



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

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EXECUTIVE COMMITTEE	
Monday, May 4, 2026	Virtual
10:00 a.m. EDT/9:00 a.m. CDT	UT Tower, Plaza Level, Room P08 400 W. Summit Hill Drive, Knoxville, TN 37902

## AGENDA

- I. Call to Order and Roll Call
- II. Opening Remarks of the Committee Chair
- III. Capital Projects – Action/Roll Call Vote ..... Tab 1
  - A. Neyland Entertainment District, UTK ..... Tab 1.1
  - B. National Security Prototype Center Lease, UTK ..... Tab 1.2
  - C. Real Property Disposition and Leases, UTC ..... Tab 1.3
- IV. Naming New Haslam College of Business Building, UTK – Action/Roll Call Vote ..... Tab 2
- V. Board Appointments – Action/Roll Call Vote ..... Tab 3
  - A. Appointment of Student Trustee ..... Tab 3.1
  - B. Appointment of Faculty Representative ..... Tab 3.2
- VI. Approval of Prior Meeting Minutes – Action/Roll Call Vote ..... Tab 4
- VII. Closing Remarks and Adjournment



## THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

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### AGENDA ITEM SUMMARY

Meeting Date:	May 4, 2026
Committee:	Executive
Item:	<b><u>Neyland Entertainment District, UTK</u></b>
Type:	Action
Presenter(s):	David L. Miller, Senior Vice President and Chief Financial Officer Dr. Donde Plowman, Chancellor, UTK Dr. Daniel J. White, Vice Chancellor/Director of Athletics, UTK

### **Background Information**

In February 2023, the Board of Trustees approved the campus master plan for the University of Tennessee, Knoxville (UTK), which contemplated the construction of a mixed-use development project (the “Project”) adjacent to Neyland Stadium. This Project, termed the Neyland Entertainment District, delivers the anticipated development.

In July 2024, the University selected development partner 865 Neyland through a competitive request for proposals process. The Neyland Entertainment District public-private partnership has three distinct parts. The partners have previously worked together and have formed a limited liability corporation, 865 Neyland, for this Project.

865 Neyland intends to establish three affiliated special purpose entities (SPE) in connection with the Project, namely:

- 865 Entertainment Developer LLC, a Delaware limited liability company, or another affiliated entity (the “Developer”);
- 865 Hospitality Developer LLC, a Delaware limited liability company, or another affiliated entity (the “Condotel Developer”); and
- 865 Neyland Parking Developer, LLC, a Delaware limited liability company, or another affiliated entity (the “Parking Developer”).

The partners include a joint venture between the VELA Development Company and REV Entertainment, Magellan Development, and Liv Ventures LLC (a Dixon Greenwood affiliate). The majority of equity funding is provided by Arctos Partners, with the remaining equity provided by the other partners. Ownership and operation of the entities is shared among the partners and subcontractors.

The VELA/REV joint venture, along with Magellan and LIV Ventures, will own and operate the entertainment district and the condo/hotel building with parking. The University will own a new parking garage built where the eastern section of the current G-10 garage is located.

The Vela Development Group has experience with a variety of entertainment districts across the country (e.g., Xfinity Live, KC Live, Ballpark Village Live, Live by Loews, Texas Live, and Live at The Battery, among others.) Magellan developed the W hotel in Nashville (12<sup>th</sup> and Pine) and the SoBro building in Nashville at 205 Demonbreun (apartments). Much of their work has been in Chicago, including a St. Regis hotel and various residential developments.

The entertainment district will be constructed on top of the eastern portion of the G-10 parking garage. To accomplish this, that section will be demolished and reconstructed to support the structure and add parking spaces. The University will finance, own, and operate the garage, but it will be constructed by the Parking Developer.

Collectively, the University will receive \$1.5 million annually in ground lease payments and a percentage of sales from the hotel and entertainment revenue. Additional Project details are provided below.

The Administration is presenting for consideration and approval certain leases, a development agreement, and other related agreements associated with the Project. The Administration is also seeking authority to debt finance the construction of the Parking Project through the Tennessee State School Bond Authority (“TSSBA”) as further described below.

### **Project Details**

- **Entertainment District.** The Entertainment District is Projected to be a \$65 million development that includes approximately 50,000 square feet for dining and retail establishments and 60,000 square feet for an exterior plaza that will be built atop the Parking Project.

The University will enter into a 99-year lease (the "Entertainment District Lease") with the Developer that will develop the Entertainment District. The Developer (or successor) will own, manage, and maintain the Entertainment District during the term of the Entertainment District Lease.

The Developer plans to finance the Entertainment District Project with a combination of debt and equity and shall be solely responsible for obtaining and repaying all financing obligations pertaining to the Entertainment District Project.

Upon the opening of the Entertainment District Project, the Developer will pay to the University annual rent in an amount equal to \$750,000 (“Base Rent”) *plus* Percentage Rent. For the first thirty (30) years of the lease, Percentage Rent will be 3% of the portion of Developer’s gross operating revenues for such lease year in excess of \$25 million and up to (but not exceeding) \$30 million, plus 4% of the portion of the Developer’s gross operating revenues for such lease year in excess of \$30 million and up to (but not exceeding) \$35 million, plus 5% of the portion of the Developer’s gross operating revenues for such lease year in excess of \$35 million. For the thirty-first (31<sup>st</sup>) and subsequent lease years, the Percentage Rent will be 3% of the portion of the Developer’s gross operating revenues for such lease year in excess of \$25 million. Sponsorship revenues shall be excluded from the Developer’s gross operating revenues when calculating Percentage Rent.

The University will have the right to purchase or acquire the Entertainment District upon the 40<sup>th</sup> anniversary of the Entertainment District Lease and every ten years thereafter, and other rights as described in the term sheet attached hereto.

- Condotel. The Condotel is an anticipated to be a \$220 million condominium Project featuring a hotel with approximately 180 rooms, conference and related facilities (the “Hotel Unit”), 50 individual residential condominium units, and 30 condo hotel residential units. The Condotel Project will include an approximately 214-space parking garage (the “Condotel Garage”) that will adjoin the eastern portion of the Parking Project. The University will enter into a 99-year lease (the “Condotel Ground Lease”) with the Condotel Developer that will develop the Condotel. The Condotel Developer (or its successor) will own, manage, and maintain the Condotel during the term of the Condotel Ground Lease.

The Condotel Developer plans to finance the Condotel Project with a combination of debt and equity and shall be solely responsible for obtaining and repaying all financing obligations pertaining to the Condotel Project.

Upon the opening of the Condotel Project, the Condotel Developer will pay to the University annual rent in an amount equal to \$750,000.00 (“Base Rent”) *plus* Percentage Rent. For the first thirty (30) years of the lease, Percentage Rent will be 3% of the portion of (i) hotel gross operating revenues, including rooms revenue, food & beverage outlet revenues, and banqueting & events revenues; and (ii) net operating revenues from condo-hotel unit rentals after deducting condo-hotel owner’s share of rental revenues ((i) and (ii), collectively, “Hotel Operating Revenues”), in excess of \$25 million and up to (but not exceeding) \$40 million, plus 4% of the portion of the Hotel Operating Revenues for such lease year in excess of \$40 million and up to (but not exceeding) \$50 million, plus 5% of the portion of Hotel Operating Revenues for such lease year in excess of \$50 million. For the thirty-first (31<sup>st</sup>) and subsequent lease years, the Percentage Rent will be 3% of the portion of Hotel Operating Revenues for such lease year in excess of \$25 million.

Sponsorship revenues, condo sales, and hotel-condo sales shall be excluded from Hotel Operating Revenues when calculating Percentage Rent.

The Condotel Project will include approximately 5,000 square feet of space for the University (“University Space”). The University Space will be subleased to the University for an annual rental payment of \$1.00/year, plus its pro rata share of operating expenses. The University will pay for the costs of the buildout of the University Space and has budgeted \$4,000,000 for this work.

The University shall have the right to purchase or acquire the Hotel Unit upon the 50<sup>th</sup> anniversary of the Condotel Ground Lease and every ten years thereafter, and other rights as described in the term sheet attached hereto.

- Parking Project. The University will enter into a development agreement (the “Development Agreement”) with the Parking Developer, which will be responsible for managing the construction of the Parking Project. Under the Development Agreement, the University will pay a fee of approximately \$700,000 to the Parking Developer. The development cost for the Parking Project is estimated to be \$83 million.

The University plans to finance the Parking Project with a short-term credit facility that will be converted to long-term, fixed rate bonds issued through TSSBA (the “Bonds”). The University shall be solely responsible for the repayment of the principal and interest on the Bonds, as well as any other financing costs and fees relating to the Parking Project.

More information regarding the Entertainment District, Condotel, and the Parking Project, including the primary business and legal terms pertaining to the Entertainment District Lease, the Condotel Ground Lease, and the Development Agreement are set forth in Appendices 1 and 2 attached hereto.

A detailed summary of the revenues and expenses to be paid to or incurred by the University, including anticipated revenue sources for repayment of the Bonds are set forth in Appendix 3.

Following approval by the Board of Trustees, the University Administration will seek all necessary State approvals.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following resolution.

[The proposed resolution appears on the following page.]

**Resolved:**

**Subject to receipt of any other required governmental approvals, the Executive Committee, on behalf of the Board of Trustees, hereby approves:**

- 1) A 99-year lease (the "Entertainment District Lease") with 865 Entertainment Developer LLC, a Delaware limited liability company, or another entity affiliated with 865 Neyland, LLC (the "Developer"), which will develop the Entertainment District Project;**
- 2) A 99-year lease (the "Condotel Ground Lease") with 865 Hospitality Developer LLC, a Delaware limited liability company, or another entity affiliated with 865 Neyland, LLC (the "Condotel Developer"), which will develop the Condotel Project;**
- 3) A development agreement (the "Development Agreement") with 865 Neyland Parking Developer, LLC, a Delaware limited liability company, or another entity affiliated with 865 Neyland, LLC (the "Parking Developer"), which will be responsible for managing the construction of the Parking Project; and**
- 4) Acquisition and disposal easements, rights-of-way, road closures, and other related actions as may be necessary to facilitate the completion of the Entertainment District Project, Condotel Project, and/or the Parking Project.**

**The Entertainment District Lease, Condotel Ground Lease, Development Agreement, and ancillary documents (collectively, the "Project Agreements") shall be substantially consistent with the terms and conditions as presented in the meeting materials, with a copy of Appendices 1 and 2 to be attached to this resolution. The Senior Vice President and Chief Financial Officer is authorized to finalize the contemplated Project Agreements, subject to review by the Office of General Counsel, and to seek approval of such documents to the state agencies as may be required.**

**Further, the proper officers are hereby authorized to (i) seek debt financing from the Tennessee State School Bond Authority in the aggregate principal amount of up to \$83 million, along with associated issuance costs and accrued interest, in support of the Parking Project; and (ii) take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**

**Appendix 1**

**TERM SHEET  
ENTERTAINMENT DISTRICT PROJECT AND PARKING PROJECT, UTK**

<b>I. Overview</b>	
<p>1. Project</p>	<p>The University shall enter into a Development Agreement (the “<b>Development Agreement</b>”) with 865 Neyland Parking Developer, LLC, a Delaware limited liability company, or another affiliated entity (“<b>Parking Developer</b>”) for the development and construction of approximately 1,316 spaces to replace the eastern portion of the G-10 parking deck on the University of Tennessee, Knoxville (the “<b>Parking Project</b>”) as shown on Schedule A – Project Site attached hereto. The cost of the Parking Project is estimated to be \$83 million (excluding financing costs during construction). The University will seek to obtain bond financing through Tennessee State School Bond Authority (TSSBA) for the Parking Project. The University shall be solely responsible for repaying this indebtedness as further described in Section II below.</p> <p>Additionally, the University will enter into a 99-year ground lease (the “<b>Entertainment District Ground Lease</b>”) to lease to 865 Entertainment Developer LLC, a Delaware limited liability company, or another affiliated entity associated with the Parking Developer (the “<b>Developer</b>”), the space comprising the top floor of the five-story Parking Project for the financing, development, construction, and operation of an entertainment district with food service, retail and public space located atop of the Parking Project (the “<b>Entertainment District Project</b>”). The Developer plans to finance the Entertainment District Project with a combination of debt and equity. The debt financing partner has not yet been identified, but the Developer (or an affiliate thereof) has signed a non-binding letter of intent with Arctos Partners (currently being acquired by KKR &amp; Co. Inc., a leading global investment firm) to contribute approximately 80% of the equity financing, with the Developer funding the additional 20%. The Developer shall bear all such costs and shall be solely responsible for obtaining and repaying funding for the Entertainment District Project.</p> <p>The Parking Project and the Entertainment District Project are collectively defined herein as the “<b>Project</b>.”</p> <p>The Project will be developed in conjunction with the development and construction of a hotel and condominium facility by 865 Hospitality Developer LLC, a Delaware limited liability company and an affiliate of the Developer (the “<b>Condotel Developer</b>”) that will include an approximately 180 room hotel with conference facilities and other amenities, approximately 30 hotel-condominium units, approximately 50 residential condominium units and a new onsite parking garage (comprised of approximately 215 parking spaces), on the property immediately to the east of the Parking Project (the “<b>Condotel Project</b>”).</p>
<b>II. Parking Project</b>	
<p>1. Development Agreement</p>	<p>After receiving all required approvals, the University and Parking Developer will enter into a Development Agreement. The Development Agreement will obligate Parking Developer to oversee the design and construction of the Parking Project.</p>

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2. Financing of Parking Project	<p>All costs of the Parking Project are to be financed through a TSSBA short-term credit facility followed by long-term bonds issued through TSSBA for the benefit of the Parking Project (the “<b>Bonds</b>”). The University shall be obligated for financial or other obligations under the Bond documents in connection with the Parking Project, including without limitation, the payment of any portion of the principal of, or interest on, the Bonds.</p> <p>Principal sources of funds for repayment of the Bonds shall include: (a) Base Rent in the collective amount of \$1.5 million per year under the Entertainment District Ground Lease and the ground lease for the Condotel Project; (b) optimized event parking revenues; (c) contributions from the University athletics department; and (d) other revenues and savings.</p> <p>Notwithstanding the University’s financial obligation for the Parking Project, certain components of the Parking Project (to be specifically identified in the Development Agreement) will be built to a higher standard to accommodate the Entertainment District Project for Developer’s benefit. The Development Agreement will identify certain components of the Parking Project developed for the Developer’s benefit that will be the financial responsibility of the Developer.</p>
3. Debt Service	<p>The University intends to seek TSSBA approval for the issuance of 30-year revenue bonds to support the construction of the Parking Project. The estimated annual maximum debt service (projected as required by TSSBA) is \$7.3 million. For more information see Appendix 3.</p>
4. Ownership of Parking Project	<p>The University will own and operate the Parking Project from the ground (including subsurface for foundations) to the top of the Parking Project.</p>
5. Useful Life	<p>The Development Agreement provides that the Parking Project is designed to have a useful life of not less than 99 years. Following Parking Project completion, the University will be responsible for operating and maintaining the Parking Project; however, upon retiring all of its indebtedness on the Parking Project (i.e., repayment of the Bonds), the University will have the option to add the Parking Project into scope of the “leased premises” that are leased by the Developer under the Entertainment District Ground Lease, in which case Developer will undertake the maintenance obligations for the Parking Project and receive all revenue associated with the Parking Project.</p>
6. Development Fee	<p>The Parking Developer will be compensated a Development Fee in the amount of roughly \$700,000 for the development and construction management services to be performed under the Development Agreement.</p>
7. Development Budget	<p>The Development Agreement will include a total development budget of approximately \$83 million. In the absence of change orders approved by the University, any costs in excess of the total development budget will be borne by the Parking Developer.</p>
8. Design and Construction Plans and Contracts	<p>The Development Agreement will provide for delivery of plans and construction contracts to the University for approval. Any change orders that increase the University’s financial obligation, increase the allotted duration for construction of the Parking Project, or change the design of the Parking Project requested by the Parking Developer or General Contractor will require University approval.</p>

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9. Environmental Conditions	In the event that the Parking Developer identifies hazardous materials on the Parking Project site which require remediation, the University will contribute fifty percent (50%) of the remediation cost, up to a maximum University liability of \$500,000, inclusive of the site for both the Condotel Project and Parking Project.
10. Substantial Completion and Liquidated Damages	The Development Agreement will require the Parking Project to be completed on a specified “Substantial Completion Date”, which is currently anticipated to be August 1, 2027. Subject to permitted delays resulting from force majeure or the acts or omissions of the University, the Parking Developer will be obligated to pay or cause the General Contractor to pay the University liquidated damages in the amount of \$5,000 per day in the event the Parking Project is not completed by the Substantial Completion Date.
11. Contingency and Project Savings	<p>The Development Budget will include the following contingency funds:</p> <ul style="list-style-type: none"> <li>• A General Contractor Contingency in the amount of \$1.13 million (savings to be split 55% (University) / 45% (contractor));</li> <li>• A Parking Developer Contingency in the amount of \$2.7million, (savings to be split 90% (University) / 10% (Parking Developer));</li> <li>• A University Contingency \$1 million (savings 100% to University); and</li> <li>• A Subterranean Contingency of \$1 million (savings 100% to University).</li> </ul>
<b>III. Entertainment District Project</b>	
1. Ground Lease	The University and the Developer will enter into the Entertainment District Ground Lease for the premises extending from the top of the Parking Project upward so that the Entertainment District can and will be financed, developed, constructed and operated on top of the Parking Project. There will be one or more separate agreements governing various rights and obligations between the Parking Project and the Entertainment District Project including, but not limited to, ingress and egress, utilities, water runoff, and the use of the parking spaces in the Parking Project by and for the Entertainment District Project.
2. Financing	<p>The Developer estimates an Entertainment District Project development cost of \$65 million. All costs of the Entertainment District Project are to be financed with the proceeds of equity and debt for the benefit of Developer. The financial close will be concurrent with the financial close on the Condotel Project.</p> <p>The University shall not be obligated or liable, either directly or indirectly, for any financial or other obligation of Developer under the financing documents for the Entertainment District Project, including without limitation, the payment of any portion of the principal of, or interest on, the debt.</p>
3. Ground Lease Rent to the University	The Entertainment District Ground Lease will provide that the University is entitled to be paid annual rent upon the opening of the Entertainment District Project in an amount equal to \$750,000 (“ <b>Base Rent</b> ”).

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ENTERTAINMENT DISTRICT PROJECT AND PARKING PROJECT, UTK**

	<p>The Entertainment District Ground Lease will also provide for percentage rent to be calculated as follows (“<b>Percentage Rent</b>”):</p> <ol style="list-style-type: none"> <li>1. For the first 30 years, Percentage Rent will be 3% of the portion of the Developer’s gross operating revenues in excess of \$25 million and up to (but not exceeding) \$30 million, plus 4% of the portion of the Developer’s gross operating revenues for such lease year in excess of \$30 million and up to (but not exceeding) \$35 million, plus 5% of the portion of the Developer’s gross operating revenues for such lease year in excess of \$35 million.</li> <li>2. For the 31<sup>st</sup> and subsequent lease years, the Percentage Rent will be 3% of the gross operating revenues for such lease year in excess of \$25 million.</li> <li>3. Sponsorship revenues shall be excluded from calculation of Percentage Rent.</li> </ol>
<p>4. Ground Lease Term</p>	<p>The term of the Ground Lease will be 99 years, subject to repurchase by the University (either exercise of a right of first offer or repurchase right at the 40-year mark) and/or earlier termination due to lessee default. See Sections 6 and 7 below for additional information on the repurchase rights.</p>
<p>5. Ownership of Improvements</p>	<p>Developer will own the improvements comprising the Entertainment District Project for the duration of the Entertainment District Ground Lease.</p> <p>At the expiration of the Entertainment District Ground Lease, the improvements will revert to the University; provided, however, at the University’s option/discretion, Developer or its successor in interest shall, at its costs, demolish the improvements and deliver to the University a cleared lot.</p>
<p>6. Option to Purchase</p>	<p>The University shall have the right to purchase or acquire the Entertainment District Project on the fortieth (40<sup>th</sup>) anniversary of the Lease, and every ten (10) years thereafter from the Developer or its successor.</p> <p>The purchase price will be as determined by appraisal, with each party selecting an appraiser, and the appraisers selecting a third appraiser, to determine the fair market value of the leasehold interest. The fair market value shall be the arithmetic mean of: (A) the third valuation and (B) the initial valuation closest to the third valuation. If the third valuation is exactly between the two initial valuations, then the value shall be the third valuation.</p> <p>The fair market value shall mean the price that a willing purchaser and willing seller would accept for the Entertainment District as encumbered by the Entertainment District Ground Lease through expiration of its stated term, each party (i) being unaffiliated with each other and (ii) without a compulsion to purchase or sell, and such fair market value determined through an orderly marketing process. The fair market value for the Entertainment District is to be determined giving effect to the Entertainment District Ground Lease, including ground rent obligations.</p>

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**ENTERTAINMENT DISTRICT PROJECT AND PARKING PROJECT, UTK**

7. University Right of First Offer	<p>The University will have a right of first offer (ROFO) which is triggered in the event that the Developer seeks to sell its interest in the Project.</p> <p>The ROFO is structured as follows:</p> <ol style="list-style-type: none"> <li>1. The Developer must first offer the University the right to purchase at a specific price.</li> <li>2. The University, or an affiliated foundation, has 30 days to accept or decline, 90 days for due diligence, then 60 days to obtain necessary approvals and close.</li> <li>3. If the University declines, the Developer can sell to a qualified third-party purchaser. However, the sale price to a third party may not be for an amount that is less than 95% of the price offered to the University.</li> </ol>
8. Developer Right of First Offer	<p>The Entertainment District Ground Lease shall grant to Developer (and its assigns who are approved by the University) a right of first offer in the event the University elects to redevelop the property along the westerly boundary of the Parking Project, which is currently the site of the western portion of the G-10 parking deck and/or any property owned by the University located between the G-10 parking deck and the Tennessee River.</p>
9. Intellectual Property	<p>The Developer will have a license to use certain University trademarks in connection with its operation of the Entertainment District. A licensing committee will oversee intellectual property coordination and use.</p>
10. Shared Loading	<p>The Entertainment District Ground Lease shall include the right to non-exclusive use of Neyland Stadium's existing loading dock facilities.</p>
11. Parking	<p>The Parking Project will include six floors (the "<b>Garage</b>"). The Garage will adjoin the Condotel Project's parking garage. The Garage and Condotel Project's parking garage will have a shared ingress and egress point off Neyland Drive as well as internal connections to allow for controlled access between the Garage and Condotel Project's parking garage. The University and the owner/developer of the Condotel Project will execute appropriate easement agreement(s) memorializing the ingress/egress and access rights, which shall be executed no later than opening of the Project.</p>
12. University Review of Final Design and Construction Documents	<p>The Developer must design, obtain permits and approvals, and cause the construction of the Entertainment District Project in accordance with all applicable state and local laws, rules, ordinances, and requirements.</p> <p>The University will have the right to review and reasonably approve the Entertainment District Project plans and specifications in its reasonable discretion to confirm that the quality is acceptable.</p> <p>The University's approval will be necessary for material changes to the design which impact the University's financial obligations, brand, campus aesthetics, or the structural integrity of or access to the University's adjoining properties.</p>

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13. Failure to Complete the Parking Garage Entertainment District Project on Schedule	If the Project is not completed by the to-be-determined mutually agreed upon schedule subject to force majeure delays and other grace and cure periods permitted under the Entertainment District Ground Lease and the Development Agreement, Developer shall be obligated to commence payment of the Base Rent for the Entertainment District Project.
14. Operations Advisory Committee	The University and the Lessee will establish an Operations Advisory Committee with representatives appointed by both parties to provide advice and consultation to the Developer and its manager on an ongoing basis. The Operations Advisory Committee will address the safe and orderly operations of the Entertainment District, compliance with applicable University standards, and other operational issues as the same may arise.
15. Operational Risk Mitigation	<p>The Entertainment District Ground Lease shall include a process to manage risks arising in the Entertainment District Project (issues which pose safety, security, maintenance, or reputational risks to the University or its constituents). The framework shall function as follows:</p> <ol style="list-style-type: none"> <li>1. If the University becomes aware of an operational risk, it provides written notice to the Developer.</li> <li>2. The Developer must develop a written mitigation plan and submit it to the University.</li> <li>3. The University must either approve or make reasonable revisions to the mitigation plan.</li> <li>4. The Developer must implement the approved or modified plan. If it fails to do so within a reasonable timeframe, the University may exercise any combination of the following remedies: <ol style="list-style-type: none"> <li>a. Revocation of University trademarks and/or other intellectual property licensed to Developer.</li> <li>b. Removal of manager.</li> <li>c. Removal of Volcard in Entertainment District Project.</li> </ol> </li> </ol>
16. Primary Use and Prohibited Uses	<p>The Entertainment District Project shall be limited to its Primary Use, which includes food and beverage service, live entertainment, plazas for outdoor gatherings and events, and retail. Any deviation from the Primary Use must be approved by the University through the Operations Advisory Committee.</p> <p>A number of business uses are clarified as <i>not</i> included in the Primary Use and are prohibited (<i>e.g.</i>, adult-oriented businesses, smoke shops, tattoo parlors).</p>
17. Default; Leasehold Mortgage	<p>Subject to cure periods and other customary limitations, the University will have, as a remedy for certain material events of default, the right to, among other standard landlord remedies, terminate the Entertainment District Ground Lease and take possession of the Entertainment District Project. The University's rights upon the occurrence of an event of default will be subject to reasonable notice and cure periods, and default provisions consider that termination of the lease is a last resort option.</p> <p>The Developer's lender(s) will possess step-in rights to cure a default and protect the investment in the Project, as well as the right to enter a new</p>

**Appendix 1**

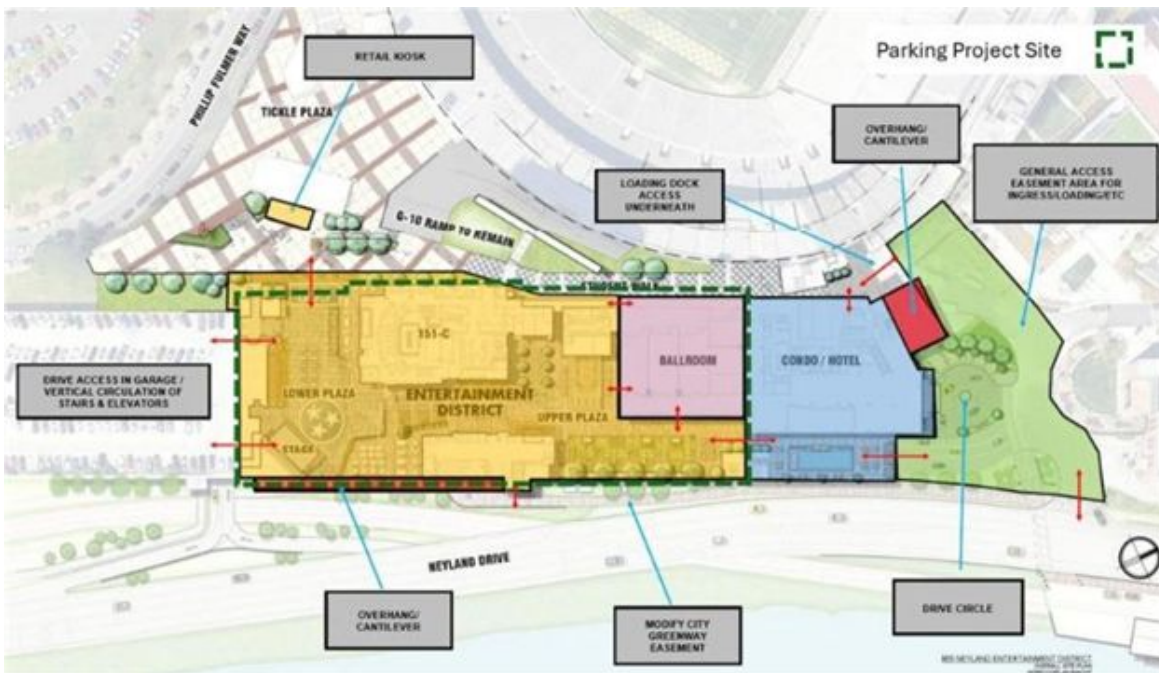
**TERM SHEET  
ENTERTAINMENT DISTRICT PROJECT AND PARKING PROJECT, UTK**

	<p>Entertainment District Ground Lease with the University on the same terms and conditions in the event of a bankruptcy or insolvency event, or before the Entertainment District Ground Lease finally terminates.</p> <p>If Developer (or its successor) is in default under a leasehold mortgage secured by the Entertainment District Project and the same goes uncured, the University (or an affiliated foundation) will have the right to, before the mortgage lien is foreclosed upon, either pay-off the underlying loan (which, upon such payment, would result in an immediate and incurable event of default under the Entertainment District Ground Lease, thus giving the University (or one of its affiliated foundations) the right to terminate the Entertainment District Ground Lease re-take possession of the Entertainment District Project or purchase the loan from Developer’s lender (<i>i.e.</i>, assume the position of lender).</p>
<p>18. Insurance</p>	<p>Developer, as an operating expense of the Entertainment District Project, shall maintain standard insurance policies covering construction, liability, business interruption, workers compensation, employer’s liability, and property insurance including fire, with coverages acceptable to the University and which meet or exceed minimum requirements of the State of Tennessee in an amount equal to one hundred percent (100%) of the replacement cost of the Entertainment District Project.</p>
<p><b>IV. Related Project Agreements</b></p>	
<p>Operations Agreement/ Attraction Fee</p>	<p>The University and the Developer will enter an Operating Agreement that will address other items related to the Entertainment District, such as an attraction fee, intellectual property usage and safety.</p> <p>Developer will apply a consumer-based, local attraction fee of 3% on gross food and beverage and retail sales. Developer will seek out University’s unique marketing insights in order to strategically enhance guest experiences by annually investing an equivalent amount towards strategic initiatives Developer selects to attract students, athletes, celebrities, and events that connect guests to the surrounding campus culture.</p>
<p>Reciprocal Easement Agreement</p>	<p>The University and the Developer will also enter a Reciprocal Use Agreement that will grant the Developer easements related to garage and loading dock access and other necessary access points.</p>

Appendix 1

TERM SHEET  
ENTERTAINMENT DISTRICT PROJECT AND PARKING PROJECT, UTK

Schedule A - Project Site



Appendix 2

**TERM SHEET  
CONDOTEL PROJECT, UTK**

I. Project Overview	
1. Project	<p>The University will enter into a 99-year ground lease with 865 Hospitality Developer LLC, a Delaware liability company, or another affiliated entity (the “<b>Condotel Developer</b>”) associated with 865 Entertainment Developer LLC, a Delaware limited liability company, or another affiliated entity (the “<b>Developer</b>”) for the development and construction of a project anticipated to consist of an approximately 180 room hotel with conference facilities and other amenities, approximately 30 hotel-condominium units, approximately 50 residential condominium units and a new onsite parking garage (comprised of approximately 215 parking spaces) (the “<b>Condotel Project</b>”), on the property immediately to the east of the G-10 parking garage as shown in more detail on Schedule A – Condotel Project Site attached hereto.</p> <p>The Condotel Project will be developed in conjunction with the development and construction of a new parking garage and sitting atop the parking garage an entertainment district on the eastern portion of the G-10 parking garage (the “<b>Parking/Entertainment District Project</b>”).</p> <p>The Condotel Developer plans to finance the Condotel Project with a combination of debt and equity. The debt financing partner has not yet been identified, but the Condotel Developer (or an affiliate thereof) has signed a non-binding letter of intent with Arctos Partners (currently being acquired by KKR &amp; Co. Inc., a leading global investment firm) to contribute approximately 80% of the equity financing, with the Condotel Developer funding the additional 20%. The Condotel Developer shall bear all such costs and shall be solely responsible for obtaining and repaying funding for the Condotel Project.</p>
II. Ground Lease	
1. Ground Lease	After receiving all required approvals, a ground lease (the “ <b>Ground Lease</b> ”) will be entered into between the University and Condotel Developer. The Ground Lease will obligate Condotel Developer to finance; own; and oversee the design, construction, operation, and management of the Condotel Project.
2. Financing	<p>All Condotel Project costs are to be financed with the proceeds of equity and debt for the benefit of Condotel Developer. The Condotel Developer estimates a project development cost of roughly \$220 million. The financial close will be concurrent with the financial close on the Parking/Entertainment District Project.</p> <p>The University shall not be obligated or liable, either directly or indirectly, for any financial or other obligation of Condotel Developer under the financing documents for the Condotel Project, including without limitation, the payment of any portion of the principal of, or interest on, the debt.</p>
3. Ground Lease Rent to the University	<p>The Ground Lease will provide that the University is entitled to be paid annual rent upon the opening of the Condotel Project in an amount equal to \$750,000.00 (“<b>Base Rent</b>”).</p> <p>The Ground Lease will also provide for percentage rent to be calculated as follows (“<b>Percentage Rent</b>”):</p> <ol style="list-style-type: none"> <li>For the first 30 years, Percentage Rent will be 3% of the portion of the Condotel Developer’s gross operating revenues in excess of \$25 million</li> </ol>

**Appendix 2**

**TERM SHEET  
CONDOTEL PROJECT, UTK**

	<p>and up to (but not exceeding) \$40 million, plus 4% of the portion of the Condotel Developer’s gross operating revenues for such lease year in excess of \$40 million and up to (but not exceeding) \$50 million, plus 5% of the portion of the Condotel Developer’s gross operating revenues for such lease year in excess of \$50 million.</p> <p>2. For the 31<sup>st</sup> and subsequent lease years, the Percentage Rent will be 3% of the gross operating revenues for such lease year in excess of \$25 million.</p> <p>3. Sponsorship revenues shall be excluded from calculation of Percentage Rent.</p>
<p>4. Ground Lease Term</p>	<p>The term of the Ground Lease shall be 99 years, subject to repurchase by the University (either exercise of a right of first offer or repurchase right at the 50-year mark) and/or earlier termination due to lessee default.</p>
<p>5. Ownership of Improvements</p>	<p>Condotel Developer will own the improvements comprising the Condotel Project for the duration of the Ground Lease. At the expiration of the Ground Lease, the improvements will revert to the University; provided, however, at the University’s option/discretion, Condotel Developer or its successor in interest shall, at its costs, demolish the improvements and deliver to the University a cleared lot.</p>
<p>6. Condo and Hotel- Condo Units</p>	<p>The Condotel Developer will establish a leasehold condominium under the Tennessee Condominium Act which shall contemplate the creation of: (a) a unit for the hotel (180 rooms) and conference and related facilities (the “<b>Hotel Unit</b>”); (b) a unit for the hotel-condominium, which will be subdivided into 30 separate hotel-condominium units (the “<b>Hotel-Condominium Units</b>”); and (c) a unit for the residential-condominium, which will be subdivided into 50 separate residential condominium units (the “<b>Residential Units</b>”). The Hotel Unit shall have sole responsibility for the payment of the Base Rent and Percentage Rent.</p>
<p>7. Option to Purchase</p>	<p>On the 50<sup>th</sup> anniversary of the lease commencement, and every 10 years thereafter, the University will have the option to purchase the hotel from the Condotel Developer or its successor. The purchase price will be as determined by appraisal, with each party selecting an appraiser, and the appraisers selecting a third appraiser, to determine the fair market value of the leasehold interest.</p> <p>The fair market value shall be the arithmetic mean of: (A) the third valuation and (B) the initial valuation closest to the third valuation. If the third valuation is exactly between the two initial valuations, then the value shall be the third valuation.</p> <p>The fair market value shall mean the price that a willing purchaser and willing seller would accept for the Hotel Unit as encumbered by the Ground Lease through expiration of its stated term, each party (i) being unaffiliated with each other and (ii) without a compulsion to purchase or sell, and such fair market value determined through an orderly marketing process. The fair market value for the Hotel Unit is to be determined giving effect to the Ground Lease including ground rent obligations.</p>

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**TERM SHEET  
CONDOTEL PROJECT, UTK**

<p>8. Right of First Offer</p>	<p>The University will have a right of first offer (ROFO) which is triggered in the event that the Condotel Developer seeks to sell: 1) 10% or more of the equity/voting rights in the Condotel Developer entity; or 2) the Condotel Developer’s interest in the Ground Lease.</p> <p>The ROFO is structured as follows:</p> <ol style="list-style-type: none"> <li>1. The Condotel Developer must first offer the University the right to purchase at a specific price.</li> <li>2. The University, or an affiliated foundation, has 30 days to accept or decline, 90 days for due diligence, then 60 days to obtain necessary approvals and close.</li> <li>3. If the University declines, the Condotel Developer can sell to a qualified third-party purchaser. However, if the sale price to a third party is less than 95% of the price offered to UT, the ROFO rights are reinstated.</li> </ol>
<p>9. Intellectual Property</p>	<p>The Condotel Developer intends to license the use of certain University trademarks in connection with its operation of the Condotel.</p>
<p>10. Shared Loading</p>	<p>Ground Lease shall include Condotel Project’s right to non-exclusive use of Neyland Stadium’s existing loading dock facilities.</p>
<p>11. Parking</p>	<p>The Condotel Project will include approximately 215 parking spaces for the use by the hotel/condominium development (the “<b>Condotel Project’s Garage</b>”). The Condotel Project’s Garage will adjoin the G10 parking garage. G10 parking garage and the Condotel Project’s Garage will have a shared ingress and egress point off Neyland Drive as well as internal connections to allow for controlled access to the Condotel Project’s Garage spaces through the G10 garage. The University (or its applicable affiliate) and Condotel Developer will execute appropriate easement agreement(s) memorializing the ingress/egress and access rights, which shall be executed no later than opening of the Condotel Project.</p>
<p>12. University Space</p>	<p>The Condotel Project will include approximately 5,000 square feet of space for the University to use for meeting space and other uses as designated by the University. The space will be subleased to the University for \$1 a year, but the University will pay for the costs of the buildout (up to \$4 million), which will be performed by the General Contractor. The University will be responsible for operating rent, etc.</p>
<p>13. University Review of Final Design and Construction Documents</p>	<p>The Condotel Developer must design, obtain permits and approvals, and cause the construction of the Condotel Project in accordance with all applicable state and local laws, rules, ordinances, and requirements. The University will have the right to review and reasonably approve the hotel plans and specifications in its reasonable discretion to confirm that: (i) the hotel quality is acceptable, and (ii) the condominium is of a quality commensurate with that of the associated hotel.</p> <p>The University’s approval will be necessary for material changes to the design, changes which impact the University brand, campus aesthetics, or the structural integrity of or access to the University’s adjoining properties.</p>

Appendix 2

**TERM SHEET  
CONDOTEL PROJECT, UTK**

14. Failure to Complete Condotel Project on Schedule	If the Condotel Project is not completed at the to-be-determined mutually agreed upon schedule due to force majeure delays and/or other grace and cure periods permitted under the Ground Lease, Condotel Developer shall be obligated to commence payment of the base rent under the Ground Lease.
15. Default; Leasehold Mortgage	<p>Subject to cure periods and other customary limitations, the University will have, as a remedy for certain material events of default, the right to, among other standard landlord remedies, terminate the Ground Lease (if prior to the establishment of the leasehold condominium) and take possession (<i>i.e.</i>, ownership) of the Hotel Unit (if after the establishment of the leasehold condominium). The University's rights upon the occurrence of an event of default will be subject to reasonable notice and cure periods, and default provisions consider that termination of the lease is a last resort option. The Condotel Developer's lender(s) will possess step-in rights to cure a default and protect the lender's interest in the Condotel Project, as well as the right to enter a new Ground Lease with the University on the same terms and conditions in the event of a bankruptcy or insolvency event, or before the Ground Lease finally terminates.</p> <p>If Condotel Developer (or its successor) is in default under a leasehold mortgage (<i>i.e.</i>, secured by the Condotel) and the same goes uncured, the University (or an affiliated foundation) will have the right to, before the mortgage lien is foreclosed upon, either pay-off the underlying loan (which, upon such payment, would result in an immediate and incurable event of default under the Ground Lease, thus giving the University or one of its affiliated foundations) the right to take over the Hotel Unit) or purchase the loan from Condotel Developer's lender (<i>i.e.</i>, assume the position of lender).</p>
16. Insurance	Condotel Developer, as an operating expense of the Condotel Project, shall maintain standard insurance policies covering construction, liability, business interruption, workers compensation, employer's liability, and property insurance including fire, with coverages acceptable to the University and which meet or exceed minimum requirements of the State of Tennessee in an amount equal to one hundred percent (100%) of the replacement cost of the Project.
<b>III. Related Project Agreements</b>	
1. Condominium Declaration	<p>Upon substantial completion of the Condotel Project, the Condotel Developer will record a Master Declaration under Tennessee's Condominium Act, subject to the University's approval, which establishes a leasehold condominium including a Hotel Unit, a Residential Unit, and a Condo Hotel Unit. The Condotel Developer will record Declarations to establish sub leasehold condominiums for the Residential Unit and Condo Hotel Unit.</p> <p>The Declarations will require:</p> <ul style="list-style-type: none"> <li>• The Hotel Unit and Residential and Condo Hotel Units cannot be owned by persons/entities prohibited by law.</li> <li>• Each owner shall comply with all applicable law during the Term.</li> </ul>

**Appendix 2**

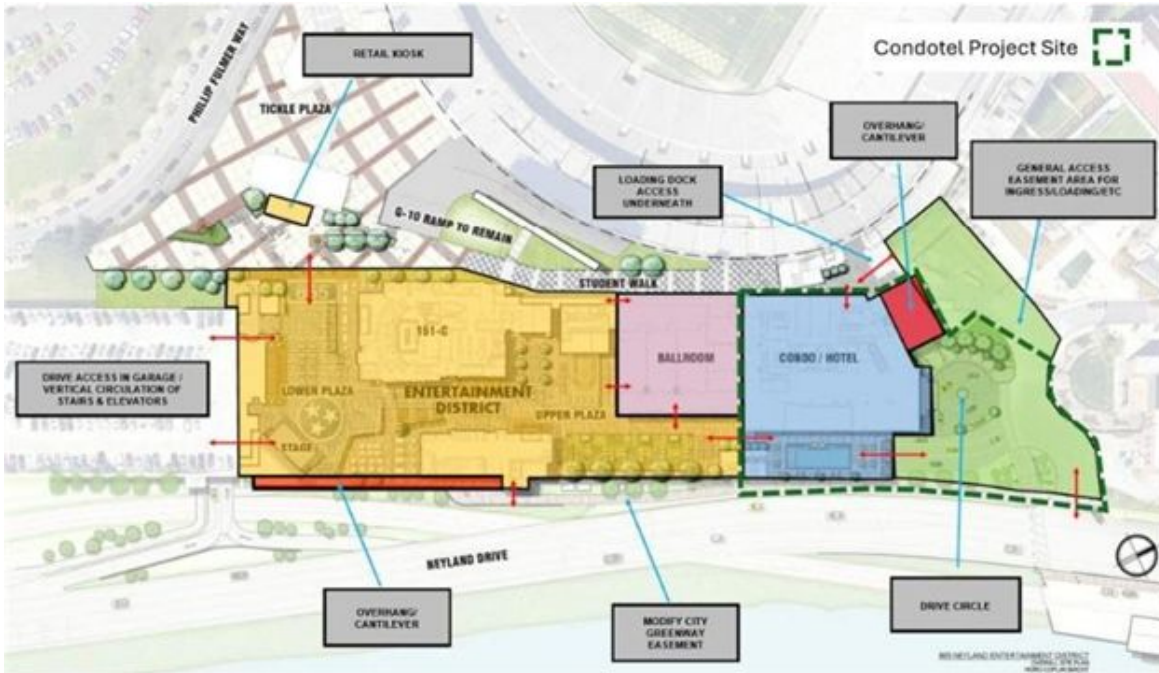
**TERM SHEET  
CONDOTEL PROJECT, UTK**

	<ul style="list-style-type: none"> <li>• No displays shall be visible from the exterior of Residential or Condo Hotel Units.</li> <li>• Customary anti-nuisance restrictions.</li> <li>• That the University will have the right to enforce (against any unit and/or the underlying owner of the unit) the terms of the Ground Lease and/or the applicable declaration.</li> </ul>
<p>2. Operations Agreement/ Attraction Fee/Condominium Priority</p>	<p>The University and the Condotel Developer will enter an Operating Agreement to address additional related to the Condotel Project and the Entertainment District, such as an attraction fee, intellectual property usage, safety, operations standards, coordination with UTK athletics regarding condo sales, parking, and the University’s use of Condotel facilities.</p> <ul style="list-style-type: none"> <li>• Condotel Developer will apply a consumer-based, local attraction fee of 3% on gross food and beverage and retail and hotel room sales. Condotel Developer will seek out University’s unique marketing insights in order to strategically enhance guest experiences by annually investing an equivalent amount towards strategic initiatives Condotel Developer selects to attract students, athletes, celebrities, and events that connect guests to the surrounding campus culture.</li> <li>• Condotel Developer will allow the University to assist Condotel Developer in marketing the condominiums for sale to University alumni and athletics supporters for a period of time, allowing the University to ensure that the condominiums are available to strengthen the University’s relationships to University groups. The condominiums will be available for sale according to priority similar to the method used for other high-demand athletic related spaces and opportunities.</li> <li>• The University will also have the opportunity to market naming rights for hotel rooms on a priority list, which would entitle participants to have a first priority right to hotel rooms at market rates on specified weekends, including home football games.</li> <li>• The University will also have the right to host events in the Condotel’s club space during home football games and other specified events for guests who buy tickets through the University.</li> </ul>
<p>3. Reciprocal Easement Agreement</p>	<p>The University and the Condotel Developer will also enter a Reciprocal Use Agreement that will grant the Condotel Developer easements related to garage and loading dock access and other necessary access points.</p>

Appendix 2

TERM SHEET  
CONDOTEL PROJECT, UTK

Schedule A - Condotel Project Site



Appendix 3

UNIVERSITY OF TENNESSEE, KNOXVILLE NEYLAND ENTERTAINMENT DISTRICT GARAGE											
Fiscal Year (ending June 30)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
<b>GARAGE OPERATING INCOME</b>											
1 Student Permits	\$ -	\$ 556,642	\$ 556,642	\$ 583,796	\$ 583,796	\$ 612,306	\$ 612,306	\$ 643,533	\$ 643,533	\$ 676,117	\$ 676,117
2 Weekday Hourly Parking	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 90,000
3 Weekend Hourly Parking	\$ -	\$ 52,500	\$ 52,500	\$ 52,500	\$ 52,500	\$ 61,250	\$ 61,250	\$ 61,250	\$ 61,250	\$ 61,250	\$ 70,000
4 Basketball	\$ -	\$ 249,162	\$ 249,162	\$ 427,135	\$ 427,135	\$ 427,135	\$ 605,108	\$ 605,108	\$ 605,108	\$ 783,081	\$ 783,081
5 Special Events	\$ -	\$ 1,151,590	\$ 1,151,590	\$ 1,266,749	\$ 1,266,749	\$ 1,266,749	\$ 1,381,908	\$ 1,381,908	\$ 1,381,908	\$ 1,497,067	\$ 1,497,067
6 Football	\$ -	\$ 92,568	\$ 92,568	\$ 131,138	\$ 131,138	\$ 131,138	\$ 169,708	\$ 169,708	\$ 169,708	\$ 208,278	\$ 208,278
7 VIP Parking	\$ -	\$ 1,500,000	\$ 1,530,000	\$ 1,560,600	\$ 1,591,812	\$ 1,623,648	\$ 1,656,121	\$ 1,689,244	\$ 1,723,029	\$ 1,757,489	\$ 1,792,639
8 District-Driven Additional Night & Weekend Parking	\$ -	\$ 123,000	\$ 492,000	\$ 492,000	\$ 492,000	\$ 492,000	\$ 574,000	\$ 574,000	\$ 574,000	\$ 574,000	\$ 574,000
<b>9 Total</b>	<b>\$ -</b>	<b>\$ 3,785,462</b>	<b>\$ 4,184,462</b>	<b>\$ 4,573,918</b>	<b>\$ 4,605,130</b>	<b>\$ 4,689,227</b>	<b>\$ 5,135,402</b>	<b>\$ 5,199,751</b>	<b>\$ 5,233,535</b>	<b>\$ 5,632,282</b>	<b>\$ 5,691,182</b>
<b>GARAGE OPERATING EXPENSES</b>											
10 Staffing	\$ -	\$ 263,600	\$ 272,826	\$ 282,375	\$ 292,258	\$ 302,487	\$ 313,074	\$ 324,032	\$ 335,373	\$ 347,111	\$ 359,260
11 Operational Costs/Overhead	\$ -	\$ 221,424	\$ 229,174	\$ 237,195	\$ 245,497	\$ 254,089	\$ 262,982	\$ 272,187	\$ 281,713	\$ 291,573	\$ 301,778
12 Parking Structure Technology Maintenance	\$ -	\$ 35,475	\$ 36,007	\$ 36,547	\$ 37,095	\$ 37,652	\$ 38,217	\$ 38,790	\$ 39,372	\$ 39,962	\$ 40,562
13 Maintenance/Repairs	\$ -	\$ 26,360	\$ 27,283	\$ 28,237	\$ 29,226	\$ 30,249	\$ 31,307	\$ 32,403	\$ 33,537	\$ 34,711	\$ 35,926
14 Utilities	\$ -	\$ 15,816	\$ 16,370	\$ 16,942	\$ 17,535	\$ 18,149	\$ 18,784	\$ 19,442	\$ 20,122	\$ 20,827	\$ 21,556
15 MR&R Reserve	\$ -	\$ 1,660,000	\$ 1,660,000	\$ 1,660,000	\$ 1,660,000	\$ 2,075,000	\$ 2,075,000	\$ 2,075,000	\$ 2,075,000	\$ 2,075,000	\$ 2,490,000
<b>16 Total</b>	<b>\$ -</b>	<b>\$ 2,222,675</b>	<b>\$ 2,241,659</b>	<b>\$ 2,261,297</b>	<b>\$ 2,281,612</b>	<b>\$ 2,717,626</b>	<b>\$ 2,739,365</b>	<b>\$ 2,761,853</b>	<b>\$ 2,785,117</b>	<b>\$ 2,809,184</b>	<b>\$ 3,249,081</b>
<b>NET OPERATING INCOME</b>											
<b>17 Net Operating Income</b>	<b>\$ -</b>	<b>\$ 1,562,787</b>	<b>\$ 1,942,803</b>	<b>\$ 2,312,621</b>	<b>\$ 2,323,518</b>	<b>\$ 1,971,601</b>	<b>\$ 2,396,037</b>	<b>\$ 2,437,897</b>	<b>\$ 2,448,418</b>	<b>\$ 2,823,098</b>	<b>\$ 2,442,100</b>
<b>PROJECT-RELATED SUPPORT</b>											
18 Entertainment Ground Rent	\$ -	\$ 187,500	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
19 Hotel Ground Rent	\$ -	\$ -	\$ 500,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
20 Percentage Rent - Entertainment District	\$ -	\$ -	\$ -	\$ 137,835	\$ 78,468	\$ 244,108	\$ 270,229	\$ 296,877	\$ 324,063	\$ 352,247	\$ 387,615
21 Percentage Rent - Hotel	\$ -	\$ -	\$ -	\$ 55,987	\$ 193,156	\$ 221,864	\$ 246,135	\$ 276,019	\$ 306,800	\$ 338,504	\$ 371,159
<b>22 Total</b>	<b>\$ -</b>	<b>\$ 187,500</b>	<b>\$ 1,250,000</b>	<b>\$ 1,693,822</b>	<b>\$ 1,771,624</b>	<b>\$ 1,965,972</b>	<b>\$ 2,016,364</b>	<b>\$ 2,072,896</b>	<b>\$ 2,130,863</b>	<b>\$ 2,190,751</b>	<b>\$ 2,258,774</b>
<b>SUPPORT FROM PARKING AND ATHLETICS</b>											
23 Price Optimization for Special Event Parking (non-G10)	\$ 1,750,000	\$ 1,785,000	\$ 1,820,700	\$ 1,857,114	\$ 1,894,256	\$ 1,932,141	\$ 1,970,784	\$ 2,010,200	\$ 2,050,404	\$ 2,091,412	\$ 2,133,240
24 Operating Income from New Stephenson Drive Lot	\$ 441,624	\$ 517,255	\$ 506,371	\$ 661,731	\$ 650,072	\$ 734,012	\$ 875,273	\$ 876,536	\$ 863,158	\$ 1,017,956	\$ 1,003,627
25 UTAD Contribution	\$ 750,000	\$ 2,070,000	\$ 630,000	\$ 599,400	\$ 568,188	\$ 536,352	\$ 503,879	\$ 470,756	\$ 436,971	\$ 402,511	\$ 367,361
<b>26 Total</b>	<b>\$ 2,941,624</b>	<b>\$ 4,372,255</b>	<b>\$ 2,957,071</b>	<b>\$ 3,118,245</b>	<b>\$ 3,112,516</b>	<b>\$ 3,202,505</b>	<b>\$ 3,349,936</b>	<b>\$ 3,357,492</b>	<b>\$ 3,350,533</b>	<b>\$ 3,511,879</b>	<b>\$ 3,504,228</b>
<b>NET CASH AVAILABLE FOR DEBT SERVICE</b>											
<b>27 Net Cash Available for Debt Service</b>	<b>\$ 2,941,624</b>	<b>\$ 6,122,542</b>	<b>\$ 6,149,874</b>	<b>\$ 7,124,688</b>	<b>\$ 7,207,659</b>	<b>\$ 7,140,078</b>	<b>\$ 7,762,337</b>	<b>\$ 7,868,286</b>	<b>\$ 7,929,814</b>	<b>\$ 8,525,728</b>	<b>\$ 8,205,103</b>
<b>DEBT SERVICE</b>											
<b>28 Debt Service</b>	<b>\$ 2,832,375</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>	<b>\$ 5,421,593</b>
<b>COVERAGE RATIOS</b>											
<b>30 NCADS COVERAGE</b>	<b>1.04</b>	<b>1.13</b>	<b>1.13</b>	<b>1.31</b>	<b>1.33</b>	<b>1.32</b>	<b>1.43</b>	<b>1.45</b>	<b>1.46</b>	<b>1.57</b>	<b>1.51</b>



# Neyland Entertainment District



 THE UNIVERSITY OF TENNESSEE SYSTEM

## PROJECT HIGHLIGHTS

\$280 Million Dollar Total Private Sector Investment

### \$65 Million Dollar Entertainment District

- 110,000 SF+ Entertainment District
- 50,000 SF+ Interior Restaurants
- 60,000 SF+ Exterior Plazas
- 7,000± Person Total Capacity
- 4,000± Person Outdoor Concert Capacity
- 3,000± Indoor Capacity
- Enhanced G-10 Plaza and Student Entry Path to Neyland Stadium

### \$215 Million Dollar Mixed Use Condo Hotel

- 440,000 SF
  - 260 Total Key Count:
    - 180 Hotel Keys
    - 30 Condo Hotel Units
    - 50 Luxury Condo Units
- 10,000 SF of Restaurants
- 10,000 SF of Meeting and Event Space
- 5,000 SF Dedicated University Space
- Resort Style Pool
- 220± Parking Spaces

 THE UNIVERSITY OF TENNESSEE SYSTEM

WORKING DRAWINGS, SUBJECT TO CHANGE



**UT** THE UNIVERSITY OF TENNESSEE SYSTEM

WORKING DRAWINGS, SUBJECT TO CHANGE



**UT** THE UNIVERSITY OF TENNESSEE SYSTEM



**UT** THE UNIVERSITY OF TENNESSEE SYSTEM

WORKING DRAWINGS; SUBJECT TO CHANGE



**UT** THE UNIVERSITY OF TENNESSEE SYSTEM

WORKING DRAWINGS; SUBJECT TO CHANGE



**UT** THE UNIVERSITY OF TENNESSEE SYSTEM

WORKING DRAWINGS - SUBJECT TO CHANGE



**UT** THE UNIVERSITY OF TENNESSEE SYSTEM



## Entertainment District

<i>Entertainment District Development Budget</i>	<b>\$65m</b>
<i>Lease Term</i>	99 years
<i>Right of First Offer</i>	Available to UT throughout the lease, if the Developer seeks to sell its interest in the Project
<i>Option to Purchase</i>	Starting in year 40, and every 10 years thereafter, UT has the option to purchase via an appraisal process
<i>Ground Rent Revenue Generated for UT</i>	\$750,000/year
<i>Additional Rent</i>	3% of Gross Revenues over \$25M 4% of Gross Revenues over \$30M (in years 1-30) 5% of Gross Revenue over \$35m (in years 1-30)

## Hotel & Condo Building

<i>Condotel Development Budget</i>	\$220m
<i>Lease Term</i>	99 years
<i>Right of First Offer</i>	Available to UT throughout the lease, if the Developer seeks to sell its interest in the Project
<i>Option to Purchase</i>	Starting in year 50, and every 10 years thereafter, UT has the option to purchase via an appraisal process
<i>Ground Rent Revenue Generated for UT</i>	\$750,000/year
<i>Additional Rent</i>	3% of Gross Revenues over \$25M 4% of Gross Revenues over \$40M (in years 1-30) 5% of Gross Revenue over \$50m (in years 1-30)

## Replacement Parking Garage

<i>Parking Garage Development Budget</i>	<i>\$83,000,000</i>
<i>Number of Parking Stalls</i>	<i>1,316</i>
<i>Cost / Stall</i>	<i>\$63,070</i>
<i>Financing</i>	<i>TSSBA 30 Year Bonds</i>
<i>UT Annual Debt Obligation @ 5.0%</i>	<i>\$5.4m/year</i>
<i>UT Annual Debt Obligation @ 7.85% (TSSBA test)</i>	<i>\$7.3m/year</i>



## THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

### AGENDA ITEM SUMMARY

Meeting Date:	May 4, 2026
Committee:	Executive
Item:	<b><u>National Security Prototype Center Lease, UTK</u></b>
Type:	Action
Presenter(s):	David L. Miller, Senior Vice President and Chief Financial Officer Dr. Donde Plowman, Chancellor, UTK

#### **Background Information**

The University of Tennessee, Knoxville (UTK) and Consolidated Nuclear Security (CNS) agreed in May 2025 to collaborate on initiatives that enhance national security. CNS manages and operates the Y-12 National Security Complex (Y-12) on behalf of the U.S. Department of Energy. The collaboration between UTK and CNS will result in the development of a National Security Prototype Center (NSPC Building) in Oak Ridge that will enhance national security and solve complex manufacturing problems. The University has entered into a Pre-Development agreement with Lawler-Wood NSPC, LLC to advance the planning and design of this project.

The Administration is presenting for consideration and approval a lease agreement with Roane County NSPC, LLC, an entity created by the Industrial Development Board of Roane County, Tennessee, which will finance, own, and lease the NSPC Building. The Roane County NSPC entity will engage Lawler-Wood NSPC to design, build, and operate the facility. This approximately 63,000 sq. ft. building will be located in the Oak Ridge Enhanced Technology and Training Center (ORETTC). UTK and CNS will each lease a portion of the building to enable joint research and develop prototypes for high-precision, classified manufacturing around nuclear energy. The collaboration with CNS provides UTK the opportunity to participate in nuclear research in a facility with security features sufficient for federal standards.

The base lease term will be 20 years, during which period the University will pay base rent sufficient to cover 100% of the debt service supporting the construction of the building. The University will have a series of expansion options to secure our interest in the building through 99 years. Base rent will not be incurred during the extension options. Operating rent, paid during both the base and extension periods, is anticipated to start at approximately \$15.25/sf, which does not include utilities.

The NSPC facility is expected to generate at least \$20M in research funding per year. At UT's current overhead rate, the annual indirect recovery is expected to be ~\$7M per year, an amount more than the combined total of the annual lease payment of ~\$3.3M and estimated operating expenses of the facility. The lease expense and operating expenses will be paid from E&G funds.

More information regarding the Lease, including the primary business and legal terms is set forth in Appendix 1.

Following approval by the Board of Trustees, the University Administration will seek all necessary State approvals.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following resolution.

#### **Resolved:**

**Subject to receipt of any other required governmental approvals, the Executive Committee, on behalf of the Board of Trustees, hereby approves a lease agreement, by and between the University and Roane County NSPC, LLC ("Lessee"), for approximately 20,947 square feet of research space at the National Security Prototype Center located in the Roane County Industrial Park, substantially consistent with the terms and conditions set forth in Appendix 1 attached hereto.**

**The Senior Vice President and Chief Financial Officer is authorized to finalize the contemplated lease agreement, along with any ancillary documents, subject to review by the Office of General Counsel, and to submit such documents to the state agencies for approval as required.**

**Further, the proper officers are hereby authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**

**Appendix 1**

**TERM SHEET  
NATIONAL SECURITY PROTOTYPE CENTER LEASE**

LESSOR:	Roane County NSPC, LLC, a Tennessee nonprofit limited liability company
UNIVERSITY:	The University of Tennessee, an instrumentality of the State of Tennessee
DEVELOPER, FACILITY MANAGER and ASSET MANAGER:	Lawler-Wood NSPC, LLC, a Tennessee limited liability company
PROJECT:	Approximately 62,703 square feet (the “Building”) to be constructed by Lessor on 5 acres in the Roane County Industrial Park (the “Project Site”) with a surface parking area. See <u>Exhibit A</u> for a copy of the Project Site Plan.
PREDEVELOPMENT AGREEMENT	The University and the Developer entered a pre-development agreement dated March 17, 2026 in which the University agreed to fund up to \$1 million to allow tree cutting and construction drawings to proceed in advance of project construction. These predevelopment expenditures will reduce the amount of the Project Loan and thus, Base Rent.
PROJECT LOAN:	<p>Regions Bank and Developer are entering a loan agreement for \$40,097,682 (together with any refinancing thereof, the “Project Loan”).</p> <p>If the Loan qualifies as tax exempt, it will have a fixed rate for 20 years equivalent to 79% of the prevailing ten-year US Treasury, plus 68 basis points, which results in an indicative rate of 4.08% as of April 13, 2026.</p> <p>If the Loan does not qualify as tax-exempt, it will have a fixed rate for 20 years equivalent to the prevailing 10-year Treasury rate, plus 95 basis points, which results in an indicative rate of 5.25% as of April 13, 2026.</p> <p>The University anticipates that a portion of the leased space will be taxable, and that the premises leased by the University will be exempt. The University lease will be the collateral for the Project Loan.</p> <p>In both scenarios, the payments will be calculated on a 20-year amortization.</p>
PREMISES:	<p>The University is leasing approximately one third of the Building (20,947 sq. ft.), which will be used for University research and space to be used, upon University agreement, jointly with Consolidated Nuclear Services, Inc. (“CNS”) for collaborative research projects in the area of nuclear science.</p> <p>CNS is leasing 19,816 sq. ft.</p> <p>The Building includes 21,940 sq. ft. of common space.</p>
DEEDS	The Lease is governed by the underlying deeds to the Project Site (“Deeds”). The deeds are currently under review by the federal government with regard to the length of the term of the Lease and the use restrictions. The University will ensure that the term and usage restrictions support the Base Rent before finalizing the Lease.

LIQUIDATED DAMAGES	For each day after thirty days after the Completion Date (“Completion Date” is the date 12 months after closing of the Project Loan”) for which there is not an excused delay, Lessor shall pay the University an amount equivalent to the per diem amount of Base Rent. This is the University’s only remedy for a delay.
COMPLETION PAYMENT	If the Project is completed by the Completion Date, the University will pay the Developer an additional month rent as an incentive payment for early delivery. Base Rent commences 30 days after the Completion Date.
CHANGE ORDERS:	Any change orders for the construction of the Building made by the University must be paid for by the University and are not included in Base Rent or Operating Rent.
UNIVERSITY CONTINGENCY:	In order to plan for potential change orders, the University has set aside a contingency in the amount of \$2,000,000.
TERM:	The initial term is twenty (20) years (the “Initial Term”), which coincides with the length of the Project Loan, and begins on the earlier of the University’s acceptance of the certificate of occupancy and certificate of substantial completion or the date that University must begin Base Rent payments. Pending final approval of the Deeds, the University has the right to extend the term of the Lease for 15 additional consecutive periods of five years and one additional period of four years, allowing a term of up to 99 years. No additional Base Rent is due after the twentieth year.
EARLY TERMINATION:	University does not have the right to terminate the Lease prior to the end of the Initial Term.
BASE RENT:	<p>The University is responsible for all of the Base Rent for the Building, including the portion leased to CNS, as set forth in <u>Exhibit B</u> attached hereto.</p> <p>Base Rent will begin on the earlier of: (i) the first day of the calendar month following the issuance of the certificate of occupancy and certificate of substantial completion; or (ii) thirteen months after the closing of the Project Loan.</p> <p>The Base Rent is equivalent to the payments of the Project Loan. The estimated financial commitment under the Lease is identified in <u>Exhibit C</u>.</p>
OPERATING RENT:	<p>Throughout the Term, University will pay its pro rata share of the operating costs and expenses incurred by Lessor or the Facility Manager in connection with the following: (i) insurance premiums; (ii) costs of operation and maintenance; (iii) janitorial services; (iv) a monthly contribution to a maintenance fund; (v) all amounts reasonably and necessarily incurred by Lessor or the Facility Manager in connection with the ownership, operation, management and repair of the Building, the Premises, the Project Site and Project; (vi) the facility management fee to the Facility Manager as set forth in the Operating Budget; (vii) the asset management fee to the Facility Manager as set forth in the Operating Budget; and (viii) the owner’s overhead charge as set forth in the Operating Budget (collectively, “Operating Costs”).</p> <p>The Operating Costs are projected to be \$15.25 per square foot in the initial year, excluding utility costs.</p> <p>If CNS terminates its lease for its portion of the Building, the University becomes responsible for paying all Operating Costs.</p>

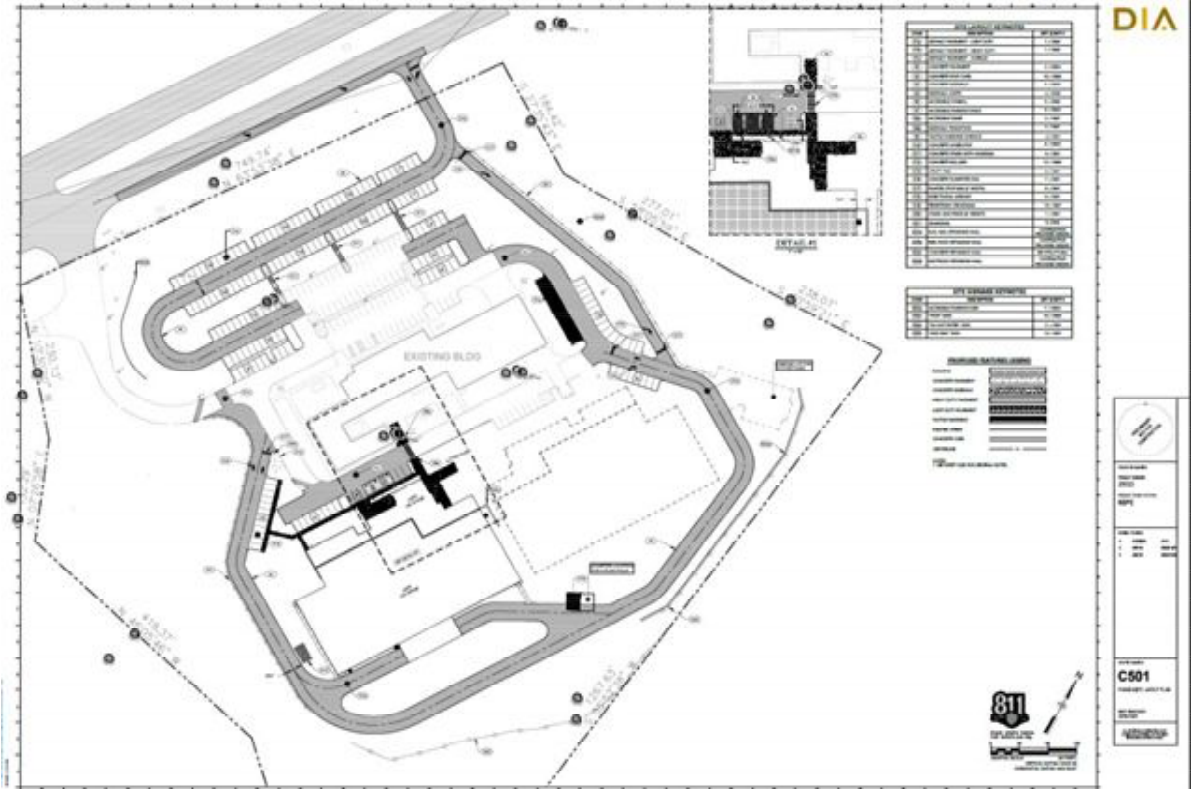
	<p>The University, CNS and the Facility Manager will review and negotiate the annual budget in advance of each fiscal year for monthly operation and maintenance expenses to develop a budget (the “Operating Budget”), making cuts as necessary to address increased costs.</p> <p>The University can be required to make additional payments to address emergency situations. There is no cap on Operating Costs.</p>
COMMENCEMENT OF RENTAL OBLIGATIONS:	University begins Base Rent payments starting thirteen months after the closing of the Project Loan.
TAXES:	University shall be responsible for payment of its pro rata share of all real and personal property taxes paid or payable by Lessor with respect to the Project Site, Premises and the Project, which pro rata share shall be paid by University as part of Operating Rent.
FURNITURE, FIXTURES AND EQUIPMENT	University will be responsible for 50% of the estimated furniture, fixtures, and equipment (FF&E) costs (estimated to be \$1,538,205).
MAINTENANCE AND REPAIRS:	Lessor, with Operating Rent paid by University and CNS, will provide and pay for all maintenance and repair of the Premises and Project, except for damage resulting from willful abuse or gross negligence of University or CNS.
ALTERATIONS:	University may not make any alterations, modifications, additions or improvements to the Premises or Project without Lessor’s and Joint Steering Committee’s prior written consent. Lessor’s consent shall not be unreasonably withheld.
LESSOR’S DEFAULT:	A “Lessor Event of Default” shall occur upon the failure of Lessor to perform or observe any material covenant or condition of Lessor, if such failure does not arise from Excused Delays and is not cured within thirty (30) days after Lessor’s receipt of written notice from University, provided that such cure period shall extend for an additional one hundred eighty (180) days if such default cannot be reasonably cured within thirty (30) days and the Lessor is diligently attempting to cure the default.
UNIVERSITY’S REMEDIES:	University shall be entitled to pursue any and all remedies available to it under Tennessee law; provided, however, that the University shall not have the right to terminate the Lease, and such that the University shall not have the right to offset rent. The liability of Lessor for any Lessor default shall be limited to Lessor’s interest in the Project.
UNIVERSITY’S DEFAULT:	A “University Event of Default” shall occur upon: (i) the failure of the University to pay Base Rent or pay Operating Rent when due; (ii) the failure of University to perform any of University’s material covenants or condition of the Lease, unless such failure arises from an Excused Delay, and such failure is not cured within thirty (30) days after Lessee’s receipt of written notice thereof from Lessor; provided that such cure period shall be extended by the Lessor for an additional one hundred eighty (180) days if such default cannot be reasonably cured within thirty (30) days and the University is diligently attempting to cure the default; and (iii) the University’s bankruptcy or any attempted conveyance, assignment, mortgage or subletting of the Premises (except as expressly permitted below).

LESSOR’S REMEDIES:	Upon a University Event of Default that is not cured within the applicable cure period, Lessor shall be entitled to terminate the Lease (without liability to pay any amount for such termination) or pursue any and all remedies available under Tennessee law.
ASSIGNMENT AND SUBLEASING:	University may not sublease the Premises or any portion thereof without the prior written consent of Lessor and CNS. The consent of Lessor shall not be unreasonably withheld or conditioned provided the proposed sublease is approved in writing by CNS.
UNIVERSITY’S INSURANCE:	University shall keep in force and maintain insurance (or self-insure through a legitimate program of self-insurance) covering its personal property and contents for 100% of its full insurable and replacement costs.
LESSOR’S INSURANCE:	Lessor shall keep in force and maintain: (i) commercial general liability insurance with a combined single limit of liability of at least \$2,000,000; (ii) fire and extended coverage insurance, insuring the Project and the personal property of University in or about the Premises for 100% of its full insurable and replacement costs, without deduction for depreciation, and insuring against other property risk included in standard risk insurance policies; and (iii) all other insurance coverages as required by the terms of the Project Loan. University shall be named as an additional insured with respect to the commercial general liability insurance. University shall be responsible for its pro rata share of the costs of all insurance maintained by Lessor, which pro rata share shall be paid by University as part of Operating Rent.
CONDEMNATION:	In the event of eminent domain or condemnation of all or any material portion of the Premises, either party may terminate the Lease as of the date of taking and Lessor shall have the sole and exclusive right to the compensation awarded; provided, however, University will be entitled to that part of the compensation that might be awarded with respect to University’s leasehold interest in the Premises. In the event the Lease is not terminated as a result of such taking, Lessor shall restore the Premises and Project to such condition as is commercially reasonable and achievable with the amount of condemnation proceeds actually received by Lessor. In no event shall the Lease terminate if the condemnation proceeds to be received by Lessor are less than an amount equal to: (i) an amount sufficient to fully pay and satisfy the Project Loan in full; and (ii) an amount equal to the fair market value of the Project Site.
CASUALTY:	In the case of damage or destruction of the Project, Lessor shall repair or reconstruct the damage or destroyed portion of the Project and apply the insurance proceeds received in respect of such damage or destruction to payment of the cost of such repair or damage. The repairs or reconstruction shall be performed in accordance with plans and specifications approved by Lessor. Lessor shall be obligated to cause such repairs and reconstruction to be performed only to the extent of insurance proceeds or funds made available to Lessor are sufficient to pay in full the costs of such repairs and reconstruction as the costs become due and payable. Any insurance proceeds to which Lessor is entitled in connection with any casualty with respect to the Project shall be the sole property of Lessor.

<p>CAPITAL IMPROVEMENT AND REPLACEMENT FUND:</p>	<p>University shall be responsible for payment of its pro rata share of contributions to a Capital Improvement and Replacement Fund, which pro rata share shall be paid by University as part of Operating Rent. The Capital Improvement and Replacement Fund (the “Fund”) shall mean an account held by Facility Manager on behalf of Lessor into which monthly amounts equal to 1/12<sup>th</sup> of the amount of twenty-five cents (\$0.25) multiplied by the number of square feet in the Building shall be deposited. The Fund will be held, managed and disbursed by the Facility Manager, and used to providing funding for capital improvements and replacements of the parking and driveway areas, the roof and exterior shell of the Building, including exterior windows.</p> <p>In the event of expiration or termination of the CNS Lease, University shall, within fifteen (15) business days after written demand therefor, pay to the Facility Manager as Operating Rent, the amount of CNS’s pro rata share of the Fund which is returned and paid to CNS in connection with such expiration or termination of the CNS Lease, which amount shall deposited by Facility Manager in the Fund.</p> <p>Upon expiration or termination of the Lease and CNS Lease, any amount on deposit in the Fund after payment of University’ pro rata share as determined above and payment of CNS’s pro rata share under the CNS Lease, shall be distributed for the benefit of Lessor, to be used to partially offset the depreciation and deferred maintenance for the Project.</p> <p>If at any time there are, or it is anticipated by the Lessor, the Facility Manager, the Lessee or CNS that there will be Capital Improvements expenses in excess of the amounts available in the Fund during the then current budgetary year, the Lessee shall pay additional Operating Rent sufficient in amount to fund Lessee’s pro rata share of such deficiency during the then current budgetary year.</p>
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### EXHIBIT A PROJECT SITE PLAN

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**EXHIBIT B  
BASE RENT**

Base Rent is to be determined based upon the final, annual debt service under the financing alternative agreed upon by Lessor, Developer and University.

Base Rent shall be an amount equal to the annual debt service, payable in monthly installments of 1/12<sup>th</sup> of the annual debt service.

Illustration:

Tax Exempt Interest Rate Range:	<u>4.01%</u>	<u>4.31%</u>
Annual Base Rent:	\$2,913,809.02	\$2,990,003.44
Monthly Base Rent:	\$242,817.42	\$249,166.95
Taxable Interest Rate Range:	<u>5.16%</u>	<u>5.46%</u>
Annual Base Rent:	\$3,211,776.50	\$3,299,061.21
Monthly Base Rent:	\$267,648.04	\$274,921.77

**EXHIBIT C**  
**ESTIMATED FINANCIAL COMMITMENT**

**BUILDING**

UTK Rentable Area	20,947 sf
CNS Rentable Area	19,816 sf
Common Area	<u>21,940 sf</u>
<b>Total Building Area</b>	<b>62,703 sf</b>

Operating Rent	\$15.25 sf
UTK Proportionate share	51.4%

**CASH COMMITMENTS**

UTK Pre-Development Expenses	\$ 1,000,000.00
UTK Cash Contingency	\$ 2,000,000.00
UTK's FF&E Share	<u>\$ 1,538,205.00</u>
	\$ 4,538,205.00

**ANNUAL COMMITMENTS**

	UTK Lease		Total Building \$/sf
Rent	\$ 3,299,061.21	\$ 157.50	\$ 52.61
Utilities* ^	\$ 178,149.45	\$ 8.50	
Operating Rent* ^	\$ 491,375.91	\$ 23.46	
Other	<u>\$ -</u>	<u>\$ -</u>	
Annual Total	\$ 3,968,586.57	\$ 189.46	

Total First Year Expenses \$ 8,506,791.57

\*No cap on these expenses

^ UTK is responsible for its proportionate share of Utilities and Operating Rent

**NOTE:** If UTK were to assume the lease of the entire building, annual commitments under the Lease would be approximately \$4.6m.



# National Security Prototype Center



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# National Security Prototype Center

<b><i>NSPC Development Budget</i></b>	<b><i>\$42,000,000</i></b>
<b><i>Lease Term</i></b>	20-year initial term 99-year total term including UT extension options
<b><i>Leased Space</i></b>	UT Lease: 21,000 sf Common Space: 22,000 sf Building Area: 63,000 sf
<b><i>Base Rent</i></b>	\$3.3m/year Paid during the first 20 years of the lease
<b><i>Operating Rent</i></b>	\$700,000/year estimated Actual expenses will be paid/no cap
<b><i>UTK Cash Contributions</i></b>	\$2,000,000 Cash Contingency \$1,000,000 Pre Development Commitment \$1,538,205 FF&E Commitment



## THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

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### AGENDA ITEM SUMMARY

Meeting Date: May 4, 2026

Committee: Executive

Item: **Disposition of Real Property and Leases, UTC**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer

#### **Background Information**

The University of Tennessee at Chattanooga (UTC) proposes to transfer approximately 1.3 acres of the Engel Stadium site, located at 420 O'Neal Street, Chattanooga, Tennessee (the "Disposition Property") to Hamilton County (the "County"). In exchange for the transfer of the Disposition Property, Hamilton County (along with the City of Chattanooga) and Erlanger Health, Inc. ("Erlanger") will lease to the University two parcels (each approximately .4 acres) across the street from Engel Stadium. Each lease will be for thirty (30) years, with one (1) option to extend the term for thirty (30) years, at a rental rate of \$1.00 per year throughout.

Engel Stadium is currently in extreme disrepair and is closed to the public due to safety concerns. The disposition of the portion of the site to Hamilton County will not hinder plans to redevelop the remainder of the site. The remaining site will become the Steiner Family Women's Athletic Complex, supporting women's soccer, beach volleyball, and softball.

The current Hamilton County Health Department needs extensive repair, and Erlanger is seeking to expand its operations. The County intends to sell the existing Health Department property, which is adjacent to the Erlanger hospital campus, to Erlanger for redevelopment. A new replacement health department facility will then be constructed by the County on the parcel transferred from the University.

The Administration requests approval to transfer the Disposition Property in exchange for the beneficial long-term leases in support of the public purposes of Hamilton County and the University. Upon approval by the Board of Trustees, the University will seek all required State approvals.

More information regarding the Disposition Property and the leases, including the primary business and legal terms, are set forth in Appendices 1-3 attached hereto.

**Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.

**Resolved:**

**Subject to the receipt of any other required governmental approvals, the Executive Committee, on behalf of the Board of Trustees, hereby approves the transfer and disposition of approximately 1.3 acres of real property, located at 420 O'Neal Street, Chattanooga, Tennessee, to Hamilton County in exchange for the lease of two parcels of real property, substantially consistent with the terms and conditions set forth in Appendix 1 attached hereto.**

**The Senior Vice President and Chief Financial Officer is hereby authorized to finalize the agreements to dispose of the property and enter into the contemplated leases, subject to review by the Office of General Counsel, and to submit such documents to the state agencies for approval as required.**

**Further, the proper officers of the University are hereby authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**

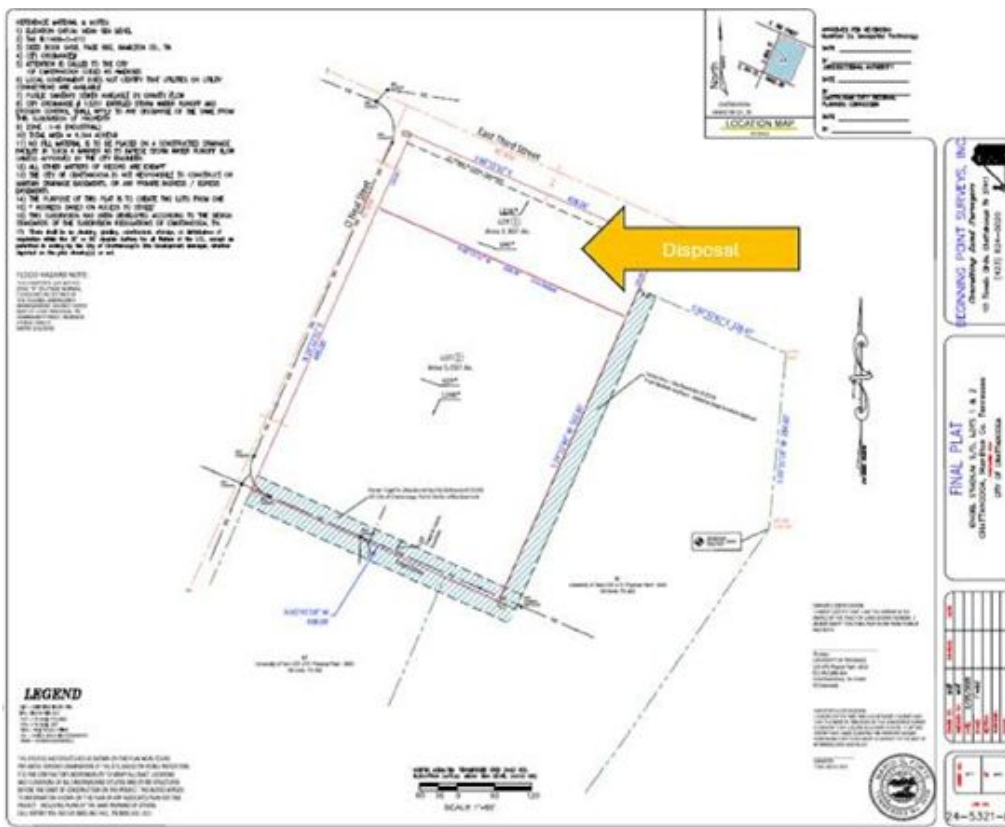
Appendix 1

**TERM SHEET  
REAL PROPERTY DISPOSITION & LEASES, UTC**

<b>I. Overview</b>	
<b>1. Project</b>	<p>The University of Tennessee at Chattanooga proposes to transfer of a portion of the Engel Stadium property, located at 420 O’Neal Street, Chattanooga, Tennessee to Hamilton County (the “County”). The disposal will include a 1.307-acre portion of the property (the “Disposition Property”).</p> <p>A new county health department will then be constructed on the Disposition Property. In exchange for the transferred property, Hamilton County (jointly with the City of Chattanooga) and Erlanger Health, Inc. (“Erlanger”) will lease two parcels across the street from Engel Stadium to the University.</p>
<b>II. Lease Terms</b>	
<b>1. Leases</b>	After receiving all required approvals, leases will be entered into (i) between the University and Erlanger, and (ii) among the University, the County, and the City of Chattanooga.
<b>2. Leased Premises</b>	<p>Parcel 1 - The University intends to lease a +/- 0.40 acre portion of Parcel ID 146AM012 located on E. 5<sup>th</sup> Street, Chattanooga, TN from Erlanger.</p> <p>Parcel 2 – The University will lease a +/- 0.38 acre portion of Parcel ID 146AM006 located on the NW corner of E. 5<sup>th</sup> Street and O’Neal Street, Chattanooga, TN from the County and the City of Chattanooga.</p>
<b>3. Rent Paid by University</b>	The University will pay a rental rate of \$1.00/per year for each lease.
<b>4. Lease Term and Renewal</b>	An initial term of thirty (30) years, with one (1) option to extend the term for thirty (30) years.
<b>5. Operating and Maintenance Expenses</b>	<p>The University will be responsible for the operation, maintenance, and improvement of the leased premises.</p> <p>The Lessors are responsible for insurance and real estate taxes.</p>

Appendix 2

DISPOSITION PROPERTY



Appendix 3

Lease from Erlanger



Lease from Hamilton County/City of Chattanooga





# UTC – Engel Stadium Property Transfer & New County Health Building

**Presented by:**

Austin Oakes, Associate Vice President, Capital Projects

This request transfers 1.3-acres of the land at Engel Stadium to support a new Hamilton County Health Building.



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In exchange, Erlanger and Hamilton County will lease property to UT to support parking needs across from Engel Stadium.



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## THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

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### AGENDA ITEM SUMMARY

Meeting Date: May 4, 2026

Committee: Executive

Item: **Facility Naming – New Haslam College of Business Building**

Type: Action

Presenter: John C. Compton, Board Chair and Committee Chair

#### **Background Information**

Pursuant to the Board Policy on the Naming of Facilities and Other Assets (BT0017), the Board of Trustees approves the naming of facilities and other significant assets of the University.

The University of Tennessee, Knoxville seeks Board approval to name the new Haslam College of Business building after one of its most distinguished and generous alumni, Randy Boyd. The attached letter from Chancellor Donde Plowman provides more information in support of this naming recommendation.

The naming is consistent with the aforementioned Board policy and related guidelines. Further, the naming has been approved by David Miller, Senior Vice President and Chief Financial Officer, and Kerry Witcher, Vice President for Development & Alumni Affairs and President & CEO of the University of Tennessee Foundation. President Randy Boyd has abstained from the naming review and approval process. As such, I have reviewed this naming request and enthusiastically recommend approval of the proposed naming.

#### **Committee Action**

The Committee Chair will call for a motion for adoption of the following resolution.

#### **Resolved:**

**The Executive Committee, acting on behalf of the Board of Trustees, hereby approves the naming of the new Haslam College of Business Building at The University of Tennessee, Knoxville, as “Randy Boyd Hall” in grateful recognition of the President Randy Boyd’s distinguished history of service, engagement, and philanthropic generosity.**



April 24, 2026

David Miller  
 University of Tennessee System, Senior Vice President & Chief Financial Officer  
 400 W Summit Hill Drive  
 STE 1195-UT-Tower  
 Knoxville, TN 37902

Dear Mr. Miller:

In accordance with the Board Policy on the Naming of Facilities and Other Assets and the Board-approved Guidelines for Naming Opportunities and Endowments of the University of Tennessee (BT0017), the University of Tennessee, Knoxville, requests approval to name Randy Boyd Hall.

This gift meets the requirements for naming a college facility as outlined by the Board of Trustees and will have a significant impact on our students and faculty. This transformational commitment was signed in February 2026 for the new Haslam College of Business Building. The proposal to name the building Randy Boyd Hall, in honor of Randy Boyd, is a fitting tribute to his enduring dedication to the University of Tennessee. Randy's commitment is evident through his various leadership roles, including his service as President of the University of Tennessee System, and his participation on numerous UT boards and councils before his presidency. The Boyd family's efforts have expanded educational access and opportunities for countless Tennesseans, making this recognition not only well-deserved but also a testament to their lasting impact on the university community.

Thank you for considering this fitting tribute for Randy Boyd.

Sincerely,

Donde Plowman  
 Chancellor

cc: Brian Broyles, Senior Vice Chancellor for Advancement  
 cc: Kerry Witcher, UTFI President and CEO, UT Vice President  
 cc: Allen Bolton, Senior Vice Chancellor for Finance and Administration  
 cc: Steve Mangum, Dean for the Haslam College of Business and the Stokely Foundation  
 Leadership Chair

**Office of the Chancellor**

800 Andy Holt Tower 1331 Circle Park Drive Knoxville, TN 37996-0180  
 865-974-3265 chancellor.utk.edu



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

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## AGENDA ITEM SUMMARY

Meeting Date:	May 4, 2026
Committee:	Executive
Item:	<b><u>Appointment of the Student Member of the Board of Trustees</u></b>
Type:	Action
Presenter:	John C. Compton, Board Chair and Committee Chair

### **Background Information**

Pursuant to state law, a non-voting student member shall be appointed to the Board of Trustees. The student member shall: (i) be selected and appointed no later than May 31 of each year; (ii) rotate among the institutions of the University; and (iii) serve a one-year term, beginning July 1 of the year of appointment. The student member of the Board also serves as a voting member of the Education, Research, and Service Committee.

The non-voting student seat on the Board of Trustees rotates to UT Chattanooga for FY 2026-2027. Chancellor Lori Mann Bruce has recommended the appointment of Thaddeus Weiss, who is pursuing a Bachelor of Science degree in Business Administration, with a double major in Finance and Economics, in the Gary W. Rollins College of Business. A copy of the recommendation letter and supporting materials follow this memorandum.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following resolution.

### **Resolved:**

**The Executive Committee, on behalf of the Board of Trustees, hereby appoints Thaddeus Weiss as the non-voting, student member of the Board of Trustees for a term beginning July 1, 2026 and ending June 30, 2027.**



**Office of the Chancellor**  
615 McCallie Ave., Dept. 5605  
Chattanooga, TN 37403  
Phone 423-425-4141  
Fax 423-756-5559  
utc.edu/chancellor

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April 28, 2026

Chairman Compton  
University of Tennessee Board of Trustees  
UT Tower, Suite 1235  
400 W. Summit Hill Dr.  
Knoxville, TN 37902

Dear Chairman Compton:

I am pleased to recommend Thaddeus J. Wiess for appointment as Student Trustee on the University of Tennessee Board of Trustees for the 2026–2027 academic year. Mr. Wiess is an exceptional student, pursuing a double major in Finance and Economics, and has achieved an outstanding grade point average of 3.967. As a student in the Gary W. Rollins College of Business he serves as a Probasco Chair Phillips Scholar in Free Enterprise, as well as a Dean’s Advisory Board Scholar.

Mr. Wiess has demonstrated a strong commitment to high-impact academic and professional experiences aligned with his fields of study. He is an active participant in the UTC SMILE Fund, a student-managed investment fund, and has completed internships with two key community partners. In addition, he has earned four professional Bloomberg certifications. He is held in high regard by the Dean and faculty within his program.

Provost Hale and I have verified that Mr. Wiess meets all eligibility requirements to serve as Student Trustee. He has a clear understanding of the responsibilities of the role and is committed to representing students across the University of Tennessee system with diligence and integrity. I offer my strongest recommendation for his appointment to this important position.

Sincerely,

A handwritten signature in cursive script that reads 'Lori Mann Bruce'.

Lori Mann Bruce  
Chancellor



April 28, 2026

Dr. Lori Mann Bruce, Chancellor  
101 Founders Hall  
UTC Campus

Dear Chancellor Bruce:

I am writing to nominate Thaddeus J. Wiess to be the student member of the University of Tennessee Board of Trustees. Thaddeus is an outstanding student in the Gary W. Rollins College of Business at UTC. He is a double major in Finance and Economics. His grade point average is 3.967. He has earned one B throughout his undergraduate career.

Thaddeus is a Phillips Scholar. The Phillips Scholars scholarships and program are designed to share future leaders who embrace free enterprise and entrepreneurship. He has been active in the UTC SMILE Fund, a student-led investment fund aimed at honing students' skills in portfolio management and investment strategies. He has played a key role as the fund's Vice President of Macroeconomic Analysis. He has participated in internships with the Chattanooga Area Chamber of Commerce and the Tennessee Valley Authority.

I can confirm that he will be enrolled as a full-time student throughout the upcoming academic year. He is bright, thoughtful, and articulate. He understands that if selected to serve he will be representing students from all the University of Tennessee campuses. It is a responsibility he will take seriously. I am confident he will represent the system and its students with excellence and integrity.

Sincerely,

Robert Dooley, Dean  
Gary W. Rollins College of Business

**Thaddeus J. Weiss**  


April 28, 2026

Dean Dooley,  
 University of Tennessee at Chattanooga

**Subject:** Letter of Interest for Student Representative, University System Board of Trustees

Dear Robert,

Please accept this letter as my formal expression of interest in serving as the University of Tennessee at Chattanooga student representative on the University System Board of Trustees. I am honored to be considered for this role and can confirm that I meet the eligibility criteria, as I will be enrolled as a full-time student at UTC through the Spring 2027 semester.

My academic journey as a Financial Economics and Investments double major, combined with my leadership roles within the university, has prepared me to provide a thoughtful and analytical student perspective to the Board. My commitment to UTC is reflected in my current cumulative GPA of 3.967 and my involvement as a Phillips Scholar in Free Enterprise and a Dean's Advisory Board Scholar.

I believe my diverse experiences across campus and the Chattanooga community will allow me to serve the Board of Trustees effectively:

- **Financial & Strategic Oversight:** As the Vice President of Macroeconomic Analysis for the SMILE Fund, I am responsible for directing research and presenting economic projections to industry professionals. This experience in managing a student-led fund and providing feedback to peers has honed my ability to analyze complex institutional data and advocate for strategic growth.
- **Operational & Technical Insight:** My tenure as an IT Help Desk Technician allowed me to interact daily with a broad cross-section of the UTC community. Solving technical problems for students and faculty and assisting with campus-wide infrastructure testing provided me with a grounded understanding of the operational needs of our university.
- **Professional Representation:** Through internships with the Chattanooga Area Chamber of Commerce and the Tennessee Valley Authority (TVA), I have gained experience in professional environments where compliance, integrity, and stakeholder communication are paramount.

I am eager to apply the skills I have developed in financial analysis, equity research, and leadership to represent the interests of my fellow students at the highest level of university

governance. I am deeply invested in the continued success of the University of Tennessee System and would be privileged to serve in this capacity.

Thank you for your time and for this incredible opportunity.

Sincerely,

**Thaddeus J. Weiss**

A handwritten signature in black ink, appearing to read "Thaddeus J. Weiss". The signature is written in a cursive style with a large, prominent initial "T".

## Thaddeus J. Weiss

### Objective Statement

**Financial Economics, Investments, and Business Administration** student. Skilled in financial analysis through real-world investing and financial research. Proficient in economic analysis through real-world research, projecting, and receiving feedback on presentations. Adept at equity research, customer interaction, Bloomberg Terminal usage, and prospect research.

### Education

**Intended BSBA Economics: Financial Economics** 8/2022 – 5/2027  
 University of Tennessee at Chattanooga  
 Current Cumulative GPA: 3.967

### Relevant Experience

**Vice President of Macroeconomic Analysis / Assistant Portfolio Manager** 11/2024 - Present  
 Student Managed Investment Learning Experience (SMILE) Fund

- Provided feedback and coaching on analysts' stock, sector, and country reports to refine the fund's research
- Developed knowledge and experience in ETF investing through trading securities for the Strategic Fund
- Presented U.S. economic analysis and projections for directing fund investments to industry professionals at ISM
- Directed reorganization of the dedicated research for emerging and advanced markets (DREAM) team

**Information Technology Help Desk Technician** 2/2024 – 2/2026  
 University of Tennessee at Chattanooga Information Technology Department

- Learned intricacies and use of Microsoft Suite, Duo Mobile, Canvas LMS, and various other key UTC software
- Established IT tickets and solved problems for ~15-20 UTC users per shift, both in person and over the phone
- Developed UTC IT infrastructure through classroom technology testing, taking IT inventory, and reporting issues
- Headed imaging and setup of new computer systems and BIOS settings for use by various UTC personnel

**Economic Development Intern** 6/2025 – 9/2025  
 Chattanooga Area Chamber of Commerce

- Conducted prospect research, company reports, and RFP support for all business development initiatives
- Coordinated prospect site visits and Chamber events, managing meeting setup, AV support, and logistics
- Supported marketing and communications through company research and marketing tool development
- Built company and contact profile in HubSpot database to streamline marketing and Chamber outreach

**Private Investments Intern** 2/2026 – Present  
 Tennessee Valley Authority (TVA)

- Monitored the TVA ICP by overseeing university portfolio performance and ensuring strict adherence to compliance guidelines
- Evaluated investment performance using metrics such as IRR to provide comprehensive analysis and reporting on private asset valuations
- Managed daily financial operations, including execution of RP and ICP trades and documentation of capital calls and distributions
- Conducted historical data audits and standardized fund naming conventions across software platforms to enhance data integrity

### Hard Skills & Certifications

#### Certifications:

- Bloomberg Market Concepts (BMC) Certification
- Bloomberg Finance Fundamentals (BFF) Certification
- Bloomberg Environmental, Social, and Governance (ESG) Certification
- Bloomberg Spreadsheet Analysis (BQL) Certification
- Microsoft Office Specialist (MOS): Excel Associate Certification

### Academic & Extracurricular Activities

#### Academic Activities:

- Gary W. Rollins College of Business Scott L. Probasco Chair's Phillips Scholar in Free Enterprise 8/2025 – Present
- Gary W. Rollins College of Business Dean's Advisory Board Scholar 8/2025 – Present

#### Extracurricular Activities:

- University of Tennessee at Chattanooga Chapter of Alpha Lambda Delta Honor Society Member 4/2023 – Present



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

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## AGENDA ITEM SUMMARY

Meeting Date:	May 4, 2026
Committee:	Executive
Item:	<b><u>Appointment of a Faculty Member to the Education, Research, and Service Committee</u></b>
Type:	Action
Presenter:	John C. Compton, Board Chair and Committee Chair

### **Background Information**

Pursuant to state law and the Bylaws, the Education, Research, and Service Committee of the Board of Trustees shall include a full-time faculty member, who shall serve as a voting member of such committee. The faculty member shall: (i) be selected and appointed no later than May 31 of each year; (ii) rotate among the institutions of the University; and (iii) serve a one-year term, beginning July 1 of the year of appointment.

The faculty seat rotates to the University of Tennessee Health Science Center for FY 2026-2027. Dr. Peter F. Buckley, Chancellor, has recommended the appointment of Jay H. Fowke, PhD, MPH, MS, Professor with tenure in the Department of Preventive Medicine, College of Medicine, who also serves as Chief, Division of Epidemiology, and as Interim Chair of the Department of Preventive Medicine. A copy of the recommendation letter and supporting materials follow this memorandum.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following resolution.

### **Resolved:**

**The Executive Committee, on behalf of the Board of Trustees, hereby appoints Dr. Jay Fowke as a voting member of the Education, Research, and Service Committee for a term beginning July 1, 2026 and ending June 30, 2027.**



Office of the Chancellor  
875 Monroe Avenue, Suite 300 | Memphis, TN 38163  
t 901.448.4796 | f 901.448.7750

Healthy Tennesseans. Thriving Communities.

March 24, 2026

TO: Cynthia C. Moore, Secretary and Special Counsel  
The University of Tennessee Board of Trustees

FR: Peter F. Buckley, Chancellor  
Cindy Russell, Vice Chancellor and Chief Academic Officer

RE: Nomination of Faculty Representative to the ERS Committee

Pursuant to Board Policy BT0028, Process for Appointment of a Full-Time Faculty Member to the Education, Research, and Service Committee, we are pleased to nominate Dr. Jay H. Fowke, PhD, MPH, Professor with tenure in the Department of Preventive Medicine, College of Medicine, University of Tennessee Health Science Center (UT Health Sciences), to serve as the UT Health Sciences faculty representative on the Board of Trustees' Education, Research, and Service (ERS) Committee.

As required by BT0028, nominees must be "full-time, tenured faculty member[s]...with the rank of Professor," must have been "employed...for at least the previous five consecutive years," must have "no record of disciplinary actions," and must intend to remain employed through the end of the appointment term. We certify that Dr. Fowke meets all eligibility requirements outlined in Section 2 of the policy. He is a full-time, tenured Professor, has served continuously at UTHSC well beyond the required period (since 2017), has no record of disciplinary action, and has confirmed his intention to remain in full-time faculty service through June 30, 2027, which is the conclusion of the appointment year.

Dr. Fowke is a nationally recognized epidemiologist whose work advances the University's missions in education, research, and service, the three domains overseen by the ERS Committee. He currently serves as Professor and Chief of the Division of Epidemiology and has previously served twice as Interim Chair of the Department of Preventive Medicine. His scholarly record includes sustained federal funding, extensive peer-reviewed publications, and leadership in multidisciplinary research addressing cancer prevention, population health, and health disparities—areas of direct relevance to Board-level academic oversight.

Equally significant is Dr. Fowke's record of institutional and faculty service, which aligns with the intent of the UT FOCUS Act that the ERS Committee include a faculty voice capable of representing academic perspectives responsibly and constructively. He has

chaired and served on multiple faculty search committees, participated in promotion and tenure reviews, and currently serves on the College of Medicine’s Executive Dean’s Faculty Advisory Council. Through these roles, he has demonstrated sound judgment, respect for shared governance, and a clear understanding of the balance between faculty interests and institutional priorities.

BT0028 charges the Chancellor with verifying eligibility and recommending a nominee who can effectively contribute to the Board’s oversight of academic affairs and student success. Based on Dr. Fowke’s experience, integrity, and demonstrated leadership, I am confident he will serve the Board and the University of Tennessee System with distinction and will provide thoughtful, informed faculty perspective to the Education, Research, and Service Committee.

I strongly recommend Dr. Jay H. Fowke for appointment as the UT Health Sciences faculty representative to the ERS Committee and respectfully submit his nomination for your consideration.



**Office of the Executive Dean**  
 College of Medicine  
 910 Madison Avenue, Suite 1002, Room 1050 | Memphis, TN 38163  
**Healthy Tennesseans. Thriving Communities.**

March 20, 2026

Cindy Russell, PhD  
 Associate Vice Chancellor and Chief Academic Officer  
 UT Health Science Center

Peter Buckley, MD  
 Chancellor  
 UTHSC

Dear Dr. Russell and Chancellor Buckley,

It is with the highest level of enthusiasm that I nominate Dr. Jay H. Fowke, PhD, MPH, MS, Professor of Preventive Medicine in the College of Medicine at the University of Tennessee Health Science Center, as our College's candidate for Faculty Member Representative to the University of Tennessee Board of Trustees. Dr. Fowke is a distinguished scholar and leader who embodies the University's commitment to excellence. He is exceptionally well-qualified to serve on the Education, Research, and Service Committee for July 1, 2026 - June 30, 2027 term.

Dr. Fowke fully meets all eligibility requirements for this prestigious appointment. He is a full-time, tenured Professor who has served the University of Tennessee Health Science Center with distinction since 2017. His record is exemplary; he has consistently achieved annual performance ratings of "Exceeds Expectations" for his rank, maintains a clean disciplinary record, and has affirmed his enthusiastic commitment to remaining a full-time faculty member through the duration of the 2027 appointment term.

Dr. Fowke's contributions to the University's **Research** mission are truly international in scope. As a premier epidemiologist, his work on cancer prevention and prostate cancer disparities has fundamentally shifted our understanding of how modifiable risk factors affect vulnerable populations. This impact is quantifiable through his exceptional scholarly reach, including over 6,400 citations and an h-index of 46. His ability to maintain a robust, federally funded research program, highlighted by his role as Principal Investigator on significant NIH and Department of Defense grants, demonstrates a sophisticated understanding of the external research landscape that would be invaluable to the Board's oversight of the UT system's research enterprise.

Beyond his personal scholarship, Dr. Fowke is a cornerstone of our **Education** and mentorship infrastructure. He is a dedicated educator who has translated his expertise into the classroom through the development of essential graduate-level coursework. His leadership in campus-wide initiatives, such as the Grant Writing Bootcamp, illustrates his commitment to the professional


growth of his colleagues. By mentoring junior faculty and overseeing the academic progress of graduate students, Dr. Fowke ensures that the next generation of UT scholars is prepared to lead, reflecting the exact goals of the Board's focus on educational quality and student success.

Finally, Dr. Fowke's extensive record of **Service** and governance provides him with the institutional "big picture" perspective necessary for a trustee role. Having served in vital leadership capacities, including Chief of the Division of Epidemiology and Interim Chair of the Department of Preventive Medicine, he understands the complexities of academic administration. His current role as Secretary of the Dean's Faculty Advisory Council further showcases his ability to bridge the gap between faculty interests and strategic planning. Nationally, his service on NIH and DoD review panels highlights a professional maturity and an ability to evaluate complex issues with objectivity and rigor expected at the Board level.

Dr. Fowke's is a collegial, principled, and insightful leader who will represent the faculty with the highest degree of professionalism. I offer my strongest possible endorsement for his nomination, confident that his presence on the Education, Research, and Service Committee will greatly benefit the University of Tennessee.

Please feel free to contact me if additional information is needed.

Sincerely,



Michael Hocker, M.D., M.H.S.  
Executive Dean  
College of Medicine  
The University of Tennessee Health Science Center



**Department of Preventive Medicine**  
 66 North Pauline, Suite 633  
 Memphis, TN 38163  
 T (901) 448-5900  
 F (901) 448-7041

Memphis  
 Knoxville  
 Chattanooga  
 Nashville

3.2

Date: March 20, 2026  
 To: Executive Dean Michael Hocker / College of Medicine / UTHSC  
 Re: UT Board of Trustees Faculty Representative

Dear Dr. Hocker,

I am writing for consideration as a UTHSC faculty representative to Education, Research, and Service Committee of the UT Board of Trustees. I believe I meet all necessary eligibility criteria including a consistent record of exceeding expectations on annual reviews and planned employment through the active time. My CV is attached. I understand that this one-year appointment begins July 1, 2026.

The primary mission of the Education, Research, and Service Committee is to oversee the teaching, research and service missions across all UT campuses. Broadly, this includes the approval and termination of academic programs, policies regarding faculty recruitment and retention, coordination of research functions across UT, and evaluation of all aspects of student learning.

As a member of the Committee, I would have the opportunity to inform and guide the UT Board of Trustees in the teaching, research, and service missions for every campus including UTHSC. Policies regarding faculty development and retention have been a priority of mine, and I would be interested to learn how these policies are discussed at the System level. While issues across UTK, UTM, UTC and other campuses are discussed, UTHSC as the flagship medical school presents unique issues in research and education that should also be discussed during this one-year cycle. Better integration of teaching and research activities across campuses should also be a priority as UT continues to compete for the best students and faculty. I would be interested to learn how the Board thinks about the development of new programs and how these programs may be synergistic with the missions of UTHSC and other campuses.

My experiences transitioning from a student through 26 years as faculty continue to shape my approach. As junior faculty, I focused on my research program and was successful in obtaining multiple NIH, DoD, and foundation grants to support my research. I joined the UTHSC faculty in 2017 to be the founding leader of the Division of Epidemiology with a new focus on junior faculty recruitment, mentorship, and retention while continuing my work. Through the success of this Division, I was asked to serve twice as Interim Chair of Preventive Medicine and lead the faculty through changes in NIH structure, changes in leadership, building disrepair, and other internal conflicts. I have also been elected by CoM faculty to serve as an officer on the Dean's Faculty Advisory Council, thus giving me an opportunity to help the CoM develop research infrastructure and faculty retention programs.

Participation as a member of the UT Board of Trustees will give me a deeper insight into how priority issues are discussed at the System level. I will be able to contribute to the perspectives of the medical center academic programs, research programs, and faculty concerns. I would then bring this experience back to the UTHSC community.

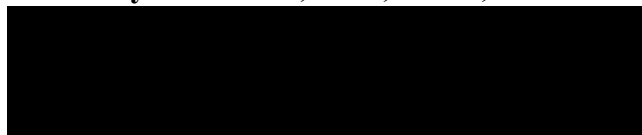
Respectfully submitted,

*Jay H. Fowke*

Jay H. Fowke, PhD MPH MS  
 Professor, Chief of Epidemiology, and Interim Chair  
 Department of Preventive Medicine / College of Medicine  
 University of Tennessee Health Sciences Center

## CURRICULUM VITAE

**Jay H. Fowke, PhD, MPH, MS**



### EDUCATION

#### Undergraduate

Bachelor of Arts, Biology, Clark University, Worcester, MA, 1987

#### Graduate / Professional School

Master of Science, Neuroscience, University of Michigan, Ann Arbor, MI, 1990

Thesis: Kinetics of inhibition of Chloropyrifox Oxon on Acetylcholinesterase; Mentor: Rudy Richardson, Sc.D.

Master of Public Health, Epidemiology, State University of New York at Albany, Albany, NY, 1994

Project 1: *Changes in breast milk PCB congener pattern are not associated with breast-feeding*; Mentors: Kelly Brix, M.D., Edward Fitzgerald, Ph.D.

Project 2: *Evaluating the efficacy of a psychiatric outpatient program in New York State*; Mentor: Roger Boothroyd, Ph.D.

Doctor of Philosophy, Epidemiology, University of Massachusetts School of Public Health, Amherst, MA and University of Massachusetts Medical Center, Worcester, MA, 2000

Dissertation: *A dietary strategy to reduce breast cancer risk: estrogen metabolism and Brassica vegetable consumption*  
Mentor: James R. Hébert, Sc.D.

### HONARS/AWARDS

Outstanding Student of the Year, University of Massachusetts School of Public Health, 1995

Faculty Expert in Breast Cancer, Univ. South Carolina Media Relations, 2000

Key Researcher in Nutrition and Chronic Disease, Univ. South Carolina, 2000

IARC / WHO Directory of On-Going Research in Cancer Prevention, 2004

Competitively selected to attend NCI-funded 8-day workshop - Advanced Technology Institute on Health Behavior Theory, 2004

Outstanding Abstract (ranked first), American Society of Preventive Oncology, 2005

### SOCIETY MEMBERSHIPS

Society for Epidemiologic Research, 1995

American Society of Preventive Oncology, 2000 -present

American Association of Cancer Research (full member), 2000-present

American Urologic Association (full member), 2020 -present

## UNIVERSITY APPOINTMENTS

### University of Tennessee Health Science Center

#### Professor (with tenure)

Department of Preventive Medicine, College of Medicine

University of Tennessee Health Sciences Center, 66 N. Pauline Street, Memphis, TN

2017 – present

#### Chief, Division of Epidemiology

Department of Preventive Medicine, College of Medicine

University of Tennessee Health Sciences Center, Memphis, TN

2017 - present

#### Chair (Interim), Department of Preventive Medicine

College of Medicine

University of Tennessee Health Sciences Center, Memphis, TN

2018-2019

#### Chair (Interim), Department of Preventive Medicine

College of Medicine

University of Tennessee Health Sciences Center, Memphis, TN

2025 - 2026

### Other University Appointments

#### Assistant Professor (research-track)

Department of Epidemiology and Biostatistics

University of South Carolina, Columbia, SC

Division of Population Sciences

South Carolina Cancer Center, Columbia, SC

2000 – 2001

#### Assistant Professor (tenure-track)

Division of Epidemiology (Primary)

Division of Internal Medicine (Secondary)

Department of Medicine

Vanderbilt University Medical Center, Nashville, TN

2001 – 2010

#### Associate Professor (with tenure)

Division of Epidemiology (Primary)

Division of Internal Medicine (Secondary)

Department of Medicine  
Vanderbilt University Medical Center, Nashville, TN  
2010 – 2017

**Associate Professor (Adjunct)**  
Department of Surgical Urology  
Vanderbilt University Medical Center, Nashville, TN  
2011 – 2017

**Adjunct Associate Professor**  
Division of Epidemiology  
Department of Medicine  
Vanderbilt University Medical Center, Nashville, TN  
2017 – present

### **CENTER and INSTITUTE MEMBERSHIP**

Vanderbilt-Ingram Cancer Center (full member), 2001 - 2017  
Geriatric Research, Education and Clinical Center (GREC)- VUMC / VA TVHCS,  
2001 - 2017  
Vanderbilt Epidemiology Center (since founding), 2007 - 2017  
Vanderbilt Institute for Obesity and Metabolism (since founding), 2008 - 2012  
Vanderbilt Diabetes Research and Training Center, 2010 - 2017  
Scholar - Vanderbilt Center for Health Services Research, 2013 - 2017  
UTHSC Cancer Center (full member since founding), 2019-present

### **TEACHING EXPERIENCE**

#### **UTHSC Instruction**

Lecture: Developing a Clinical Research Question, Department of Pediatrics, UTHSC, 30 pediatric Fellows, 2017-2019  
Lecture: The Significance of Preliminary Data, Grant Writing Bootcamp, UTHSC, 6 faculty scholars, 2021  
Lecture: The IRB and Clinical Research, GME Fellowship training, UTHSC, 27 scholars, 2022  
Course Development: Research Methods, MS program, Department of Preventive Medicine, UTHSC.  
MS Thesis Committee Member, Tristan L. Hayes; An Empirical Test of the Infectious disease Model of Violence; Department of Preventive Medicine, UTHSC. May 11, 2019  
MS Thesis Committee Chair: Mohammad Reza Shouri; Dietary Fat and Prostate Cance Risk; Department of Preventive Medicine UTHSC, November 2020.

Internship Leader: Philip Crawford (M4 medical student at UTHSC); Metabolic Predictors of Prostate Enlargement, November 2022.

Lecture: The Significance of Preliminary Data, Grant Writing Bootcamp, UTHSC, 30 faculty scholars, 2022

Moderator: Funding Mechanisms, Grant Writing Bootcamp, UTHSC, 20 faculty scholars, 2022

Lecture: The Significance of Preliminary Data, Grant Writing Bootcamp, UTHSC, 30 faculty scholars, 2023

Moderator: Funding Mechanisms, Grant Writing Bootcamp, UTHSC, 20 faculty scholars, 2023

Lecture: Race Disparities in Prostate Cancer, Tennessee Population Health Center, UTHSC, 25 faculty and students., January, 2024

Lecture: The Significance of the Research Question, UTHSC, 15 Pediatric Fellows, November, 2025

### **Instruction at Other Institutions**

Teaching Assistant – Epidemiology 102: State University of New York School of Public Health, 1993-1994

Lecture: Molecular Epidemiology- EPI745, University of South Carolina School of Public Health (approx. 15 students), 2001

Lecture: Cancer Epidemiology – Principles of Epidemiology, Meharry Medical College, (approx. 15 students), 2003-2006

Lecture: Cancer Epidemiology - Cancer Biology 342, Vanderbilt University Medical Center (25 graduate students yearly), 2006-2015

Lecture: Undergraduate HBCU Student Summer Training Program, Fisk University, 2008-2010

Lecture: Obesity and cancer epidemiology, Pathology 351, Vanderbilt University Medical Center (10 students), 2009

Lecture: Diet and Cancer - Molecular and Genetic Epidemiology, Vanderbilt University Medical Center (10 pre- and post-doctoral trainees), 2014

Discussion Leader, Historical Investigation of Pellagra, EPI357 - Advanced Readings in Epidemiology Discussion Leader, (8 PhD students), 2014

Lecture: Writing a NCI - K application, T32 Cancer Prevention Fellows, Virginia Commonwealth University, (10 T32 Scholars), 2022

PhD Dissertation Committee Member: Mary Modayil, Cruciferous consumption, oxidative stress, and estrogen metabolism in breast cancer survivors, a randomized trial. University of South Carolina, 2000-2006

PhD Dissertation Committee Member: Logan Dumitrescu, Genomics of Lipid Metabolism, Department of Biochemistry and Biophysics, Vanderbilt University Medical Center, 2009-2011

Faculty Advisor: Ayush Giri, PhD candidate, Division of Epidemiology, Vanderbilt University Medical Center, 2013

PhD Dissertation Committee Member, Danica Anukam, UCLA School of Public Health, 2023-present

### **EDITORIAL APPOINTMENTS**

Associate Editor: BioMed Central Urology (BMC Urology), Floor 6, 236 Gray's Inn Road, London, UK; <http://www.biomedcentral.com/bmcurol>, 2014-2015

American Urology Association Practice Guidelines Committee: Review of Surgical Management of Lower Urinary Tract symptoms associated with Benign Prostatic Hyperplasia Guidelines, 2018

Surgical Management of Lower Urinary Tract Symptoms Associated with benign Prostatic Hyperplasia; Practice Guides Committee American Urological Association (AUA), 2018

### **Journal Peer-Review**

American Journal of Clinical Nutrition

American Journal of Epidemiology

American Journal of Managed Care

Anti-Cancer Therapy

Asian Journal of Urology

BMC Urology

British Journal of Nutrition

British Journal of Urology International Knowledge

Cancer

Cancer Causes & Control

Cancer Epidemiology, Biomarkers & Prevention

Cancer Letters

Cancer Prevention Research

Cancer Research

Clinical Medicine Insights: Urology

Clinical Pharmacology and Therapeutics

Diabetes Care

eBioMedicine (Lancet group)

Environmental and Molecular Mutagenesis

European Journal of Cancer Prevention

Genome Medicine (BMC)

International Journal of Cancer  
 International Journal of Obesity  
 Journal of Cancer Survivorship  
 Journal of Clinical Pharmacy and Therapeutics  
 Journal of the National Cancer Institute  
 Journal of the National Medical Society  
 Journal of Urology  
 Lancet-eBioMedicine  
 Molecular Genetics and Metabolism  
 Nutrients  
 Nutrition and Cancer  
 PLOS Medicine  
 Prostate  
 Prostate Cancer Prostatic Diseases (Nature Publishing)  
 Psycho-Oncology  
 Scientific Reports (Nature Publishing)  
 Translational Cancer Research (AME Publishing)

## **COMMITTEES AND OFFICES HELD**

### **University Service**

Graduate Admissions Committee – Department of Epidemiology, University of South Carolina School of Public Health, 2001  
 Meharry Medical College Prostate Cancer Research Center, 2004-2006  
 Director of the Epidemiology Seminar (a standing bi-weekly seminar) – Vanderbilt Epidemiology Center, 2005-2006  
 U54 Research Evaluation Committee - Vanderbilt-Meharry Alliance, 2007  
 Admissions Committee – Vanderbilt Epidemiology PhD Training Program, 2009 - 2012  
 Faculty Search Committee - all ranks - Vanderbilt Epidemiology Center, 2009-2017  
 Director of Prostate Cancer Research - Vanderbilt Epidemiology Center, 2009-2017  
 Staff Resources Working Committee – Vanderbilt Institute of Medicine and Public Health, 2010  
 Expert Panel Grant Review Member, Review Studio for early-stage investigators, Chad Ritch, MD, Fellow in Urologic Oncology, R01 application ‘Perioperative Oral Nutrition Supplementation to Clinical Outcomes after Cystectomy, 2013

Alicia Morgans, MD, Assistant Professor of Oncology, K application ‘Patient Directed Sequencing of Therapy in Advanced Prostate Cancer, 2013

Member: Scholar Review Panel providing an independent review of planned research grants from junior investigators. Division of Epidemiology and R25 Scholars, Vanderbilt University Medical Center, 2015

Department of Medicine Research Council – representing Division of Epidemiology, Vanderbilt University Medical Center, 2011-2012

Research Compliance Expert (RCE) – Division of Epidemiology, Vanderbilt University Medical Center. 2011, 2017

Promotion and Tenure (P&T) Committee – Department of Preventive Medicine, UTHSC, 2017 – present

Faculty Search Committee (Chair) for Assistant Professor – Preventive Medicine / Epidemiology, UTHSC, 2018

Faculty Search Committee (Chair) for Assistant Professor – Preventive Medicine / Epidemiology, UTHSC, 2018

Faculty Search Committee – Department Chair / Preventive Medicine, UTHSC, 2018

Faculty Search Committee (Chair) for Professor – Preventive Medicine / Epidemiology, UTHSC, 2019

Faculty Search Committee for a Clinical Epidemiologist (open rank), Preventive Medicine, UTHSC, 2022

Faculty Search Committee (Chair) for Professor, Preventive Medicine/ Epidemiology, UTHSC, 2022

Dean’s Faculty Advisory Council (DFAC), College of Medicine, UTHSC, 2023-present

DFAC Working Group Leader, Creating a Faculty Development Program in the College of Medicine, 2023 - 2024

Post-tenure Faculty Review, UTHSC CoM 2023

Peer review of Teaching (formal), Department of Preventive Medicine, 2023

Poster and Presentation Judge – College of Medicine Resident and Fellow Research Day, 2024

Post-tenure Faculty Review, UTHSC CoM 2025

Secretary of Dean’s Faculty Advisory Council (DFAC), College of Medicine, UTHSC, 2025 - present

### **Professional Service**

Grant Review, American Cancer Society Institutional Research Grant, review panel, 2002

Grant Review, National Cancer Institute, ad hoc reviewer, 2005

Grant Review, Department of Defense, review panel - prostate cancer epidemiology, 2006

Steering Committee Member: Community Based Research Investigating Race and Prostate Cancer Screening Barriers (PI: Dr. Pam Hull, Tennessee State University; Funding: Department of Defense), 2006-2009

Grant Review, Department of Defense, review panel - prostate cancer epidemiology, 2007

Grant Review, Department of Defense, review panel - prostate cancer epidemiology, 2008

Grant Review, Department of Defense, ad hoc reviewer— prostate cancer epidemiology, 2009

Grant Review, Fogarty International Clinical Research Scholars and Fellows Support Center at the Vanderbilt Institute for Global Health, 2009

Advisory Panel Member: Tennessee ‘Men’s Health Report Card’, An annual report of the status of men’s health in collaboration with the Tennessee Department of Health, 2010-2014

Grant Review and Committee Chair, Department of Defense, prostate cancer epidemiology, 2010

Grant Review, National Institute of Diabetes, and Digestive and Kidney Diseases – ad hoc reviewer, benign urology, 2010

Grant Review, National Institute of Diabetes, and Digestive and Kidney Diseases – ad hoc reviewer, benign urology, 2010

Grant Review, National Institute of Nursing Research / National Research Service Award Initial Review for F31, F32, K01, K07, K23, K24, K99/R00 (NRRC 57)- ad hoc member, 2011 - 2013

Grant Review, National Cancer Institute – Provocative Questions written pre-review, 2012

Grant Review, National Cancer Institute – Provocative Question in-person review, 2012

Grant Review, Standing Committee Member - National Institute of Nursing Research Initial Review for F31, F32, K01, K07, K23, K99/R00 (NRRC 57), 2013-2017

Standing Selection Committee Member – Faculty Research Scholars Program with the mission to fund career development awards (NIH K and K-equivalent awards to faculty in early phases of career, 2013-2017

Abstract Review, AACR – Frontiers in Cancer Prevention 2014 Conference abstract review, 2014

Grant Review, American Urology Association (AUA) 2015 Research Scholars Program for the Urology Care Foundation, 2014

Grant Review, National Institute of Nursing Research Reviewer: P20/P30 Center Grant Review (ZNR1 REV M34) for RFA-NR-17-002/3/4, 2018

Grant Review, National Institute of Nursing Research Reviewer (ZNR1 REV-T37): T32 Institutional Training Grants for PA-18-403, 2018

Southern Community Cohort Study Publications Committee, 2018-present

Grant Review, National Cancer Institute (ZCA1 SRB-5 (J1)) Special Emphasis Panel of P01 Program Project Applications (prostate/pancreas cancer), 2019

Grant Review, National Institute of Diabetes and Digestive and Kidney Diseases: P20 / U24 Center Grant Review for RFA-DK-19-033, 2020

Grant Review, National Institute of Nursing Research / National Research Service Award Initial Review for F31, F32, K01, K07, K23, K24, K99/R00 (NRRC 57), 2020

Grant Review, Department of Defense Congressionally Directed Medical Research Programs / Prostate Cancer Research Program (PTE), 2020

Grant Review, National Institute of Digestive and Diabetes and Kidney Diseases: George M. O'Brien Urology Cooperative Research Centers Program (U54), 2021

Grant Review, National Institute of Nursing Research Review (ZNR1 REV M38) R01 review for PAR-19-256, 2021

Grant Review, National Institute of digestive and Diabetes and Kidney Diseases: KFUD study section reviewer, 2021

Grant Review, NCI Clinical and Translational Exploratory/Development Studies (R21) and Omnibus R03 ([PAR-20-292](#) and [PAR-20-052](#)), Special Emphasized Panel (SEP)-3: Prostate and GU cancer, 2022

Grant Review, Department of Defense Congressionally Directed Medical Research Program / Health Disparities in Prostate Cancer, 2022

Grant Review, NCI the [PA-21-151 NIH Support for Conferences and Scientific Meetings](#)), 2023

Grant Review, NINR NRRC 86 Panel, 2023

Grant Review, NCI Program Project (PO1) Study Section, May, 2023

External Evaluator, Penn State University College of Medicine Promotion and Tenure Committee. Provided external evaluation of candidate in the Department of Public Health Sciences under evaluation for promotion from Assistant to Associate Professor with tenure.

Grant Review, NIDDK P30 Program in Diabetes, Study Section Member, 2025

## **FACULTY MENTORING**

### **Faculty Mentoring at UTHSC**

Qi Zhao, MD, PhD, Associate Professor (promoted 2020, tenure 2023), Department of Preventive Medicine (Epidemiology), UTHSC, 2017-2022

Kyobeni Mozhui, PhD, Associate Professor (promoted 2021), Department of Preventive Medicine (Epidemiology), UTHSC, 2017-2023

Hyo Young Choi, PhD, Assistant Professor, Department of Preventive Medicine (Biostatistics), UTHSC, 2020-2024

Feng-Liu Smith, PhD, Assistant Professor, Department of Preventive Medicine (Epidemiology), UTHSC, 2020-2024

Yongbo Sun, PhD, Assistant Professor, Department of Preventive Medicine (Epidemiology), UTHSC, 2020-2024

W. Alex Mason, PhD, Professor, Department of Preventive Medicine (Epidemiology), UTHSC, 2020-2022

Evan Glazer, MD, Assistant Professor of Surgery, R01 application entitled ‘TGF-beta function in pancreatic cancer survival’, as a part of UTHSC **Grant Writing Bootcamp**, UTHSC, 2022

### **Faculty Mentoring at other Institutions**

Lead Mentor for K12 Scholar, Dan Barocas, MD; MPH , Obesity, oxidative stress, and prostate cancer, 2008-2010

Mentorship Committee Member: Meira Epplein, PhD (Epidemiology) Vanderbilt University Medical Center, 2010-2011

Mentorship Committee Member: Alicia Morgans, MD (Oncology) - Effect of ADT on Metabolic Syndrome in Prostate Cancer Patients, Vanderbilt Physician Scientist Development (VPSD) Program, 2010

Mentorship Committee Member: Chad R. Ritch, MD (Urology) - A Pilot Study of Perioperative Oral Nutrition Supplementation to Improve Nutritional Status and Clinical Outcomes in Patients Undergoing Radical Cystectomy, Vanderbilt Physician Scientist Development (VPSD) Program, 2011

Mentor Committee Member: K23 mentorship committee for Kerri Cavanaugh, MD, The role of health numeracy in chronic disease care. Vanderbilt University Medical Center, 2008

### **Mentoring at other Institutions**

Mentor: NCI-R25 Medical Student Summer Mentorship Program, Meharry Medical College

Paul Mathieu, Obesity, Race, and prostate cancer risk, 2006

Krystal Thompson, Cruciferous and Tomato intakes and prostate cancer risk, 2007

Dean Smith, NSAIDs and prostate cancer detection, 2008

Mentor: Visiting Scholar Lars Lund, MD, from the Dept. of Urology, Viborg Hospital, Denmark, providing mentorship and support to develop prostate cancer research across institutions. 2007

Lead Mentor: R37 Scholar, Qi-Jun Wu, MD, PhD candidate, Isothiocyanates and lung and gastric cancer, 2013

Lead Mentor: P20 Scholar in Benign Urology Educational Enrichment Program, Edward Pang, 2014 (accepted to Johns Hopkins Medical School)

## RESEARCH PROGRAM

### Active Grants as PI

Title	Source	Grant #	Direct Amt	% Effort	Period
Diabetes subtypes and Lethal Prostate Cancer among Black and White Veterans	DoD	#PC210238	\$750,000	20%	2022-2025

### Past Funded Grants as PI (chronological order)

Title	Source	Grant #	Amount	% Effort	Period
Brassica and Estrogen Metabolism Among Healthy Postmenopausal Women.	U. Massachusetts Medical School	NA	\$9,980	NA	1997
Phase 1 Induction Estrogen Metabolism in Women with and without Breast Cancer and in Response to a Dietary Intervention.	DOD as Co-PI	DAMD17-94-J-4475 (with Dr. James Hebert)	\$250,000	25%	1999-2002
Isothiocyanate Excretion, Brassica, and Breast Cancer Risk.	NIH	RO3CA089842	\$100,000	30%	2000-2001
Brassica and Markers of Colon Cancer Risk.	S. Carolina Cancer Center	N/A	\$16,500	NA	2000-2001
Effects of Brassica on Markers of Colon Cancer Risk.	NIH	RO3CA095791	\$100,000	20-30%	2001-2002
Molecular Markers of Estrogen Metabolism and Progression from High-Grade Prostatic Intraepithelial Neoplasia (HGPIN) to Prostate Cancer	DOD	DAMD17-02-1-0139	\$225,000	20-40%	2001-2005

Adipose-Related Markers of Prostate Cancer	NIH	R21CA098348	\$200,000	20-30%	2003-2006
Effects of Brassica or Indole-3-Carbinol Among Prostatectomy Patients with PSA Recurrence	American Institute Cancer Research	04B109	\$150,000	10-20%	2005-2007
Glitazones and Prostate Cancer Risk in a Large Cohort of Men with Type II Diabetes	Prostate Cancer Foundation	PC073219	\$90,000	15%	2006-2007
BPH and , Obesity, Physical Activity, and Medication for Hypertension or Diabetes	Urology Diseases of America	Contract	Penson / Fowke	Co-PI	2010–2012
Mitochondrial DNA Halpogroups and Risk of Prostate Cancer	Vanderbilt GCRC	N/A	\$9,100	NA	2008
Magnesium, Calcium, and Prostate Cancer	Vanderbilt GCRC	N/A	\$15,000	NA	2008
A potential role for autophagy in prostate cancer	Vanderbilt Institute of Obesity and Metabolism	NA	\$50,000	5%	2011-2011
Genetic and Endocrine Pathways Linking Obesity to Prostate Cancer	NIH	RO1CA12060	\$1,900,000	30-55%	2007–2013
Modifiable Risk Factors for Prostate Cancer: A Prospective Study in Asia	NIH	RO3CA159398	\$100,000	5%	2012-2014
A New Instrument to Comprehensively Assess Sedentary Behaviors	NIH	RO1NR011477	\$1,400,000	15-25%	2009–2014
Biomarkers of Obesity, Prostate Tissue Inflammation, and BPH Progression	NIH	RO1DK087962	\$1,000,000	15-40%	2011-2016
BPA, race, and cancer risk	Vanderbilt CTSA	NA	\$15,0001	NA	2016
A Prospective Analysis of Obesity and Progression from HGPIN to Prostate Cancer	AICR	315753	\$225,000	15%	2015-2017
Magnesium and Racial Disparities in Prostate Cancer Detection and Prognosis	DoD	W81XWH-15-1-0259	\$600,000	15%	2015-2018
Vanderbilt Developmental Center for Translational Research in Benign Urologic Diseases	NIH	P20DK112080	500,000	20%	2016-2018
Racial Differences in Systemic and Prostatic Inflammation	DoD	W81XWH-16-1-0750	PI subcontract	5%	2014-2018

Prostate tissue gene expression patterns predict prostate tissue inflammation	DoD	W81XWH-18-1-0266	\$600,000	20%	2018-2021
Cardiometabolic Risk Factors for Prostate Cancer	UTHSC / Cornet	----	\$25,000	NA	2020

### Current Grants as Co-Investigator

Title	Source	Grant #	PI	Role	Effort	Activity
Buprenorphine / SMART trial	NIH		Derefinko	Co-I	10%	2025-26

### Past Grants as Co-Investigator

Title	Source	Grant #	PI	Role	Effort	Activity
Racial Differences in Obesity (Biomarkers and Lifestyles)	Susan G. Komen Foun.	OP05-0927-DRI	Matthews	Co-I	10 - 20%	2006–2008
Project Export	NIH	OMD00177	Dittus	Co-I	10%	2003-2008
Development of Meharry Medical College Prostate Cancer Program	DOD	PC041176	Ukoli	Co-I	5%	2005-2008
Molecular Epidemiology Study of Breast Cancer	NIH	RO1CA090899	Zheng	Co-I	5%	2005 –2010
Epidemiologic Architecture for Genes linked with Envir. (EAGLE)	NIH	UO1 HG005798	Crawford	Co-I	20%	2008– 2012
BPH and Obesity	NIH	P20DK097782	Hayward	Co-I	8%	2012-2014
Prostate Cancer Research Training in Health Disparities for Undergraduates	DOD	DAMDW81xW H-09-1-016	Ukoli (Meharry Medical College)	Co-I (VU)	2.5%	2009–2014
Southern Communities Cohort Study	NIH	RO1CA92447	Blot	Co-I	20%	2006–2011
Shanghai Women’s Health Study	NIH	UM1CA182910	Zheng	Co-I	10%	2009–2019
SPORE in Breast Cancer	NIH	P50CA98131	Arteaga	Co-I	5%	2014-2019
Novel degraders of the androgen receptor (AR) and AR splice variants	NCI	3R01CA229164	Narayana n	Co-I	7%	2020-2022
Increasing recruitment of underrepresented cancer survivors with awareness enhancing interventions	NCI	R01CA242737	Martin	Co-I	5%	2020-2023

### Pending or In-Progress Applications

Title	Source	Role	Status
Multi-omics analysis of Prostate Cancer	NCI	Lead PI	Resubmit
Sex Differences in Melanoma	NCI	Co-I	Submitted
Methionine Metabolism and Breast Cancer	NCI	Co-I	Resubmit
Training Program in Clinical Oncology (K12)	NCI	Lead MPI	resubmit

## PRESENTATIONS

### National Meetings

1. **2004** American Association of Cancer Research – 2004 Annual Meeting Symposium in Epidemiology, *Oral Contraceptive Use and Breast Cancer Risk: Modification by NAD(P)H: Quinone-Oxoreductase (NQO1) Genetic Polymorphisms.*
2. **2005** American Society of Preventive Oncology (plenary session). *Brassica Vegetable Consumption and Reduction in F2-Isopropane Levels, a Biomarker of Systemic Oxidative Stress.*
3. **2010** American Association of Cancer Research - The Science of Cancer Health Disparities in Racial/Ethnic Minorities and the Medically Underserved, *Genetic African ancestry and race differences in blood Insulin-like growth Factor 1 (IGF-1), IGF-2, and IGF binding protein 3 (IGFBP-3).*
4. **2011** American Association of Cancer Research – 2011 Annual Meeting (Orlando, FL) Minisymposium in Epidemiology, *Lean Body Mass is Associated with High-Grade Prostate Cancer.*

### Other Meetings

5. **2006** Health Research Center at Tennessee State University, *Race, Obesity, and Prostate Cancer Screening.*
6. Vanderbilt-Ingram Cancer Center Inter-Programmatic Retreat. *Race and Prostate Cancer Screening*
7. **2007** Vanderbilt Ingram Cancer Center – Cancer Epidemiology and Prevention Retreat, *Obesity and Prostate Cancer in the PSA Era.*
8. Medical Grand Rounds, Department of Medicine, Vanderbilt University Medical Center. *Controversies in Prostate Cancer Screening*
9. **2011** Center for Urologic Research (Vanderbilt): Outcomes of Benign Prostatic Hyperplasia Research
10. **2011** Vanderbilt Institute of Obesity and Metabolism, *Obesity, Autophagy, and Prostate Cancer*
11. **2017** Southern Community Cohort Study Annual Meeting, *Race and Prostate Cancer in the SCCS*
12. **2021** UTHSC Cancer Center Retreat, Race and Prostate Cancer

**INVITED LECTURES**

13. **2010** Mayo Clinic, Rochester MN. In Search of Modifiable Risk Factors for Prostate Cancer in the PSA Era. (March 24)
14. **2013** Tulane University, New Orleans, LA. Obesity and Prostate Cancer. (September 23)
15. **2013** Rutgers Cancer Institute of New Jersey, New Brunswick, NJ. Obesity and Prostate Cancer (October, 30)
16. **2016** Tennessee University Health Science Center, Memphis, TN, Race and Prostate Cancer, (December 10)
17. **2017** Virginia Commonwealth University, Richmond, VA. Prostate Cancer Progression (January, 18)
18. **2018** Fay W. Boozman College of Public Health, Little Rock, AK. Prostate Cancer Progression (February 27)
19. **2018** Norfleet Forum - Breaking New Ground: Innovative Cancer Health Disparities Research Across the Continuum, Civil Rights Museum, Memphis, TN, Prostate Cancer Disparities. (October 15)
20. **2018** OncLive State of the Science Summit: Genitourinary Cancers, Memphis, TN. Health Disparities in Urologic Cancers (November 11)
21. **2020** Virginia Commonwealth University, Richmond VA. Review of NIH K training grants to T32 fellows.
22. **2024** University of Tennessee Health Science Center, Center for Population and Translational Research, Prostate Cancer, Race, and Health Disparities, (January 10)
23. **2025** Tennessee State Cancer Research Symposium. Prostate Cancer Risk and Progression, a population sciences perspective, (October 15)

**PUBLICATIONS**

Google Scholar accessed November 24, 2025

All: H-index = 46 i10-index = 112 citations = 6456

Since 2020: H-index = 29 i10-index = 76 citations = 2983

- 1 DeCaprio AP, Spink DC, Chen X, Fowke JH, Zhu M, Bank S Characterization of isothiocyanates, thioureas, and other lysine adduction products in carbon disulfide-treated peptides and protein Chemical Research in Toxicology, 5: 469-504, 1992, citations = 26, Impact Factor = 4.1
- 2 DeCaprio AP, Fowke JH Limited and selective adduction of carboxyl-terminal lysines in the high molecular weight neurofilament proteins by 2,5-hexanedione *in vitro* Brain Research, 586: 219-228, 1992, citations = 34, Impact Factor = 2.9

- 3 Richardson R, Moore TB, Kayali US, Fowke JH, Randall, JC Inhibition of hen brain acetylcholinesterase and neurotoxic esterase by chlorpyrifos *in vivo* and kinetics of inhibition by Chlorpyrifos Oxon *in vitro*: Application to assessment of neuropathic risk *Fundamental and Applied Toxicology*, 20: 273-279, 1993, citations = 69, Impact Factor = 3.5
- 4 Pransky G, Long R, Hammer K, Schulz LA, Himmelstein J, Fowke, JH Screening for carpal tunnel syndrome in the workplace. *Journal of Occupational and Environmental Medicine*, 39: 727-733, 1997, citations = 21, Impact Factor = 3.2
- 5 DeCaprio AP, Kinney EA, Fowke JH Regioselective binding of 2,5-hexandione to high-molecular-weight rat neurofilament proteins *in vitro* *Toxicology and Applied Pharmacology*, 145: 211-217, 1997, citations = 28, Impact Factor = 3.8
- 6 Fowke JH, Longcope C, Hebert JR *Brassica* vegetable consumption shifts estrogen metabolism in healthy postmenopausal women *Cancer Epidemiology, Biomarkers, & Prevention*, 9: 773-779, 2000, citations = 209, Impact Factor = 3.8
- 7 Fowke JH, Fahey JW, Stephenson K, Hebert JR Use of Urinary Isothiocyanate Excretion as a Biological Marker of *Brassica* Vegetable Consumption in Epidemiological Studies: Evaluating the Sources of Variability. *Public Health Nutrition*, 4(3) 837-846, 2001, citations = 38, Impact Factor = 3.2
- 8 Fowke JH, Longcope C, Hebert JR Macronutrient intake and estrogen metabolism in healthy postmenopausal women *Breast Cancer Research and Treatment* 65(1) 1-10, 2001, citations = 29, Impact Factor = 4.4
- 9 Fowke JH, Hebert JR, Fahey JW Application of a biomarker of *Brassica* vegetable consumption and the 'Method of Triads' in validating a functional-food questionnaire for use in dietary interventions *Public Health Nutrition*, 5(6) 791-799, 2002, citations = 30, Impact factor = 3.2
- 10 Fowke JH, Chung F-L, Shu X-O, Qi D, Shintani A, Conaway C, Cai Q, Gao Y-T, Zheng W Associations of urinary isothiocyanate excretion, Brassica consumption, and genetic polymorphisms among women living in Shanghai, China *Cancer Epidemiology, Biomarkers, and Prevention*, 12(12):1536-1540, 2003, citations = 52, Impact Factor = 3.8.
- 11 Fowke JH, Chung F-L, Jin F, Dai Q, Cai Q, Conaway C, Shu X-O, Gao Y-T, Zheng W, Urinary Isothiocyanate Levels, *Brassica*, and Human Breast Cancer. *Cancer Research* 63(14), 3980-3986, 2003. Citations = 363, Impact Factor = 12.7
- 12 Fowke JH, Dai Q, Bradlow HL, Shu X-O, Gao Y-T, Cheng J-R, Jin F, Zheng W Urinary estrogen metabolites and breast cancer: Urinary Estrogen Metabolites and Breast Cancer: differential pattern of risk found with pre-versus post-treatment collection. *Steroids*, 68(1): 65-72, 2003, citations = 99, Impact Factor = 2.7
- 13 Fowke JH, Schlundt D, Gong Y, Jin F, Shu X-O, Wen W, Liu D-K, Gao Y-T, Zheng W. Impact of season of food frequency questionnaire administration affects reporting of past habitual dietary intake. *Annals of Epidemiology*, 14(10), 778-785, 2004, citations = 84, impact factor = 5.6

- 14 Matthews C, Fowke JH , Shu X-O, Gao Y-T, Cheng J-R, Jin F, Zheng W, "Physical activity, body size, and estrogen metabolism in women" *Cancer Causes and Controls*, 15, 473-481, 2004, citations = 66, impact factor = 2.3
- 15 Fowke JH, Shu X-O, F Jin, Qi D, Cai Q, Gao Y-T, Zheng W "Oral Contraceptive Use and Breast Cancer Risk: Modification by NAD(P)H: Quinone-Oxoreductase (NQO1) Genetic Polymorphisms" *Cancer Epidemiology, Biomarkers, and Prevention*, 13(8), 1308-1315, 2004, citations = 34, impact factor = 3.8
- 16 Teas J, Cunningham JE, Fowke JH, Nitcheva D, Kanwat DP, Bouleware RJ, Sepkovic DW, Hurley TG, Hebert JR "Urinary Estrogen Metabolites, Prostate Specific Antigen and Body Mass Index Among African-American Men in South Carolina," *Cancer Prevention and Control*, 29: 494-500, 2005, citations = 16
- 17 Fowke JH, Schlundt D, Signorello L, Ukoli F, Blot W "Prostate cancer screening between low-income African-American and Caucasian men," *Urologic Oncology: Seminars and Original Investigations*, 23(5) 2005, 333-340, citations = 54, impact factor = 3.0
- 18 Fowke JH, Morrow J, Motley S, Bostick RM, Ness R "Brassica Vegetable Consumption Reduces Urinary F2-isoprostane Levels, a Biomarker of Systemic Oxidative Stress," *Cancer Epidemiology, Biomarkers, and Prevention*, 14(2), p500, 2005, impact factor = 3.8
- 19 Fowke, JH, Signorello L, Buchowski M, Ukoli F, Chang S, Cookson M, Matthews CE, Blot W "Race and Effects of obesity and height on PSA and %fPSA low-income African-American and Caucasian men," *Cancer*, 2006, 107(10):2361-7, citations = 106, Impact factor = 6.2
- 20 Canter J, Kallianpour A, Fowke JH, "Mitochondrial DNA Mutations and Prostate Cancer Risk," *Journal of Urology*, 2006 176(5):2308-9, citations = 17, Impact factor = 7.5
- 21 Fowke JH, Morrow JD, Motley S, Bostick RM, Ness RM "Brassica Vegetable Consumption Reduces Urinary F2-isoprostane Levels Independent of Micronutrient Intake," *Carcinogenesis*, 2006 10:2096-102, citations = 57, impact factor = 5.3
- 22 Fowke JH, Signorello L, Underwood W, Ukoli F, Blot W "Obesity and Prostate cancer screening among low-income African-American and Caucasian men," *The Prostate*, 2006 66(13):1371-80, citations = 38, impact factor = 5.6
- 23 Fowke JH "Head & Neck Cancer; A Case for Inhibition by Isothiocyanates and Indoles from Cruciferous Vegetables," *European Journal of Cancer Prevention*, 2007, 16(4): 348-356, citations = 36, Impact Factor = 2.4
- 24 M'Koma AE, Blum DL, Norris J, Koyama T, Zimmerman LJ, Ferdosi N, Ghiassi M, Motley S, Cookson MS, Smith JA, Fowke JH, Chang S, Caprioli RM, Bhowmick, NA, "Detection of pre-neoplastic and neoplastic prostate disease by MADI profiling or urine." *Biochemical and Biophysical Research Communications*, 2007, 353(3):829-34 (PMC2562600), citations = 114, Impact Factor = 3.6
- 25 Fowke JH, Motley S, Wills M, Cookson MS, Concepcion RS, Eckstein CW, Chang SS, Smith JA "Prostate Volume Modifies the Association between Obesity and

- Prostate Cancer or High-Grade Prostatic Intraepithelial Neoplasia, *Cancer Causes and Control*, 2007, 18(4):375-84, citations = 17, Impact Factor = 2.3
- 26 Fowke JH, Motley S, Concepcion RS, Cookson JR, Chang S, Wills M, Smith J The Association Between Body Size, Prostate Volume, and PSA, *Prostate Cancer and Prostatic Diseases*, 2007, 10(2):137-42, citations = 83, Impact Factor = 4.9
- 27 Fowke JH, Murff HJ, Signorello LB, Lund L, Blot WJ Race and Socio-economic Status Independently Associated with BPH, *Journal of Urology*, 2008, 180 (5), 2091-2096 (PMCID: PMC2692430), citations = 33, Impact Factor =7.5
- 28 Murff HJ, Peterson NB, Fowke JH, Hargreaves M, Signorello LB, Dittus RS, Zheng W, Blot WJ Colonoscopy Screening in African-Americans and Whites with Affected First-Degree Relatives, *Archives of Internal Medicine* 2008, 168(6), 625-631, citations = 41, Impact Factor = 8.0
- 29 Peterson NB, Murff H, Cui Y, Hargreaves M, Signorello LB, Fowke JH Papanicolaou (Pap) Testing among Women in the Southern United States, *Journal of Women's Health*, 2008, 17(6), 939-46 (PMCID: PMC2942751), citations = 45, Impact Factor = 3.5
- 30 Lee S-A, Fowke JH (*contact author*), Lu W, Ye C, Zheng Y, Cai Q, Gu K, Gao Y-T, Xhu XO, Zheng W. Cruciferous vegetables, the GSTP1 Ile105Val genetic polymorphism, and breast cancer risk, *American Journal of Clinical Nutrition*, 2008, 87 (3), 753-760, citations = 137, Impact Factor = 7.1
- 31 Peterson NB, Murff HJ, Fowke JH, Cui Y, Hargreaves M, Signorello LB, Blot WJ, Use of Colonoscopy and Flexible Sigmoidoscopy among African-Americans and Whites in a Low-Income Population, *Preventing Chronic Disease*, 2008; 5(1): 1-4 (PMCID: PMC2248779), citations = 19, Impact Factor = 5.5
- 32 Fowke JH, Matthews CM, Buchowski M, Signorello LB, Chang SS, Cookson MS, Blot WJ Association between PSA and Leptin, Adiponectin, HbA1c, or C-peptide among African-American and Caucasian Men, *Prostate Cancer Prostatic Diseases*, 2008, 11: 252-7, citations = 39, Impact Factor =4.9
- 33 Fowke JH, Motley SS, Smith JA, Cookson MS, Concepcion R, Chang SS, Byerly S, Association between Non-Steroidal Anti-Inflammatory Drugs, PSA, and Prostate Volume, *Journal of Urology*, 2009, 181(5), 2064-70 (PMCID: PMC2679527), citations = 44, Impact Factor =7.5
- 34 Pini TM, Griffin MR, Roumie CL, Huizinga MM, Fowke JH, Greevy R, Liu X; Murff HJ Use of thiazolidinediones does not impact prostate-specific antigen levels in men with diabetes, *Cancer Epidemiology, Biomarkers, and Prevention*, 2009, 18(6), 1937-8 (PMCID: PMC2711005), citations = 5, Impact Factor =4.9
- 35 Fowke JH Issues in the design of molecular and genetic epidemiologic studies, *Journal of Preventive Medicine and Public Health*, 2009, 42(6): 343-348, citations = 7, SNIP = 1.0
- 36 Fowke JH, Matthews CE, Yu H, Cai Q, Cohen S, Buchowski MS, Zheng W, Blot, WJ Racial Differences in the Association between Body Mass Index (BMI) and

- Serum IGF-1, IGF-2, and IGFBP-3, *Endocrine-Related Cancer*, 17 (1) 2010, 51-60 (PMCID: PMC2814999), citations = 78, Impact Factor =3.9
- 37 Fowke JH, Matthews CE PSA and Body Composition by Dual X-ray Absorptiometry (DXA) in NHANES, *The Prostate*, 70(2) 120-125, 2010 (PMCID: PMC2798924), citations = 53, Impact Factor =5.6
- 38 Ukoli FA, Fowke JH, Akumabor P, Oguike T, Taher KA, Murff HJ, Amaefuna ER, Kittles R, Ahaghotu C, Osime U, Beech DJ The Association of Plasma Fatty Acids with Prostate Cancer Risk in African Americans and Africans, *Journal of Health Care for the Poor and Underserved* 1(suppl), 2010, 127-147, citations = 23, Impact Factor = 1.1
- 39 Newton MR, Phillips S, Chang SS, Clark PE, Cookson MS, Davis R, Fowke JH, Herrell SD, Baumgartner R, Chan R, Mishra V, Blume JD, Smith JA, Barocas DA Use of Prostate Size to Predict High-Grade Prostate Cancer at Final Pathology, *Journal of Urology*, 184(3), 2010, 930-937, citations = 68, Impact Factor =7.5
- 40 Underwood W, Orom H, Poch M, West BT, Lantz PM, Chang SS, Fowke JH Multiple Physician Recommendations for Prostate Cancer Treatment: a Pandora's Box for Patients? *The Canadian Journal of Urology*, 17(5), 2010, 5345-5353, citations = 12, Impact Factor = 1.5
- 41 Fowke JH, Gao Y-T, Chow W-H, Cai Q, Shu X-O, Li H-I, Ji B-T, Rothman N, Yang G, Chung F-L, Zheng, W Urinary isothiocyanate levels and lung cancer risk among non-smoking women: a prospective investigation, *Lung Cancer*, 73(1), 18-24, 2011 (PMCID: PMC3072449), citations = 34, Impact Factor = 5.3
- 42 Fowke JH, Motley SS, Barocas DA, Cookson MS Concepcion RS, Byerly S, Smith JA The associations between statin use and prostate cancer screening, prostate size, high-grade prostatic intraepithelial neoplasia (PIN), and prostate cancer *Cancer Causes and Control*, 22 (3) 417-42,3 2011 (PMCID: PMC3042514), citations =36, Impact Factor = 2.3
- 43 Cohen SS, Gammon MD, Signorello LB, North KE, Lange EM, Fowke, JH Hargreaves MK, Cai Q, Zheng W, Blot WJ, Matthews CE Serum adiponectin in relation to body mass index and other correlates in black and white women, *Annals of Epidemiology*, 21(2): 86-94, 2011 (PMCID: PMC3018848), citations = 66, Impact Factor = 5.6
- 44 Barocas DA, Motley S, Cookson MS, Chang SS, Penson DF, Dai Q, Milne G, Roberts LJ, Morrow J, Concepcion R, Smith JA, Fowke JH Oxidative stress measured by urine F2-isoprostane level is associated with prostate cancer, *Journal of Urology*, 185(6):2102-7, 2011 (PMCID: PMC3093434), citations = 110, Impact Factor =7.5
- 45 Qi Dai, Motley SS, Smith JA, Concepcion R, Barocas DA, Byerly S, Fowke JH, Blood magnesium, and the interaction with calcium, on the risk of high-grade prostate cancer, *PLoS ONE* 6(4). 2011: e18237 doi:101371/journal.pone0018237 (PMCID: PMC3081812), citations = 86, Impact Factor =3.7

- 46 Epplein M, Signorello LB, Zheng W, Cai Q, Hargreaves MK, Michel A, Pawlita M, Fowke JH, Correa P, Blot WJ *Helicobacter pylori* prevalence and circulating micronutrient levels in a low-income United States population, *Cancer Prevention Research*, 4(6) 871-878, 2011, (PMCID:PMC3107911), citations = 21, Impact Factor =3.3
- 47 Penson DF, Munro HM, Signorello LB, Blot WJ, Fowke JH Obesity, physical activity and lower urinary tract symptoms: results from the Southern Community Cohort Study, *Journal of Urology*, 186(6) 2316-2322, 2011, citations = 70, Impact Factor =7.5
- 48 Fowke JH, Munro HM , Signorello LB, Blot WJ, Penson DF Association between socioeconomic status (SES) and lower urinary tract symptom (LUTS) reporting explains black-white differences in LUTS severity, *Journal of General Internal Medicine*, 26(11) 1305-10. (PMCID: PMC3208454). Citations = 43, Impact Factor = 5.7
- 49 Edwards TL, Velez Edwards DR, Villegas R, Cohen SS, Buchowski M, Fowke JH, Schlundt D, Long J, Cai Q, Zheng W, Shu XO, Hargreaves MK, Smith J, Williams SM, Signorello LB, Blot WB, Matthews CE An evaluation of gene-environment interactions and candidate genes suggests *HTR1B*, *ADIPOR1*, and *CYP19A1* associate with obesity in a cohort of Caucasians and African-Americans. *American Journal of Epidemiology*, 175(1) 11-21, 2012 (PMCID: PMC3244609), citations = 48, Impact Factor = 5.0
- 50 Buchowski, MS, Matthews, CE, Cohen, SS, Signorello, LB, Fowke, JH, Hargreaves, MK, Schlundt, DG, Blot, WJ Evaluation of a questionnaire to assess sedentary and active behaviors in the Southern Community Cohort Study, *Journal of Physical Activity & Health*, 9, 765-775, 2012 (PMCID: PMC2195213). Citations = 28, Impact Factor = 3.1
- 51 Fowke JH, Motley SS, Concepcion RS, Penson DF, Barocas DA Obesity, Body Composition, and Prostate Cancer, *BMC Cancer*, 12:23, 2012, PMCID: PMC3292482., citations = 71, Impact Factor = 3.8
- 52 Cohen SS, Fowke JH, Cai Q, Buchowski MS, Signorello LB, Hargreaves MH, Zheng W, Blot WJ, Matthews CE, Differences in the Association between Serum Leptin Levels and Body Mass Index in Black and White Women: A Report from the Southern Community Cohort Study. *Annals of Nutrition and Metabolism* 60(2), 90-97, 2012. (PMCID: PMC3018848) citations =30, Impact Factor = 3.9
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### INVITED COMMENTARIES

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### BOOK CHAPTERS

Nutrient - Gene Interactions in Cancer. “Chapter 12: Brassica –Gene Interactions in Cancer” Editor: Sang Woon Choi, MD. CRC Press, 2006.

### Media Release

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# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

## MINUTES OF THE EXECUTIVE COMMITTEE January 9, 2026

The Executive Committee of The University of Tennessee Board of Trustees met at 9:00 a.m. (EST) on Friday, January 9, 2026. The meeting was held virtually with all Committee members participating electronically. A physical location for the public to attend the meeting was hosted in the University of Tennessee Tower, Plaza Level – Room P08, located at 400 W. Summit Hill Drive, Knoxville, TN 37902.

**Committee Members Present:** John C. Compton (Committee Chair); Decosta E. Jenkins; William C. (Bill) Rhodes III; Donald J. Smith; and Jamie R. Woodson.

**Other Trustees Present:** Andy Holt (Commissioner, Tennessee Department of Agriculture); Ashlee C. Mallon (Student Trustee); Christopher L. Patterson; J. David Wade; David N. Watson; and T. Lang Wiseman.

**University Administration:** President Randy Boyd; Cynthia C. Moore, Board Secretary and Special Counsel; Chancellor Melinda Arnold (UT Southern); Chancellor Lori Mann Bruce (UT Chattanooga); Chancellor Peter Buckley (UT Health Science Center); Chancellor Yancy Freeman (UT Martin); and Chancellor Donde Plowman (UT Knoxville). Additional members of the UT senior leadership and staff were also in attendance.

Ms. Moore announced the presence of a quorum. The meeting was webcast for the convenience of the University community, the general public, and the media.

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### Opening Remarks of the Chairperson

Chair Compton welcomed Committee members and noted the University's strong momentum entering the spring semester. He emphasized the importance of the Committee's role in reviewing and refining elements of the proposed UT System Strategic Plan as specified in the Committee's Charter and indicated that the primary focus of the meeting would be on the review and refinement of key performance indicators (KPIs) and metrics, as requested by the Trustees at the last Board meeting.

### Appointment of University Officer

President Boyd recommended the appointment of Ms. Melissa Tindell as Vice President for Communications and Marketing for the UT System. President Boyd expressed strong

support for Ms. Tindell highlighting her tenure with the UT System, her prior service as interim vice president, and her demonstrated leadership, communication expertise, and ability to build strong relationships across campuses and stakeholders. He noted that feedback from chancellors, senior leadership, and Board members was overwhelmingly positive. Committee members expressed strong support for the recommendation and commended Ms. Tindell's performance and contributions.

Upon motion duly made and seconded, a roll call vote was taken, and the Committee unanimously approved the resolution appointing Melissa Tindell as Vice President for Communications and Marketing, including the initial compensation and terms of employment as set forth in the offer letter. (*See Resolution 01-2026*)

### President's Update

2025 Objectives and Accomplishments. President Boyd provided an overview of the University's 2025 objectives and accomplishments, noting that a comprehensive summary had been previously distributed to the Board. He expressed pride in the University's performance across multiple areas, including enrollment growth, research funding, fundraising, and capital investment. He emphasized that all campuses experienced enrollment growth and achieved record performance, describing 2025 as an exceptional year for the University. Committee members commended the leadership teams for delivering strong results against ambitious goals.

Strategic Plan and Key Performance Indicators. President Boyd then presented an update on the development of the strategic plan, with particular emphasis on refined KPIs and targets for 2030. He explained that the revised framework reflects Board feedback to simplify and focus the number of top-level metrics while maintaining detailed supporting measures.

Key areas discussed included:

- **Enrollment Growth and Student Success:** Targets for total enrollment, online enrollment, retention, graduation rates, and reduction of student debt.
- **Post-Graduation Outcomes:** Expanded efforts to measure graduate success, including income data and workforce placement, supported by new data-sharing initiatives.
- **Research and Innovation:** Goals to increase total research funding, federal funding, and partnerships with national laboratories, as well as commercialization activity.
- **Workforce Development:** Initiatives to expand work-based learning opportunities, develop new credential models, and align academic offerings with state workforce needs.

- **Community Engagement:** Development of a system-wide economic impact measure and expansion of outreach initiatives, including rural health programs.
- **Talent Development:** Metrics related to employee engagement, satisfaction, and retention, supported by benchmarking through national surveys.
- **Administrative Excellence:** Continued implementation and enhancement of enterprise systems, including the DASH ERP platform and future student information systems.
- **Advocacy and Investment:** Legislative priorities, public perception metrics, and private fundraising goals.
- **Infrastructure Modernization:** Significant planned investments in capital projects, housing capacity, and alternative financing strategies.

Committee members engaged in discussion regarding several metrics, including retention and graduation targets, post-graduation outcomes, and workforce alignment. Members encouraged continued refinement of measures related to graduate success and employer satisfaction.

President Boyd noted that additional refinements would be incorporated prior to presentation of the final strategic plan for Board approval at the upcoming winter meeting.

### **Planning for Winter Board Meeting**

Chair Compton reviewed preliminary plans for the Winter Board of Trustees meeting slated to be held at the UT Health Science Center in Memphis. He noted efforts to streamline Board materials to improve clarity and focus on key decision items, with supporting materials provided separately for reference.

The discussion focused on:

- Proposed committee agendas and key action items;
- Enhanced structure for Board materials and reporting;
- Campus presentations focused on strategic priorities; and
- Planned site visits and events in Memphis.

Committee members expressed support for the revised approach to materials and meeting structure, noting the importance of balancing comprehensive information with efficient use of meeting time.

**Consent Agenda**

Chair Compton asked if there were any requests to remove any items from the agenda. There being none, upon motion duly made and seconded, a roll call vote was taken, and the Executive Committee, on behalf of the Board of Trustees, unanimously approved: (i) the minutes of prior meeting (September 19, 2025), and (ii) a Resolution Appointing a Managerial Group for U.S. Government Contracts (*See Resolution 002-2026*).

**Closing Remarks**

Chair Compton thanked Committee members, the President, the Board Secretary, and the University leadership for their continued work and preparation for the upcoming Board meeting. He noted the importance of continued engagement on the strategic plan and looked forward to further discussion and approval at the next meeting.

**Adjournment**

With no further business to come before the Committee, the Chair adjourned the meeting.

Respectfully Submitted,

/s/Cynthia Moore

Cynthia C. Moore

Secretary and Special Counsel