	-	451,189
Reappropriations	4,017,000	-	4,017,000
Unallocated	5,412,886	541,494	5,954,381
<i>Unallocated as % of Expenses + Transfers</i>	4.2%	4.5%	4.2%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring
Martin Campus

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 69,109,575	\$ 73,950,136	\$ 75,189,836	1,239,700	1.7%
State Appropriations	48,850,497	50,241,297	50,038,497	(202,800)	(0.4)%
Sales & Services	5,114,115	4,171,489	4,178,989	7,500	0.2%
Grants & Contracts	358,090	287,000	287,000	-	-
Other Sources	792,166	603,541	596,041	(7,500)	(1.2)%
Revenues	<u>\$ 124,224,443</u>	<u>\$ 129,253,463</u>	<u>\$ 130,290,363</u>	<u>\$ 1,036,900</u>	<u>0.8%</u>
Expenditures and Transfers					
Instruction	\$ 48,861,236	\$ 52,569,967	\$ 53,971,233	1,401,266	2.7%
Research	62,581	42,494	31,144	(11,350)	(26.7)%
Public Service	1,010,493	817,400	861,324	43,923	5.4%
Academic Support	12,304,336	12,580,642	12,312,093	(268,549)	(2.1)%
Student Services	17,999,780	16,559,778	17,099,631	539,853	3.3%
Institutional Support	9,349,007	10,952,501	10,857,813	(94,688)	(0.9)%
Scholarships & Fellowships	14,872,655	16,168,189	16,310,813	142,624	0.9%
Operation & Maintenance	12,953,839	15,761,151	15,287,336	(473,815)	(3.0)%
Subtotal Expenditures	<u>\$ 117,413,926</u>	<u>\$ 125,452,122</u>	<u>\$ 126,731,386</u>	<u>\$ 1,279,264</u>	<u>1.0%</u>
Mandatory Transfers	1,950,762	101,392	101,392	-	-
Non Mandatory Transfers	4,149,015	3,699,949	3,699,949	-	-
Total Expenditures & Transfers	<u>\$ 123,513,704</u>	<u>\$ 129,253,463</u>	<u>\$ 130,532,727</u>	<u>\$ 1,279,264</u>	<u>1.0%</u>
Net Asset Addition/(Reduction)	<u>\$ 710,739</u>	<u>\$ -</u>	<u>\$ (242,364)</u>	<u>\$ (242,364)</u>	<u>64,703,328.7%</u>
AUXILIARIES					
Revenues	\$ 17,096,891	\$ 12,093,195	\$ 12,154,330	61,135	0.5%
Expenditures and Transfers					
Expenditures	12,991,099	8,623,438	8,740,952	117,514	1.4%
Mandatory Transfers	2,568,387	2,444,060	2,444,060	-	-
Non Mandatory Transfers	2,072,495	1,025,697	969,318	(56,379)	(5.5)%
Total Expenditures and Transfers	<u>\$ 17,631,981</u>	<u>\$ 12,093,195</u>	<u>\$ 12,154,330</u>	<u>\$ 61,135</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ (535,091)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>259.4%</u>
TOTALS					
Revenues	\$ 141,321,334	\$ 141,346,658	\$ 142,444,693	1,098,035	0.8%
Expenditures and Transfers					
Expenditures	130,405,025	134,075,560	135,472,339	1,396,778	1.0%
Mandatory Transfers	4,519,149	2,545,452	2,545,452	-	-
Non-Mandatory Transfers	6,221,510	4,725,646	4,669,267	(56,379)	(1.2)%
Total Expenditures and Transfers	<u>\$ 141,145,685</u>	<u>\$ 141,346,658</u>	<u>\$ 142,687,058</u>	<u>\$ 1,340,399</u>	<u>0.9%</u>
Net Asset Addition/(Reduction)	<u>\$ 175,648</u>	<u>\$ -</u>	<u>\$ (242,365)</u>	<u>\$ (242,364)</u>	<u>49,350,871.6%</u>

Current Operating Budget Summary

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Martin Campus*

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 69,109,575	\$ 73,950,136	\$ 75,189,836	1,239,700	1.7%
State Appropriations	48,850,497	50,405,697	50,172,497	(233,200)	(0.5)%
Sales & Services	5,114,115	4,171,489	4,178,989	7,500	0.2%
Grants & Contracts	358,090	287,000	287,000	-	-
Other Sources	792,166	603,541	596,041	(7,500)	(1.2)%
Revenues	<u>\$ 124,224,443</u>	<u>\$ 129,417,863</u>	<u>\$ 130,424,363</u>	<u>\$ 1,006,500</u>	<u>0.8%</u>
Expenditures and Transfers					
Instruction	\$ 48,861,236	\$ 52,569,967	\$ 57,042,471	4,472,504	8.5%
Research	62,581	42,494	50,648	8,154	19.2%
Public Service	1,010,493	817,400	1,017,637	200,236	24.5%
Academic Support	12,304,336	12,580,642	12,777,521	196,879	1.6%
Student Services	17,999,780	16,559,778	17,567,133	1,007,355	6.1%
Institutional Support	9,349,007	10,952,501	10,845,699	(106,802)	(1.0)%
Scholarships & Fellowships	14,872,655	16,482,589	16,673,451	190,862	1.2%
Operation & Maintenance	12,953,839	15,761,151	15,288,782	(472,369)	(3.0)%
Subtotal Expenditures	<u>\$ 117,413,926</u>	<u>\$ 125,766,522</u>	<u>\$ 131,263,341</u>	<u>\$ 5,496,819</u>	<u>4.4%</u>
Mandatory Transfers	1,950,762	101,392	101,392	-	-
Non Mandatory Transfers	4,149,015	3,549,949	(940,369)	(4,490,318)	(126.5)%
Total Expenditures & Transfers	<u>\$ 123,513,704</u>	<u>\$ 129,417,863</u>	<u>\$ 130,424,364</u>	<u>\$ 1,006,501</u>	<u>0.8%</u>
Net Asset Addition/(Reduction)	<u>\$ 710,739</u>	<u>\$ -</u>	<u>\$ (1)</u>	<u>(1)</u>	<u>238.6%</u>
AUXILIARIES					
Revenues	\$ 17,096,891	\$ 12,093,195	\$ 12,154,330	61,135	0.5%
Expenditures and Transfers					
Expenditures	12,991,099	8,623,438	8,740,952	117,514	1.4%
Mandatory Transfers	2,568,387	2,444,060	2,444,060	-	-
Non Mandatory Transfers	2,072,495	1,025,697	969,318	(56,379)	(5.5)%
Total Expenditures and Transfers	<u>\$ 17,631,981</u>	<u>\$ 12,093,195</u>	<u>\$ 12,154,330</u>	<u>\$ 61,135</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ (535,091)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>259.4%</u>
TOTALS					
Revenues	\$ 141,321,334	\$ 141,511,058	\$ 142,578,693	1,067,635	0.8%
Expenditures and Transfers					
Expenditures	130,405,025	134,389,960	140,004,294	5,614,333	4.2%
Mandatory Transfers	4,519,149	2,545,452	2,545,452	-	-
Non-Mandatory Transfers	6,221,510	4,575,646	28,949	(4,546,697)	(99.4)%
Total Expenditures and Transfers	<u>\$ 141,145,685</u>	<u>\$ 141,511,058</u>	<u>\$ 142,578,695</u>	<u>\$ 1,067,636</u>	<u>0.8%</u>
Net Asset Addition/(Reduction)	<u>\$ 175,648</u>	<u>\$ -</u>	<u>\$ (2)</u>	<u>(1)</u>	<u>243.6%</u>

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring
Martin Campus*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 27,488,821	\$ 28,203,676	\$ 28,734,485	\$ 530,809	1.9%
Staff	28,185,338	30,334,720	30,293,714	(41,006)	(0.1)%
Students & Graduate Assistants	1,246,016	1,529,338	1,516,807	(12,531)	(0.8)%
Salaries and Wages	\$ 56,936,402	\$ 60,067,734	\$ 60,545,006	\$ 477,272	0.8%
Fringe Benefits	20,962,668	24,168,309	22,963,782	(1,204,526)	(5.0)%
Subtotal	\$ 77,899,070	\$ 84,236,042	\$ 83,508,788	\$ (727,254)	(0.9)%
Operating, Equipment, and Student Aid					
Operating	19,186,977	19,301,884	21,607,442	2,305,558	11.9%
Travel	2,895,913	1,789,980	1,850,855	60,875	3.4%
Student Aid	15,883,384	18,683,686	18,323,771	(359,915)	(1.9)%
Equipment	1,548,583	1,440,530	1,440,530	-	-
Subtotal	\$ 39,514,856	\$ 41,216,080	\$ 43,222,598	\$ 2,006,518	4.9%
Total E&G Expenditures	\$ 117,413,926	\$ 125,452,122	\$ 126,731,386	\$ 1,279,264	1.0%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Staff	1,689,671	1,748,490	1,835,444	86,954	5.0%
Students & Graduate Assistants	353,740	499,314	499,314	-	-
Salaries and Wages	\$ 2,043,412	\$ 2,247,804	\$ 2,334,758	\$ 86,954	3.9%
Fringe Benefits	704,094	677,219	696,866	19,647	2.9%
Subtotal	\$ 2,747,505	\$ 2,925,023	\$ 3,031,623	\$ 106,600	3.6%
Operating, Equipment, and Student Aid					
Operating	10,161,083	5,493,058	5,503,972	10,914	0.2%
Travel	19,698	23,657	23,657	-	-
Student Aid	-	1,700	1,700	-	-
Equipment	62,813	180,000	180,000	-	-
Subtotal	\$ 10,243,594	\$ 5,698,415	\$ 5,709,329	\$ 10,914	0.2%
Total Auxiliary Expenditures	\$ 12,991,099	\$ 8,623,438	\$ 8,740,952	\$ 117,514	1.4%

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Martin Campus*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 27,488,821	\$ 28,203,676	\$ 28,801,649	\$ 597,973	2.1%
Staff	28,185,338	30,334,720	30,293,714	(41,006)	(0.1)%
Students & Graduate Assistants	1,246,016	1,529,338	1,516,807	(12,531)	(0.8)%
Salaries and Wages	\$ 56,936,402	\$ 60,067,734	\$ 60,612,170	\$ 544,436	0.9%
Fringe Benefits	20,962,668	24,168,309	22,987,021	(1,181,287)	(4.9)%
Subtotal	\$ 77,899,070	\$ 84,236,042	\$ 83,599,191	\$ (636,851)	(0.8)%
Operating, Equipment, and Student Aid					
Operating	19,186,977	19,301,884	26,025,816	6,723,932	34.8%
Travel	2,895,913	1,789,980	1,828,669	38,689	2.2%
Student Aid	15,883,384	18,998,086	18,351,432	(646,654)	(3.4)%
Equipment	1,548,583	1,440,530	1,458,233	17,703	1.2%
Subtotal	\$ 39,514,856	\$ 41,530,480	\$ 47,664,150	\$ 6,133,670	14.8%
Total E&G Expenditures	\$ 117,413,926	\$ 125,766,522	\$ 131,263,341	\$ 5,496,819	4.4%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Staff	1,689,671	1,748,490	1,835,444	86,954	5.0%
Students & Graduate Assistants	353,740	499,314	499,314	-	-
Salaries and Wages	\$ 2,043,412	\$ 2,247,804	\$ 2,334,758	\$ 86,954	3.9%
Fringe Benefits	704,094	677,219	696,866	19,647	2.9%
Subtotal	\$ 2,747,505	\$ 2,925,023	\$ 3,031,623	\$ 106,600	3.6%
Operating, Equipment, and Student Aid					
Operating	10,161,083	5,493,058	5,503,972	10,914	0.2%
Travel	19,698	23,657	23,657	-	-
Student Aid	-	1,700	1,700	-	-
Equipment	62,813	180,000	180,000	-	-
Subtotal	\$ 10,243,594	\$ 5,698,415	\$ 5,709,329	\$ 10,914	0.2%
Total Auxiliary Expenditures	\$ 12,991,099	\$ 8,623,438	\$ 8,740,952	\$ 117,514	1.4%

Auxiliary Budget Summary

Unrestricted Current Auxiliary Funds- Recurring and Non-Recurring

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring and Non-Recurring	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
HOUSING					
Revenues	\$ 9,854,677	\$ 9,889,395	\$ 9,950,530	61,135	0.6%
Expenditures and Transfers					
Operating Expenses	6,794,969	6,945,989	7,063,503	117,514	1.7%
Mandatory Transfers	2,568,387	2,444,060	2,444,060	-	-
Non Mandatory Transfers	654,669	499,346	442,967	(56,379)	(11.3)%
Total Expenditures & Transfers	\$ 10,018,025	\$ 9,889,395	\$ 9,950,530	\$ 61,135	0.6%
Fund Balance Addition/(Reduction)	\$ (163,348)	\$ -	\$ -	-	6,870.5%
FOOD SERVICE					
Revenues	\$ 6,189,239	\$ 1,016,000	\$ 1,016,000	-	-
Expenditures and Transfers					
Operating Expenses	5,468,279	718,825	718,825	-	-
Non Mandatory Transfers	944,492	297,175	297,175	-	-
Total Expenditures & Transfers	\$ 6,412,771	\$ 1,016,000	\$ 1,016,000	-	-
Fund Balance Addition/(Reduction)	\$ (223,532)	-	-	-	-
PARKING					
Revenues	\$ 445,452	\$ 451,956	\$ 451,956	-	-
Expenditures and Transfers					
Operating Expenses	261,231	451,956	451,956	-	-
Non Mandatory Transfers	184,221	-	-	-	-
Total Expenditures & Transfers	\$ 445,452	\$ 451,956	\$ 451,956	-	-
Fund Balance Addition/(Reduction)	- \$	- \$	- \$	-	(557.7)%
BOOKSTORES					
Revenues	\$ 163,806	\$ 310,000	\$ 310,000	-	-
Expenditures and Transfers					
Operating Expenses	55,671	39,330	39,330	-	-
Non Mandatory Transfers	260,790	270,670	270,670	-	-
Total Expenditures & Transfers	\$ 316,461	\$ 310,000	\$ 310,000	-	-
Fund Balance Addition/(Reduction)	\$ (152,655)	-	-	-	-
OTHER					
Revenues	\$ 443,717	\$ 425,844	\$ 425,844	-	-
Expenditures and Transfers					
Operating Expenses	410,949	467,338	467,339	1	-
Non Mandatory Transfers	28,323	(41,494)	(41,494)	-	-
Total Expenditures & Transfers	\$ 439,272	\$ 425,844	\$ 425,845	\$ 1	-
Fund Balance Addition/(Reduction)	\$ 4,445	- \$	(1) \$	(1)	354.4%
TOTAL					
Revenues	\$ 17,096,891	\$ 12,093,195	\$ 12,154,330	61,135	0.5%
Expenditures and Transfers					
Operating Expenses	12,991,099	8,623,438	8,740,952	117,514	1.4%
Mandatory Transfers	2,568,387	2,444,060	2,444,060	-	-
Non Mandatory Transfers	2,072,495	1,025,697	969,318	(56,379)	(5.5)%
Total Expenditures and Transfers	\$ 17,631,981	\$ 12,093,195	\$ 12,154,330	\$ 61,135	0.5%
Fund Balance Addition/(Reduction)	\$ (535,091)	- \$	- \$	-	259.4%

Athletics

4.C. Report and Recommendations of the Finance and Administration Committee

Marion Campus
FY 2025-26 Revised Budget

	FY 2024-25 Actual	FY 2025-26 Adopted	FY 2025-26 Revised	Change	
				FY26 Adopted to FY26 Revised Amount	%
Revenues					
General Funds	\$ 9,682,717	\$ 8,224,777	\$ 8,367,999	\$ 143,222.00	1.7%
Student Fees for Athletics	236,782	206,000	206,000	-	0.0%
Athletic Fees	1,649,070	1,670,746	1,670,746	-	0.0%
Ticket Sales	229,039	200,000	200,000	-	0.0%
Gifts	1,455,216	1,200,000	1,200,000	-	0.0%
Other*	2,459,487	2,311,440	2,287,940	(23,500.00)	-1.0%
Total Revenues	\$ 15,712,311	\$ 13,812,963	\$ 13,932,685	\$ 119,722	0.9%
Expenditures and Transfers					
Salaries and Benefits	\$ 5,528,344	\$ 5,409,443	\$ 5,558,345	\$ 148,902.00	2.8%
Travel	1,342,211	784,822	724,820	\$ (60,002.00)	-7.6%
Student Aid	5,010,466	5,409,366	5,409,366	\$ -	0.0%
Other Operating	3,831,290	2,107,940	2,138,762	\$ 30,822.00	1.5%
Subtotal Expenditures	\$ 15,712,311	\$ 13,711,571	\$ 13,831,293	\$ 119,722	0.9%
Debt Service Transfers	-	101,392	101,392	-	-
Other Transfers	-	-	-	-	-
Total Expenditures and Transfers	\$ 15,712,311	\$ 13,812,963	\$ 13,932,685	\$ 119,722	0.9%
Fund Balance Addition / (Reduction)	\$ -	\$ -	\$ -	\$ -	0.0%

*Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

Martin Campus

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
Tuition and Fees	\$ 75,189,836	-	- \$	75,189,836
State Appropriations	50,172,497	-	348,622	50,521,119
Sales & Services	4,178,989	-	-	4,178,989
Grants & Contracts	287,000	-	36,530,000	36,817,000
Other Sources	596,041	12,154,330	4,650,000	17,400,371
Total Revenues	\$ 130,424,363	\$ 12,154,330	\$ 41,528,622	\$ 184,107,315
Expenditures and Transfers				
Instruction	57,042,471	-	2,152,965	59,195,436
Research	50,648	-	145,000	195,648
Public Service	1,017,637	-	2,439,000	3,456,637
Academic Support	12,777,521	-	800,000	13,577,521
Student Services	17,567,133	-	575,000	18,142,133
Institutional Support	10,845,699	-	2,368,175	13,213,874
Scholarships & Fellowships	16,673,451	-	33,013,482	49,686,933
Auxiliaries	-	8,740,952	-	8,740,952
Operation & Maintenance	15,288,782	-	35,000	15,323,782
Subtotal Expenditures	\$ 131,263,341	\$ 8,740,952	\$ 41,528,622	\$ 181,532,916
Mandatory Transfers	101,392	2,444,060	-	2,545,452
Non Mandatory Transfers	(940,370)	969,318	-	28,948
Total Expenditures and Transfers	\$ 130,424,363	\$ 12,154,330	\$ 41,528,622	\$ 184,107,316
Net Asset Addition/Reduction	\$ -	\$ -	\$ -	(1)

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
Martin Campus

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 69,109,575	- \$	69,109,575	\$ 73,950,136	- \$	73,950,136	\$ 75,189,836	- \$	75,189,836
State Appropriations	48,850,497	345,777	49,196,274	50,405,697	345,777	50,751,474	50,172,497	348,622	50,521,119
Sales & Services	5,114,115	-	5,114,115	4,171,489	-	4,171,489	4,178,989	-	4,178,989
Grants & Contracts	358,090	43,861,668	44,219,758	287,000	36,530,000	36,817,000	287,000	36,530,000	36,817,000
Other Sources	792,166	5,119,361	5,911,527	603,541	4,650,000	5,253,541	596,041	4,650,000	5,246,041
Total Revenue	\$ 124,224,443	\$ 49,326,807	\$ 173,551,249	\$ 129,417,863	\$ 41,525,777	\$ 170,943,640	\$ 130,424,363	\$ 41,528,622	\$ 171,952,985

Expenditures and Transfers

Instruction	\$ 48,861,236	\$ 2,121,951	\$ 50,983,187	\$ 52,569,967	\$ 2,150,120	\$ 54,720,087	\$ 57,042,471	\$ 2,152,965	\$ 59,195,436
Research	62,581	564,898	627,479	42,494	145,000	187,494	50,648	145,000	195,648
Public Service	1,010,493	2,506,813	3,517,306	817,400	2,439,000	3,256,400	1,017,637	2,439,000	3,456,637
Academic Support	12,304,336	486,988	12,791,324	12,580,642	800,000	13,380,642	12,777,521	800,000	13,577,521
Student Services	17,999,780	771,529	18,771,309	16,559,778	575,000	17,134,778	17,567,133	575,000	18,142,133
Institutional Support	9,349,007	358,044	9,707,051	10,952,501	2,368,175	13,320,676	10,845,699	2,368,175	13,213,874
Scholarships & Fellowships	14,872,655	40,300,885	55,173,540	16,482,589	33,013,482	49,496,071	16,673,451	33,013,482	49,686,933
Operation & Maintenance	12,953,839	24,882	12,978,721	15,761,151	35,000	15,796,151	15,288,782	35,000	15,323,782
Subtotal Expenditures	\$ 117,413,926	\$ 47,135,989	\$ 164,549,915	\$ 125,766,522	\$ 41,525,777	\$ 167,292,299	\$ 131,263,341	\$ 41,528,622	\$ 172,791,963
Mandatory Transfers	1,950,762	-	1,950,762	101,392	-	101,392	101,392	-	101,392
Non Mandatory Transfers	4,149,015	-	4,149,015	3,549,949	-	3,549,949	(940,369)	-	(940,369)
Total Expenditures & Transfers	\$ 123,513,704	\$ 47,135,989	\$ 170,649,693	\$ 129,417,863	\$ 41,525,777	\$ 170,943,640	\$ 130,424,364	\$ 41,528,622	\$ 171,952,986

Net Asset Addition/(Reduction)

	\$ 710,739	\$ 2,190,817	\$ 2,901,556	\$ -	\$ -	\$ -	\$ (1)	\$ -	\$ (1)
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AUXILIARIES

Revenues	\$ 17,096,891	- \$	17,096,891	\$ 12,093,195	- \$	12,093,195	\$ 12,154,330	- \$	12,154,330
Expenditures and Transfers									
Expenditures	12,991,099	-	12,991,099	8,623,438	-	8,623,438	8,740,952	-	8,740,952
Mandatory Transfers	2,568,387	-	2,568,387	2,444,060	-	2,444,060	2,444,060	-	2,444,060
Non Mandatory Transfers	2,072,495	-	2,072,495	1,025,697	-	1,025,697	969,318	-	969,318
Total Expenditures and Transfers	\$ 17,631,981	- \$	\$ 17,631,981	\$ 12,093,195	- \$	\$ 12,093,195	\$ 12,154,330	- \$	\$ 12,154,330
Net Asset Addition/(Reduction)	\$ (535,091)	- \$	\$ (535,091)	\$ -	- \$	\$ -	\$ -	- \$	\$ -

TOTALS

Revenues	\$ 141,321,334	\$ 49,326,807	\$ 190,648,140	\$ 141,511,058	\$ 41,525,777	\$ 183,036,835	\$ 142,578,693	\$ 41,528,622	\$ 184,107,315
Expenditures and Transfers									
Operating Expenses	130,405,025	47,135,989	177,541,015	134,389,960	41,525,777	175,915,737	140,004,294	41,528,622	181,532,916
Mandatory Transfers	4,519,149	-	4,519,149	2,545,452	-	2,545,452	2,545,452	-	2,545,452
Non Mandatory Transfers	6,221,510	-	6,221,510	4,575,646	-	4,575,646	28,948	-	28,948
Total Expenditures and Transfers	\$ 141,145,685	\$ 47,135,989	\$ 188,281,675	\$ 141,511,058	\$ 41,525,777	\$ 183,036,835	\$ 142,578,694	\$ 41,528,622	\$ 184,107,316
Net Asset Addition/(Reduction)	\$ 175,648	\$ 2,190,817	\$ 2,366,466	\$ -	- \$	\$ -	\$ (1)	- \$	\$ (1)

Unrestricted Current Operating Funds

Southern
FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$	10,691,214	\$	936,291	\$	11,627,505
State Appropriations		8,427,600		17,000		8,444,600
Sales & Services		83,750		-		83,750
Grants & Contracts		1,600		-		1,600
Other Sources		335,000		-		335,000
Total Revenues	\$	19,539,164	\$	953,291	\$	20,492,455

Expenditures and Transfers

Instruction	\$	7,430,902	-	\$	7,430,902	
Public Service		1,325		-	1,325	
Academic Support		2,586,398		-	2,586,398	
Student Services		6,543,625		-	6,543,625	
Institutional Support		3,622,781		-	3,622,781	
Scholarships & Fellowships		3,360,094		18,200	3,378,294	
Operation & Maintenance		2,088,619		449,187	2,537,806	
Subtotal Expenditures	\$	25,633,744	\$	467,387	\$	26,101,131
Non Mandatory Transfers		(2,670,675)		(3,505,356)		(6,176,031)
Total Expenditures & Transfers	\$	22,963,069	\$	(3,037,969)	\$	19,925,100
Net Asset Addition/(Reduction)	\$	(3,423,905)	\$	3,991,260	\$	567,355

AUXILIARIES

Revenues

Revenues	\$	3,416,568	-	\$	3,416,568
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Expenditures and Transfers

Expenditures	2,118,832	-	2,118,832			
Non Mandatory Transfers	(170,000)	1,472,810	1,302,810			
Total Expenditures and Transfers	\$	1,948,832	\$	1,472,810	\$	3,421,642
Net Asset Addition/(Reduction)	\$	1,467,736	\$	(1,472,810)	\$	(5,074)

TOTALS

Revenues	\$	22,955,732	\$	953,291	\$	23,909,023
Expenditures and Transfers						
Expenditures		27,752,577		467,387		28,219,964
Non-Mandatory Transfers		(2,840,675)		(2,032,546)		(4,873,221)
Total Expenditures and Transfers	\$	24,911,902	\$	(1,565,159)	\$	23,346,743
Net Asset Addition/(Reduction)	\$	(1,956,170)	\$	2,518,450	\$	562,280

Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 Southern

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	- \$	115,065 \$	115,065
Revenues	\$ 20,492,455	\$ 3,416,568	23,909,023
Expenditures	26,101,131	2,118,832	28,219,964
Transfers	(6,176,031)	1,302,810	(4,873,221)
Total Expenditures & Transfers	<u>\$ 19,925,100</u>	<u>\$ 3,421,642</u>	<u>23,346,743</u>
Net Asset Addition/(Reduction)	\$ 567,355	(5,074) \$	562,280
Total Ending Fund Balance	\$ 567,355	109,991 \$	677,346
Unallocated	567,355	109,991	677,346
<i>Unallocated as % of Expenses + Transfers</i>	2.8%	3.2%	2.9%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

*Unrestricted Current Operating Funds - Recurring
Southern*

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 10,333,329	\$ 10,691,214	\$ 10,691,214	-	-
State Appropriations	6,324,000	8,415,700	8,427,600	11,900	0.1%
Sales & Services	274,750	83,750	83,750	-	-
Grants & Contracts	47,846	1,600	1,600	-	-
Other Sources	341,668	335,000	335,000	-	-
Revenues	<u>\$ 17,321,594</u>	<u>\$ 19,527,264</u>	<u>\$ 19,539,164</u>	<u>\$ 11,900</u>	<u>0.1%</u>
Expenditures and Transfers					
Instruction	\$ 5,858,808	\$ 6,741,821	\$ 7,430,902	689,081	10.2%
Public Service	18,625	1,325	1,325	-	-
Academic Support	2,142,418	2,671,840	2,586,398	(85,442)	(3.2)%
Student Services	5,051,489	5,888,084	6,543,625	655,541	11.1%
Institutional Support	2,495,552	3,410,619	3,622,781	212,162	6.2%
Scholarships & Fellowships	2,974,742	3,360,094	3,360,094	-	-
Operation & Maintenance	1,871,904	1,833,302	2,088,619	255,317	13.9%
Subtotal Expenditures	<u>\$ 20,413,538</u>	<u>\$ 23,907,085</u>	<u>\$ 25,633,744</u>	<u>\$ 1,726,660</u>	<u>7.2%</u>
Non Mandatory Transfers	(3,091,944)	(2,670,675)	(2,670,675)	-	-
Total Expenditures & Transfers	<u>\$ 17,321,594</u>	<u>\$ 21,236,410</u>	<u>\$ 22,963,069</u>	<u>\$ 1,726,660</u>	<u>8.1%</u>
Net Asset Addition/(Reduction)	-	\$(1,709,146)	\$(3,423,905)	\$(1,714,760)	100.3%
AUXILIARIES					
Revenues	\$ 2,907,596	\$ 3,416,568	\$ 3,416,568	-	-
Expenditures and Transfers					
Expenditures	2,237,891	2,195,544	2,118,832	(76,712)	(3.5)%
Non Mandatory Transfers	667,163	(170,000)	(170,000)	-	-
Total Expenditures and Transfers	<u>\$ 2,905,054</u>	<u>\$ 2,025,544</u>	<u>\$ 1,948,832</u>	<u>\$ (76,712)</u>	<u>(3.8)%</u>
Net Asset Addition/(Reduction)	\$ 2,542	\$ 1,391,024	\$ 1,467,736	\$ 76,712	5.5%
TOTALS					
Revenues	\$ 20,229,190	\$ 22,943,832	\$ 22,955,732	11,900	0.1%
Expenditures and Transfers					
Expenditures	22,651,429	26,102,629	27,752,577	1,649,948	6.3%
Non-Mandatory Transfers	(2,424,781)	(2,840,675)	(2,840,675)	-	-
Total Expenditures and Transfers	<u>\$ 20,226,648</u>	<u>\$ 23,261,954</u>	<u>\$ 24,911,902</u>	<u>\$ 1,649,948</u>	<u>7.1%</u>
Net Asset Addition/(Reduction)	\$ 2,542	\$(318,122)	\$(1,956,170)	\$(1,638,048)	514.9%

Current Operating Budget Summary

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Southern*

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 10,333,329	\$ 11,627,505	\$ 11,627,505	-	-
State Appropriations	6,324,000	8,433,900	8,444,600	10,700	0.1%
Sales & Services	274,750	83,750	83,750	-	-
Grants & Contracts	47,846	1,600	1,600	-	-
Other Sources	341,668	335,000	335,000	-	-
Revenues	<u>\$ 17,321,594</u>	<u>\$ 20,481,755</u>	<u>\$ 20,492,455</u>	<u>\$ 10,700</u>	<u>0.1%</u>
Expenditures and Transfers					
Instruction	\$ 5,858,808	\$ 6,741,821	\$ 7,430,902	689,081	10.2%
Public Service	18,625	1,325	1,325	-	-
Academic Support	2,142,418	2,671,840	2,586,398	(85,442)	(3.2)%
Student Services	5,051,489	5,888,084	6,543,625	655,541	11.1%
Institutional Support	2,495,552	3,410,619	3,622,781	212,162	6.2%
Scholarships & Fellowships	2,974,742	3,378,294	3,378,294	-	-
Operation & Maintenance	1,871,904	2,282,489	2,537,806	255,317	11.2%
Subtotal Expenditures	<u>\$ 20,413,538</u>	<u>\$ 24,374,472</u>	<u>\$ 26,101,131</u>	<u>\$ 1,726,660</u>	<u>7.1%</u>
Non Mandatory Transfers	<u>(3,091,944)</u>	<u>(4,067,688)</u>	<u>(6,176,031)</u>	<u>(2,108,343)</u>	<u>51.8%</u>
Total Expenditures & Transfers	<u>\$ 17,321,594</u>	<u>\$ 20,306,784</u>	<u>\$ 19,925,100</u>	<u>\$ (381,683)</u>	<u>(1.9)%</u>
Net Asset Addition/(Reduction)	-	\$ 174,971	\$ 567,355	\$ 392,383	224.3%
AUXILIARIES					
Revenues	\$ 2,907,596	\$ 3,416,568	\$ 3,416,568	-	-
Expenditures and Transfers					
Expenditures	2,237,891	2,195,544	2,118,832	(76,712)	(3.5)%
Non Mandatory Transfers	667,163	1,194,467	1,302,810	108,343	9.1%
Total Expenditures and Transfers	<u>\$ 2,905,054</u>	<u>\$ 3,390,011</u>	<u>\$ 3,421,642</u>	<u>\$ 31,631</u>	<u>0.9%</u>
Net Asset Addition/(Reduction)	\$ 2,542	\$ 26,557	\$ (5,074)	\$ (31,631)	(119.1)%
TOTALS					
Revenues	\$ 20,229,190	\$ 23,898,323	\$ 23,909,023	10,700	-
Expenditures and Transfers					
Expenditures	22,651,429	26,570,016	28,219,964	1,649,948	6.2%
Non-Mandatory Transfers	<u>(2,424,781)</u>	<u>(2,873,221)</u>	<u>(4,873,221)</u>	<u>(2,000,000)</u>	<u>69.6%</u>
Total Expenditures and Transfers	<u>\$ 20,226,648</u>	<u>\$ 23,696,795</u>	<u>\$ 23,346,743</u>	<u>\$ (350,052)</u>	<u>(1.5)%</u>
Net Asset Addition/(Reduction)	\$ 2,542	\$ 201,528	\$ 562,280	\$ 360,752	179.0%

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring
Southern*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 3,992,217	\$ 4,110,115	\$ 4,359,697	\$ 249,582	6.1%
Staff	4,775,176	5,291,262	5,523,679	232,417	4.4%
Students & Graduate Assistants	132,238	167,014	167,014	-	-
Salaries and Wages	\$ 8,881,088	\$ 9,568,391	\$ 10,050,389	\$ 481,998	5.0%
Fringe Benefits	3,021,090	3,135,648	3,310,608	174,960	5.6%
Subtotal	\$ 11,902,178	\$ 12,704,039	\$ 13,360,997	\$ 656,959	5.2%
Operating, Equipment, and Student Aid					
Operating	4,956,102	7,356,671	8,426,372	1,069,701	14.5%
Travel	327,740	386,621	386,621	-	-
Student Aid	2,969,629	3,182,000	3,182,000	-	-
Equipment	257,890	277,754	277,754	-	-
Subtotal	\$ 8,511,360	\$ 11,203,046	\$ 12,272,747	\$ 1,069,701	9.5%
Total E&G Expenditures	\$ 20,413,538	\$ 23,907,085	\$ 25,633,744	\$ 1,726,660	7.2%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Staff	64,481	106,438	49,920	(56,518)	(53.1)%
Students & Graduate Assistants	5,720	-	-	-	-
Salaries and Wages	\$ 70,201	\$ 106,438	\$ 49,920	\$ (56,518)	(53.1)%
Fringe Benefits	29,240	37,466	17,272	(20,194)	(53.9)%
Subtotal	\$ 99,441	\$ 143,904	\$ 67,192	\$ (76,712)	(53.3)%
Operating, Equipment, and Student Aid					
Operating	2,128,641	2,027,640	2,027,640	-	-
Travel	-	6,000	6,000	-	-
Equipment	9,810	18,000	18,000	-	-
Subtotal	\$ 2,138,451	\$ 2,051,640	\$ 2,051,640	-	-
Total Auxiliary Expenditures	\$ 2,237,891	\$ 2,195,544	\$ 2,118,832	\$ (76,712)	(3.5)%

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Southern*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 3,992,217	\$ 4,110,115	\$ 4,359,697	\$ 249,582	6.1%
Staff	4,775,176	5,291,262	5,523,679	232,417	4.4%
Students & Graduate Assistants	132,238	167,014	167,014	-	-
Salaries and Wages	\$ 8,881,088	\$ 9,568,391	\$ 10,050,389	\$ 481,998	5.0%
Fringe Benefits	3,021,090	3,135,648	3,310,608	174,960	5.6%
Subtotal	\$ 11,902,178	\$ 12,704,039	\$ 13,360,997	\$ 656,959	5.2%
Operating, Equipment, and Student Aid					
Operating	4,956,102	7,805,858	8,860,859	1,055,001	13.5%
Travel	327,740	386,621	401,321	14,700	3.8%
Student Aid	2,969,629	3,200,200	3,200,200	-	-
Equipment	257,890	277,754	277,754	-	-
Subtotal	\$ 8,511,360	\$ 11,670,433	\$ 12,740,134	\$ 1,069,701	9.2%
Total E&G Expenditures	\$ 20,413,538	\$ 24,374,472	\$ 26,101,131	\$ 1,726,660	7.1%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Staff	64,481	106,438	49,920	(56,518)	(53.1)%
Students & Graduate Assistants	5,720	-	-	-	-
Salaries and Wages	\$ 70,201	\$ 106,438	\$ 49,920	\$ (56,518)	(53.1)%
Fringe Benefits	29,240	37,466	17,272	(20,194)	(53.9)%
Subtotal	\$ 99,441	\$ 143,904	\$ 67,192	\$ (76,712)	(53.3)%
Operating, Equipment, and Student Aid					
Operating	2,128,641	2,027,640	2,027,640	-	-
Travel	-	6,000	6,000	-	-
Equipment	9,810	18,000	18,000	-	-
Subtotal	\$ 2,138,451	\$ 2,051,640	\$ 2,051,640	-	-
Total Auxiliary Expenditures	\$ 2,237,891	\$ 2,195,544	\$ 2,118,832	\$ (76,712)	(3.5)%

Auxiliary Budget Summary

Unrestricted Current Auxiliary Funds- Recurring and Non-Recurring

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring and Non-Recurring	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
HOUSING					
Revenues	\$ 1,514,803	\$ 1,768,968	\$ 1,768,968	-	-
Expenditures and Transfers					
Operating Expenses	842,219	690,443	690,443	-	-
Non Mandatory Transfers	667,163	1,296,657	1,405,000	108,343	8.4%
Total Expenditures & Transfers	<u>\$ 1,509,382</u>	<u>\$ 1,987,100</u>	<u>\$ 2,095,443</u>	<u>\$ 108,343</u>	<u>5.5%</u>
Fund Balance Addition/(Reduction)	<u>\$ 5,421</u>	<u>\$ (218,132)</u>	<u>\$ (326,475)</u>	<u>\$ (108,343)</u>	<u>49.7%</u>
FOOD SERVICE					
Revenues	\$ 1,261,828	\$ 1,497,600	\$ 1,497,600	-	-
Expenditures and Transfers					
Operating Expenses	1,105,976	1,246,197	1,246,197	-	-
Total Expenditures & Transfers	<u>\$ 1,105,976</u>	<u>\$ 1,246,197</u>	<u>\$ 1,246,197</u>	<u>-</u>	<u>-</u>
Fund Balance Addition/(Reduction)	<u>\$ 155,852</u>	<u>\$ 251,403</u>	<u>\$ 251,403</u>	<u>-</u>	<u>-</u>
BOOKSTORES					
Revenues	\$ 130,965	\$ 150,000	\$ 150,000	-	-
Expenditures and Transfers					
Operating Expenses	289,697	258,904	182,192	(76,712)	(29.6)%
Non Mandatory Transfers	-	(102,190)	(102,190)	-	-
Total Expenditures & Transfers	<u>\$ 289,697</u>	<u>\$ 156,714</u>	<u>\$ 80,002</u>	<u>\$ (76,712)</u>	<u>(49.0)%</u>
Fund Balance Addition/(Reduction)	<u>\$ (158,732)</u>	<u>\$ (6,714)</u>	<u>\$ 69,998</u>	<u>\$ 76,712</u>	<u>(1,142.5)%</u>
TOTAL					
Revenues	\$ 2,907,596	\$ 3,416,568	\$ 3,416,568	-	-
Expenditures and Transfers					
Operating Expenses	2,237,891	2,195,544	2,118,832	(76,712)	(3.5)%
Non Mandatory Transfers	667,163	1,194,467	1,302,810	108,343	9.1%
Total Expenditures and Transfers	<u>\$ 2,905,054</u>	<u>\$ 3,390,011</u>	<u>\$ 3,421,642</u>	<u>\$ 31,631</u>	<u>0.9%</u>
Fund Balance Addition/(Reduction)	<u>\$ 2,542</u>	<u>\$ 26,557</u>	<u>\$ (5,074)</u>	<u>\$ (31,631)</u>	<u>(119.1)%</u>

Athletics

4.C. Report and Recommendations of the Finance and Administration Committee

Southern Campus
FY 2025-26 Revised Budget

	FY 2024-25 Actual	FY 2025-26 Adopted	FY 2025-26 Revised	Change FY26 Adopted to FY26 Revised	
				Amount	%
SOUTHERN					
Revenues					
General Funds	\$ 4,294,924	\$ 4,845,248	\$ 4,932,673	\$ 87,425	1.80%
Student Fees for Athletics					
Athletic Fees					
Ticket Sales	25,649	5,000	5,000	-	-
Gifts	402,141	50,000	50,000	-	-
Other*	191,809	182,200	182,200	-	-
Total Revenues	<u>\$ 4,914,523</u>	<u>\$ 5,082,448</u>	<u>\$ 5,169,873</u>	<u>\$ 87,425</u>	<u>1.72%</u>
Expenditures and Transfers					
Salaries and Benefits	\$ 1,823,538	\$ 2,112,147	\$ 2,199,572	\$ 87,425	4.14%
Travel	321,861	346,440	346,440	-	0.0%
Student Aid	1,678,136	1,799,800	1,799,800	-	0.0%
Other Operating	1,090,988	824,061	824,061	-	0.0%
Subtotal Expenditures	<u>\$ 4,914,523</u>	<u>\$ 5,082,448</u>	<u>\$ 5,169,873</u>	<u>\$ 87,425</u>	<u>1.72%</u>
Debt Service Transfers					
Other Transfers					
Total Expenditures and Transfers	<u>\$ 4,914,523</u>	<u>\$ 5,082,448</u>	<u>\$ 5,169,873</u>	<u>\$ 87,425</u>	<u>1.72%</u>
Fund Balance Addition / (Reduction)	\$ -	\$ -	\$ -	\$ -	0.0%

*Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

Southern

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
Tuition and Fees	\$ 11,627,505	-	- \$	11,627,505
State Appropriations	8,444,600	-	-	8,444,600
Sales & Services	83,750	-	-	83,750
Grants & Contracts	1,600	-	6,032,232	6,033,832
Other Sources	335,000	3,416,568	807,453	4,559,021
Total Revenues	\$ 20,492,455	\$ 3,416,568	\$ 6,839,685	\$ 30,748,708
Expenditures and Transfers				
Instruction	7,430,902	-	613,500	8,044,402
Public Service	1,325	-	175,000	176,325
Academic Support	2,586,398	-	50,000	2,636,398
Student Services	6,543,625	-	230,200	6,773,825
Institutional Support	3,622,781	-	27,050	3,649,831
Scholarships & Fellowships	3,378,294	-	5,733,935	9,112,229
Auxiliaries	-	2,118,832	-	2,118,832
Operation & Maintenance	2,537,806	-	10,000	2,547,806
Subtotal Expenditures	\$ 26,101,131	\$ 2,118,832	\$ 6,839,685	\$ 35,059,649
Non Mandatory Transfers	(6,176,031)	1,302,810	-	(4,873,221)
Total Expenditures and Transfers	\$ 19,925,100	\$ 3,421,642	\$ 6,839,685	\$ 30,186,428
Net Asset Addition/Reduction	\$ 567,355	\$ (5,074)	- \$	562,280

Unrestricted Current Operating Funds

Health Science Center

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 107,534,201	-	\$ 107,534,201
State Appropriations	232,786,324	7,590,300	240,376,624
Sales & Services	11,301,309	-	11,301,309
Grants & Contracts	21,996,922	-	21,996,922
Other Sources	1,188,921	-	1,188,921
Total Revenues	<u>\$ 374,807,677</u>	<u>\$ 7,590,300</u>	<u>\$ 382,397,977</u>

Expenditures and Transfers

Instruction	\$ 149,273,152	\$ 4,936,343	\$ 154,209,495
Research	24,378,346	22,596,268	46,974,614
Public Service	434,352	-	434,352
Academic Support	74,233,552	1,420,567	75,654,119
Student Services	9,239,655	-	9,239,655
Institutional Support	48,888,604	348,582	49,237,186
Scholarships & Fellowships	8,556,446	2,300	8,558,746
Operation & Maintenance	50,831,282	7,590,300	58,421,582
Subtotal Expenditures	<u>\$ 365,835,389</u>	<u>\$ 36,894,360</u>	<u>\$ 402,729,749</u>
Mandatory Transfers	6,989,976	-	6,989,976
Non Mandatory Transfers	6,089,716	(35,000,000)	(28,910,284)
Total Expenditures & Transfers	<u>\$ 378,915,081</u>	<u>\$ 1,894,360</u>	<u>\$ 380,809,441</u>
Net Asset Addition/(Reduction)	\$ (4,107,404)	\$ 5,695,940	\$ 1,588,536

AUXILIARIES

Revenues

Revenues	\$ 4,151,808	-	\$ 4,151,808
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Expenditures and Transfers

Expenditures	3,902,246	-	3,902,246
Mandatory Transfers	270,500	-	270,500
Non Mandatory Transfers	(107,027)	-	(107,027)
Total Expenditures and Transfers	<u>\$ 4,065,719</u>	<u>-</u>	<u>\$ 4,065,719</u>

Net Asset Addition/(Reduction)

	\$ 86,089	-	\$ 86,089
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TOTALS

Revenues	\$ 378,959,485	\$ 7,590,300	\$ 386,549,785
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Expenditures and Transfers

Expenditures	369,737,635	36,894,360	406,631,995
Mandatory Transfers	7,260,476	-	7,260,476
Non-Mandatory Transfers	5,982,689	(35,000,000)	(29,017,311)
Total Expenditures and Transfers	<u>\$ 382,980,800</u>	<u>\$ 1,894,360</u>	<u>\$ 384,875,160</u>

Net Asset Addition/(Reduction)

	\$ (4,021,315)	\$ 5,695,940	\$ 1,674,625
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Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 Health Science Center

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 11,151,809	\$ (30,449)	\$ 11,121,360
Revenues	\$ 382,397,977	\$ 4,151,808	\$ 386,549,785
Expenditures	402,729,749	3,902,246	406,631,995
Transfers	(21,920,308)	163,473	(21,756,835)
Total Expenditures & Transfers	<u>\$ 380,809,441</u>	<u>\$ 4,065,719</u>	<u>\$ 384,875,160</u>
Net Asset Addition/(Reduction)	\$ 1,588,536	\$ 86,089	\$ 1,674,625
Total Ending Fund Balance	\$ 12,740,344	\$ 55,640	\$ 12,795,985
Allocations:			
Working Capital	3,000,962	253,304	3,254,265
Unallocated	9,739,383	(197,663)	9,541,719
<i>Unallocated as % of Expenses + Transfers</i>	2.6%	(4.9%)	2.5%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring
Health Science Center

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 95,010,866	\$ 97,493,997	\$ 107,534,201	\$ 10,040,204	10.3%
State Appropriations	224,420,224	234,660,072	232,786,324	(1,873,748)	(0.8)%
Sales & Services	20,039,318	21,089,214	11,301,309	(9,787,905)	(46.4)%
Grants & Contracts	23,393,751	21,996,922	21,996,922	-	-
Other Sources	3,634,111	1,198,921	1,188,921	(10,000)	(0.8)%
Revenues	<u>\$ 366,498,270</u>	<u>\$ 376,439,126</u>	<u>\$ 374,807,677</u>	<u>\$ (1,631,449)</u>	<u>(0.4)%</u>
Expenditures and Transfers					
Instruction	\$ 132,881,034	\$ 147,745,822	\$ 149,273,152	\$ 1,527,330	1.0%
Research	30,171,383	18,255,848	24,378,346	6,122,497	33.5%
Public Service	514,542	433,590	434,352	762	0.2%
Academic Support	66,477,480	74,844,986	74,233,552	(611,434)	(0.8)%
Student Services	7,575,656	8,889,893	9,239,655	349,762	3.9%
Institutional Support	37,655,229	47,587,780	48,888,604	1,300,824	2.7%
Scholarships & Fellowships	6,249,564	8,556,546	8,556,446	(100)	-
Operation & Maintenance	40,075,185	57,045,619	50,831,282	(6,214,337)	(10.9)%
Subtotal Expenditures	<u>\$ 321,600,073</u>	<u>\$ 363,360,084</u>	<u>\$ 365,835,389</u>	<u>\$ 2,475,305</u>	<u>0.7%</u>
Mandatory Transfers	6,722,417	6,989,327	6,989,976	649	-
Non Mandatory Transfers	43,196,099	6,089,716	6,089,716	-	-
Total Expenditures & Transfers	<u>\$ 371,518,589</u>	<u>\$ 376,439,127</u>	<u>\$ 378,915,081</u>	<u>\$ 2,475,954</u>	<u>0.7%</u>
Net Asset Addition/(Reduction)	<u>\$ (5,020,319)</u>	<u>\$ (1)</u>	<u>\$ (4,107,404)</u>	<u>\$ (4,107,403)</u>	<u>636,218,994.0%</u>
AUXILIARIES					
Revenues	\$ 3,266,427	\$ 4,151,808	\$ 4,151,808	-	-
Expenditures and Transfers					
Expenditures	3,201,266	3,882,286	3,902,246	19,960	0.5%
Mandatory Transfers	200,995	270,500	270,500	-	-
Non Mandatory Transfers	-	(107,027)	(107,027)	-	-
Total Expenditures and Transfers	<u>\$ 3,402,261</u>	<u>\$ 4,045,759</u>	<u>\$ 4,065,719</u>	<u>\$ 19,960</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ (135,834)</u>	<u>\$ 106,049</u>	<u>\$ 86,089</u>	<u>\$ (19,960)</u>	<u>(18.8)%</u>
TOTALS					
Revenues	\$ 369,764,696	\$ 380,590,934	\$ 378,959,485	\$ (1,631,449)	(0.4)%
Expenditures and Transfers					
Expenditures	324,801,339	367,242,369	369,737,635	2,495,265	0.7%
Mandatory Transfers	6,923,412	7,259,827	7,260,476	649	-
Non-Mandatory Transfers	43,196,099	5,982,689	5,982,689	-	-
Total Expenditures and Transfers	<u>\$ 374,920,850</u>	<u>\$ 380,484,885</u>	<u>\$ 382,980,800</u>	<u>\$ 2,495,914</u>	<u>0.7%</u>
Net Asset Addition/(Reduction)	<u>\$ (5,156,154)</u>	<u>\$ 106,049</u>	<u>\$ (4,021,315)</u>	<u>\$ (4,127,363)</u>	<u>(3,892.0)%</u>

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring and NonRecurring
Health Science Center

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
Tuition and Fees	\$ 95,010,866	\$ 97,493,997	\$ 107,534,201	\$ 10,040,204	10.3%
State Appropriations	224,420,224	242,462,372	240,376,624	(2,085,748)	(0.9)%
Sales & Services	20,039,318	21,089,214	11,301,309	(9,787,905)	(46.4)%
Grants & Contracts	23,393,751	21,996,922	21,996,922	-	-
Other Sources	3,634,111	1,198,921	1,188,921	(10,000)	(0.8)%
Revenues	<u>\$ 366,498,270</u>	<u>\$ 384,241,426</u>	<u>\$ 382,397,977</u>	<u>\$ (1,843,449)</u>	<u>(0.5)%</u>
Expenditures and Transfers					
Instruction	\$ 132,881,034	\$ 147,745,822	\$ 154,209,495	\$ 6,463,673	4.4%
Research	30,171,383	18,255,848	46,974,614	28,718,765	157.3%
Public Service	514,542	433,590	434,352	762	0.2%
Academic Support	66,477,480	74,844,986	75,654,119	809,133	1.1%
Student Services	7,575,656	8,889,893	9,239,655	349,762	3.9%
Institutional Support	37,655,229	47,587,780	49,237,186	1,649,406	3.5%
Scholarships & Fellowships	6,249,564	8,558,846	8,558,746	(100)	-
Operation & Maintenance	40,075,185	64,845,619	58,421,582	(6,424,037)	(9.9)%
Subtotal Expenditures	<u>\$ 321,600,073</u>	<u>\$ 371,162,384</u>	<u>\$ 402,729,749</u>	<u>\$ 31,567,365</u>	<u>8.5%</u>
Mandatory Transfers	6,722,417	6,989,327	6,989,976	649	-
Non Mandatory Transfers	43,196,099	6,089,716	(28,910,284)	(35,000,000)	(574.7)%
Total Expenditures & Transfers	<u>\$ 371,518,589</u>	<u>\$ 384,241,427</u>	<u>\$ 380,809,441</u>	<u>\$ (3,431,986)</u>	<u>(0.9)%</u>
Net Asset Addition/(Reduction)	<u>\$ (5,020,319)</u>	<u>\$ (1)</u>	<u>\$ 1,588,536</u>	<u>\$ 1,588,537</u>	<u>(246,057,516.7)%</u>
AUXILIARIES					
Revenues	\$ 3,266,427	\$ 4,151,808	\$ 4,151,808	-	-
Expenditures and Transfers					
Expenditures	3,201,266	3,882,286	3,902,246	19,960	0.5%
Mandatory Transfers	200,995	270,500	270,500	-	-
Non Mandatory Transfers	-	(107,027)	(107,027)	-	-
Total Expenditures and Transfers	<u>\$ 3,402,261</u>	<u>\$ 4,045,759</u>	<u>\$ 4,065,719</u>	<u>\$ 19,960</u>	<u>0.5%</u>
Net Asset Addition/(Reduction)	<u>\$ (135,834)</u>	<u>\$ 106,049</u>	<u>\$ 86,089</u>	<u>\$ (19,960)</u>	<u>(18.8)%</u>
TOTALS					
Revenues	\$ 369,764,696	\$ 388,393,234	\$ 386,549,785	\$ (1,843,449)	(0.5)%
Expenditures and Transfers					
Expenditures	324,801,339	375,044,669	406,631,995	31,587,325	8.4%
Mandatory Transfers	6,923,412	7,259,827	7,260,476	649	-
Non-Mandatory Transfers	43,196,099	5,982,689	(29,017,311)	(35,000,000)	(585.0)%
Total Expenditures and Transfers	<u>\$ 374,920,850</u>	<u>\$ 388,287,185</u>	<u>\$ 384,875,160</u>	<u>\$ (3,412,026)</u>	<u>(0.9)%</u>
Net Asset Addition/(Reduction)	<u>\$ (5,156,154)</u>	<u>\$ 106,049</u>	<u>\$ 1,674,625</u>	<u>\$ 1,568,577</u>	<u>1,479.1%</u>

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring
Health Science Center*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 94,493,162	\$ 97,308,168	\$ 101,695,388	\$ 4,387,220	4.5%
Staff	83,323,316	90,492,990	95,996,851	5,503,861	6.1%
Students & Graduate Assistants	4,584,570	6,093,760	6,798,059	704,299	11.6%
Salaries and Wages	\$ 182,583,621	\$ 193,894,917	\$ 204,490,298	\$ 10,595,381	5.5%
Fringe Benefits	59,774,602	66,885,546	66,668,143	(217,402)	(0.3)%
Subtotal	\$ 242,358,223	\$ 260,780,463	\$ 271,158,441	\$ 10,377,978	4.0%
Operating, Equipment, and Student Aid					
Operating	63,978,215	73,215,940	68,503,273	(4,712,667)	(6.4)%
Travel	2,414,503	1,690,051	1,563,145	(126,906)	(7.5)%
Student Aid	9,685,182	12,990,912	12,927,812	(63,100)	(0.5)%
Equipment	3,163,951	14,682,718	11,682,718	(3,000,000)	(20.4)%
Subtotal	\$ 79,241,850	\$ 102,579,621	\$ 94,676,948	\$ (7,902,673)	(7.7)%
Total E&G Expenditures	\$ 321,600,073	\$ 363,360,084	\$ 365,835,389	\$ 2,475,305	0.7%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Staff	1,101,857	1,321,290	1,342,134	20,844	1.6%
Salaries and Wages	\$ 1,101,857	\$ 1,321,290	\$ 1,342,134	\$ 20,844	1.6%
Fringe Benefits	394,510	459,983	459,099	(884)	(0.2)%
Subtotal	\$ 1,496,367	\$ 1,781,273	\$ 1,801,233	\$ 19,960	1.1%
Operating, Equipment, and Student Aid					
Operating	1,699,116	2,062,853	2,062,853	-	-
Travel	5,783	38,110	38,110	-	-
Student Aid	-	50	50	-	-
Subtotal	\$ 1,704,899	\$ 2,101,013	\$ 2,101,013	-	-
Total Auxiliary Expenditures	\$ 3,201,266	\$ 3,882,286	\$ 3,902,246	\$ 19,960	0.5%

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring and NonRecurring
Health Science Center*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25	FY26	FY26	Change - Adopted to Revised	
	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 94,493,162	\$ 97,308,168	\$ 101,695,388	\$ 4,387,220	4.5%
Staff	83,323,316	90,492,990	91,038,827	545,837	0.6%
Students & Graduate Assistants	4,584,570	6,093,760	6,057,843	(35,917)	(0.6)%
Salaries and Wages	\$ 182,583,621	\$ 193,894,917	\$ 198,792,058	\$ 4,897,141	2.5%
Fringe Benefits	59,774,602	66,885,546	66,668,143	(217,402)	(0.3)%
Subtotal	\$ 242,358,223	\$ 260,780,463	\$ 265,460,201	\$ 4,679,738	1.8%
Operating, Equipment, and Student Aid					
Operating	63,978,215	73,215,940	103,503,273	30,287,333	41.4%
Travel	2,414,503	1,690,051	1,563,145	(126,906)	(7.5)%
Student Aid	9,685,182	12,993,212	12,930,112	(63,100)	(0.5)%
Equipment	3,163,951	22,482,718	19,273,018	(3,209,700)	(14.3)%
Subtotal	\$ 79,241,850	\$ 110,381,921	\$ 137,269,548	\$ 26,887,627	24.4%
Total E&G Expenditures	\$ 321,600,073	\$ 371,162,384	\$ 402,729,749	\$ 31,567,365	8.5%
AUXILIARIES					
Salaries and Benefits					
Salaries					
Staff	1,101,857	1,321,290	1,342,134	20,844	1.6%
Salaries and Wages	\$ 1,101,857	\$ 1,321,290	\$ 1,342,134	\$ 20,844	1.6%
Fringe Benefits	394,510	459,983	459,099	(884)	(0.2)%
Subtotal	\$ 1,496,367	\$ 1,781,273	\$ 1,801,233	\$ 19,960	1.1%
Operating, Equipment, and Student Aid					
Operating	1,699,116	2,062,853	2,062,853	-	-
Travel	5,783	38,110	38,110	-	-
Student Aid	-	50	50	-	-
Subtotal	\$ 1,704,899	\$ 2,101,013	\$ 2,101,013	-	-
Total Auxiliary Expenditures	\$ 3,201,266	\$ 3,882,286	\$ 3,902,246	\$ 19,960	0.5%

Auxiliary Budget Summary

Unrestricted Current Auxiliary Funds- Recurring and Non-Recurring

4.C. Report and Recommendations of the Finance and Administration Committee

Recurring and Non-Recurring	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
FOOD SERVICE					
Revenues	\$ 1,531,610	\$ 1,114,386	\$ 1,114,386	-	-
Expenditures and Transfers					
Operating Expenses	1,778,321	1,485,196	1,489,157	3,960	0.3%
Total Expenditures & Transfers	<u>\$ 1,778,321</u>	<u>\$ 1,485,196</u>	<u>\$ 1,489,157</u>	<u>\$ 3,960</u>	<u>0.3%</u>
Fund Balance Addition/(Reduction)	<u>\$ (246,711)</u>	<u>\$ (370,810)</u>	<u>\$ (374,771)</u>	<u>\$ (3,960)</u>	<u>1.1%</u>
PARKING					
Revenues	\$ 1,247,654	\$ 1,425,569	\$ 1,425,569	-	-
Expenditures and Transfers					
Operating Expenses	959,825	758,231	771,371	13,140	1.7%
Mandatory Transfers	200,995	270,500	270,500	-	-
Non Mandatory Transfers	-	(107,027)	(107,027)	-	-
Total Expenditures & Transfers	<u>\$ 1,160,820</u>	<u>\$ 921,704</u>	<u>\$ 934,844</u>	<u>\$ 13,140</u>	<u>1.4%</u>
Fund Balance Addition/(Reduction)	<u>\$ 86,834</u>	<u>\$ 503,865</u>	<u>\$ 490,725</u>	<u>\$ (13,140)</u>	<u>(2.6)%</u>
BOOKSTORES					
Revenues	\$ 479,170	\$ 1,514,591	\$ 1,514,591	-	-
Expenditures and Transfers					
Operating Expenses	445,610	1,559,597	1,562,456	2,860	0.2%
Total Expenditures & Transfers	<u>\$ 445,610</u>	<u>\$ 1,559,597</u>	<u>\$ 1,562,456</u>	<u>\$ 2,860</u>	<u>0.2%</u>
Fund Balance Addition/(Reduction)	<u>\$ 33,560</u>	<u>\$ (45,006)</u>	<u>\$ (47,865)</u>	<u>\$ (2,860)</u>	<u>6.4%</u>
OTHER					
Revenues	\$ 7,992	\$ 97,262	\$ 97,262	-	-
Expenditures and Transfers					
Operating Expenses	17,509	79,262	79,262	-	-
Total Expenditures & Transfers	<u>\$ 17,509</u>	<u>\$ 79,262</u>	<u>\$ 79,262</u>	<u>-</u>	<u>-</u>
Fund Balance Addition/(Reduction)	<u>\$ (9,517)</u>	<u>\$ 18,000</u>	<u>\$ 18,000</u>	<u>-</u>	<u>-</u>
TOTAL					
Revenues	\$ 3,266,427	\$ 4,151,808	\$ 4,151,808	-	-
Expenditures and Transfers					
Operating Expenses	3,201,266	3,882,286	3,902,246	19,960	0.5%
Mandatory Transfers	200,995	270,500	270,500	-	-
Non Mandatory Transfers	-	(107,027)	(107,027)	-	-
Total Expenditures and Transfers	<u>\$ 3,402,261</u>	<u>\$ 4,045,759</u>	<u>\$ 4,065,719</u>	<u>\$ 19,960</u>	<u>0.5%</u>
Fund Balance Addition/(Reduction)	<u>\$ (135,834)</u>	<u>\$ 106,049</u>	<u>\$ 86,089</u>	<u>\$ (19,960)</u>	<u>(18.8)%</u>

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

Health Science Center

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
Tuition and Fees	\$ 107,534,201	-	- \$	107,534,201
State Appropriations	240,376,624	-	3,304,434	243,681,058
Sales & Services	11,301,309	-	-	11,301,309
Grants & Contracts	21,996,922	-	308,417,935	330,414,857
Other Sources	1,188,921	4,151,808	25,676,142	31,016,871
Total Revenues	\$ 382,397,977	\$ 4,151,808	\$ 337,398,511	\$ 723,948,296
Expenditures and Transfers				
Instruction	154,209,495	-	188,078,385	342,287,880
Research	46,974,614	-	64,037,386	111,012,000
Public Service	434,352	-	25,360,704	25,795,056
Academic Support	75,654,119	-	48,975,914	124,630,033
Student Services	9,239,655	-	27,200	9,266,855
Institutional Support	49,237,186	-	3,174,996	52,412,182
Scholarships & Fellowships	8,558,746	-	7,743,926	16,302,672
Auxiliaries	-	3,902,246	-	3,902,246
Operation & Maintenance	58,421,582	-	-	58,421,582
Subtotal Expenditures	\$ 402,729,749	\$ 3,902,246	\$ 337,398,511	\$ 744,030,506
Mandatory Transfers	6,989,976	270,500	-	7,260,476
Non Mandatory Transfers	(28,910,284)	(107,027)	-	(29,017,311)
Total Expenditures and Transfers	\$ 380,809,441	\$ 4,065,719	\$ 337,398,511	\$ 722,273,671
Net Asset Addition/Reduction	\$ 1,588,536	\$ 86,089	- \$	1,674,625

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
Health Science Center

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

Tuition and Fees	\$ 95,010,866	-	\$ 95,010,866	\$ 97,493,997	-	\$ 97,493,997	\$ 107,534,201	-	\$ 107,534,201
State Appropriations	224,420,224	3,428,721	227,848,945	242,462,372	2,200,830	244,663,202	240,376,624	3,304,434	243,681,058
Sales & Services	20,039,318	-	20,039,318	21,089,214	-	21,089,214	11,301,309	-	11,301,309
Grants & Contracts	23,393,751	296,723,885	320,117,636	21,996,922	299,109,361	321,106,283	21,996,922	308,417,935	330,414,857
Other Sources	3,634,111	63,726,604	67,360,715	1,198,921	23,439,807	24,638,728	1,188,921	25,676,142	26,865,063
Total Revenue	\$ 366,498,270	\$ 363,879,210	\$ 730,377,480	\$ 384,241,426	\$ 324,749,998	\$ 708,991,424	\$ 382,397,977	\$ 337,398,511	\$ 719,796,488

Expenditures and Transfers

Instruction	\$ 132,881,034	\$ 184,078,385	\$ 316,959,418	\$ 147,745,822	\$ 170,052,645	\$ 317,798,467	\$ 154,209,495	\$ 188,078,385	\$ 342,287,880
Research	30,171,383	63,707,386	93,878,769	18,255,848	60,795,656	79,051,504	46,974,614	64,037,386	111,012,000
Public Service	514,542	25,160,704	25,675,246	433,590	24,626,373	25,059,963	434,352	25,360,704	25,795,056
Academic Support	66,477,480	48,475,914	114,953,394	74,844,986	54,914,606	129,759,592	75,654,119	48,975,914	124,630,033
Student Services	7,575,656	26,682	7,602,338	8,889,893	10,000	8,899,893	9,239,655	27,200	9,266,855
Institutional Support	37,655,229	3,174,996	40,830,225	47,587,780	5,184,260	52,772,040	49,237,186	3,174,996	52,412,182
Scholarships & Fellowships	6,249,564	7,343,926	13,593,490	8,558,846	6,562,639	15,121,485	8,558,746	7,743,926	16,302,672
Operation & Maintenance	40,075,185	-	40,075,185	64,845,619	-	64,845,619	58,421,582	-	58,421,582
Subtotal Expenditures	\$ 321,600,073	\$ 331,967,993	\$ 653,568,066	\$ 371,162,384	\$ 322,146,179	\$ 693,308,563	\$ 402,729,749	\$ 337,398,511	\$ 740,128,260
Mandatory Transfers	6,722,417	-	6,722,417	6,989,327	-	6,989,327	6,989,976	-	6,989,976
Non Mandatory Transfers	43,196,099	-	43,196,099	6,089,716	-	6,089,716	(28,910,284)	-	(28,910,284)
Total Expenditures & Transfers	\$ 371,518,589	\$ 331,967,993	\$ 703,486,582	\$ 384,241,427	\$ 322,146,179	\$ 706,387,606	\$ 380,809,441	\$ 337,398,511	\$ 718,207,952
Net Asset Addition/(Reduction)	\$ (5,020,319)	\$ 31,911,217	\$ 26,890,898	\$ (1)	\$ 2,603,819	\$ 2,603,818	\$ 1,588,536	\$ -	\$ 1,588,536

AUXILIARIES

Revenues	\$ 3,266,427	-	\$ 3,266,427	\$ 4,151,808	-	\$ 4,151,808	\$ 4,151,808	-	\$ 4,151,808
Expenditures and Transfers									
Expenditures	3,201,266	-	3,201,266	3,882,286	-	3,882,286	3,902,246	-	3,902,246
Mandatory Transfers	200,995	-	200,995	270,500	-	270,500	270,500	-	270,500
Non Mandatory Transfers	-	-	-	(107,027)	-	(107,027)	(107,027)	-	(107,027)
Total Expenditures and Transfers	\$ 3,402,261	\$ -	\$ 3,402,261	\$ 4,045,759	\$ -	\$ 4,045,759	\$ 4,065,719	\$ -	\$ 4,065,719
Net Asset Addition/(Reduction)	\$ (135,834)	\$ -	\$ (135,834)	\$ 106,049	\$ -	\$ 106,049	\$ 86,089	\$ -	\$ 86,089

TOTALS

Revenues	\$ 369,764,696	\$ 363,879,210	\$ 733,643,906	\$ 388,393,234	\$ 324,749,998	\$ 713,143,232	\$ 386,549,785	\$ 337,398,511	\$ 723,948,296
Expenditures and Transfers									
Operating Expenses	324,801,339	331,967,993	656,769,332	375,044,669	322,146,179	697,190,848	406,631,995	337,398,511	744,030,506
Mandatory Transfers	6,923,412	-	6,923,412	7,259,827	-	7,259,827	7,260,476	-	7,260,476
Non Mandatory Transfers	43,196,099	-	43,196,099	5,982,689	-	5,982,689	(29,017,311)	-	(29,017,311)
Total Expenditures and Transfers	\$ 374,920,850	\$ 331,967,993	\$ 706,888,843	\$ 388,287,185	\$ 322,146,179	\$ 710,433,364	\$ 384,875,160	\$ 337,398,511	\$ 722,273,671
Net Asset Addition/(Reduction)	\$ (5,156,154)	\$ 31,911,217	\$ 26,755,063	\$ 106,049	\$ 2,603,819	\$ 2,709,868	\$ 1,674,625	\$ -	\$ 1,674,625

Unrestricted Current Operating Funds

Institute For Public Service Consolidated
FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

State Appropriations	19,841,387	502,400	20,343,787
Grants & Contracts	1,677,269	-	1,677,269
Other Sources	15,874,421	-	15,874,421
Total Revenues	\$ 37,393,077	\$ 502,400	\$ 37,895,477

Expenditures and Transfers

Public Service	\$ 32,877,538	\$ 179,415	\$ 33,056,953
Academic Support	376,040	-	376,040
Institutional Support	797,951	-	797,951
Subtotal Expenditures	\$ 34,051,529	\$ 179,415	\$ 34,230,944
Non Mandatory Transfers	3,717,350	-	3,717,350
Total Expenditures & Transfers	\$ 37,768,879	\$ 179,415	\$ 37,948,294

Net Asset Addition/(Reduction)	\$ (375,802)	\$ 322,985	\$ (52,817)
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TOTALS

Revenues	\$ 37,393,077	\$ 502,400	\$ 37,895,477
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Expenditures and Transfers

Expenditures	34,051,529	179,415	34,230,944
Non-Mandatory Transfers	3,717,350	-	3,717,350
Total Expenditures and Transfers	\$ 37,768,879	\$ 179,415	\$ 37,948,294

Net Asset Addition/(Reduction)	\$ (375,802)	\$ 322,985	\$ (52,817)
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Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 Institute For Public Service Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 1,379,513	- \$	1,379,513
Revenues	\$ 37,895,477	- \$	37,895,477
Expenditures	34,230,944	-	34,230,944
Transfers	3,717,350	-	3,717,350
Total Expenditures & Transfers	<u>\$ 37,948,294</u>	<u>- \$</u>	<u>37,948,294</u>
Net Asset Addition/(Reduction)	\$ (52,817)	- \$	(52,817)
Total Ending Fund Balance	\$ 1,326,696	- \$	1,326,696
Unallocated	1,326,696	-	1,326,696
<i>Unallocated as % of Expenses + Transfers</i>	3.5%	-	3.5%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring
Institute For Public Service Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
State Appropriations	\$ 17,256,487	\$ 19,909,387	\$ 19,841,387	(68,000)	(0.3)%
Sales & Services	431,907	-	-	-	-
Grants & Contracts	1,334,177	1,489,461	1,677,269	187,808	12.6%
Other Sources	15,986,320	15,914,865	15,874,421	(40,444)	(0.3)%
Revenues	<u>\$ 35,008,891</u>	<u>\$ 37,313,713</u>	<u>\$ 37,393,077</u>	<u>79,364</u>	<u>0.2%</u>
Expenditures and Transfers					
Public Service	\$ 30,173,428	\$ 33,567,629	\$ 32,877,538	(690,091)	(2.1)%
Academic Support	356,364	370,387	376,040	5,653	1.5%
Institutional Support	692,065	797,693	797,951	258	-
Subtotal Expenditures	<u>\$ 31,221,857</u>	<u>\$ 34,735,709</u>	<u>\$ 34,051,529</u>	<u>(684,181)</u>	<u>(2.0)%</u>
Non Mandatory Transfers	3,837,172	2,746,950	3,717,350	970,400	35.3%
Total Expenditures & Transfers	<u>\$ 35,059,028</u>	<u>\$ 37,482,659</u>	<u>\$ 37,768,879</u>	<u>286,219</u>	<u>0.8%</u>
Net Asset Addition/(Reduction)	<u>\$ (50,138)</u>	<u>\$ (168,946)</u>	<u>\$ (375,802)</u>	<u>(206,855)</u>	<u>122.4%</u>
TOTALS					
Revenues	\$ 35,008,891	\$ 37,313,713	\$ 37,393,077	79,364	0.2%
Expenditures and Transfers					
Expenditures	31,221,857	34,735,709	34,051,529	(684,181)	(2.0)%
Non-Mandatory Transfers	3,837,172	2,746,950	3,717,350	970,400	35.3%
Total Expenditures and Transfers	<u>\$ 35,059,028</u>	<u>\$ 37,482,659</u>	<u>\$ 37,768,879</u>	<u>286,219</u>	<u>0.8%</u>
Net Asset Addition/(Reduction)	<u>\$ (50,138)</u>	<u>\$ (168,946)</u>	<u>\$ (375,802)</u>	<u>(206,855)</u>	<u>122.4%</u>

Current Operating Budget Summary

Unrestricted Current Operating Funds - Recurring and NonRecurring
Institute For Public Service Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
State Appropriations	\$ 17,256,487	\$ 20,418,887	\$ 20,343,787	(75,100)	(0.4)%
Sales & Services	431,907	-	-	-	-
Grants & Contracts	1,334,177	1,489,461	1,677,269	187,808	12.6%
Other Sources	15,986,320	15,914,865	15,874,421	(40,444)	(0.3)%
Revenues	<u>\$ 35,008,891</u>	<u>\$ 37,823,213</u>	<u>\$ 37,895,477</u>	<u>72,264</u>	<u>0.2%</u>
Expenditures and Transfers					
Public Service	\$ 30,173,428	\$ 33,747,044	\$ 33,056,953	(690,091)	(2.0)%
Academic Support	356,364	370,387	376,040	5,653	1.5%
Institutional Support	692,065	797,693	797,951	258	-
Subtotal Expenditures	<u>\$ 31,221,857</u>	<u>\$ 34,915,124</u>	<u>\$ 34,230,944</u>	<u>(684,181)</u>	<u>(2.0)%</u>
Non Mandatory Transfers	3,837,172	2,746,950	3,717,350	970,400	35.3%
Total Expenditures & Transfers	<u>\$ 35,059,028</u>	<u>\$ 37,662,074</u>	<u>\$ 37,948,294</u>	<u>286,219</u>	<u>0.8%</u>
Net Asset Addition/(Reduction)	<u>\$ (50,138)</u>	<u>\$ 161,139</u>	<u>\$ (52,817)</u>	<u>(213,955)</u>	<u>(132.8)%</u>
TOTALS					
Revenues	\$ 35,008,891	\$ 37,823,213	\$ 37,895,477	72,264	0.2%
Expenditures and Transfers					
Expenditures	31,221,857	34,915,124	34,230,944	(684,181)	(2.0)%
Non-Mandatory Transfers	3,837,172	2,746,950	3,717,350	970,400	35.3%
Total Expenditures and Transfers	<u>\$ 35,059,028</u>	<u>\$ 37,662,074</u>	<u>\$ 37,948,294</u>	<u>286,219</u>	<u>0.8%</u>
Net Asset Addition/(Reduction)	<u>\$ (50,138)</u>	<u>\$ 161,139</u>	<u>\$ (52,817)</u>	<u>(213,955)</u>	<u>(132.8)%</u>

Expenses by Natural Classifications

Unrestricted Current Operating Funds - Recurring
Institute For Public Service Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 163,816	\$ 20,000	\$ 65,000	45,000	225.0%
Staff	15,710,456	17,951,379	17,782,012	(169,367)	(0.9)%
Students & Graduate Assistants	18,874	60,692	60,692	-	-
Salaries and Wages	\$ 15,860,829	\$ 18,032,071	\$ 17,907,704	\$ (124,367)	(0.7)%
Fringe Benefits	5,627,865	5,898,708	5,802,658	(96,049)	(1.6)%
Subtotal	\$ 21,488,693	\$ 23,930,778	\$ 23,710,362	\$ (220,417)	(0.9)%
Operating, Equipment, and Student Aid					
Operating	8,197,610	9,010,081	8,518,817	(491,264)	(5.5)%
Travel	1,398,033	1,528,350	1,555,850	27,500	1.8%
Student Aid	27,431	18,500	18,500	-	-
Equipment	110,089	248,000	248,000	-	-
Subtotal	\$ 9,733,163	\$ 10,804,931	\$ 10,341,167	\$ (463,764)	(4.3)%
Total E&G Expenditures	\$ 31,221,856	\$ 34,735,709	\$ 34,051,529	\$ (684,181)	(2.0)%

Expenses by Natural Classifications

Unrestricted Current Operating Funds - Recurring and NonRecurring
 Institute For Public Service Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 163,816	\$ 20,000	\$ 65,000	45,000	225.0%
Staff	15,710,456	17,951,379	17,782,012	(169,367)	(0.9)%
Students & Graduate Assistants	18,874	60,692	60,692	-	-
Salaries and Wages	\$ 15,860,829	\$ 18,032,071	\$ 17,907,704	\$ (124,367)	(0.7)%
Fringe Benefits	5,627,865	5,898,708	5,802,658	(96,049)	(1.6)%
Subtotal	\$ 21,488,693	\$ 23,930,778	\$ 23,710,362	\$ (220,417)	(0.9)%
Operating, Equipment, and Student Aid					
Operating	8,197,610	9,147,921	8,656,657	(491,264)	(5.4)%
Travel	1,398,033	1,569,925	1,597,425	27,500	1.8%
Student Aid	27,431	18,500	18,500	-	-
Equipment	110,089	248,000	248,000	-	-
Subtotal	\$ 9,733,163	\$ 10,984,346	\$ 10,520,582	\$ (463,764)	(4.2)%
Total E&G Expenditures	\$ 31,221,856	\$ 34,915,124	\$ 34,230,944	\$ (684,181)	(2.0)%

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

Institute For Public Service Consolidated

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
State Appropriations	\$ 20,343,787	-	- \$	20,343,787
Grants & Contracts	1,677,269	-	10,790,014	12,467,283
Other Sources	15,874,421	-	1,124,692	16,999,113
Total Revenues	<u>\$ 37,895,477</u>	<u>- \$</u>	<u>11,914,706 \$</u>	<u>49,810,183</u>
Expenditures and Transfers				
Public Service	33,056,953	-	11,878,206	44,935,159
Academic Support	376,040	-	21,000	397,040
Institutional Support	797,951	-	7,000	804,951
Scholarships & Fellowships	-	-	8,500	8,500
Subtotal Expenditures	<u>\$ 34,230,944</u>	<u>- \$</u>	<u>11,914,706 \$</u>	<u>46,145,650</u>
Non Mandatory Transfers	3,717,350	-	-	3,717,350
Total Expenditures and Transfers	<u>\$ 37,948,294</u>	<u>- \$</u>	<u>11,914,706 \$</u>	<u>49,863,000</u>
Net Asset Addition/Reduction	<u>\$ (52,817)</u>	<u>-</u>	<u>- \$</u>	<u>(52,817)</u>

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
 Institute For Public Service Consolidated

4.C. Report and Recommendations of the Finance and Administration Committee

	2025			2024			2023		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
EDUCATIONAL AND GENERAL									
Revenues									
State Appropriations	\$ 17,256,487	- \$	17,256,487	\$ 20,418,887	- \$	20,418,887	\$ 20,343,787	- \$	20,343,787
Sales & Services	431,907	197,254	629,161	-	-	-	-	-	-
Grants & Contracts	1,334,177	9,990,014	11,324,192	1,489,461	10,377,029	11,866,490	1,677,269	10,790,014	12,467,283
Other Sources	15,986,320	931,299	16,917,618	15,914,865	1,108,192	17,023,057	15,874,421	1,124,692	16,999,113
Total Revenue	<u>\$ 35,008,891</u>	<u>\$ 11,118,568</u>	<u>\$ 46,127,458</u>	<u>\$ 37,823,213</u>	<u>\$ 11,485,221</u>	<u>\$ 49,308,434</u>	<u>\$ 37,895,477</u>	<u>\$ 11,914,706</u>	<u>\$ 49,810,183</u>
Expenditures and Transfers									
Research	- \$	7,733 \$	7,733	-	-	-	-	-	-
Public Service	30,173,428	9,116,848	39,290,276	33,747,044	11,448,721	45,195,765	33,056,953	11,878,206	44,935,159
Academic Support	356,364	23,536	379,900	370,387	21,000	391,387	376,040	21,000	397,040
Institutional Support	692,065	3,433	695,498	797,693	7,000	804,693	797,951	7,000	804,951
Scholarships & Fellowships	-	10,841	10,841	-	8,500	8,500	-	8,500	8,500
Subtotal Expenditures	<u>\$ 31,221,857</u>	<u>\$ 9,162,392</u>	<u>\$ 40,384,248</u>	<u>\$ 34,915,124</u>	<u>\$ 11,485,221</u>	<u>\$ 46,400,345</u>	<u>\$ 34,230,944</u>	<u>\$ 11,914,706</u>	<u>\$ 46,145,650</u>
Non Mandatory Transfers	3,837,172	-	3,837,172	2,746,950	-	2,746,950	3,717,350	-	3,717,350
Total Expenditures & Transfers	<u>\$ 35,059,028</u>	<u>\$ 9,162,392</u>	<u>\$ 44,221,420</u>	<u>\$ 37,662,074</u>	<u>\$ 11,485,221</u>	<u>\$ 49,147,295</u>	<u>\$ 37,948,294</u>	<u>\$ 11,914,706</u>	<u>\$ 49,863,000</u>
Net Asset Addition/(Reduction)	<u>\$ (50,138)</u>	<u>\$ 1,956,176</u>	<u>\$ 1,906,038</u>	<u>\$ 161,139</u>	<u>- \$</u>	<u>\$ 161,139</u>	<u>\$ (52,817)</u>	<u>- \$</u>	<u>\$ (52,817)</u>
AUXILIARIES									
Expenditures and Transfers									
Total Expenditures and Transfers	-	-	-	-	-	-	-	-	-
TOTALS									
Revenues	\$ 35,008,891	\$ 11,118,568	\$ 46,127,458	\$ 37,823,213	\$ 11,485,221	\$ 49,308,434	\$ 37,895,477	\$ 11,914,706	\$ 49,810,183
Expenditures and Transfers									
Operating Expenses	31,221,856	9,162,392	40,384,248	34,915,124	11,485,221	46,400,345	34,230,944	11,914,706	46,145,650
Non Mandatory Transfers	3,837,172	-	3,837,172	2,746,950	-	2,746,950	3,717,350	-	3,717,350
Total Expenditures and Transfers	<u>\$ 35,059,028</u>	<u>\$ 9,162,392</u>	<u>\$ 44,221,420</u>	<u>\$ 37,662,074</u>	<u>\$ 11,485,221</u>	<u>\$ 49,147,295</u>	<u>\$ 37,948,294</u>	<u>\$ 11,914,706</u>	<u>\$ 49,863,000</u>
Net Asset Addition/(Reduction)	<u>\$ (50,137)</u>	<u>\$ 1,956,176</u>	<u>\$ 1,906,038</u>	<u>\$ 161,139</u>	<u>- \$</u>	<u>\$ 161,139</u>	<u>\$ (52,817)</u>	<u>- \$</u>	<u>\$ (52,817)</u>

Unrestricted Current Operating Funds

System Administration

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

EDUCATIONAL AND GENERAL

Revenues

State Appropriations	6,808,317	(4,600)	6,803,717
Other Sources	36,675,000	36,000,000	72,675,000
Total Revenues	\$ 43,483,317	\$ 35,995,400	\$ 79,478,717

Expenditures and Transfers

Institutional Support	\$ 80,208,664	\$ 3,067,526	\$ 83,276,190
Operation & Maintenance	1,627,613	-	1,627,613
Subtotal Expenditures	\$ 81,836,277	\$ 3,067,526	\$ 84,903,803
Mandatory Transfers	118,000	-	118,000
Non Mandatory Transfers	(33,542,789)	33,672,022	129,233
Total Expenditures & Transfers	\$ 48,411,488	\$ 36,739,548	\$ 85,151,036

Net Asset Addition/(Reduction)	\$ (4,928,171)	\$ (744,148)	\$ (5,672,319)
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TOTALS

Revenues	\$ 43,483,317	\$ 35,995,400	\$ 79,478,717
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Expenditures and Transfers

Expenditures	81,836,277	3,067,526	84,903,803
Mandatory Transfers	118,000	-	118,000
Non-Mandatory Transfers	(33,542,789)	33,672,022	129,233
Total Expenditures and Transfers	\$ 48,411,488	\$ 36,739,548	\$ 85,151,036

Net Asset Addition/(Reduction)	\$ (4,928,171)	\$ (744,148)	\$ (5,672,319)
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Unrestricted Net Asset Summary
Current Funds, Revenues, Expenditures, and Transfers
 System Administration

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliary	Total Unrestricted
FY26 Budget Revised			
Beginning Fund Balance	\$ 17,468,337	- \$	17,468,337
Revenues	\$ 79,478,717	- \$	79,478,717
Expenditures	84,903,803	-	84,903,803
Transfers	247,233	-	247,233
Total Expenditures & Transfers	<u>\$ 85,151,036</u>	<u>- \$</u>	<u>85,151,036</u>
Net Asset Addition/(Reduction)	\$ (5,672,319)	- \$	(5,672,319)
Total Ending Fund Balance	\$ 11,796,017	- \$	11,796,017
Allocations:			
Working Capital	5,000,000	-	5,000,000
Revolving Funds	3,500,000	-	3,500,000
Unallocated	3,296,017	-	3,296,017
<i>Unallocated as % of Expenses + Transfers</i>	3.9%	-	3.9%

Unrestricted Net Assets are funds carried forward to be used during the following fiscal year. They include funds allocated to specific purposes (working capital, revolving funds, encumbrances, and reappropriations) and unallocated funds available for short term contingencies.

Working capital – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

Revolving funds – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

Encumbrances – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

Reappropriations – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. They are fully expended during the fiscal year.

Unallocated Reserves – contingency funds available to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

Current Operating Budget Summary

*Unrestricted Current Operating Funds - Recurring
System Administration*

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
State Appropriations	\$ 6,562,022	\$ 6,882,517	\$ 6,808,317	(74,200)	(1.1)%
Sales & Services	240	-	-	-	-
Grants & Contracts	164,480	-	-	-	-
Other Sources	77,060,376	36,675,000	36,675,000	-	-
Revenues	<u>\$ 83,787,118</u>	<u>\$ 43,557,517</u>	<u>\$ 43,483,317</u>	<u>(74,200)</u>	<u>(0.2)%</u>
Expenditures and Transfers					
Instruction	\$ 24,114	-	-	-	-
Research	2,068,650	-	-	-	-
Institutional Support	99,151,381	77,675,551	80,208,664	2,533,113	3.3%
Operation & Maintenance	1,832,880	1,627,613	1,627,613	-	-
Subtotal Expenditures	<u>\$ 103,077,025</u>	<u>\$ 79,303,164</u>	<u>\$ 81,836,277</u>	<u>\$ 2,533,113</u>	<u>3.2%</u>
Mandatory Transfers	152,894	118,000	118,000	-	-
Non Mandatory Transfers	(29,972,491)	(37,542,789)	(33,542,789)	4,000,000	(10.7)%
Total Expenditures & Transfers	<u>\$ 73,257,428</u>	<u>\$ 41,878,375</u>	<u>\$ 48,411,488</u>	<u>\$ 6,533,113</u>	<u>15.6%</u>
Net Asset Addition/(Reduction)	<u>\$ 10,529,690</u>	<u>\$ 1,679,142</u>	<u>\$ (4,928,171)</u>	<u>(6,607,313)</u>	<u>(393.5)%</u>
TOTALS					
Revenues	\$ 83,787,118	\$ 43,557,517	\$ 43,483,317	(74,200)	(0.2)%
Expenditures and Transfers					
Expenditures	103,077,025	79,303,164	81,836,277	2,533,113	3.2%
Mandatory Transfers	152,894	118,000	118,000	-	-
Non-Mandatory Transfers	(29,972,491)	(37,542,789)	(33,542,789)	4,000,000	(10.7)%
Total Expenditures and Transfers	<u>\$ 73,257,428</u>	<u>\$ 41,878,375</u>	<u>\$ 48,411,488</u>	<u>\$ 6,533,113</u>	<u>15.6%</u>
Net Asset Addition/(Reduction)	<u>\$ 10,529,690</u>	<u>\$ 1,679,142</u>	<u>\$ (4,928,171)</u>	<u>(6,607,313)</u>	<u>(393.5)%</u>

Current Operating Budget Summary

*Unrestricted Current Operating Funds - Recurring and NonRecurring
System Administration*

4.C. Report and Recommendations of the Finance and Administration Committee

UNRESTRICTED FUNDS	FY25	FY26	FY26	Change - Adopted to Revised	
Recurring and NonRecurring	Actual	Adopted	Revised	Amount	%
EDUCATIONAL AND GENERAL					
Revenues					
State Appropriations	\$ 6,562,022	\$ 6,882,517	\$ 6,803,717	(78,800)	(1.1)%
Sales & Services	240	-	-	-	-
Grants & Contracts	164,480	-	-	-	-
Other Sources	77,060,376	72,675,000	72,675,000	-	-
Revenues	<u>\$ 83,787,118</u>	<u>\$ 79,557,517</u>	<u>\$ 79,478,717</u>	<u>(78,800)</u>	<u>(0.1)%</u>
Expenditures and Transfers					
Instruction	\$ 24,114	-	-	-	-
Research	2,068,650	-	-	-	-
Institutional Support	99,151,381	80,575,551	83,276,190	2,700,639	3.4%
Operation & Maintenance	1,832,880	1,627,613	1,627,613	-	-
Subtotal Expenditures	<u>\$ 103,077,025</u>	<u>\$ 82,203,164</u>	<u>\$ 84,903,803</u>	<u>\$ 2,700,639</u>	<u>3.3%</u>
Mandatory Transfers	152,894	118,000	118,000	-	-
Non Mandatory Transfers	(29,972,491)	(2,970,563)	129,233	3,099,796	(104.4)%
Total Expenditures & Transfers	<u>\$ 73,257,428</u>	<u>\$ 79,350,601</u>	<u>\$ 85,151,036</u>	<u>\$ 5,800,435</u>	<u>7.3%</u>
Net Asset Addition/(Reduction)	<u>\$ 10,529,690</u>	<u>\$ 206,916</u>	<u>\$ (5,672,319)</u>	<u>(5,879,235)</u>	<u>(2,841.4)%</u>
TOTALS					
Revenues	\$ 83,787,118	\$ 79,557,517	\$ 79,478,717	(78,800)	(0.1)%
Expenditures and Transfers					
Expenditures	103,077,025	82,203,164	84,903,803	2,700,639	3.3%
Mandatory Transfers	152,894	118,000	118,000	-	-
Non-Mandatory Transfers	(29,972,491)	(2,970,563)	129,233	3,099,796	(104.4)%
Total Expenditures and Transfers	<u>\$ 73,257,428</u>	<u>\$ 79,350,601</u>	<u>\$ 85,151,036</u>	<u>\$ 5,800,435</u>	<u>7.3%</u>
Net Asset Addition/(Reduction)	<u>\$ 10,529,690</u>	<u>\$ 206,916</u>	<u>\$ (5,672,319)</u>	<u>(5,879,235)</u>	<u>(2,841.4)%</u>

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring
System Administration*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 208,856	\$ 186,147	\$ 190,177	4,030	2.2%
Staff	37,722,926	40,382,627	42,250,059	1,867,432	4.6%
Students & Graduate Assistants	476,505	438,000	521,758	83,758	19.1%
Salaries and Wages	\$ 38,327,869	\$ 41,006,774	\$ 42,961,994	\$ 1,955,220	4.8%
Fringe Benefits	12,967,272	13,952,428	14,530,321	577,892	4.1%
Subtotal	\$ 51,295,140	\$ 54,959,202	\$ 57,492,315	\$ 2,533,113	4.6%
Operating, Equipment, and Student Aid					
Operating	50,481,461	23,298,247	23,298,247	-	-
Travel	1,189,251	1,020,715	1,020,715	-	-
Student Aid	58,819	25,000	25,000	-	-
Equipment	52,353	-	-	-	-
Subtotal	\$ 51,781,884	\$ 24,343,962	\$ 24,343,962	-	-
Total E&G Expenditures	\$ 103,077,025	\$ 79,303,164	\$ 81,836,277	\$ 2,533,113	3.2%

Expenses by Natural Classifications

*Unrestricted Current Operating Funds - Recurring and NonRecurring
System Administration*

4.C. Report and Recommendations of the Finance and Administration Committee

	FY25 Actual	FY26 Adopted	FY26 Revised	Change - Adopted to Revised	
				Amount	%
EDUCATIONAL AND GENERAL					
Salaries and Benefits					
Salaries					
Faculty	\$ 208,856	\$ 186,147	\$ 190,177	4,030	2.2%
Staff	37,722,926	40,382,627	42,250,059	1,867,432	4.6%
Students & Graduate Assistants	476,505	438,000	521,758	83,758	19.1%
Salaries and Wages	\$ 38,327,869	\$ 41,006,774	\$ 42,961,994	\$ 1,955,220	4.8%
Fringe Benefits	12,967,272	13,952,428	14,530,321	577,892	4.1%
Subtotal	\$ 51,295,140	\$ 54,959,202	\$ 57,492,315	\$ 2,533,113	4.6%
Operating, Equipment, and Student Aid					
Operating	50,481,461	26,198,247	26,365,773	167,526	0.6%
Travel	1,189,251	1,020,715	1,020,715	-	-
Student Aid	58,819	25,000	25,000	-	-
Equipment	52,353	-	-	-	-
Subtotal	\$ 51,781,884	\$ 27,243,962	\$ 27,411,488	\$ 167,526	0.6%
Total E&G Expenditures	\$ 103,077,025	\$ 82,203,164	\$ 84,903,803	\$ 2,700,639	3.3%

Current Operating Funds by Fund Group- Unrestricted and Restricted

Current Operating Funds - Recurring and NonRecurring

System Administration

FY26 Revised

4.C. Report and Recommendations of the Finance and Administration Committee

	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Revenues				
State Appropriations	\$ 6,803,717	-	- \$	6,803,717
Grants & Contracts	-	-	1,100,000	1,100,000
Other Sources	72,675,000	-	990,000	73,665,000
Total Revenues	<u>\$ 79,478,717</u>	<u>- \$</u>	<u>2,090,000 \$</u>	<u>81,568,717</u>
Expenditures and Transfers				
Instruction	-	-	500,000	500,000
Research	-	-	40,000	40,000
Public Service	-	-	600,000	600,000
Institutional Support	83,276,190	-	560,000	83,836,190
Scholarships & Fellowships	-	-	40,000	40,000
Operation & Maintenance	1,627,613	-	-	1,627,613
Subtotal Expenditures	<u>\$ 84,903,803</u>	<u>- \$</u>	<u>1,740,000 \$</u>	<u>86,643,803</u>
Mandatory Transfers	118,000	-	-	118,000
Non Mandatory Transfers	129,233	-	-	129,233
Total Expenditures and Transfers	<u>\$ 85,151,036</u>	<u>- \$</u>	<u>1,740,000 \$</u>	<u>86,891,036</u>
Net Asset Addition/Reduction	<u>\$ (5,672,319)</u>	<u>- \$</u>	<u>350,000 \$</u>	<u>(5,322,319)</u>

Current Operating Funds- Unrestricted and Restricted

Current Operating Funds - Recurring and Non-Recurring
System Administration

4.C. Report and Recommendations of the Finance and Administration Committee

	2025			2026			2027		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
EDUCATIONAL AND GENERAL									
Revenues									
State Appropriations	\$ 6,562,022	\$ 1,326,072	\$ 7,888,094	\$ 6,882,517	\$ -	\$ 6,882,517	\$ 6,803,717	\$ -	\$ 6,803,717
Sales & Services	240	-	240	-	-	-	-	-	-
Grants & Contracts	164,480	5,470,735	5,635,215	-	1,100,000	1,100,000	-	1,100,000	1,100,000
Other Sources	77,060,376	1,061,584	78,121,960	72,675,000	990,000	73,665,000	72,675,000	990,000	73,665,000
Total Revenue	\$ 83,787,118	\$ 7,858,391	\$ 91,645,509	\$ 79,557,517	\$ 2,090,000	\$ 81,647,517	\$ 79,478,717	\$ 2,090,000	\$ 81,568,717
Expenditures and Transfers									
Instruction	\$ 24,114	\$ 2,506,534	\$ 2,530,648	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ 500,000
Research	2,068,650	1,888	2,070,538	-	40,000	40,000	-	40,000	40,000
Public Service	-	2,508,266	2,508,266	-	600,000	600,000	-	600,000	600,000
Institutional Support	99,151,381	1,381,351	100,532,732	80,575,551	560,000	81,135,551	83,276,190	560,000	83,836,190
Scholarships & Fellowships	-	21,369	21,369	-	40,000	40,000	-	40,000	40,000
Operation & Maintenance	1,832,880	-	1,832,880	1,627,613	-	1,627,613	1,627,613	-	1,627,613
Subtotal Expenditures	\$ 103,077,025	\$ 6,419,407	\$ 109,496,432	\$ 82,203,164	\$ 1,740,000	\$ 83,943,164	\$ 84,903,803	\$ 1,740,000	\$ 86,643,803
Mandatory Transfers	152,894	-	152,894	118,000	-	118,000	118,000	-	118,000
Non Mandatory Transfers	(29,972,491)	-	(29,972,491)	(2,970,563)	-	(2,970,563)	129,233	-	129,233
Total Expenditures & Transfers	\$ 73,257,428	\$ 6,419,407	\$ 79,676,835	\$ 79,350,601	\$ 1,740,000	\$ 81,090,601	\$ 85,151,036	\$ 1,740,000	\$ 86,891,036
Net Asset Addition/(Reduction)	\$ 10,529,690	\$ 1,438,984	\$ 11,968,673	\$ 206,916	\$ 350,000	\$ 556,916	\$ (5,672,319)	\$ 350,000	\$ (5,322,319)
AUXILIARIES									
Expenditures and Transfers									
Total Expenditures and Transfers	-	-	-	-	-	-	-	-	-
TOTALS									
Revenues	\$ 83,787,118	\$ 7,858,391	\$ 91,645,509	\$ 79,557,517	\$ 2,090,000	\$ 81,647,517	\$ 79,478,717	\$ 2,090,000	\$ 81,568,717
Expenditures and Transfers									
Operating Expenses	103,077,025	6,419,407	109,496,432	82,203,164	1,740,000	83,943,164	84,903,803	1,740,000	86,643,803
Mandatory Transfers	152,894	-	152,894	118,000	-	118,000	118,000	-	118,000
Non Mandatory Transfers	(29,972,491)	-	(29,972,491)	(2,970,563)	-	(2,970,563)	129,233	-	129,233
Total Expenditures and Transfers	\$ 73,257,428	\$ 6,419,407	\$ 79,676,835	\$ 79,350,601	\$ 1,740,000	\$ 81,090,601	\$ 85,151,036	\$ 1,740,000	\$ 86,891,036
Net Asset Addition/(Reduction)	\$ 10,529,690	\$ 1,438,984	\$ 11,968,673	\$ 206,916	\$ 350,000	\$ 556,916	\$ (5,672,319)	\$ 350,000	\$ (5,322,319)

University of Tennessee FY 2025-26 Revised Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Current Funds

Current funds are available to the university for use in achieving any of its authorized institutional purposes. They include revenues generated by or appropriated for current operations as well as carryovers from previous years set aside for current operations. These funds may be either unrestricted or restricted:

- **Unrestricted** – funds which the university retains full control of their use, or
- **Restricted** – funds which are externally restricted and may be used only in accordance with the purposes established by the provider.

Current Fund Categories

There are two categories of current funds used by UT:

- **Educational and General** – consists of all core functions of the university necessary to support the teaching, research, and public service missions of the university.
- **Auxiliary Enterprises** – self-supporting enterprises which furnish services to students, faculty, and staff. Examples include housing, bookstores, food service, and UT Knoxville Men's Athletics.

Current Fund Revenue Sources

- **Tuition and Fees** – funds collected from students for educational purposes.
- **Appropriations** – primarily funding received from the State of Tennessee to support current operations of the university. Appropriations may also be received from the federal government and from local (city and county) governments.
- **Grants and Contracts** – funds received from governmental (federal, state, local) or non-governmental (private organizations or individuals) entities resulting from grants or contracts entered into to furnish goods or services.
- **Sales and Services of Educational Activities** – revenues from the sale of goods or services related to educational activities. Examples include the sale of literary publications, testing services, the sale of agricultural products, theater revenues, clinical services, and band and sports camps.
- **Other Revenues** – revenues not included in the above classifications. Includes gifts from private organizations or individuals' investment income, income from endowments (funds which principal must be maintained inviolate but which interest income may be expended) not dedicated to a specific expenditure, miscellaneous rentals and sales, and conference revenues.

University of Tennessee FY 2025-26 Revised Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Functional Area Expenditure Categories

- **Instruction** – expenses for activities that are part of an institution’s instruction program. Expenses for credit and noncredit courses; academic, vocational, and technical instruction; and regular, special, and extension sessions should be included.
- **Research** – expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the institution.
- **Public Service** – expenses for activities established primarily to provide non instructional services beneficial to individuals and groups external to the institution. Such activities include community service programs and cooperative extension services.
- **Academic Support** – expenses to provide support for the university’s primary mission of instruction, research, and public service; includes libraries, academic computing support, museums, and academic administration.
- **Student Services** – expenses incurred for offices of admissions and the registrar and activities with the primary purpose of contributing to students’ emotional and physical well-being and intellectual, cultural, and social development outside the context of the formal instruction program. It includes expenses for student activities, cultural events, student newspapers, intramural athletics, student organizations, intercollegiate athletics (if the program is not operated as an auxiliary enterprise), counseling and career guidance (excluding informal academic counseling by the faculty), student aid administration, and student health service (if not operated as an auxiliary enterprise).
- **Institutional Support** – expenses related to executive management, fiscal operations, legal services, personnel services, administrative computing, and contractual payments to the UT Foundation, Inc. for the provision of alumni and development programs.
- **Operation and Maintenance of Physical Plant** – expenses for the operation and maintenance of buildings and grounds, utilities, custodial services, and campus security.
- **Scholarships and Fellowships** – expenses for aid to students in the form of monetary grants resulting from selection by the institution or from an entitlement program.

Transfers

- **Mandatory** – transfers from current funds to another fund group arising from a legal binding agreement, primarily the retirement of debt obligations for buildings.
- **Non-mandatory** – transfers from current funds to another fund group made at the discretion of the university. Examples include the setting aside of funds for the renewal or replacement of equipment, funding institutional match requirements for construction projects, and building long term reserves for future contingencies.

University of Tennessee FY 2025-26 Revised Budget

4.C. Report and Recommendations of the Finance and Administration Committee

Natural Classification Expenditure Categories

Expenditure categories reflecting type of good or service: salaries, fringe benefits, non-personnel operating expense, equipment, scholarships, fellowships, utilities, supplies, and contractual services.

Unrestricted Net Assets

Funds designated or reserved for specific purposes such as working capital, revolving funds, encumbrances, and reappropriations. A portion of these funds are maintained as unallocated funds at a level that falls within a certain percent range of total expenditures and transfers.

- **Working capital** – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.
- **Revolving funds** – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).
- **Encumbrances** – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.
- **Reappropriations** – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.
- **Unallocated Reserves** – are contingency funds used to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

4.C. Report and Recommendations of the Finance and Administration Committee

2025-26 Revised Budget Document

David L. Miller, Sr. VP and Chief Financial Officer

System Budget Analysis and Planning Office

Jennifer Easley, Associate Vice President
Ruth Merritt, Financial Analyst II
Stephanie Jinkins, Director of Business Services

We gratefully acknowledge the effort and cooperation of the campus and unit budget staff and the DTS staff who contribute to the preparation of the University budget.

Knoxville, Space Institute, and Institute of Agriculture

Paul Byrnes, Senior Vice Chancellor Finance and Administration
Kim McCulloch, Associate Vice Chancellor Finance and Administration
Keith Thomas, Assistant Vice Chancellor – Budget, Planning & Analysis
Melissa Johnson, Director – Accounting & Financial Compliance
Suzan Thompson, Financial Specialist
Pam Arrowood, Financial Specialist
Michelle Carmack, UTSI Director of Finance and Administration
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Missy Kitts, UTIA Ag Extension Exec. Director of Business and Finance
Cynthia Nichols, UTIA Ag Experiment Station Exec. Director of Business and Finance
Erin Hotochin, UTIA Veterinary Medicine Exec. Director of Business and Finance

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Stephanie Fletcher, Vice Chancellor Finance & Administration
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Jamie Hlubbs, Director of Facilities & Operations

Health Science Center

Raaj Kurapati, Executive Vice Chancellor and Chief Operating Officer
Michael Ebbs, Associate Vice Chancellor, Financial Strategy
George Ninan, Associate Vice Chancellor, Financial Operations
Benji Harmon, Assistant Vice Chancellor, Financial Planning and Budget

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Rumira Xhaferaj, Chief Business Officer and Budget Director

UT Department of Technology Solutions

Tammy Lemon, Associate Vice President/Assistant Vice Chancellor
Bryan Copeland, DASH Finance Team Leader
Andrew Owens, Business Analyst
Chricinda Stephens, Interim DASH HCM Team Leader



THE UNIVERSITY OF TENNESSEE

4.C. Report and Recommendations of the Finance and Administration Committee

AGENDA ITEM SUMMARY

Meeting Date: February 27, 2026

Item: **FY 2026-27 State Budget Amendment Request**

Type: Action

Background Information

The administration is presenting additional revenue/institutionally-funded projects for FY 2026-27 as detailed on the attached schedule. Included in the schedule is a brief narrative description of the additional projects totaling \$469,180,000 as part of the meeting materials.

Campuses identified these projects during the last nine (9) months (past the FY 2026-27 budget submittal date). The list consists of requests fully programmed and ready for design, as well as conceptual projects that will be master planned and programmed during the fiscal year.

Due to the State budget process, these requests must be included in the annual capital budget to seek Tennessee State School Bond Authority and State Building Commission approval for design and construction during FY 2026-27. As such, the administration has prepared the list for inclusion in the FY 2026-27 State of Tennessee Budget Document, as amendments to the Governor's Budget. Legislative approval is required even though no state funds are being requested for these projects.

Action

The Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.

{Resolution appears on the following page.}



THE UNIVERSITY OF TENNESSEE

4.C. Report and Recommendations of the Finance and Administration Committee

Resolved:

The Board of Trustees hereby:

- 1. Approves Amendment No. 1 to Revenue/Institutionally Funded Projects (FY 2026-27), a copy of which Amendment shall be attached to this resolution after adoption;**
- 2. Authorizes the administration to take such action as necessary to submit the additional revenue/institutionally funded projects for FY 2026-27 to state government and update all lists, schedules or other documents to reflect the changes set forth in the Amendment;**
- 3. Authorizes the administration to enter into contracts for design and construction of the FY 2026-27 projects within available funds;**
- 4. Authorizes the administration to enter into contracts for design and construction associated with revenue/institutionally funded projects subsequently identified before or during FY 2026-27, subject to the President's approval and subject to any subsequently identified projects being reported to the Board of Trustees at its next regularly scheduled meeting; and**
- 5. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for FY 2026-27 revenue/institutionally funded capital projects.**

The proper officers of the University be and hereby are authorized to make any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.

Governor's Budget Amendment Disclosures (FY2026-27)

4.C. Report and Recommendations of the Finance and Administration Committee										
SPA										
1	UTHSC	Energy & Ut Redevelopment	will address deferred maintenance and update energy infrastructure. The project includes all related work.	\$ 70,000,000	\$ 70,000,000					
2	UTIA	CVM Renovation & Addition	This project will renovate the College of Veterinary Medicine and expand the Emergency and Critical Care Unit and Feline Healthcare Center. The project includes all related work.	\$ 72,000,000		\$ 21,600,000				\$50,400,000
3	UTK	Housing Redevelopment	This project will construct new residence halls which will replace older halls (Carrick North & South, and Reese) to meet the growing needs of campus housing for approximately 1,300+ students. This project will also support student life needs and all related work.	\$ 253,380,000	\$253,380,000					
4	UTM	Housing Project	Construct new apartment style housing including approximately 250 beds. The project includes all related work.	\$ 58,800,000	\$ 58,800,000					
5	UTS	New Student Housing	Construction of a new residence hall to accommodate future enrollment growth. This new building will provide dorm rooms, communal gathering spaces, study spaces, and other student life functions along with all related work to complete the project.	\$ 15,000,000	\$ 15,000,000					
Total				\$ 469,180,000	\$ 397,180,000	\$ 21,600,000	\$	- \$	- \$	- \$ 50,400,000



THE UNIVERSITY OF TENNESSEE
BOARD OF TRUSTEES

4.C. Report and Recommendations of the Finance and Administration Committee

AGENDA ITEM SUMMARY

Meeting Date: February 26, 2026
Item: **Proposed FY 2026-27 Tuition Levels, UTHSC**
Type: Action

Background Information

As standard with its regular practice, the UT Health Science Center (UTHSC) is presenting proposed tuition levels on FY 2026-27 tuition levels at this meeting because UTHSC's academic year begins on July 1, 2026.

The following schedules provide details of proposed changes in rates, dollars, and revenue. A 2% across the board increase/adjustment for in-state programs and a strategic, program-by-program, adjustment for out-of-state and international programs, would generate a gross revenue gain of approximately \$2.2 million (equivalent to approximately 0.5% of total UT Health Science Center unrestricted operating revenues).

Action

The Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.

Resolved:

The Board of Trustees hereby approves the FY 2026-27 tuition rates for the UT Health Science Center as presented in the meeting materials, which shall be attached to this resolution following adoption.

UT Health Science Center

Proposed 2026-27 Tuition and Fees

4.C. Report and Recommendations of the Finance and Administration Committee

SUMMARY	New Revenue
Proposed for Approval by the Board of Trustees	2,200,000
Approved by the President	106,363
Approved by the Chancellor*	
Proposed Allocations	
Operations	1,200,000
Scholarships	1,000,000
Instruments for various college didactic/clinical learning environments	0
Course materials and licensing test preparation	106,363
Increase in student health insurance premiums*	
TOTAL	\$ 2,306,363

Proposed Changes	In-State		Out-of-State		Revenue
Tuition	Varies		Varies		\$2,200,000
College of Nursing - ABSN – Digital Materials Fee	\$168	5%	\$168	5%	\$20,664
College of Nursing – TBSN - Digital Materials Fee	\$137	7%	\$137	7%	\$8,768
College of Nursing – CRNA Review Course Fee	\$(355)	-21%	\$(355)	-21%	\$(13,135)
College of Nursing – PACNP Board Review Fee (year 3)	\$1,000	NEW	\$1,000	NEW	\$10,000
College of Nursing – PPC Board Review Fee (year 3)	\$256	NEW	\$256	NEW	\$2,556
College of Health Professions – MOT Board Exam and Clinical Prep Fee (year 1 and year 2)	\$50	33%	\$50	33%	\$8,000
College of Health Professions – MOT Therapy Media Fee (year 1 and year 2)	\$50	33%	\$50	33%	\$8,000
College of Health Professions – OTD Board Exam and Clinical Pret Fee (year 1 and year 2)	\$200	NEW	\$200	NEW	\$1,000

UT Health Science Center

Proposed 2026-27 Tuition and Fees

4.C. Report and Recommendations of the Finance and Administration Committee

Capstone Fee (year 3)					
College of Health Professions – OTD Media Fee (year 1 and year 2)	\$200	NEW	\$200	NEW	\$1,000
College of Medicine – Student Resource Fee	\$52	12%	\$52	12%	\$35,360
College of Medicine – Step 1 Exam Prep Fee	\$30	32%	\$30	32%	\$20,400

Proposed for Approval by the Board of Trustees

- Tuition** – A 2% across the board increase/adjustment for in-state programs and a strategic, program-by-program, adjustment for out-of-state and international programs, would generate a gross revenue gain of approximately \$2.2 million (equivalent to approximately 0.5% of total UT Health Science Center unrestricted operating revenues). The first \$1 million of these funds will be used to increase funding for the institutional scholarship program, the remainder of the funds, approximately \$1.2 million would be used to meet our commitment to the State of Tennessee to share the cost of annual operating increase and for strategic investments.

The two charts below provide additional details about the actual tuition increases by college and program for both in-state and out-of-state students, respectively.

IN-STATE	FY 2025-26	FY 2026-27	CHANGE	
			Amount	Percent
Graduate Health Sciences				
All GH programs except Pharmacology	\$ 11,834	\$ 12,312	\$ 478	4%
MS Pharmacology	\$ 17,803	\$ 18,522	\$ 719	4%
Medicine				
Doctor of Medicine	\$ 36,823	\$ 37,559	\$ 736	2%
Physician Assistant	\$ 24,421	\$ 24,909	\$ 488	2%
Dentistry				
General DDS	\$ 32,690	\$ 33,344	\$ 654	2%
Dental Hygiene Bachelor of Science	\$ 10,745	\$ 10,960	\$ 215	2%
Pharmacy	\$ 24,299	\$ 24,785	\$ 486	2%
Nursing				
Bachelors -- Traditional	\$ 9,023	\$ 9,203	\$ 180	2%
Bachelors -- Accelerated	\$ 13,535	\$ 13,806	\$ 271	2%
Graduate -- DNP - CRNA	\$ 19,723	\$ 20,117	\$ 394	2%
Graduate -- DNP	\$ 12,206	\$ 12,450	\$ 244	2%
Bachelors -- RN-to-BSN ** (per credit hour)	\$ 400	\$ 400	\$ -	0%
Health Professions				
Bachelor of Science				
Medical Laboratory Science	\$ 8,512	\$ 8,682	\$ 170	2%
Audiology & Speech Pathology *	----	----	----	----
Masters in Cytopathology Practice	\$ 10,546	\$ 15,000	\$ 4,454	42%
DPT / MOT / MHSPA	\$ 14,718	\$ 19,848	\$ 5,130	35%
Doctor of Occupational Therapy (OTD)	\$ 25,308	\$ 19,848	\$ (5,460)	-22%
Dr. Audiology / MS Speech Path	\$ 20,049	\$ 19,848	\$ (201)	-1%
MS Clin Lab Science	\$ 10,726	\$ 15,000	\$ 4,274	40%

UT Health Science Center

Proposed 2026-27 Tuition and Fees

4.C. Report and Recommendations of the Finance and Administration Committee

	FY 2025-26	FY 2026-27	CHANGE	
			Amount	Percent
Graduate Health Sciences				
All GH programs except Pharmacology	\$ 17,968	\$ 18,327	\$ 359	2%
MS Pharmacology	\$ 27,308	\$ 28,411	\$ 1,103	4%
Medicine				
Doctor of Medicine	\$ 56,318	\$ 58,109	\$ 1,791	3%
Physician Assistant	\$ 42,322	\$ 43,168	\$ 846	2%
Dentistry				
General DDS	\$ 74,388	\$ 75,876	\$ 1,488	2%
Dental Hygiene Bachelor of Science	\$ 21,490	\$ 21,919	\$ 429	2%
Pharmacy	\$ 29,734	\$ 30,329	\$ 595	2%
Nursing				
Bachelors -- Traditional	\$ 25,715	\$ 26,229	\$ 514	2%
Bachelors -- Accelerated	\$ 38,571	\$ 39,342	\$ 771	2%
Graduate -- DNP - CRNA	\$ 45,474	\$ 46,383	\$ 909	2%
Graduate -- DNP	\$ 13,282	\$ 13,683	\$ 401	3%
Health Professions				
Bachelor of Science				
Medical Laboratory Science	\$ 13,034	\$ 13,561	\$ 527	4%
Audiology & Speech Pathology *	----	----	----	----
Masters in Cytopathology Practice	\$ 15,642	\$ 17,000	\$ 1,358	9%
DPT / MOT / MHSPA	\$ 34,536	\$ 37,500	\$ 2,964	9%
Doctor of Occupational Therapy (OTD)	\$ 41,125	\$ 37,500	\$ (3,625)	-9%
Dr. Audiology / MS Speech Path	\$ 47,136	\$ 37,500	\$ (9,636)	-20%
MS Clin Lab Science	\$ 15,642	\$ 17,000	\$ 1,358	9%

International Student Tuition Rates – Consistent with our inaugural approach in the previous year, international tuition rates are strategically based on a factor of the in-state rates. The base rate for international is based upon 200% in the In-State rate, up to a maximum, with a few exclusions, of 250% of the In-state Rate. The 250% of the domestic rate is used for programs where the Out-of-State rate is in excess of 200% of the In-State Rate. For the Traditional and Accelerated BSN programs, the Out-of-State rate is in excess of 250% of the In-State Rate, thus for these programs, the Out-of-State Rate is used for the International Rate.

The chart below provides additional details about the actual tuition increases by college and program for international students.

UT Health Science Center

Proposed 2026-27 Tuition and Fees

4.C. Report and Recommendations of the Finance and Administration Committee

	FY 2025-26	FY 2026-27	CHANGE	
			Amount	Percent
Graduate Health Sciences				
All GH programs except Pharmacology	\$ 23,686	\$ 24,624	\$ 938	4.0%
MS Pharmacology	\$ 35,606	\$ 37,044	\$ 1,438	4.0%
Medicine				
Physician Assistant	\$ 48,842	\$ 49,818	\$ 976	2.0%
Dentistry				
General DDS	\$ 81,725	\$ 83,360	\$ 1,635	2.0%
Dental Hygiene Bachelor of Science	\$ 21,490	\$ 21,920	\$ 430	2.0%
Pharmacy				
	\$ 48,597	\$ 49,570	\$ 973	2.0%
Nursing				
Bachelors -- Traditional	\$ 25,715	\$ 26,229	\$ 514	2.0%
Bachelors -- Accelerated	\$ 38,571	\$ 39,342	\$ 771	2.0%
Graduate -- DNP - CRNA	\$ 49,308	\$ 50,294	\$ 986	2.0%
Graduate -- DNP	\$ 24,412	\$ 24,900	\$ 488	2.0%
Health Professions				
<u>Bachelor of Science</u>				
Medical Laboratory Science	\$ 17,024	\$ 17,364	\$ 340	2.0%
Masters in Cytopathology Practice	\$ 21,092	\$ 30,000	\$ 8,908	42.2%
DPT / MOT / MHSPA	\$ 36,794	\$ 39,696	\$ 2,902	7.9%
Doctor of Occupational Therapy	\$ 50,616	\$ 39,696	\$ (10,920)	-21.6%
Dr. Audiology / MS Speech Path	\$ 50,123	\$ 39,696	\$ (10,427)	-20.8%
MS Clin Lab Science	\$ 21,092	\$ 30,000	\$ 8,908	42.2%

Approved by the President

- College of Nursing – ABSN-Digital Materials Fee** – This proposed fee increase reflects both an increase in the institution’s cost for ATI Launch, as well as the adoption of Elsevier 360. The cost of ATI Launch has increased \$75 per student and will remain in use for Term 1 of Academic Year 26/27. In addition, the transition to Elsevier 360 for the remaining terms will provide a more comprehensive and integrated platform for the BSN students. This transition to a new and more comprehensive digital platform will result in an increase of \$93 per student covering three terms. This results in an overall increase of \$168 per Accelerated BSN student for the 26/27 academic period.

UT Health Science Center

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expenditure that is based on a per student charge. There is no net revenue or expense impact to the University for the increase in this fee.

- **College of Nursing – TBSN-Digital Materials Fee** – This proposed fee increase reflects both an increase in the institution’s cost for ATI Launch, as well as the adoption of Elsevier 360. The cost of ATI Launch has increased \$75 per student and will remain in use for Term 1 of Academic Year 26/27. In addition, the transition to Elsevier 360 for the remaining terms will provide a more comprehensive and integrated platform for the BSN students. This transition to a new and more comprehensive digital platform will result in an increase of \$62 per student covering two terms. This results in an overall increase of \$137 per Accelerated BSN student for the 26/27 academic period.

This fee will generate \$8,768 in additional revenue and will be offset by a matching expenditure that is based on a per student charge. There is no net revenue or expense impact to the University for the increase in this fee.

- **College of Nursing – DNP Nurse Anesthesiology (CRNA) – Review Course Fee** – The College of Nursing is seeking to reduce the review course fee by \$355 per student. This net decrease in fees, includes a vendor cost increase for Valley Anesthesia materials and the review course of \$145 and the discontinuation of APEX material, reducing the fee by \$500. The net change proposed by the College of Nursing will be a \$355 reduction in CRNA review course and materials fees.

The net reduction of this fee will result in decrease in revenue of \$13,135, which corresponds with the reduction in cost for the University. Thus, there are no net impacts to net revenue or expense for the University.

- **College of Nursing – DNP PACNP – Board Review Fee** – Students in the DNP Pediatric Acute Care Nurse Practitioner concentration need the Barkley Review course in the last semester of Year 3 of their program. This is the first available board review for this program.

The purpose for this fee is so students do not have to pay the fee out-of-pocket. This course has a one-time cost of \$1,000 per student, during year 3, and must be purchased in the last semester of Year 3 of the program.

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the Barkley Review course and there will be zero impact to net revenue or expense for the University.

- **College of Nursing – DNP Pediatric Primary Care – Board Review Fee** – Students in the DNP Pediatric Primary Care concentration need the Barkley Review course in the last semester of Year 3 of their program. This is the first available review for this program.

The purpose for this fee is so students do not have to pay the fee out-of-pocket. This course has a one-time cost of \$256 per student, during year 3, and must be purchased in the last semester of Year 3 of the program.

This fee will generate \$2,556 in additional revenue and corresponds directly to the cost of the Barkley Review course. There will be zero impact to net revenue or expense for the University.

- **College of Health Professions – Masters of Occupational Therapy Board Exam and Clinical Preparation Fee** – The Board Exam and Preparation Course and Materials prepare students for the national OT Board exam to increase first-time pass rates. Fees are also used to augment clinical experiences, which also prepare students for the national board exam. The increase in cost from \$150 to \$200 for years 1 and 2 is directly related to the increase in cost for the course materials.

This fee will generate \$8,000 in revenue and is directly offset by the increased cost of course materials. There will be no impact to net revenue or net expense from the \$50 increase in this fee.

- **College of Health Professions – Masters of Occupational Therapy - Media Fee** – This fee is used to cover the cost of consumable/reusable materials required for hands-on learning in the OT program. The increase in this fee from \$150 to \$200 for year 1 and year 2 is directly related to inflationary cost increases of these consumable materials

This fee will generate \$8,000 in revenue and is directly offset by the increased cost of consumable materials. There will be no impact to net revenue or net expense from the \$50 increase in this fee.

- **College of Health Professions – Occupational Therapy Doctorate Board Exam and Clinical Preparation Fee** – Revenue generated from this new fee will be used to acquire and provide online board exam preparation courses and materials, which will assist

UT Health Science Center

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4.C. Report and Recommendations of the Finance and Administration Committee

augment clinical experiences for students, which will also prepare students for the board exam. The \$200 proposed fee per student is based upon the cost of the board exam materials, clinical performance tracking systems, and educational resources and materials required for accreditation compliance. The fee will be used to support the acquisition and maintenance of the board exam preparation course, practice tests and data tracking. Additionally, this fee will be used to fund clinical readiness tools.

This fee will generate \$1,000 in revenue and is directly offset by the increased cost of course materials. There will be no impact to net revenue or net expense for the University.

- **College of Health Professions – Occupational Therapy Doctorate Capstone Fee** – This new fee will support the costs essential to the OTD capstone, including mentor stipends, materials and equipment for projects, printing, software subscriptions, and conference and publication fees. Revenues from these fees will ensure that students meet accreditation and program requirements.

This new fee will be \$750 and will be assessed during year 3 of the program. This fee will generate \$3,750 in revenue and reflects the actual cost associated with the capstone experience. There will be no impact to net revenue or net expense for the University.

- **College of Health Professions – Occupational Therapy Doctorate- Media Fee** – This new fee will be used to cover the cost of consumable/reusable materials required for hands-on learning in the OT program. This fee will be assessed at \$200 per student for year 1 and year 2 and is directly related to inflationary cost of consumable materials students are required to use as part of their training and participation in therapeutic media activities.

This fee will generate \$1,000 in revenue and is directly offset by the cost of the consumable materials. There will be no impact to net revenue or net expense from this new fee.

- **College of Medicine – Student Resource Fee** – Students need access to four separate, third-party resources which assist them in preparing for their respective qualifying exams. The fee increase is directly correlated to cost increases with these third-party resources. Additionally, the College of Medicine is transitioning to more comprehensive platform related to patient safety and quality improvement curriculum. Additionally, this new program has a lower, per-student cost, from the platform currently used for this safety curriculum. This savings per student will be netted against the inflationary vendor increases, and the net per student increase will be \$52 annually.

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There will be no net revenue or expense generated from this fee.

- **College of Medicine – Step 1 and Step 2 Exam Preparation Fee** – The current fee covers the student cost for various Step 1 practice exams. Students have requested access to Step 2 practice exams as well. The additional cost per student will increase from \$95 per year to \$125 per year. The \$30 increase will cover the increased/inflationary cost of the Step 1 practice exams and grant the students to the Step 2 practice exams.

Revenue generated will be \$20,400 and will be directly correlated with an equal expense. There will be no net revenue or expense generated from this fee.

- **College of Pharmacy – Assessment Fee** – The assessment tool, ProjectConcert, includes an annual \$2,000 subscription rate plus a \$70 per student charge annually. The \$90 fee per year will cover the ProjectConcert cost per student, plus the annual subscription rate, with any additional funds generated being utilized for rate increases.

Approved by the Chancellor*

Student Health Insurance – UTHSC requires all students to carry health insurance. If a student does not have access to health insurance, this policy is available to them. The university health insurance policy includes coverage for injury and sickness, including inpatient, outpatient, prescription, and wellness provisions. The plan also includes accidental death and dismemberment coverage. Any increases in premiums are directly passed onto the students enrolled in the insurance program the funds collected from students is remitted to the insurance provider.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

Meeting Date: February 27, 2026
Item: **Consent Agenda**
Type: Action
Presenter: John C. Compton, Chair of the Board

Background Information

Items on the Consent Agenda are not presented or discussed unless a Board member requests that an item be removed from the Consent Agenda. In accordance with the Bylaws, before calling for a motion to approve the Consent Agenda, the Chair will ask if any member of the Board requests that an item be removed from the Consent Agenda. The Bylaws provide that an item will not be removed from the Consent Agenda solely for the purpose of asking questions for clarification. Those questions should be presented to the Secretary before the meeting.

Board Action

If there are no requests to remove items on the Consent Agenda, the Chair will call for a motion to omit the reading of the minutes of the prior meetings and to approve the items on the Consent Agenda.



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

5.1

MINUTES OF THE FALL MEETING OF THE BOARD OF TRUSTEES October 24, 2025

The University of Tennessee Board of Trustees met at 10:45 a.m. (EDT) on Friday, October 24, 2025. The meeting was held at the University's system administration office located at the UT Tower, Plaza Level, 400 W. Summit Hill Drive, Knoxville, Tennessee.

Trustees Present: John C. Compton, Board Chair; Bradford D. Box; Hon. William E. Haslam; Andy Holt (Commissioner, Tennessee Department of Agriculture); Decosta Jenkins; Ashlee C. Mallon (Student Trustee); Shanea McKinney; Christopher L. Patterson; William (Bill) C. Rhodes III; Donald J. Smith; J. David Wade; David N. Watson; T. Lang Wiseman; and Jamie R. Woodson.

University Officers in Attendance: President Randy Boyd; Cynthia C. Moore, Board Secretary and Special Counsel; Chancellor Melinda Arnold (UT Southern); Chancellor Lori Mann Bruce (UT Chattanooga); Chancellor Peter Buckley (UT Health Science Center); Chancellor Yancy Freeman (UT Martin); and Chancellor Donde Plowman (UT Knoxville). Other members of the senior leadership and administrative staff were also in attendance.

Ms. Moore announced the presence of a quorum. The meeting was webcast for the convenience of the University community, the general public, and the media.

Opening Remarks by the Chair

Chair Compton called the meeting to order and welcomed the attendees. He invited Steve Moldrup, Co-Director of the Collegiate Abbey at UT Knoxville, to provide the invocation. He welcomed new Trustees – former Tennessee Governor Bill Haslam, Commissioner Andy Holt, David Wade, and Student Trustee Ashley Mallon – and thanked them for their willingness to serve.

Chair Compton reflected on the previous day's campus tour and committee meetings, noting the scale of capital investments underway, including significant academic, research, and student-life facilities. He emphasized the importance of transparency and accountability in financial reporting and capital planning, thanking University leadership for their candor and diligence.

He also highlighted the University's strong participation in the recent Tennessee Higher Education Commission's convening of Tennessee public higher education boards, noting that the Trustees and University leadership were well represented and that the University's collaborative posture with state partners continues to yield positive results.

Chair Compton stated that the primary focus of the Board meeting would be discussion of the proposed UT System strategic plan.

Requests to Address the Board

Dr. Paul Gellert, Professor in the Department of Sociology at UT Knoxville and Treasurer of the UT Knoxville chapter of the American Association of University Professors (AAUP), addressed the Board regarding matters relating to academic freedom, freedom of expression, and concerns about potential federal actions affecting universities. A written copy of the speaker's full remarks is filed with these minutes.

President's Address

2025 Achievements

President Boyd began his remarks by highlighting record-setting performance across the UT System.

- ***Educating Tomorrow's Workforce:*** Fall 2025 enrollment reached a record 64,866 students. Student success indicators also reached record levels, including first-year retention (85.8%), four-year graduation (57.7%), and six-year graduation (65.6%). In-state student debt declined by 6%, reflecting continued attention to affordability and responsible financial stewardship.
- ***Research Changing the World:*** Systemwide research expenditures (HERD¹, unofficial) reached a record \$524.1 million, representing 21.5% growth. The Oak Ridge National Laboratory (ORNL) management contract was renewed, and new innovation initiatives were launched, including an Entrepreneurial Fellows Program, Angel Network Fund, and graduate student housing in Oak Ridge to support research collaboration.
- ***Fostering Outreach and Engagement:*** UT System initiatives included the Grand Challenges Summit, implementation of the SMART Opioid Settlement program in partnership with Tennessee counties, and the launch of STEMOVATE to strengthen middle school STEM pathways.
- ***Ensuring Workforce and Administrative Excellence:*** New Chancellors were hired at UT Chattanooga and UT Southern. A new debt policy was approved by the Tennessee State School Bond Authority to enhance capital flexibility, and the enterprise-wide ERP system was launched to improve operational efficiency and data integration.
- ***Advocating for UT:*** The University achieved a record fundraising year totaling \$492.8 million. Significant infrastructure investments were secured, along with more than \$58 million in new recurring funds for operational support. The statewide mural campaign continues ahead of schedule, contributing to increased public visibility and engagement.

¹ Higher Education Research and Development (HERD) survey conducted by the U.S. National Science Foundation.

Investment and Impact: Legislative Recap

President Boyd provided a detailed overview of the 2025 legislative session and expressed appreciation to the Governor and General Assembly for historic investments in the University of Tennessee.

President Boyd highlighted several significant capital and recurring investments:

- ***UT Knoxville Chemistry Building - \$165.2 million:*** Fully funding the University's top capital priority, this facility will expand instructional and research capacity in high-demand STEM fields, support research competitiveness, and modernize aging laboratory infrastructure.
- ***UT Martin College of Business Building - \$57.5 million:*** A transformational investment that will strengthen workforce development in West Tennessee, enhance experiential learning, and expand capacity in business and applied economic programs.
- ***4-H Infrastructure - \$45.5 million:*** Funding to modernize statewide 4-H facilities, supporting youth leadership development and strengthening the agricultural and workforce pipeline across rural Tennessee.
- ***Expansion of the Institute of American Civics - \$1.4 million recurring:*** Ongoing support to advance civic education and programming, reinforcing the University's leadership in constitutional scholarship and public discourse.
- ***Center for Local Planning - \$2 million recurring:*** Recurring investment to assist Tennessee communities with infrastructure planning, economic development, and growth management.
- ***UT Southern Operations - \$1.9 million recurring:*** Operational support to strengthen academic programming and long-term sustainability at UT Southern.
- ***Medical Equipment Funding - \$10.3 million:*** Capital support to modernize clinical and research equipment, particularly within health science programs, ensuring high-quality training and patient care.
- ***Law Enforcement Leadership Initiative - \$500,000:*** Funding to expand professional development and leadership training for law enforcement across Tennessee.

President Boyd noted that these investments reflect continued legislative confidence in the University's ability to deliver measurable statewide impact in workforce preparation, research advancement, rural outreach, and healthcare.

Tennessee Higher Education Commission Master Plan (2025-2035)

President Boyd provided an overview of the framework of the Tennessee Higher Education Commission's Master Plan, organized around the themes of **Aligned, Achievable, and Agile**.

The statewide plan calls for stronger coordination across higher education, expanded access and affordability, and a more data-informed, workforce-responsive system. President Boyd noted that the University’s proposed strategic plan is reflective of these statewide objectives.

Be One UT Strategic Plan

President Boyd presented the Be One UT Strategic Plan as the roadmap for completing the “Greatest Decade” and positioning the University for sustained impact through 2030. He reiterated that the University’s mission, vision, and values remain unchanged and that the plan is designed to translate those commitments into measurable institutional progress.

The plan identifies four strategic priorities – Accelerate Access, Academic Excellence & Student Success; Drive Research & Innovation; Fuel the Workforce of Tennessee & Beyond; Advance Community Engagement – supported by four strategic enablers (Develop Talent to Advance Our Mission; Administrative Excellence; Advocacy & Investment; and Infrastructure Modernization). President Boyd explained that each priority and enabler will be supported by a focused set of key performance indicators (KPIs) designed to provide transparency, accountability, and strategic discipline. He then proceeded to highlight certain measures for each of the priorities and enablers.

Trustees expressed support for the overall framework and its alignment with the THEC Master Plan. Discussion focused on sharpening the execution and measurement components of the plan. Trustees emphasized that “less is more” with respect to KPIs. They encouraged the Administration to identify a concise set of high-impact, outcome-driven metrics rather than an extensive list of measures. Trustees noted that a smaller number of clearly defined indicators – such as enrollment growth (distinguishing on-ground and online), retention and graduation rates, student debt levels, research funding growth, workforce placement outcomes, and capital project delivery benchmarks – would better drive institutional focus and accountability.

Trustees further recommended:

- Establishing clear baselines and specific numeric targets for each primary KPI;
- Prioritizing outcome measures (e.g., workforce placement in Tennessee, research commercialization results) over activity measures;
- Ensuring capital investments and debt financing decisions are explicitly linked to advancing defined strategic outcomes; and
- Implementing a consistent Board reporting cadence organized by strategic pillar.

Trustees underscored that KPIs should be ambitious, measurable, and aligned with state performance expectations, while remaining limited enough to maintain clarity and strategic discipline.

President Boyd thanked Trustees for their guidance and indicated that there would be further refinements to the plan reflecting the Board’s direction.

Committee Reports

Audit and Compliance Committee. Trustee Decosta Jenkins, Chair of the Audit and Compliance Committee, reported that the committee met the day before and received an update on safety and security, which focused on recent “swatting” incidents, national events, and efforts on hazing prevention. The committee heard from each of the chancellors about proactive measures on their campus related to these types of matters. The committee then went into a non-public executive session for routine discussion of ongoing audits, investigations, litigation, and other confidential matters as permitted by state law.

Education, Research, and Service Committee. Trustee Jamie Woodson, Chair of the Education, Research, and Service Committee, indicated that the committee met earlier in the day and that two action items approved by committee are set forth on the Board’s Consent Agenda, namely grants of tenure upon initial appointment and the establishment of a new academic unit (College of Nursing, UT Chattanooga). The committee also received presentations on campus strategic enrollment plans (including UT Chattanooga, UT Southern, and UT Health Science Center), and an update on the 2025 COACHE Faculty Job Satisfaction Survey.

Finance and Administration Committee. Trustee Bill Rhodes, Chair of the Finance and Administration Committee, stated that the committee met the day before and reviewed fiscal year 2025 financial performance. The committee also received a detailed update on implementation of the Oracle Cloud ERP system. Committee Chair Rhodes reported that while meaningful progress and several operational improvements have been realized, additional work remains. He noted that leadership remains focused on ensuring that the system functions effectively and that employees have the tools and support necessary to perform their responsibilities efficiently.

Trustee Rhodes further reported that the committee reviewed the FY 2026–27 Operating Budget Appropriations Request for Specialized Units and is recommending it for Board approval. The committee also considered several capital projects (a proposed property acquisition in Memphis, a proposed lease in Knoxville, and a budget increase for the UTIA broiler and research facility), along with a proposed affiliation agreement for the benefit of the UT Health Science Center. The capital-related items and the affiliation agreement appearing on the Consent Agenda are recommended for the Board’s approval.

Upon motion duly made and seconded, the Board of Trustees unanimously approved the FY 2026-27 Operating Budget Appropriations Request for Specialized Units (*Resolution 055 -2025*).

Consent Agenda

Chair Compton asked if there were any requests to remove any items from the Consent Agenda. There being none, upon motion duly made and seconded, the Board approved: (i) the Resolution to adopt the minutes of the prior meeting of the Board; and (ii) the Resolutions pertaining to the other action items included on the Consent Agenda. (A complete list of the approved items appears at the end of these minutes.)

Other Business

No additional business was brought before the Board.

Closing Remarks and Adjournment

Before adjournment, Chair Compton thanked Chancellor Plowman and the UT Knoxville team, as well as the UT System staff, for hosting and organizing the meeting. He noted that it had been a productive two days of discussion and expressed appreciation to Trustees and University leadership for their engagement and thoughtful participation.

With no further business to come before the Board, the Chair adjourned the meeting.

Respectfully Submitted,

/s/Cynthia C. Moore

Cynthia C. Moore

Secretary and Special Counsel

Approved Consent Agenda Items

- Board Member Committee Assignments
- 2026 Board of Trustees Meeting Schedule
- Annual Report to the General Assembly
- Resolution Appointing a Managerial Group for U.S. Government Contracts
- Statement of Commitment and Annual Institutional Review Executive Summary, UTHSC
- Grant of Tenure upon Initial Appointment
- New Academic Unit, College of Nursing, UTC
- UTHSC Real Property Acquisition - 23 S. Pauline Street, Memphis, TN
- UTK Lease - 2400 Sutherland Avenue, Knoxville, TN
- UTIA ARP Budget Increase - Broiler and Research Facility
- UTHSC Affiliation Agreement (Starr Regional Medical Center)
- Report on Uses of FY 2025 Tuition and Fee Revenue

(See Resolutions 056-2025 through 067-2025)

Attachments

Copies of the following material(s) were shown or distributed at the meeting and are filed with the official minutes of this meeting.

- Presentation: President's Report (Oct. 24, 2025)
- Remarks of Professor Paul K. Gellert



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

5.2

AGENDA ITEM SUMMARY

Meeting Date: February 27, 2026

Item: **Resolution Appointing a Managerial Group for U.S. Government Contracts**

Type: Action

Background Information

The Department of Energy, Department of Defense, and other federal agencies with which the University has contracts impacting national security, require the Board to appoint a Managerial Group and delegate to that group responsibility for negotiation, execution, and administration of U.S. government contracts. Only members of the Managerial Group will receive security clearance to access classified information related to these contracts.

The recent appointment of an Interim Treasurer, a University Officer, requires an update to the Board's standard resolution pertaining to the appointment of the Managerial Group.

[Resolution in the Required Form is attached.]



The University of Tennessee
Board of Trustees

Resolution ___-2026

Appointment of the Managerial Group for Contracts between
The University of Tennessee and the United States Government
Pursuant to the National Industrial Security Program Operating Manual

BE IT RESOLVED BY THE EXECUTIVE COMMITTEE, ON BEHALF OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF TENNESSEE, THAT:

1. Those persons occupying the following positions at The University of Tennessee shall be known as the Managerial Group, having the authority and responsibility for the negotiation, execution, and administration of U.S. Government contracts as described in the National Industrial Security Program Operating Manual:

Chair, Board of Trustees
President
Chief Financial Officer
General Counsel
Vice President for Academic Affairs, Research, and Student Success
Associate Vice President for Research
Chancellor, The University of Tennessee at Chattanooga
Chancellor, The University of Tennessee, Knoxville
Vice Chancellor for Research, The University of Tennessee, Knoxville
Executive Director, The University of Tennessee Space Institute
Facility Security Officer
Insider Threat Program Senior Official

2. The Chief Executive and the members of the Managerial Group are cleared, or will be processed for clearance, to the level of The University of Tennessee's facility clearance. If uncleared, pending issuance of the requested access authorization, such individual shall be excluded from all access and shall not participate in any decision or other matter pertaining to the protection of classified information and/or special nuclear material.
3. The above-named Managerial Group is hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information and/or special nuclear material released to The University of Tennessee.
4. In the future, when any individual is appointed to the Managerial Group as an additional member or replacement member, such individual shall immediately be processed for an access authorization at the same level as The University of Tennessee's facility clearance. Pending issuance of this requested access authorization, such individual shall be excluded

from all access and shall not participate in any decision or other matter pertaining to the protection of classified information and/or special nuclear material.

5. The following named officers and members of the Board of Trustees of The University of Tennessee shall not require, shall not have, and can be effectively excluded from access to all classified information and/or special nuclear material released to The University of Tennessee and do not occupy positions that would enable them to affect adversely the policies or practices of The University of Tennessee’s performance of classified contracts for the U.S. Government:

Officers

<u>Name</u>	<u>Title</u>
Melinda S. Arnold	Chancellor, University of Tennessee Southern
Peter F. Buckley, MD	Chancellor, University of Tennessee Health Science Center
William H. Byrd III	Vice President, Institute for Public Service
Keith S. Carver, Jr.	Senior Vice Chancellor/Senior Vice President, University of Tennessee Institute of Agriculture
Brian J. Daniels	Chief Audit and Compliance Officer
Yancy E. Freeman	Chancellor, University of Tennessee at Martin
Andrea Addis	Interim Treasurer
Linda C. Martin	Executive Vice President
Cynthia C. Moore	Secretary and Special Counsel to the Board of Trustees
Melissa Tindell	Interim Vice Chancellor for Communications and Marketing
Carey Whitworth	Vice President for Government Relations and Advocacy
Kerry W. Witcher	Vice President for Development and Alumni Affairs

Members of the Board of Trustees

<u>Name</u>	<u>Title</u>
Bradford D. Box	Trustee
William E. Haslam	Trustee
Andy Holt	Trustee, Tennessee Commissioner of Agriculture (ex officio)
Decosta E. Jenkins	Trustee
Shanea A. McKinney	Trustee
Christopher L. Patterson	Trustee
William C. Rhodes III	Trustee
Donald J. Smith	Trustee
J. David Wade	Trustee
David N. Watson	Trustee
T. Lang Wiseman	Trustee
Ashlee Mallon	Student Trustee (non-voting)
Jamie R. Woodson	Trustee

Effective Date: March 7, 2026



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

5.3

Meeting Date: February 27, 2026

Item: **Items from the Education, Research, and Service Committee**

Type: Action

Education, Research, and Service Committee agenda items approved in the Committee and coming forward to the full Board Consent Agenda are in the meeting book of the Committee and not repeated here. These items include the following:

- Grant of Tenure upon Initial Appointment
- New Academic Program: Bachelor of Science in Bioinformatics, UTK



THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

AGENDA ITEM SUMMARY

5.4

Meeting Date: February 27, 2026

Item: **Items from the Finance and Administration Committee**

Type: Action

Finance and Administration Committee agenda items approved in the Committee and coming forward to the full Board Consent Agenda are in the meeting book of the Committee and not repeated here. These items include the following:

- Cherokee Mills Acquisition and Bank Loan, UTK